Comprehensive District Improvement Plan (CDIP)

Rationale

District improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, district funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive District Improvement Plan (CDIP) cultivates an environment that promotes student growth and achievement.

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes). Through the Needs Assessment for Districts, priorities were identified and processes, practices, and/or conditions were chosen for focus. This goal-building template will assist your improvement team to address those priorities and outline your targets and the activities intended to produce the desired changes. Progress monitoring details will ensure that your plan is being reviewed regularly to determine the success of each strategy.

Requirements for Building an Improvement Plan

• There are six (6) required district goals: proficiency, separate academic indicator, achievement gap, graduation rate, growth, and transition readiness.

Operational Definitions

Goal: Long-term three to five year targets based on the six (6) required district goals: proficiency, separate academic indicator, achievement gap closure, graduation rate, growth, and transition readiness. Long-term targets should be informed by The Needs Assessment for Districts.

Objective: Short-term target to be attained by the end of the current academic year. There can be multiple objectives for each goal.

Strategy: An approach to systematically address the process, practice, or condition that the district will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed below or another established improvement approach (i.e. *Six Sigma, Shipley, Baldridge, etc.*).

Activity: Actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.

Explanations/Directions

Goal: Districts should determine long-term goals that are three to five year targets for each required district level indicator. Long-term targets should be informed by The Needs Assessment for Districts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Districts should determine short-term objectives to be attained by the end of the current academic year. There can be multiple objectives for each goal.	Describe your approach to systematically address a process, practice, or condition that was identified as a priority during the Needs Assessment for Districts. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed above or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Describe the actionable steps that will occur to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that will gauge the impact of your work. The measures may be quantitative or qualitative but are observable in some way. Consider measures of input as well as outcomes for both staff and students.	Describe the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Your description should include the artifacts to be reviewed, specific timelines, and responsible individuals.	List the funding source(s) used to support (or needed to support) the improvement initiative.

1: Proficiency

Goal 1 (State your proficiency goal.):

Due to learning loss with COVID, we are focusing on a one year goal:

Decrease Novice by 25%
 Increase Proficiency by 25% with a minimum of 25% proficiency.

Increase Proficiency by 25% with a minimum of 25% proficiency						
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding	
Objective 1 Lee County Elementary: Reading: Decrease novice from 42.2% to 31.65% Increase proficiency from 30.7% to 38.375% Math: Decrease Novice from 31.8% to 23.85% Increase Proficiency from 22.9% to 28.625%	KCWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data. Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement	Math Use of manipulatives to build understanding and foundations Incorporate Math Practices through Problem Solving/Thinking Tasks (Number Talks, Steve Wyborney resources, Rigorous Questioning) Engage NY with fidelity Symphony Math Flashbacks of previously covered standards (can do this with Prodigy, bellringers, etc.) Reading: Reading Groups Implementing the following curriculum with fidelity Heggerty Phonics Reading Street Pioneer Valley Collaboration (SPED, ESS, RTA, MAF, and resource teacher.) Mini-Lessons that are aligned to grade level standards Lexia	 Benchmark Assessments Profile Sheets STAR Assessment Data Data Notebooks 	 Assessment Data (STAR and Benchmark) Student Profile Sheets Data Notebooks PLC's Walkthroughs 	 ESSER Section 6 ESS Funds 	
	KCWP # 3 - Design and Deliver Assessment Literacy We will lead the next level of leaders in using data for actionable next steps. Implement the first phases of our Multi-Tiered System of supports to monitor and evaluate achievement as related to the learning targets and standards.	 RTI /ESS Daywaiver and Afterschool Math intervention w/ Mrs. Begley Reading intervention w/Mrs. Johnson Transition Rooms addressing student needs Collaboration STAR Math/Reading Profile Sheets Benchmark Tests Striving for 80% at 80% Assessment Notebooks Data Analysis PLC's every other week Walk-to-Rti 	 Benchmark Assessments Profile Sheets STAR Assessment Data Data Notebooks 	 Assessment Data (STAR and Benchmark) Student Profile Sheets Data Notebooks PLC's Walkthroughs 	ESSERSection 6ESS Funds	

Objective 1 Lee County Middle High Grades 6-8: Reading: Decrease novice from 38.7% to 29.025% Increase proficiency from 38.2% to 47.75% Math: Decrease novice from 47.3% to 35.475% Increase proficiency from 15.6% to 25% Lee County Middle High Grades 9-12: Reading: Decrease novice from 39% for 29.25% Increase proficiency from 49.21% to 61.51% Math: Decrease novice from 44.2% to 33.15% Increase proficiency from 22% to 27.5%	KCWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data. Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement	High Yield Strategies Cooperative Groups Kagan Strategies Hands on/Inquiry based lessons Productive Struggle Strong Tier 1 Instruction Reading Strategies across all content areas Normal classroom instruction - Lesson Structure, Get back to strategies that were working before COVID Bell ringers that support content Spiral Review Class Profiles Classroom Management Strategies Differentiation/RTI Utilize support staff (Gear Up, ESS Day Waiver) Push in RTI Coach Digital to identify weakest skill set Make data based instructional decisions, such as: Daily formative assessment, summative assessment, benchmark assessment, Star to Identify, CERT, IXL, Benchmarks Student self-assessment - celebrate success and make goals for areas of improvement Provide Dual Credit opportunities to increase rigor for advanced students	Backward Design Units Walkthrough Observations CEP MTSS Curriculum Plan Coach Digital/CERT/TCA Templates, Data Analysis with next steps Data Notebooks Proficiency Rate	 Backward Design Unit Review Analysis and feedback of Walkthrough Data CEP Counselors will report on plan implementation during weekly admin meetings Data Analysis Days (PLCs, After School PD) Student Tracking Sheets, Class Profile Sheets Math Courses (Before and After Benchmarks) Data Analysis Days (PLCs, After School PD) 	 ESSER Gear-UP Perkins and Title Funds
	KCWP # 3 - Design and Deliver Assessment Literacy We will lead the next level of leaders in using data for actionable next steps. Implement the first phases of our Multi-Tiered System of supports to monitor and evaluate achievement as related to the learning targets and standards.	 Benchmark Templates and Student Tracking Sheet Analysis Needs Assessment, Action Plan, Data Days, and CSIP MTSS Curriculum Plan Data Notebooks Benchmark assessments 	 Benchmark Templates and Student Tracking Sheet Analysis Completion and progress monitoring of CSIP Walkthroughs and Evaluations Analyze in Math Courses (Before and After Benchmarks) 	 Benchmark Templates and Student Tracking Sheet Analysis Completion and progress monitoring of CSIP Walkthroughs and Evaluations 	

2: Separate Academic Indicator

Goal 2 (State your separate academic indicator goal.):

Due to learning loss with COVID, we are focusing on a one year goal:

- Decrease Novice by 25%
 Increase Proficiency by 25% with a minimum of 25% proficiency.

Increase Proficiency by 25% with a minimum of 25% proficiency					
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Lee County Elementary: Science: Decrease novice from 21.1% to 15.823% Increase proficiency from 25.4% to 31.75% Social Studies Decrease Novice from 10.53% to 10% Increase Proficiency from 50.88% to 55.7% On-Demand Writing: Decrease Novice from 22.2% to 16.65% Increase Proficiency from 19.3% to 25%	KCWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data. Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement	Writing: Implement Grade Level Graphic Organizers Writing Rubrics Teach the writing process modeling Incorporating writing into all other content areas. Use the MAPS strategy to break down a writing prompt. Social Studies: Implement new social studies book with fidelity Use Study Island Implement 180 days of Social Studies Bellringers and Flashbacks Inquiry-Based lessons Science Implement new science curriculum with fidelity 180 days of Science Bellringers and Flashbacks Inquiry-Based lessons TCT as summative assessments.	 Benchmark Assessments Profile Sheets Data Notebooks 	 Assessment Data (Benchmark) Student Profile Sheets Data Notebooks PLC's Walkthroughs 	ESSER Section 6 ESS Funds
	KCWP # 3 - Design and Deliver Assessment Literacy We will lead the next level of leaders in using data for actionable next steps. Implement the first phases of our Multi-Tiered System of supports to monitor and evaluate achievement as related to the learning targets and standards.	 RTI /ESS Daywaiver and Afterschool Transition Rooms addressing student needs Collaboration Profile Sheets Benchmark Tests Striving for 80% at 80% Assessment Notebooks Data Analysis PLC's every other week Walk-to-Rti ESS Daywaiver 	 Benchmark Assessments Profile Sheets Data Notebooks 	 Assessment Data (Benchmark) Student Profile Sheets Data Notebooks PLC's Walkthroughs 	ESSERSection 6ESS Funds
Lee County Middle High Grades 6-8: Science: Decrease novice from 41.5% to 31.125% Increase proficiency from 13.2% to 25% Social Studies	KCWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data.	High Yield Strategies Cooperative Groups Kagan Strategies Hands on/Inquiry based lessons Productive Struggle Strong Tier 1 Instruction Reading Strategies across all content areas	 Backward Design Units Walkthrough Observations CEP 	 Backward Design Unit Review Analysis and feedback of Walkthrough Data CEP 	ESSERGear-UP

Updated Nov 2021					
Decrease Novice from 11.9% to 10% Increase Proficiency from 40.48% to 47.4% On-Demand Writing: Decrease Novice from 11.8% to 8.85% Increase Proficiency from 66.2% to 82.75% Lee County Middle High Grades 9-12: Science: Decrease novice from 27.3% to	Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement	Normal classroom instruction - Lesson Structure, Get back to strategies that were working before COVID Bell ringers that support content Spiral Review Class Profiles Classroom Management Strategies Differentiation/RTI Utilize support staff (Gear Up, ESS Day Waiver) Push in RTI	 MTSS Curriculum Plan 	 Counselors will report on plan implementation during weekly admin meetings 	
20.475% Increase proficiency from 16.4% to 25% Social Studies 20% or below novice 45% proficiency On-Demand Writing: Decrease Novice from 9.1% to 6.825% Increase Proficiency from 49.1% to 61.35%		 Coach Digital to identify weakest skill set Make data based instructional decisions, such as: Daily formative assessment, summative assessment, benchmark assessment, Star to Identify, CERT, IXL, Benchmarks Student self-assessment - celebrate success and make goals for areas of improvement Provide Dual Credit opportunities to increase rigor for advanced students 	 Coach Digital/CERT/TCA Templates, Data Analysis with next steps Data Notebooks Proficiency Rate 	 Data Analysis Days (PLCs, After School PD) Student Tracking Sheets, Class Profile Sheets Math Courses (Before and After Benchmarks) Data Analysis Days (PLCs, After School PD) 	 Perkins and Title Funds
	KCWP # 3 - Design and Deliver Assessment Literacy We will lead the next level of leaders in using data for actionable next steps. Implement the first phases of our Multi-Tiered System of supports to monitor and evaluate achievement as related to the learning targets and standards.	 Benchmark Templates and Student Tracking Sheet Analysis Needs Assessment, Action Plan, Data Days, and CSIP MTSS Curriculum Plan Data Notebooks Benchmark assessments 	 Benchmark Templates and Student Tracking Sheet Analysis Completion and progress monitoring of CSIP Walkthroughs and Evaluations Analyze in Math Courses (Before and After Benchmarks) 	 Benchmark Templates and Student Tracking Sheet Analysis Completion and progress monitoring of CSIP Walkthroughs and Evaluations 	

3: Growth

Goal 3 (State your growth goal.):

10 point improvement in NAPD scores in reading and math from spring 2021 to spring 2022

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Lee County Elementary: Reading: Increase from 46 to 56 Math: Increase from 47 to 57	KCWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data.	Math Use of manipulatives to build understanding and foundations Incorporate Math Practices through Problem Solving/Thinking Tasks (Number Talks, Steve Wyborney resources, Rigorous Questioning) Engage NY with fidelity Symphony Math	 Benchmark Assessments Profile Sheets STAR Assessment Data Data Notebooks 	 Assessment Data (STAR and Benchmark) Student Profile Sheets Data Notebooks PLC's Walkthroughs 	ESSERSection 6ESS Funds

Opdated Nov 2021					
	Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement	 Flashbacks of previously covered standards (can do this with Prodigy, bellringers, etc.) Reading: Reading Groups Implementing the following curriculum with fidelity Heggerty Reading Horizons Reading Street Pioneer Valley Collaboration (SPED, ESS, RTA, MAF, and resource teacher.) Mini-Lessons that are aligned to grade level standards Lexia 			
	KCWP # 3 - Design and Deliver Assessment Literacy We will lead the next level of leaders in using data for actionable next steps. Implement the first phases of our Multi-Tiered System of supports to monitor and evaluate achievement as related to the learning targets and standards.	RTI /ESS Daywaiver and Afterschool Math intervention w/ Mrs. Begley Reading intervention w/Mrs. Johnson Transition Rooms addressing student needs Collaboration STAR Math/Reading Profile Sheets Benchmark Tests Striving for 80% at 80% Assessment Notebooks Data Analysis PLC's every other week Walk-to-Rti	 Benchmark Assessments Profile Sheets STAR Assessment Data Data Notebooks 	 Assessment Data (STAR and Benchmark) Student Profile Sheets Data Notebooks PLC's Walkthroughs 	 ESSER Section 6 ESS Funds
Objective 1 Lee County Middle High Grades 6-8: Reading: Increase from 53 to 63 Math: Increase from 35 to 45 Lee County Middle High Grades 9-12: Reading: Increase from 50 to 60 Math: Increase from 39 to 49	CWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data. Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement	High Yield Strategies Cooperative Groups Kagan Strategies Hands on/Inquiry based lessons Productive Struggle Strong Tier 1 Instruction Reading Strategies across all content areas Normal classroom instruction - Lesson Structure, Get back to strategies that were working before COVID Bell ringers that support content Spiral Review Class Profiles Classroom Management Strategies Differentiation/RTI	 Backward Design Units Walkthrough Observations CEP 	Backward Design Unit Review Analysis and feedback of Walkthrough Data CEP	ESSERGear-UP
		 Utilize support staff (Gear Up, ESS Day Waiver) Push in RTI Coach Digital to identify weakest skill set Make data based instructional decisions, such as: Daily formative assessment, 	MTSS Curriculum Plan	 Counselors will report on plan implementation during weekly admin meetings Data Analysis Days (PLCs, After School PD) Student Tracking Sheets, Class Profile Sheets 	

		summative assessment, benchmark assessment, Star to Identify, CERT, IXL, Benchmarks Student self-assessment - celebrate success and make goals for areas of improvement Provide Dual Credit opportunities to increase rigor for advanced students	 Coach Digital/CERT/TCA Templates, Data Analysis with next steps Data Notebooks Proficiency Rate 	 Math Courses (Before and After Benchmarks) Data Analysis Days (PLCs, After School PD) 	Perkins and Title Funds
Literacy We let accompany to the control of the co	Ve will lead the next level of eaders in using data for ctionable next steps. Implement the first phases of our Multi-Tiered System of supports of monitor and evaluate chievement as related to the earning targets and standards.	 Benchmark Templates and Student Tracking Sheet Analysis Needs Assessment, Action Plan, Data Days, and CSIP MTSS Curriculum Plan Data Notebooks Benchmark assessments 	 Benchmark Templates and Student Tracking Sheet Analysis Completion and progress monitoring of CSIP Walkthroughs and Evaluations Analyze in Math Courses (Before and After Benchmarks) 	 Benchmark Templates and Student Tracking Sheet Analysis Completion and progress monitoring of CSIP Walkthroughs and Evaluations 	

4: Achievement Gap

Districts are not required to establish long-term achievement gap goals; however, districts must establish yearly targets (objectives).

		ment gap goals; however, districts n			Francisco
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 (Based on Long Term Goals) Lee County Elementary Reading Increase proficiency of free and reduced group from 30.3 to 37.875 Increase proficiency of disability students from 24.1 to 31 Increase proficiency of females from 30.3 to 37.875 Math Increase proficiency of free and reduced group from 21.2 to 26.5 Increase proficiency of disability students from 24.1 to 31 Increase proficiency of females from 20.8 to 26	 KKCWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data. Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement 	Use of manipulatives to build understanding and foundations Incorporate Math Practices through Problem Solving/Thinking Tasks (Number Talks, Steve Wyborney resources, Rigorous Questioning) Engage NY with fidelity Symphony Math Flashbacks of previously covered standards (can do this with Prodigy, bellringers, etc.) Reading: Reading Groups Implementing the following curriculum with fidelity	 Benchmark Assessments Profile Sheets STAR Assessment Data Data Notebooks 	 Assessment Data (STAR and Benchmark) Student Profile Sheets Data Notebooks PLC's Walkthroughs 	 ESSER Section 6 ESS Funds
Lee County Middle High Grade 6-8 Reading Increase proficiency of free and reduced group from 38.1 to 47.625 Increase proficiency of disability students from 5.9 to 18.7 Increase proficiency of males from 30.2 to 37.75 Math Increase proficiency of free and reduced group from 15 to 25 Increase proficiency of disability students from 5.9 to 18.7 Increase proficiency of males from 11.5 to 25 Lee County Middle High Grade 9-12	KCWP # 2 - Design and Deliver Instruction Develop systems that meet the Tier I educational needs of all students. Develop/implement processes that measure teachers' instructional effectiveness based on student data. Identify strategies that are implemented in the classrooms/schools and measure their effectiveness on student achievement	High Yield Strategies Cooperative Groups Kagan Strategies Hands on/Inquiry based lessons Productive Struggle Strong Tier 1 Instruction Reading Strategies across all content areas Normal classroom instruction - Lesson Structure, Get back to strategies that were working before COVID Bell ringers that support content Spiral Review Class Profiles Classroom Management Strategies Differentiation/RTI Utilize support staff (Gear Up, ESS Day Waiver)	Backward Design Units Walkthrough Observations CEP MTSS Curriculum Plan	 Backward Design Unit Review Analysis and feedback of Walkthrough Data CEP 	• ESSER • Gear-UP

Reading Increase proficiency of free and reduced group from 31.1 to 38.875 Math Increase proficiency of free and reduced group from 25 to 35	 Coach Digital to identify weakest skill set Make data based instructional decisions, such as: Daily formative assessment, summative assessment, benchmark assessment, Star to Identify, CERT, IXL, Benchmarks Student self-assessment - celebrate success and make goals for areas of improvement 	 Coach Digital/CERT/TCA Templates, Data Analysis with next steps Data Notebooks 	 Counselors will report on plan implementation during weekly admin meetings Data Analysis Days (PLCs, After School PD) Student Tracking Sheets, Class Profile Sheets 	 Perkins and Title Funds
	Provide Dual Credit opportunities to increase rigor for advanced students	Proficiency Rate	 Math Courses (Before and After Benchmarks) 	
			 Data Analysis Days (PLCs, After School PD) 	

5: Transition Readiness

Goal 5 (State your transition readiness goal.): Transition Index for all students of 97.48.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Lee County Middle High 9-12 Increase in transition index for all students from 97.1 to 97.48 Increase in transition index	actionable next steps.	 Transition Readiness Committee analyze transition readiness document 	 Monthly analysis of Student completing CTE Assessment, ACT Benchmarks, and EOP Assessments 	 Transition Readiness Committee and PLC Team analysis of Transition Readiness Spreadsheet 	Perkins
for economically disadvantaged students from 95.3 to 96.04		Lion Apparel Partnership	 Lion Apparel Partnership Success Rate 	 Invite Lion Apparel administrators to a monthly admin meeting to report on student attendance and performance. 	

6: Graduation Rate

Goal 6 (State your graduation rate goal.): 95% Graduation Rate

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Increase graduation rates for all students	 KCWP # 3 - Design and Deliver Assessment Literacy We will lead the next level of 	 Grades 6-12 Special Ed PLC discuss the progress of students with disabilities monthly and identify needed supports 	 >80% graduation rate among students with disabilities. 	 Grades 6-12 Special Ed PLC discuss the progress of students with disabilities monthly and identify needed supports 	
from 89.2 to 95% Increase graduation rates for disability group from 80% to 85%	leaders in using data for actionable next steps. Implement the first phases of our Multi-Tiered System of supports to monitor and evaluate achievement	9-12 Guidance time in some classes.	• 95% Graduation Rate	Guidance Counselor will report on guadanice time during weekly administrator meeting.	 FRYSC Grant pays for CharacterStrong SEL program.

7: Other (Optional)

Goal 7 (State your separate goal.):

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1					
Objective 2					

Special Considerations for Districts with Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) Schools

Districts with a school identified for TSI (including ATSI) must monitor and provide support to the school to ensure the successful implementation of the school improvement plan (703 KAR 5:280(11)). The local board of education must review and approve the revised school improvement plan for TSI schools (KRS 160.346(4)(a)).

Monitoring and Support					
Consider: Describe the district's plan for monitoring and supporting the school improvement plan of any school identified for TSI/ATSI. Include in your response information regarding the					
process for local board review and approval.					
Response:					