<u>Mission</u>: Collaborating to most efficiently and effectively educate all learners.

<u>Vision</u> – Be the trusted provider of education promoting economic opportunity and life long learning for the Itasca Area.

<u>Overarching Strategy:</u> Achieve education transformation and improve sustainable educational outcomes through strengthened partnerships and cooperation, state-of-the-art architectures, integration of functions and enhanced stakeholder understanding.

<u>Strategy One</u> – Enhanced teaching & learning through continuous improvement.

Execution A: Develop a common assessment process for first grade students across IASC.

Outcomes:

1. IASC teachers will be able to compare student data across the region in at least one grade level by the end of school year 2011/12.

Execution B: Build-Partner-Acquire technologies & processes for curriculum and instruction.

Outcomes:

- IASC will develop and implement a summer technology institute for regional teachers focusing on 21st century technology tools used in the classroom by summer 2011.
- 2. IASC districts will research, choose, implement and support at least one interactive classroom in each district by August 2013.
- A system for capturing and posting classroom lessons will be acquired and implemented by August 2013.

Execution C: Build-Partner-Acquire technologies and processes for staff development.

- 1. IASC will align professional development with individual district staff development needs during the 2011/12 school year.
- 2. IASC will support and participate in the development of a Teacher Academy by September 2011.
- 3. Interactive distance learning instructors will receive staff development training prior to implementing on August 25, 2011.

Strategy Two - Build and strengthen partnerships within and beyond IASC.

Execution A: Build strong partnerships within IASC, among School Boards, higher education and individual districts.

Outcomes:

1. IASC School Boards will receive informational updates on IASC monthly.

Metrics:

- At the end of each SAC meeting, four-five bullet points will be summariezed to be shared with school board members from all districts so a common message is coming from IASC.
- As VSE is implemented, reports will be provided to school boards on progress.
- 2. A region-wide School Board event will be planned and held to build a common understanding of IASC and each district's benefits from participation by November 2011.
- 3. IASC Principals will meet with IASC Superintendents a minimum of two times during the 2011/12 school year.
- 4. Local district programs, marketing and influence will be aligned with the IASC Mission, Vision, and Strategy.

Execution B: Build strong partnerships beyond IASC.

Outcomes:

1. Develop a plan for cultivating external partners that includes defining the goals of the partnership for IASC and potential partner and a set of four-five questions to ask before approaching a potential partner by June 2012.

<u>Strategy Three</u> – Improve services and systems for all learners & stakeholders.

Execution A: Deliver connectivity & learning opportunities 24/7 to enable effective outreach to all learners and families.

Outcomes:

- 1. IASC will become more involved with community initiatives to expand the geographical presence of broadband by December 2011.
- 2. Extended learning options will be piloted on two IASC school buses by the end of 2012.
- 3. Interactive distance learning classrooms will be available to support K-12 learning, Community Education, Professional Learning Communities, business meetings, and other district and community opportunities by September 2012.

- 4. A system for capturing and posting classroom lessons will be acquired and implemented by August 2013.
- 5. IASC will examine and ensure network redundancy within IASC districts by July 2012.

Execution B: Continue to analyze and investigate best practices for services.

Outcomes:

- 1. IASC Business Managers will recommend a next set of best business practices across IASC districts by June 2012.
- 2. IASC will evaluate whether information gathered by the results of implementing the substitute teacher automated calling system into HR/Payroll in one district can be implemented throughout IASC districts by January 2012.
- 3. IASC districts will choose, implement and support a common e-mail package by September 2011.

Execution C: Build-Partner-Acquire technologies & processes for Safety & Connectedness.

Outcomes:

- 1. IASC campus buildings have Wi-Fi and are "seamless" so they don't require IASC staff to reauthenticate or use a different address by December 2011.
- 2. New installations of physical security systems in IASC districts will be done in communication with local police departments and county sheriff, as developed and implemented.
- 3. IASC principals will develop and share a common crisis communication plan in collaboration with emergency services agencies by May 2012.

<u>Strategy Four – Effectively communicate the mission & objectives.</u>

Execution A: Communicate IASC's work and successes.

Outcomes:

1. Highlight the outcomes of the VSE plan to all stakeholders through a comprehensive outreach plan by December 2011.