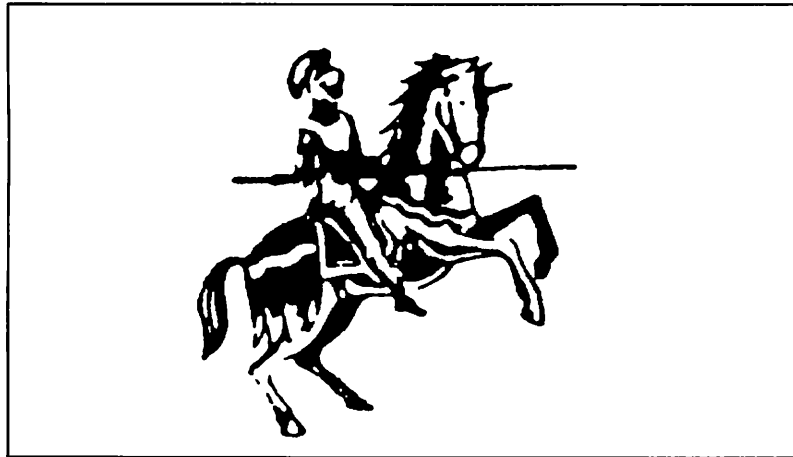


**SCHOOL DISTRICT  
OF  
COLLINGSWOOD**



**Collingswood Board of Education  
Collingswood, New Jersey**

**Comprehensive Annual Financial Report  
For the Fiscal Year Ended June 30, 2011**

**Comprehensive Annual  
Financial Report**

**of the**

**Collingswood Board of Education**

**Collingswood, New Jersey**

**For the Fiscal Year Ended June 30, 2011**

**Prepared by  
Collingswood Board of Education  
Finance Department**

# COLLINGSWOOD SCHOOL DISTRICT

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**Introductory Section**



# Collingswood Public Schools



*It's Where You Want to Learn*  
200 LEES AVENUE, COLLINGSWOOD, NJ 08108  
Telephone (856) 962-5700  
Fax (856) 962-5723

**SCOTT A. OSWALD, Ed.D.**  
Superintendent of Schools

**BETH ANN COLEMAN**  
Business Administrator/Board Secretary

August 10, 2011

Honorable President and  
Members of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Collingswood School District (District) for the fiscal year ended June 30, 2011, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical, and single audit. The introductory section includes this transmittal letter, the District's organizational chart, and a roster of officials and consultants. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 as amended in 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments", and the State Treasury Circular Letter 98-07, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid Payments".

Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws, regulations, findings and recommendations, are included in the single audit section of this report.

## **1. REPORTING ENTITY AND ITS SERVICES**

Collingswood School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB Statement No. 14. All funds and account groups of the District are included in this report. The Collingswood Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels PreK through 12. These include regular, vocational, English as a Second Language for limited English speakers and special education for disabled youngsters. The District completed the 2010-2011 fiscal year with an

enrollment of students, which is students less than the previous year’s enrollment. The following details the changes in the student enrollment of the District over the last six years.

**Average Daily Enrollment**

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2005-06	1,891	(2.1%)
2006-07	1,878	(0.6%)
2007-08	1,911	2.0%
2008-09	1,935	1.3%
2009-2010	1,906	(1.4%)
2010-2011	1,860	(2.4%)

**2. ECONOMIC CONDITION AND OUTLOOK**

The Borough of Collingswood continues to remain focused on its goal of maintaining existing ratables while examining ways to attract new ventures. Neighborhood redevelopment efforts continue to provide resources for community members to maintain their properties. The Borough uses the business improvement districts to provide funding for professional services to make the business districts a competitive environment. The program to convert multi-family dwellings back to sing-family homes continues to promote long-term family community commitment. The Haddon Avenue merchant area is thriving and includes a variety of dining and shopping opportunities. This area has become know throughout south Jersey and attracts nonresidents as well as residents to experience the restaurants and shopping opportunities. Most recently the Borough completed the development of the Peter Lumber site which includes both residential and commercial properties. The Borough is in the process of developing a “Transit Village” near the high speed line which will offer additional shopping opportunities. These efforts all suggest the preservation of a standard of living the community has come to expect. The Borough and school district launched Channel 19, a local TV station.

**3. MAJOR INITIATIVES**

The Collingswood Public School District will pursue the following initiatives during the 2011-2012 school year:

**District:**

The district will continue its shared service agreement with the Oaklyn School District wherein Collingswood provides Oaklyn custodial/maintenance and technology services. We will also continue the shared service agreement with the Bellmawr School District (comprehensive technology services) and the Haddon Township School District (as needed maintenance and technology services). Collingswood continues to explore areas for sharing services in the area to limit our tax impact on the citizens.

**High School and Middle School:**

- Professional development and implementation surrounding the ongoing Literacy across the Content Areas initiative. Summer training was offered to all secondary staff and an implementation calendar and timeline have been developed.
- The addition of leveled literacy courses at the secondary level that better allow us to use data to drive instruction for students who struggle with reading. This program complements the successful Read180 program implemented several years ago.
- Implementation of a newly revised English/Language Arts curriculum aligned with the Common Core Content Standards (the National Standards).
- The transition to a “push-in” model for basic skills intervention at the middle school level.



- Addition of technology throughout the secondary schools. Our quest to put a tablet laptop PC into the hands of every secondary teacher continues enabling all secondary staff to access the functions previously available only in those classrooms with permanently installed interactive whiteboards.
- The addition of a structured school-to-work transition program for students with special needs. Installation of a fully functioning greenhouse will be a cornerstone to this program.
- The continuation and continued refinement of the Twilight Alternative School program for at-risk high school students.

**Elementary Schools:**

- Professional development and continued implementation of the Reader’s Workshop Literacy program. Teachers have participated in extensive training and have curriculum development, and
- Purchase of “Book Rooms” for each elementary school, providing teachers with access to over 5,400 leveled books allowing for data-driven instruction for all k-5 students.
- Continuation of Magnet reading programs using Read 180 and System 44 for struggling readers.
- Deployment of new technology across all elementary schools, including new teacher laptops, Elmo document cameras, and tablet input devices in all grade 3, 4, and 5 classrooms.

**4. INTERNAL ACCOUNTING CONTROLS**

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District’s single audit, described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

**5. BUDGETARY CONTROLS**

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the Borough of Collingswood. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2011.

**6. ACCOUNTING SYSTEM AND REPORTS**

The District’s account records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in “Notes to the Financial Statements,” Note 1.

**7. CASH MANAGEMENT**

The investment policy of the District is guided in large part by state statute as detailed in “Notes to the Financial Statements,” Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey where the funds are secured in accordance with the Act.

**8. RISK MANAGEMENT**

The Board carries various forms of insurance, including but not limited to, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

**9. OTHER INFORMATION**

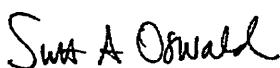
Independent Audit:

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Inverso & Stewart, CPAs, was selected by the Board’s finance committee. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 as amended in 1996 and the related OMB Circular A-133, the State Treasury Circular Letter 98-07. The auditor’s report on the general purpose financial statements and the combining and individual fund statements and schedules are included in the financial section of this report. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

**10. ACKNOWLEDGEMENTS**

We would like to express our appreciation to everyone involved in the audit process. The audit was completed in a timely manner without inconveniences or interruptions to the regular operation of the business office. We value the efforts of our Finance Committee as they work with District administrators in the preparation of the budget and the hard work and dedication of the entire Board as they seek to provide fiscal accountability to the citizens and taxpayers of Collingswood.

Respectfully submitted,



Scott A. Oswald  
Superintendent of Schools

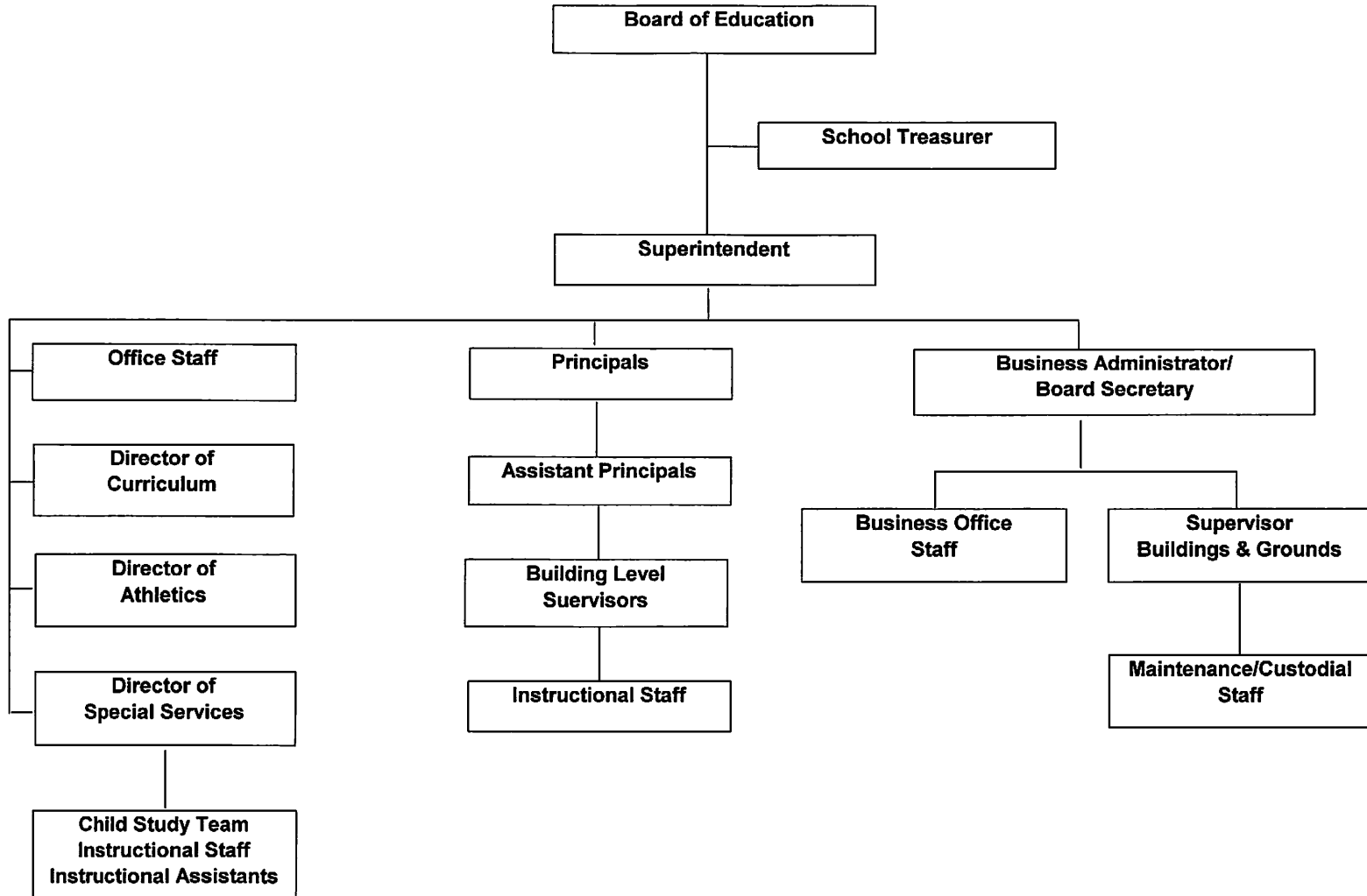


Beth Ann Coleman  
Board Secretary/Business Administrator

SAO/BAC:ch

# COLLINGSWOOD BOARD OF EDUCATION

## Organizational Chart



# COLLINGSWOOD SCHOOL DISTRICT

## Roster of Officials June 30, 2011

### Members of the Board of Education:

### Term Expires

James Hatzell, President	2012
Joan E. Smith, Vice President	2014
Louis Evangelista	2012
Lisa C. Soulos	2013
Fiona Henry	2014
Stephen Rydzewski	2013
Madalyn Deets	2014
David N. Routzahn	2013
Kathleen McCarthy	2012

### Members of the Board of Education - Sending Districts:

William Stauts, Oaklyn	2011
Heidemarie Wood, Woodlynne	2011

### Other Officials:

Scott A. Oswald, Superintendent  
Beth Ann Coleman, Business Administrator/Board Secretary  
Joseph Betley, Esq. Solicitor  
Inverso & Stewart, Auditors  
Garrison Architects, Architects

**COLLINGSWOOD SCHOOL DISTRICT  
Consultants and Advisors**

**Audit Firm**

Inverso & Stewart, LLC  
12000 Lincoln Drive West, Suite 402  
Marlton, NJ 08053

**Attorney**

Capehart & Scatchard, P.A.  
Joseph Betley, Esq.  
8000 Midlantic Drive  
Mount Laurel, NJ 08054

**Architect**

Garrison Architects  
1400 F. Commerce Parkway  
Mount Laurel, NJ 008054

**Official Depository**

1st Colonial National Bank  
1040 Haddon Avenue  
Collingswood, NJ 08108

**Financial Section**

# ***INVERSO & STEWART, LLC***

**Certified Public Accountants  
Registered Municipal Accountants**

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Marlton, New Jersey 08053  
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-Member of-  
American Institute of CPAs  
New Jersey Society of CPAs

## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and Members  
of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Collingswood School District, in the County of Camden, State of New Jersey (School District), as of and for the fiscal year ended June 30, 2011, which collectively comprise the School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Collingswood School District, in the County of Camden, State of New Jersey, as of June 30, 2011, and the respective changes in financial position, and cash flows, where applicable, thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated August 10, 2011 on our consideration of the Collingswood School District, in the County of Camden, State of New Jersey's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Collingswood School District's financial statements as a whole. The introductory section, combining and individual nonmajor fund financial statements, and statistical section, are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedule of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and are also not a required part of the financial statements. The combining and individual nonmajor fund financial statements and the schedule of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Respectfully submitted,

**INVERSO & STEWART, LLC**  
Certified Public Accountants



Robert A. Stewart  
Certified Public Accountant  
Registered Municipal Accountant

Marlton, New Jersey  
August 10, 2011



# ***INVERSO & STEWART, LLC***

**Certified Public Accountants  
Registered Municipal Accountants**

12000 Lincoln Drive West, Suite 402  
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-Member of-  
American Institute of CPAs  
New Jersey Society of CPAs

## **INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR 04-04**

The Honorable President and Members  
of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

### **Compliance**

We have audited Collingswood School District (School District), in the County of Camden, State of New Jersey's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement*, and the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2011. The School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the School District's management. Our responsibility is to express an opinion on the School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133 *Audits of State, Local Governments, and Non-Profit Organizations*; audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards and OMB Circular A-133 and New Jersey OMB's Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the School District's compliance with those requirements.

In our opinion, the Collingswood School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2011.

**Internal Control Over Compliance**

Management of the Collingswood School District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered the School District's internal control over compliance with the requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and New Jersey OMB's Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the management, the Board of Education, others within the School District, the Division of Finance, Department of Education, State of New Jersey, and other federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,

**INVERSO & STEWART, LLC**  
Certified Public Accountants



Robert A. Stewart  
Public School Accountant

Marlton, New Jersey  
August 10, 2011

**Required Supplementary Information - Part I**

**Management's Discussion and Analysis**

**Collingswood School District  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2011**

As management of the Board of Education of the Borough of Collingswood, New Jersey (School District), we offer readers of the School District's financial statements this narrative overview and analysis of the School District for the fiscal year ended June 30, 2011. We encourage readers to consider the information presented in conjunction with additional information that we have furnished in our letter of transmittal, which can be found in the introductory section of this report.

**Financial Highlights**

- The assets of the School District exceeded its liabilities at the close of the most recent fiscal year by \$24,665,585 (*net assets*).
- Governmental activities have an unrestricted net assets deficit of \$834,943. The accounting treatments in the governmental funds for compensated absences payable, and the last state aid payment, and the state statute that prohibits school districts from maintaining more than 2% of its adopted budget as unrestricted fund balance are primarily responsible for this deficit balance.
- The total net assets of the School District increased by \$1,361,871 or a 5% increase from the prior fiscal year-end balance. The majority of the increase is due to prior year tuition adjustments the districts received as revenue and increased revenues from shared services.
- Fund balance of the School District's governmental funds increased by \$1,687,635 resulting in an ending fund balance of \$4,948,908. This increase was primarily due to the increase in revenues received, primarily in tuition adjustments from our sending districts and shared services.
- Business-type activities have unrestricted net assets of \$204,576, which may be used to meet the School District's ongoing obligations of the food service operations.
- The School District's long-term obligations decreased by \$600,000, which is the net result of the required payment on long-term obligations.

**Overview of the Basic Financial Statements**

This discussion and analysis is intended to serve as an introduction to the School District's basic financial statements. Comparison to the prior year's activity is provided in this document. The basic financial statements are comprised of three components: 1) District-wide financial statements, 2) Fund financial statements, and 3) Notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**District-wide Financial Statements**

The *district-wide financial statements* are designed to provide the reader with a broad overview of the financial activities in a manner similar to a private-sector business. The district-wide financial statements include the statement of net assets and the statement of activities.

The *statement of net assets* presents information about all of the School District's assets and liabilities. The difference between the assets and liabilities is reported as net assets. Over time, changes in net assets may serve as a useful indicator of whether the financial position of the School District is improving or deteriorating.

The *statement of activities* presents information showing how the net assets of the School District changed during the current fiscal year. Changes in net assets are recorded in the statement of activities when the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement even though the resulting cash flows may be recorded in a future period.

Both of the district-wide financial statements distinguish functions of the School District that are supported from taxes and intergovernmental revenues (*governmental activities*) and other functions that are intended to recover all or most of their costs from user fees and charges (*business-type activities*). Governmental activities consolidate governmental funds including the General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Fund. Business-type activities consolidate the Food Service Fund and the After School Program Fund.

### **Fund Financial Statements**

*Fund financial statements* are designed to demonstrate compliance with finance-related requirements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific objectives. All of the funds of the School District are divided into three categories: *governmental funds*, *proprietary funds* and *fiduciary funds*.

*Governmental funds* account for essentially the same information reported in the governmental activities of the district-wide financial statements. However, unlike the district-wide financial statements, the governmental fund financial statements focus on near-term financial resources and fund balances. Such information may be useful in evaluating the financing requirements in the near term.

Since the governmental funds and the governmental activities report information using the same functions, it is useful to compare the information presented. Because the focus of each report differs, reconciliation is provided on the fund financial statements to assist the reader in comparing the near-term requirements with the long-term needs.

The School District maintains four individual governmental funds. The major funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund, and the Debt Service Fund. They are presented separately in the fund financial statements.

The School District adopts an annual appropriated budget for the General Fund, Special Revenue Fund and the Debt Service Fund. A budgetary comparison statement has been provided for each of these funds to demonstrate compliance with budgetary requirements.

*Proprietary funds* are used to present the same functions as the business-type activities presented in the district-wide financial statements. The School District maintains one type of proprietary fund - the Enterprise Fund. The fund financial statements of the enterprise fund provides the same information as the district-wide financial statements, only in more detail.

The School District's two enterprise funds (Food Service Fund and After School Program Fund) are listed individually and are considered to be major funds.

*Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the district-wide financial statements because the resources of those funds are not available to support the School District's programs.

## Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

### Other Information

In addition to the basic financial statements and accompanying notes, this report also contains other supplementary information and schedules required by the New Jersey Audit Program, issued by the New Jersey Department of Education.

### District-wide Financial Analysis

The assets of the School District are classified as current assets and capital assets. Cash, investments, receivables, inventories and prepaid expenses are current assets. These assets are available to provide resources for the near-term operations of the School District. The majority of the current assets are the results of the tax levy and state aid collection process.

Capital assets are used in the operations of the School District. These assets are land, buildings, improvements, equipment and vehicles. Capital assets are discussed in greater detail in the section titled, Capital Assets and Debt Administration, elsewhere in this analysis.

Current and long-term liabilities are classified based on anticipated liquidation either in the near-term or in the future. Current liabilities include accounts payable, accrued salaries and benefits, unearned revenues, and current debt obligations. The liquidation of current liabilities is anticipated to be either from currently available resources, current assets or new resources that become available during fiscal year 2011. Long-term liabilities such as long-term debt obligations and compensated absences payable will be liquidated from resources that will become available after fiscal year 2011.

The assets of the primary government activities exceeded liabilities by \$24,427,873 with an unrestricted deficit balance of \$834,943. As mentioned earlier, deficit unrestricted net assets are primarily due to the accounting treatment for compensated absences payable, accrued interest payable and the last two state aid payments. The net assets of the primary government do not include internal balances.

A net investment of \$ 20,075,116 in land, improvements, buildings, equipment and vehicles which provide the services to the School District's 1,860 public school students, represents 82% of the School District's net assets. Net assets of \$5,187,700 have been restricted as follows:

Reserved for future budget appropriation	\$2,234,598
Reserved for encumbrances	\$408,848
Designated for 2011-2012 budget	\$1,348,470
Capital projects	\$345,784
Tuition	\$850,000

**Collingswood School District  
Comparative Summary of Net Assets  
As of June 30, 2011 and 2010**

	Governmental Activities		Business-Type Activities		District-Wide	
	2011	2010	2011	2010	2011	2010
<b>Assets:</b>						
Current assets	\$ 6,770,783	\$ 6,449,131	\$ 204,576	\$ 241,640	\$ 6,975,259	\$ 6,690,771
Capital assets	<u>37,301,116</u>	<u>38,274,749</u>	<u>33,136</u>	<u>22,259</u>	<u>37,334,252</u>	<u>38,297,008</u>
<b>Total assets</b>	<u>44,071,799</u>	<u>44,723,880</u>	<u>237,712</u>	<u>263,899</u>	<u>44,309,511</u>	<u>44,987,779</u>
<b>Liabilities:</b>						
Current Liabilities	2,468,020	3,209,187		23,279	2,468,020	3,232,466
Noncurrent Liabilities	<u>17,175,906</u>	<u>18,451,599</u>			<u>17,175,906</u>	<u>18,451,599</u>
<b>Total liabilities</b>	<u>19,643,926</u>	<u>21,660,786</u>		<u>23,279</u>	<u>19,643,926</u>	<u>21,684,065</u>
<b>Net assets</b>	<u>\$ 24,427,873</u>	<u>\$ 23,063,094</u>	<u>\$ 237,712</u>	<u>\$ 240,620</u>	<u>\$ 24,665,585</u>	<u>\$ 23,303,714</u>
<b>Net assets consist of:</b>						
<b>Invested in capital</b>						
Assets	\$ 20,075,116	\$ 20,448,749	\$ 33,136	\$ 22,259	\$ 20,108,252	\$ 20,471,008
Restricted net assets	5,187,700	3,723,002			5,187,700	3,723,002
Unrestricted net assets	<u>(834,943)</u>	<u>(1,108,657)</u>	<u>204,576</u>	<u>218,361</u>	<u>(630,367)</u>	<u>(890,296)</u>
<b>Net assets</b>	<u>\$ 24,427,873</u>	<u>\$ 23,063,094</u>	<u>\$ 237,712</u>	<u>\$ 240,620</u>	<u>\$ 24,665,585</u>	<u>\$ 23,303,714</u>

**Governmental Activities**

Governmental activities increased the net assets of the School District by \$1,364,779 during the current fiscal year, thereby accounting for the entire increase in the net assets of the School District. Key elements of the Increase in net assets for governmental activities are as follows:

- Increased revenues due to collection of tuition adjustments and shared service agreements.

**Business-type Activities**

Business-type activities decreased the School District's net assets slightly. Key elements of the decrease in net assets for business-type activities are as follows:

- Purchases of much need equipment.

**Collingswood School District**  
**Comparative Schedule of Changes in Net Assets**  
**As of and for the Fiscal Year Ended June 30, 2011 and 2010**

	Governmental Activities		Business-Type Activities		District-Wide	
	2011	2010	2011	2010	2011	2010
<b>Revenues:</b>						
<b>Program Revenues</b>						
Charges for services	\$		357,089	317,749	357,089	317,749
Operating grants and Contributions	\$	3,173,864	319,109	330,752	3,492,973	3,682,424
Capital grants and Contributions						
<b>General Revenues:</b>						
Property Taxes	\$	15,220,248			15,220,248	14,795,250
Unrestricted State Aid	\$	9,807,569			9,807,569	10,304,858
Restricted State Aid	\$	105,000			105,000	0
Tuition	\$	4,924,948			4,924,948	4,648,623
Other Revenues	\$	263,113			263,113	186,283
<b>Total Revenues</b>		<b>33,494,742</b>	<b>676,198</b>	<b>648,501</b>	<b>34,170,940</b>	<b>33,935,187</b>
<b>Expenses:</b>						
<b>Governmental Activities:</b>						
Instruction	\$	14,395,803			14,395,803	15,180,017
Tuition	\$	770,843			770,843	730,061
Related Services	\$	3,038,583			3,038,583	3,478,532
Administrative Services	\$	2,336,375			2,336,375	2,282,315
Operations and Maintenance	\$	3,339,933			3,339,933	3,463,615
Transportation	\$	419,354			419,354	461,810
Unallocated benefits	\$	6,950,050			6,950,050	6,670,967
Special Schools	\$	99,034			99,034	16,706
Interest on long-term Debt	\$	752,650			752,650	773,619
Other	\$	35,510			35,510	55,224
<b>Business-Type Activities:</b>						
Food Service Operations	\$		670,934	655,988	670,934	655,988
<b>Total Expenses</b>		<b>32,138,135</b>	<b>670,934</b>	<b>655,988</b>	<b>32,809,069</b>	<b>33,768,854</b>
<b>Increase (decrease) in net assets</b>						
Before transfers	\$	1,356,607	5,264	(7,487)	1,361,871	166,333
Transfers	\$	8,172	(8,172)	3,942		147,793
<b>Changes in net assets</b>		<b>1,364,779</b>	<b>(2,908)</b>	<b>(3,545)</b>	<b>1,361,871</b>	<b>314,126</b>
Net assets, July 1,	\$	23,086,094	240,620	244,165	23,303,714	22,989,588
Net assets, June 30,	\$	24,427,873	\$ 237,712	\$ 240,620	\$ 24,665,585	\$ 23,303,714



## **Financial Analysis of the Governmental Funds**

As noted earlier, the School District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

*Governmental Funds* - The focus of the School District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the School District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the School District's governmental funds reported a combined ending fund balance of \$4,948,908 an increase of \$1,687,635 in comparison with the prior year. Most of this increase is the result of additional revenue from tuition adjustments and increases in shared services.

The unreserved fund balance for the School District at the end of the fiscal year includes a combination of an unreserved fund balance deficit for the General Fund of \$238,792. The remainder of the fund balance is reserved to indicate that it is not available for new spending because it has already been committed 1) as restricted cash reserved for future capital outlay expenditures 345,784 (2) appropriated as a revenue source in the subsequent year's budget 1,348,470 or 3) reserved for encumbrances of 408,848 4) reserved for future budget appropriation in accordance with state statute 2,234,598 and 5) reserved for future tuition adjustments of 850,000.

The general fund is the chief operating fund of the School District. As discussed earlier, the balance in the unreserved fund balance is due, primarily, to the accounting treatment of the last state aid payment as discussed in Note 23 of the notes to the basic financial statements, and state statutes that prohibit New Jersey school districts from maintaining more than 2% of its adopted budget as unrestricted fund balance.

### **General Fund Budgetary Highlights**

The difference between the original budget and the final amended budget was or an increase of 321,903 or 1%. The increase to the budget resulted from an old capital project (Tennis Courts) that carried into 10-11 and was settled.

At the end of the current fiscal year, unreserved fund balance (budgetary basis) of the general fund was \$ 580,301, while total fund balance (budgetary basis) was \$ 5,450,034. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance (budgetary basis) and total fund balance (budgetary basis) to total general fund expenditures. Actual (budgetary basis) expenditures of the General Fund including other financing uses amounted to \$29,097,396. Unreserved fund balance (budgetary basis) represents 2% of expenditures while total fund balance (budgetary basis) represents 18% of that same amount.

### **Capital Asset and Debt Administration**

The School District's investment in capital assets for its governmental and business-type activities as of June 30, 2011, totaled \$37,334,252 (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, improvements, buildings, equipment and vehicles. There was a decrease in the District's investment in capital assets for the current fiscal year of \$962,756 or 2.5%. The decrease is due to an increase in accumulated depreciation.

**Collingswood School District  
Capital Asset (net of accumulated depreciation)  
June 30, 2011 and 2010**

	Governmental Activities		Business-Type Activities		District-Wide	
	2011	2010	2011	2010	2011	2010
Land	\$ 390,040	390,040			\$ 390,040	390,040
Construction in Progress		0				
Site Improvements	370,380	454,214			370,380	454,214
Buildings and Building Improvements	36,904,182	37,501,679			36,904,182	37,501,679
Equipment	(337,220)	(78,818)	\$ 33,136	22,259	(304,084)	(56,559)
Vehicles	(26,266)	7,634			(26,266)	7,634
<b>Net assets</b>	<b>\$ 37,301,116</b>	<b>38,274,749</b>	<b>\$ 33,136</b>	<b>22,259</b>	<b>\$ 37,334,252</b>	<b>38,297,008</b>

Additional information on the School District's capital assets can be found in the notes to the basic financial statements (Note 5) of this report.

*Long-term debt* – During the fiscal year ended June 30, 2011, the School District had \$17,226,000 in serial bonds payable and \$574,906 in compensated absences.

State statutes limit the amount of general obligation debt that the District may issue. At the end of the current fiscal year, the legal debt limit was \$43,844,606 with a remaining borrowing capacity of \$26,018,606.

Additional information on the School District's long-term obligations can be found in the notes to the basic financial statements (Note 7) of this report.

**Economic Factors and Next Year's Budgets and Rates**

The following factors were considered and incorporated into the preparation of the School District's budget for the 2011-2012 fiscal year.

- In preparing the 2011-2012 budget the Board of Education was determined to offer a lean and efficient budget while meeting the needs of our community. The 2011-2012 budget increases average tax by \$28. The overall tax increase was .5% well below the 2% cap required by law.
- 2011 saw another decrease in the ratables due to the economy. This again had a direct impact on the tax rate and amount of tax assessed. In the overall school tax increase, \$11 is due to a loss of ratables.
- The board of education continues to review cost saving measures and potential for shared services. The board has entered into a shared service agreement with Oaklyn School District commencing in July 2010 wherein we have taken over their custodial and maintenance services. We are expanding our technology office and have entered into shared service agreements with Bellmawr and Haddon /townships School Districts. We are entering agreements to provide Maintenance services to our surrounding districts on an as needed basis. We continue to propose services to others districts.

### **Requests for Information**

This financial report is designed to provide a general overview of the School District's finances for all those with an interest in the School District. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Collingswood School District Business Administrator, 200 Lees Avenue, Collingswood, New Jersey, 08108, telephone number (856) 962-5720.

**Basic Financial Statements**

District-Wide Financial Statements

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Net Assets**  
**June 30, 2011**

	<b>Governmental Activities</b>	<b>Business-Type Activities</b>	<b>Total</b>
<b>ASSETS:</b>			
Cash and cash equivalents	\$ 3,058,035	\$ 177,114	\$ 3,235,149
Restricted cash and cash equivalents	1,996,644		1,996,644
Receivables, net	1,676,419	11,894	1,688,313
Inventory	.	15,568	15,568
Deferred bond issuance costs - net	39,585		39,585
Capital assets, net (Note 5)	37,301,116	33,136	37,334,252
<b>Total Assets</b>	<b>44,071,799</b>	<b>237,712</b>	<b>44,309,511</b>
<b>LIABILITIES:</b>			
Accounts payable	226,788		226,788
Payable to state government	20,713		20,713
Notes payable	1,500,000		1,500,000
Deferred revenue	34,689		34,689
Accrued interest payable	60,830		60,830
Noncurrent liabilities (Note 7):			
Due within one year	625,000		625,000
Due beyond one year	17,175,906		17,175,906
<b>Total Liabilities</b>	<b>19,643,926</b>		<b>19,643,926</b>
<b>NET ASSETS:</b>			
Invested in capital assets, net of related debt	20,075,116	33,136	20,108,252
Restricted for:			
Capital projects	345,784		345,784
Other purposes	4,841,916		4,841,916
Unrestricted (Deficit)	(834,943)	204,576	(630,367)
<b>Total Net Assets</b>	<b>\$ 24,427,873</b>	<b>\$ 237,712</b>	<b>\$ 24,665,585</b>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Activities**  
**For the Fiscal Year Ended June 30, 2011**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>Governmental Activities:</b>							
Instruction:							
Regular	9,845,258		\$ 1,089,297		\$ (8,755,961)		\$ (8,755,961)
Special Education	3,099,125				(3,099,125)		(3,099,125)
Other instruction	1,451,420				(1,451,420)		(1,451,420)
Support Services:							
Tuition	770,843				(770,843)		(770,843)
Student & instruction related services	3,038,583		98,912		(2,939,671)		(2,939,671)
General administrative services	668,665				(668,665)		(668,665)
School administrative services	1,321,990				(1,321,990)		(1,321,990)
Central administrative services	345,720				(345,720)		(345,720)
Plant operations and maintenance	3,339,933				(3,339,933)		(3,339,933)
Pupil transportation	419,354				(419,354)		(419,354)
Unallocated employee benefits	6,950,050		1,985,655		(4,964,395)		(4,964,395)
Special schools	99,034				(99,034)		(99,034)
Interest on long-term debt	752,650				(752,650)		(752,650)
Unallocated depreciation	35,510				(35,510)		(35,510)
Total Governmental Activities	<u>32,138,135</u>		<u>3,173,864</u>		<u>(28,964,271)</u>		<u>(28,964,271)</u>
Business-Type Activities:							
Food Service	626,858	\$ 304,260	319,109			(3,489)	(3,489)
Technology Service	44,076	52,829				8,753	8,753
Total Business-Type Activities	<u>670,934</u>	<u>357,089</u>	<u>319,109</u>			<u>5,264</u>	<u>5,264</u>
<b>Total Primary Government</b>	<u>\$ 32,809,069</u>	<u>\$ 357,089</u>	<u>\$ 3,492,973</u>	<u>\$ -</u>	<u>(28,964,271)</u>	<u>5,264</u>	<u>(28,959,007)</u>
<b>General Revenues:</b>							
Taxes:							
Property taxes, levied for general purposes, net					13,865,535		13,865,535
Taxes levied for debt service					1,354,713		1,354,713
Federal and State aid not restricted					9,807,569		9,807,569
State aid restricted for capital projects					105,000		105,000
Tuition received					4,924,948		4,924,948
Investment Earnings					19,268		19,268
Miscellaneous Income					567,278		567,278
Prior year state aid receivable canceled					(323,433)		(323,433)
Transfers					8,172	(8,172)	
Total general revenues, special items, extraordinary items and transfers					<u>30,329,050</u>	<u>(8,172)</u>	<u>30,320,878</u>
Change in Net Assets					1,364,779	(2,908)	1,361,871
Net Assets -- July 1, 2010					<u>23,063,094</u>	<u>240,620</u>	<u>23,303,714</u>
Net Assets -- June 30, 2011					<u>\$ 24,427,873</u>	<u>\$ 237,712</u>	<u>\$ 24,665,585</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**Fund Financial Statements**



**COLLINGSWOOD SCHOOL DISTRICT**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2011**

<b>ASSETS</b>	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>Assets:</b>					
Cash and cash equivalents	\$ 2,984,679			\$ 73,356	\$ 3,058,035
Receivables, net:					
Local district tax	1,155,464				1,155,464
State aid	92,912	\$ 473	\$ 105,000		198,385
Federal	24,430	247,939			272,369
Interfunds	166,122				166,122
Other governmental units	29,488	20,713			50,201
Restricted assets:					
Cash and cash equivalents	<u>345,784</u>		<u>1,650,860</u>		<u>1,996,644</u>
<b>Total Assets</b>	<u><u>\$ 4,798,879</u></u>	<u><u>\$ 269,125</u></u>	<u><u>\$ 1,755,860</u></u>	<u><u>\$ 73,356</u></u>	<u><u>\$ 6,897,220</u></u>
 <b>LIABILITIES AND FUND BALANCES</b>					
<b>Liabilities:</b>					
Accounts payable	\$ 209,869	\$ 16,919			\$ 226,788
Note payable			\$ 1,500,000		1,500,000
Interfund payable		166,122			166,122
Intergovernmental payable:					
State		20,713			20,713
Deferred revenues	<u>31,424</u>	<u>3,265</u>			<u>34,689</u>
<b>Total Liabilities</b>	<u>241,293</u>	<u>207,019</u>	<u>1,500,000</u>		<u>1,948,312</u>
 <b>Fund Balances:</b>					
Restricted for:					
Capital reserve	345,784				345,784
Tuition reserve	850,000				850,000
Excess surplus	2,234,598				2,234,598
Assigned to:					
Year-end encumbrances	90,882	62,106	255,860		408,848
Subsequent year's budget	1,348,469			1	1,348,470
Unassigned	<u>(312,147)</u>			<u>73,355</u>	<u>(238,792)</u>
<b>Total Fund Balances</b>	<u>4,557,586</u>	<u>62,106</u>	<u>255,860</u>	<u>73,356</u>	<u>4,948,908</u>
<b>Total Liabilities and Fund Balances</b>	<u><u>\$ 4,798,879</u></u>	<u><u>\$ 269,125</u></u>	<u><u>\$ 1,755,860</u></u>	<u><u>\$ 73,356</u></u>	

Amounts reported for governmental activities in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$51,792,766 and the accumulated depreciation is \$14,491,650. 37,301,116

Bond issuance costs are amortized over the life of the bonds on the statement of net assets. 39,585

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.

General Obligation Bonds	\$ (17,226,000)	
Accrued Interest Payable	(60,830)	
Compensated Absences Payable	<u>(574,906)</u>	
		<u>(17,861,736)</u>

Net Assets of Governmental Activities

\$ 24,427,873

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2011**

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>REVENUES:</b>					
Local sources:					
Local tax levy	\$ 13,865,535			\$ 1,354,713	\$ 15,220,248
Tuition charges	4,924,948				4,924,948
Interest earned	3,996		\$ 15,272		19,268
Miscellaneous	562,380	\$ 4,898			567,278
<b>Total local sources</b>	<b>19,356,859</b>	<b>4,898</b>	<b>15,272</b>	<b>1,354,713</b>	<b>20,731,742</b>
State sources	11,686,296	108,477	105,000		11,899,773
Federal sources	106,928	1,079,732			1,186,660
<b>Total Revenues</b>	<b>31,150,083</b>	<b>1,193,107</b>	<b>120,272</b>	<b>1,354,713</b>	<b>33,818,175</b>
<b>EXPENDITURES:</b>					
Current expense:					
Regular instruction	9,024,146				9,024,146
Special education instruction	2,040,356	1,058,769			3,099,125
Other instruction	1,451,420				1,451,420
Support services and undistributed costs:					
Tuition	770,843				770,843
Student & instruction related services	2,939,671	98,912			3,038,583
General administrative services	568,072				568,072
School administrative services	1,321,990				1,321,990
Central administrative services	345,720				345,720
Plant operations and maintenance	2,991,063				2,991,063
Pupil transportation	419,354				419,354
Unallocated employee benefits	6,950,050				6,950,050
Capital outlay	332,421		48,745		381,166
Special schools	12,076				12,076
Transfer to charter schools	86,958				86,958
Redemption of principal				600,000	600,000
Interest				754,713	754,713
<b>Total Expenditures</b>	<b>29,254,140</b>	<b>1,157,681</b>	<b>48,745</b>	<b>1,354,713</b>	<b>31,815,279</b>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<b>1,895,943</b>	<b>35,426</b>	<b>71,527</b>	<b>-</b>	<b>2,002,896</b>
Other Financing Sources (Uses):					
Transfer out - food service fund	(581)				(581)
Prior year state aid canceled			(323,433)		(323,433)
Transfers in - internal service fund	8,753				8,753
Transfers in	22,584		187,500	15,272	225,356
Transfers out	(187,500)		(37,856)		(225,356)
<b>Total other financing sources (uses)</b>	<b>(156,744)</b>	<b>-</b>	<b>(173,789)</b>	<b>15,272</b>	<b>(315,261)</b>
<b>Net change in fund balance</b>	<b>1,739,199</b>	<b>35,426</b>	<b>(102,262)</b>	<b>15,272</b>	<b>1,687,635</b>
Fund balance - July 1, 2010	2,818,387	26,680	358,122	58,084	3,261,273
<b>Fund balance - June 30, 2011</b>	<b>\$ 4,557,586</b>	<b>\$ 62,106</b>	<b>\$ 255,860</b>	<b>\$ 73,356</b>	<b>\$ 4,948,908</b>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**For the Fiscal Year Ended June 30, 2011**

Total net change in fund balances - governmental funds (from B-2)		\$ 1,687,635
<p>Amounts reported for governmental activities in the statement of activities (A-2) are different because:</p>		
<p>Governmental Funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.</p>		
Depreciation expense	\$ (1,341,239)	
Fixed assets additions	<u>367,606</u>	(973,633)
<p>Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.</p>		
		600,000
<p>Governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences.</p>		
		(1,979)
<p>Interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. This amount is the net effect of the difference in the treatment of interest on long-term debt.</p>		
		2,063
<p>In the statement of activities, certain operating expenses, (e.g. compensated absences) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+)</p>		
		<u>50,693</u>
Change in Net Assets of Governmental Activities		<u>\$ 1,364,779</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Net Assets**  
**Proprietary Funds**  
**June 30, 2011**

	<u>Business-Type Activities Enterprise Funds</u>  <u>Food Service</u>
<b>ASSETS:</b>	
Current assets:	
Cash and cash equivalents	\$ 177,114
Intergovernmental receivables:	
State Aid	309
Federal Aid	11,585
Inventories	<u>15,568</u>
Total current assets	<u>204,576</u>
Noncurrent Assets:	
Equipment	225,585
Less - accumulated depreciation	<u>(192,449)</u>
Total Noncurrent Assets	<u>33,136</u>
Total Assets	<u>237,712</u>
 <b>LIABILITIES:</b>	
Current liabilities:	
Accounts payable	<u>                    </u>
Total Liabilities	<u>                    </u>
 <b>NET ASSETS:</b>	
Invested in capital assets, net	33,136
Unrestricted	<u>204,576</u>
Total Net Assets	<u>\$ 237,712</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Revenues, Expenses and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	
<b>Operating Revenues:</b>		
Charges for services:		
Daily sales - reimbursable programs	\$ 148,894	
Daily sales - non-reimbursable programs	150,802	
Technology services		\$ 52,829
Special functions	4,564	
Total Operating Revenues	304,260	52,829
<b>Operating Expenses:</b>		
Cost of sales	226,329	
Salaries	308,048	38,028
Management fee	27,643	
Supplies	25,508	
Other costs	24,291	6,048
Depreciation	15,039	
Total Operating Expenses	626,858	44,076
Operating Income (Loss)	(322,598)	8,753
<b>Nonoperating Revenues:</b>		
State sources:		
State school lunch program	6,635	
Federal sources:		
National school lunch program	245,604	
National school breakfast program	28,635	
Food distribution program	38,235	
Total Nonoperating Revenues	319,109	
Income (Loss) before Contributions and Transfers	(3,489)	8,753
Operating Transfers out		(8,753)
Operating Transfers In	581	
Change in Net Assets	(2,908)	
Net Assets - July 1, 2010	240,620	
Net Assets - June 30, 2011	\$ 237,712	\$ -

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	
<b>Cash Flows from Operating Activities:</b>		
Cash receipts from customers	\$ 305,066	\$ 52,829
Cash payments to employees for services	(308,048)	(38,028)
Cash payments to suppliers for goods and services	(321,975)	(6,048)
Net cash used by operating activities	(324,957)	8,753
<b>Cash Flows from Noncapital Financing Activities:</b>		
Cash received from state sources	7,202	
Cash received from federal sources	318,892	
Operating transfer in/out	581	(8,753)
Net cash provided by noncapital financing activities	326,675	(8,753)
<b>Cash Flows Used by Capital and Related Financing Activities:</b>		
Purchase of equipment	(25,916)	
<b>Cash Flow Provided by Investing Activities:</b>		
Interest on cash equivalents		
Net increase (decrease) in cash and cash equivalents	(24,198)	
Cash and cash equivalents - July 1, 2010	201,312	
Cash and cash equivalents - June 30, 2011	\$ 177,114	\$ -
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>		
Operating income (loss)	\$ (322,598)	\$ 8,753
Adjustments to reconcile operating income (loss) to cash provided by (used for) operating activities:		
Depreciation	15,039	
Change in assets and liabilities:		
(Increase) decrease in accounts receivable	806	
(Increase) decrease in inventory	5,075	
Increase (decrease) in accounts payable	(23,279)	
Net cash provided by (used for) operating activities	\$ (324,957)	\$ 8,753

**Noncash Noncapital Financing Activities:**

During the year the District received \$38,235 of food commodities from the U.S. Department of Agriculture.

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Fiduciary Net Assets**  
**Fiduciary Funds**  
**June 30, 2011**

	<u>Trust Funds</u>			<u>Agency Funds</u>
	<u>Unemployment Compensation Trust</u>	<u>Flexible Benefit Trust</u>	<u>Private Purpose Scholarship Fund</u>	
<b>ASSETS:</b>				
Cash and cash equivalents	\$ 691,706	\$ 4,115	\$ 216,271	\$ 381,839
<b>Total Assets</b>	<u>691,706</u>	<u>4,115</u>	<u>216,271</u>	<u>\$ 381,839</u>
 <b>LIABILITIES:</b>				
Payroll deductions and withholdings				\$ 182,397
Due to student groups	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>199,442</u>
<b>Total Liabilities</b>	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>\$ 381,839</u>
 <b>NET ASSETS:</b>				
Held in trust for unemployment claims and other purposes	<u>\$ 691,706</u>			
Held in trust for claims		<u>\$ 4,115</u>		
Reserved for scholarships			<u>\$ 216,271</u>	

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Changes in Fiduciary Net Assets**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Unemployment Compensation Trust</u>	<u>Flexible Benefit Trust</u>	<u>Private Purpose Scholarship Fund</u>
<b>ADDITIONS:</b>			
Contributions:			
Employee		\$ 520	
Donations			\$ 26,342
Total Contributions		<u>520</u>	<u>26,342</u>
Investment earnings:			
Interest	\$ 9,098	63	2,801
Net investment earnings	<u>9,098</u>	<u>63</u>	<u>2,801</u>
Total Additions	<u>9,098</u>	<u>583</u>	<u>29,143</u>
<b>DEDUCTIONS:</b>			
Claims	12,888	3,174	
Scholarships awarded			29,094
Total Deductions	<u>12,888</u>	<u>3,174</u>	<u>29,094</u>
Change in Net Assets	(3,790)	(2,591)	49
Net Assets - July 1, 2010	<u>695,496</u>	<u>6,706</u>	<u>216,222</u>
Net Assets - June 30, 2011	<u>\$ 691,706</u>	<u>\$ 4,115</u>	<u>\$ 216,271</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.



**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Reporting Entity** - The Borough of Collingswood School District ("School District") is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board of Education is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The purpose of the School District is to provide educational services for resident students in grades K through 12. In addition, the School District provides educational services for students in grades 9 through 12 received from the Oaklyn School District and the Woodlynne School District, on a tuition basis. The Collingswood School District has an approximate enrollment at June 30, 2011 of 1,860 students.

Criteria for determining if other entities are potential component units which should be reported within the School District's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) Codification of Governmental Accounting and Financial Reporting Standards, Section 2100 and 2600. The application of these criteria provides for identification of any entities for which the School District is financially accountable and other organizations that the nature and significance of their relationship with the School District are such that exclusion would cause the School District's basic financial statements to be misleading or incomplete.

Based on the application of these criteria, there were no organizations that are considered to be component units.

**Basis of Presentation**

The basic financial statements of the Collingswood School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The School District also applies Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989 to its governmental and business-type activities and to its proprietary funds, provided they do not conflict with or contradict GASB pronouncements. The more significant of the School District's accounting policies are described below.

The School District's basic financial statements consists of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

**Government-wide Statements** - The statement of net assets and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statements distinguish between those activities of the School District that are governmental and those that are considered business-type activities. The statement of net assets presents the financial condition of the governmental and business-type activities of the School District at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities and for the business-type activities of the School District. Direct expenses are those that are specifically associated with a service, program or department and, therefore, clearly identifiable to a particular function. The policy of the School District is to not allocate indirect expenses to functions in the statement of activities. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues, which are not classified as program revenues, are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the School District.

**Fund Financial Statements** - During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a single column. The fiduciary fund is reported by type. The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds: governmental, proprietary, and fiduciary.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Governmental Funds** - Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

**General Fund** - The general fund is the general operating fund of the School District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, district taxes and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

**Special Revenue Fund** - The special revenue fund is used to account for the proceeds of specific revenues from the state and federal governments, other than major capital projects, debt service, or the enterprise funds, and local appropriations that are legally restricted to expenditures for specified purposes.

**Capital Projects Fund** - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes or serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

**Debt Service Fund** - The debt service fund is used to account for the accumulation of resources for, and the payment of, general-long-term debt principal, interest and related costs.

**Proprietary Funds** - Proprietary funds are used to account for the School District's ongoing activities, which are similar to those in the private sector.

**Enterprise Funds** - The enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the School District is that all costs (expenses, including depreciation) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the School District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The School District's enterprise funds are:

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations of the School District.

**Internal Service Funds** - The internal service fund has been established to account for the financing of technology services provided by the Collingswood School District for use by other school districts, as well as for the Collingswood School District itself. Services are provided on a cost-reimbursement basis.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net assets) is segregated into investment in capital assets, net of related debt, and unrestricted net assets, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total assets.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Proprietary Funds (Continued)** - Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Equipment	12 Years
Light Trucks and Vehicles	4 Years
Heavy Trucks and Vehicles	6 Years

**Fiduciary Funds** - Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds (i.e. payroll and student activities). They are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District has five fiduciary funds; an unemployment compensation trust fund, a flexible benefit fund, a private purpose scholarship fund, a student activity fund, and a payroll fund.

**Measurement Focus**

**Government-wide Financial Statements** - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the School District are included on the statement of net assets.

**Fund Financial Statements** - All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e. revenues and other financing sources) and uses (i.e. expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net assets. The statement of changes in fund net assets presents increases (i.e. revenues) and decreases (i.e. expenses) in net total assets. The statement of cash flows provides information about how the School District finances and meets the cash flow needs of its proprietary activities. Fiduciary funds are reported using the economic resources measurement focus.

**Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

**Revenues - Exchange and Non-exchange Transactions** - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. "Measurable" means the amount of the transaction can be determined and "available" means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within thirty days of fiscal year end.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Revenues - Exchange and Non-exchange Transactions (Continued)** - Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include Ad Valorem (property) taxes, grants, entitlements, and donations. Ad Valorem (Property) Taxes are susceptible to accrual, as under New Jersey State Statute, a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The School District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The School District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". With the exception of restricted formula aids recorded in the special revenue fund, revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the fiscal year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end; tuition, grants, fees, and rentals.

**Expenses/Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the fiscal year, if any, is reported in the operating statement as an expense. Unused donated commodities are reported as deferred revenue. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

**Budgets/Budgetary Control** - Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23A-16.2(f)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2 and Exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances – governmental funds. Note that the School District does not report encumbrances outstanding at year end as expenditures in the general fund since the general fund budget follows modified accrual basis with the exception of the revenue recognition policy for the one or more June state aid payments.

**Encumbrances** - Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

**Collingswood School District**  
**Notes to Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Encumbrances (Continued)** - Open encumbrances in the special revenue fund, for which the School District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments** - Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act (GUDPA), a multiple financial institution collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

**Tuition Receivable** - Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

**Tuition Payable** - Tuition charges for the fiscal years ended June 30, 2011 and 2010 were based on rates established by the receiving school district. These rates are subject to change when the actual costs have been determined.

**Inventories** - Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out basis.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed, and is not recorded since any amounts are considered immaterial to the basic financial statements.

Inventories recorded in the government-wide financial statements and in the proprietary fund types are recorded as expenditures when consumed rather than when purchased.

**Prepaid Expenses** - Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2011.

In the governmental fund types, however, payments for prepaid items are fully recognized as an expenditure in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required. This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Deferred Expenditures** - Deferred expenditures are disbursements that are made in one period, but are more accurately reflected as an expenditure/expense in the next fiscal period. Unlike prepaid expenses, deferred expenditures are not regularly recurring cost of operations.

**Short-Term Interfund Receivables / Payables** - Short-term interfund receivables / payables represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund in the School District and that are due within one year. These amounts are eliminated in the governmental and business-type columns of the statement of net assets, except for the net residual amounts due between governmental and business-type activities, which are presented as interfunds receivable and/or interfunds payable.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Capital Assets** - General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported in the fund financial statements. Capital assets utilized by the proprietary funds are reported both in the business-type activities column of the government-wide statement of net assets and the proprietary fund statement of net assets. .

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the fiscal year. Donated fixed assets are recorded at their fair market value as of the date received. The School District maintains a capitalization threshold of \$2,000.00. The School District does not possess any infrastructure. Improvements are capitalized; the cost of normal repairs and maintenance that do not add to the value of the asset or materially extend asset's life are not. All reported capital assets except land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Governmental Activities Estimated Lives</u>	<u>Business -Type Activities Estimated Lives</u>
Land Improvements	10-20 years	N/A
Buildings and Improvements	10-50 years	N/A
Furniture and Equipment	5-20 years	12 years
Vehicles	5-10 years	4-6 years

**Accrued Salaries and Wages** - Certain School District employees, who provide services to the School District over the ten-month academic year, have the option to have their salaries evenly disbursed during the twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2011, the amounts earned by these employees were disbursed to the employees' own individual credit union accounts.

**Compensated Absences** - Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire compensated absence liability is reported on the government-wide financial statements.

For governmental funds, the current portion of unpaid compensated absences is the amount that is normally expected to be paid with expendable available financial resources. In proprietary funds, the entire amount of compensated absences is recorded as a fund liability.

**Deferred Revenue** - Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

**Accrued Liabilities and Long-Term Obligations** - All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the fund financial statements when due.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Net Assets** - Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowings used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

It is the School District's policy to apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

**Fund Equity** – In the fund financial statements, governmental funds report aggregate amounts for five classifications of fund balances based on the constraints imposed on the use of these resources. The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form – prepaid items or inventories; or (b) legally or contractually required to be maintained intact.

The spendable portion of the fund balance comprises the remaining four classifications: restricted, committed, assigned and unassigned.

*Restricted fund balance* – This classification reflects constraints imposed on resources either (a) externally by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

*Committed fund balances* – These amounts can only be used for specific purposes pursuant to constraints imposed by formal resolutions or ordinances of the School District – the government's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the Board of Education removes the specified use by taking the same type of action imposing the commitment. This classification also includes contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

*Assigned fund balance* – This classification reflects the amounts constrained by the School District's "intent" to be used for specific purposes, but are neither restricted nor committed. The Board of Education and the Chief School Administrator have the authority to assign amounts to be used for specific purposes. Assigned fund balances include all remaining amounts (except negative balances) that are reported in governmental funds, other than the General Fund, that are classified as nonspendable and are neither restricted nor committed.

*Unassigned fund balance* – This fund balance is the residual classification for the General Fund. It is also used to report negative fund balances in other governmental funds.

When both restricted and unrestricted fund balances are available for use, it is the School District's policy to use externally restricted fund balances first, then unrestricted fund balance – committed, assigned, and unassigned – in order as needed.

**Operating and Non-Operating Revenues and Expenses** - Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the School District, these revenues are sales for the food service program and tuition for the before and after school program. Non-operating revenues principally consist of interest income earned on various interest bearing accounts and federal and state subsidy reimbursements for the food service program.

Operating expenses are necessary costs incurred to provide the goods or services that are the primary activity of the fund. There are no non-operating expenses

**Interfund Activity** - Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United State of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**2. CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** – With respect to deposits, custodial credit risk refers to the risk that, in the event of a bank failure, the School District’s deposits may not be returned to it. Although the School District does not have a formal policy regarding custodial credit risk, state statutes requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Unit. Banks that qualify as public depositories under New Jersey statutes hold cash deposits, with bank balances totaling \$6,313,093 at June 30, 2011. All deposits are insured by federal depository insurance and/or collateralized with securities held in New Jersey’s multiple financial institution collateral pool as required by N.J.S.A. 17.9-41 et seq..

During the fiscal year, the School district participated in the New Jersey Cash Management Fund. This Fund is governed by regulations of the State Investment Council, who prescribe standards designed to insure the quality of investments in order to minimize risk to the Funds participants. Deposits with the New Jersey Cash Management Fund are not subject to custodial risk. Accordingly, the School District’s deposits with the New Jersey Cash Management Fund of \$545,020 were uninsured and uncollateralized.

**3. CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District’s approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the New Jersey Department of Education, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2010 to June 30, 2011 fiscal year is as follows:

Balance – July 1, 2010		\$ 234,204
Increased by:		
Interest earned	\$ 3,996	
Capital projects canceled	22,584	
Board resolution	85,000	
		111,580
		345,784
Decreased by:		
Budget withdrawal		_____
Balance – June 30, 2011		\$ 345,784

The June 30, 2011 LRFP balance of local support costs of uncompleted projects is \$2,259,784.



**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**4. ACCOUNTS RECEIVABLES**

Accounts receivables at June 30, 2011 consisted of accounts (fees) and intergovernmental grants. All intergovernmental receivables are considered collectible in full due to the stable condition of State programs and the current fiscal year guarantee of federal funds.

Accounts receivable at June 30, 2011 for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Proprietary Funds</u>	<u>Total</u>
Intergovernmental					
Local tax levy	\$ 1,155,464				\$ 1,155,464
State aid	92,912	\$ 473	\$ 105,000	\$ 309	198,694
Federal aid	24,430	247,939		11,585	283,954
Other	29,488	20,713			50,201
<b>Total Accounts Receivable</b>	<u>\$ 1,302,294</u>	<u>\$ 269,125</u>	<u>\$ 105,000</u>	<u>\$ 11,894</u>	<u>\$ 1,688,313</u>

**5. CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2011, was as follows:

	<u>Balance July 1, 2010</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2011</u>
<b>Governmental Activities:</b>				
<i>Capital Assets, not being depreciated:</i>				
Land	\$ 390,040			\$ 390,040
Construction in progress				
Total capital assets, not being Depreciated	<u>390,040</u>			<u>390,040</u>
<i>Capital Assets, being depreciated:</i>				
Site Improvements	1,676,690			1,676,690
Building and Building Improvements	46,191,741	\$ 332,998		46,524,739
Equipment	2,895,494	34,608		2,930,102
Vehicles	271,195			271,195
Totals at historical cost	<u>51,035,120</u>	<u>367,606</u>		<u>51,402,726</u>
<i>Less Accumulated Depreciation:</i>				
Site Improvements	(1,222,476)	(83,834)		(1,306,310)
Building and Building Improvements	(8,690,062)	(930,495)		(9,620,557)
Equipment	(2,974,312)	(293,010)		(3,267,322)
Vehicles	(263,561)	(33,900)		(297,461)
Totals accumulated depreciation	<u>(13,150,411)</u>	<u>(1,341,239)</u>		<u>(14,491,650)</u>
Total Capital Assets, being depreciated, net	<u>37,884,709</u>	<u>(973,633)</u>		<u>36,911,076</u>
<b>Governmental Activities Capital Assets, Net</b>	<u>\$ 38,274,749</u>	<u>\$ (973,633)</u>		<u>\$ 37,301,116</u>

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**5. CAPITAL ASSETS (Continued)**

	<u>Balance July 1, 2010</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2011</u>
<b>Business-Type Activities:</b>				
<i>Capital Assets, being depreciated:</i>				
Equipment	\$ 199,669	\$ 25,916		\$ 225,585
Less accumulated depreciation	<u>(177,410)</u>	<u>(15,039)</u>		<u>(192,449)</u>
<b>Business-Type Activities Capital Assets, Net</b>	<u>\$ 22,259</u>	<u>\$ 10,877</u>		<u>\$ 33,136</u>

Depreciation expense in the amount of \$1,341,239 was charged to governmental functions as follows:

<u>Function</u>	<u>Amount</u>
Regular Instruction	\$ 871,805
General Administration	100,593
Plant Operations and Maintenance	335,310
Unallocated	<u>33,531</u>
<b>Total depreciation expense</b>	<u>\$ 1,341,239</u>

**6. INVENTORY**

Inventory in the food service fund at June 30, 2011 consisted of the following:

Food	\$ 13,579
Supplies	<u>1,989</u>
	<u>\$ 15,568</u>

**7. LONG-TERM OBLIGATIONS**

During the fiscal year ended June 30, 2011, the following changes occurred in long-term obligations:

<b>Governmental Activities:</b>	<u>Principal Outstanding July 1, 2010</u>	<u>Additions</u>	<u>Reductions</u>	<u>Principal Outstanding June 30, 2011</u>	<u>Due Within One Year</u>
Compensated Absences	\$ 625,599		\$ 50,693	\$ 574,906	
General Obligation Bonds	<u>17,826,000</u>		<u>600,000</u>	<u>17,226,000</u>	<u>\$ 625,000</u>
	<u>\$ 18,451,599</u>		<u>\$ 650,693</u>	<u>\$ 17,800,906</u>	<u>\$ 625,000</u>

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the School District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are as follows:

2005 General Obligation Bonds dated June 1, 2005 in the amount of \$17,226,000 due in annual installments through June 1, 2030, bearing interest rate of 4.00 % to 4.40%.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**7. LONG-TERM OBLIGATIONS (Continued)**

Principal and interest due on bonds outstanding is as follows:

<u>Fiscal Year Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2011	\$ 625,000	\$ 729,963	\$ 1,354,963
2013	650,000	704,181	1,354,181
2014	700,000	677,369	1,377,369
2015	700,000	648,494	1,348,494
2016	725,000	619,619	1,344,619
2017-2021	4,125,000	2,621,626	6,746,626
2022-2026	5,000,000	1,683,095	6,683,095
2027-2030	4,701,000	522,614	5,223,614
	<u>\$ 17,226,000</u>	<u>\$ 8,206,961</u>	<u>\$ 25,432,961</u>

As of June 30, 2011 the School District had no authorizations to issue additional bonded debt.

**Compensated Absences** - Compensated absences will be paid from the fund from which the employees' salaries are paid.

**8. OPERATING LEASES**

The School District has various non-cancelable operating lease agreements for copiers and a postage machine. Total costs for such leases were approximately \$61,228 for the fiscal year ended June 30, 2011. The future minimum lease payments for these leases are as follows:

<u>Fiscal Year Ending June 30,</u>	<u>Amount</u>
2012	\$ 48,013
2013	32,419
2014	20,473
2015	19,007
2016	<u>11,087</u>
Total future minimum lease payments	<u>\$ 130,999</u>

**9. PENSION PLANS**

**Description of Plans** – Substantially all of the School District's employees participate in one of the following pension plans which have been established by State statute, and are administered by the New Jersey Division of Pensions and Benefits (Division): the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS) or the Defined Contribution Retirement Program (DCRP). The TPAF and PERS are defined benefit pension plans while the DCRP is a defined contribution pension plan. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information for the plan as a whole, but not by individual employer. That report may be obtained by writing to the State of New Jersey, Division of Pensions and Benefits. P.O. Box 295, Trenton, New Jersey, 08625-0295.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**9. PENSION PLANS (Continued)**

***Teachers' Pension and Annuity Fund (TPAF)***

The Teachers' Pension and Annuity Fund is a cost-sharing contributory defined benefit pension plan which was established on January 1, 1955, under the provisions of N.J.S.A. 18A:66. The TPAF provides retirement, death and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 18A:66.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under the current law to make temporary reductions in rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exists.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over the several preceding fiscal years.

***Public Employees' Retirement System (PERS)***

The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established on January 1, 1955. The PERS provides retirement, death and disability, and medical benefits to certain qualified members. Vesting and benefit provisions are established by N.J.S.A. 43:15A and 43:3B.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under the current law to make temporary reductions in rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exists.

The School District is billed annually for its normal contribution plus any accrued liability.

The School District's contributions to the PERS, equal to the required contribution for each fiscal year, were as follows:

<u>Fiscal Year</u>	<u>Normal Contribution</u>	<u>Accrued Liability</u>	<u>Non Contributory Life</u>	<u>Total Liability Paid by District</u>
2011	\$ 123,765	\$ 197,211	\$ 24,378	\$ 345,354
2010	97,060	110,798	23,356	231,214
2009	93,799	108,490	25,145	227,434

***Defined Contribution Retirement Program (DCRP)***

The Defined Contribution Retirement Program is a cost-sharing multiple-employer defined contribution pension plan which was established on July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A.43:15C-1 et. seq), and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The Defined Contribution Retirement Program Board oversees the DCRP, which is administered for the Divisions of Pensions and Benefits by Prudential Financial. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**9. PENSION PLANS (Continued)**

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under the current law to make temporary reductions in rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exists. In addition, to the employee contributions, the School District's contribution amounts for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

The School District's contributions to the DCRP were as follows:

<u>Year</u>	<u>Total Liability</u>	<u>Employee Contribution</u>	<u>Paid by School District</u>
2011	\$ 4,225	\$ 4,102	\$ 123
2010	0	0	0
2009	0	0	0

**Related Party Investments** – The Division of Pensions and Benefits does not invest in securities issued by the School District.

**10. POST-RETIREMENT BENEFITS**

P.L. 1987, c.384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees. As of June 30, 2010 there were 87,288 retirees receiving post-retirement medical benefits. The cost of these benefits is funded through contributions by the state in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State's contribution rate is based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years.

The State made post-retirement (PRM) contributions of \$592.7 million for TPAF and \$224.3 million for PERS in Fiscal Year 2009.

The state is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The state paid \$126.3 million toward Chapter 126 benefits for 14,050 eligible retired members in fiscal year 2010.

**11. ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2011, the School District has recognized as revenues and expenditures on-behalf payments made by the State of New Jersey for normal costs and post-retirement costs related to TPAF. The amounts recognized as revenues and expenditures for normal costs and post-retirement were \$43,389 and \$921,582, respectively. In addition, the State of New Jersey reimbursed the School District \$1,020,684 during the fiscal year ended June 30, 2011 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has also been included as a revenue and expenditure in the basic financial statements, and the combining and individual fund statements and schedules in accordance with GASB 24.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**12. RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; employee health and accident claims; and natural disasters.

**Property and Liability Insurance** - The School District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

**Joint Insurance Pool** - The School District is a member of the School Alliance Insurance Fund. Insurance coverage as provided by the Fund can be found in the Statistical Section of this Comprehensive Annual Financial Report.

Annual contributions to the Fund are determined by the Fund's Board of Trustees. The School District is jointly and personally liable for claims insured by the Fund and its members during the period of its membership, including liability for supplemental assessments, if necessary. The Fund's Board of Trustees may authorize refunds to its members in any fund year for which contributions exceed the amount necessary to fund all obligations for that year.

The Fund publishes its own financial report which can be obtained by writing to: School Alliance Insurance Fund, c/o PEGAS, 51 Everett Drive, Lawrenceville, New Jersey, 08648.

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of School District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two fiscal years:

<u>Fiscal Year Ended June 30,</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2010-2011	\$ 9,098	-0-	\$ 12,888	\$ 691,706
2009-2010	12,917	-0-	30,000	695,496
2008-2009	58,127	-0-	4,539	712,579

**13. DEFERRED COMPENSATION**

The School District offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457. The plans, available to all permanent School District employees, permit them to defer a portion of their current salary to all future years. Participation in the plans is optional. The deferred compensation is not available to the participants until termination, retirement, death, or an unforeseeable emergency occurs. The plan assets are held in trust for the benefit of the employee and therefore are not reflected on the financial statements of the School District.

**14. COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g. unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees are granted varying amounts of vacation and sick leave in accordance with the School District's personnel policy. Upon termination, employees are paid for accrued vacation. The School District's policy permits employees to accumulated unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the School District for the unused sick leave in accordance with the School District's agreements with the various employee unions.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**14. COMPENSATED ABSENCES (Continued)**

The liability for vested compensated absences is recorded within those funds as the benefits accrued to the employees. As of June 30, 2011, the liability for compensated absences in the governmental activities fund type was \$574,906.

**15. INTERFUND RECEIVABLES/PAYABLES**

Interfund receivables/payables are recorded to cover temporary cash shortages and/or timing differences in the respective funds. There are no interfund balances that are not expected to be repaid by June 30, 2012. The following interfund receivables/payables were recorded on the various balance sheets as of June 30, 2011:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 166,122	
Special Revenue	<u>                    </u>	<u>\$ 166,122</u>
	<u>\$ 166,122</u>	<u>\$ 166,122</u>

**16. CONTINGENCIES**

The School District participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the School District may be required to reimburse the grantor government.

At June 30, 2011, significant amounts of grant expenditures have not been audited by the granting agency, but the School District believes that disallowed expenditures discovered in subsequent audits, if any, will not have a material effect on any of the individual funds or the overall financial position of the School District. Additionally, deferred revenues are recognized in those funds that have received grant monies in advance of future, reimbursable expenditures.

**17. DEFICIT UNASSIGNED FUND BALANCE**

The School District has a deficit unassigned fund balance of \$312,147 in the General Fund as of June 30, 2011 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenues, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District can not recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general fund balance deficit does not alone indicate that the School District is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unreserved, undesignated general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$312,147 is equal to or less than the June state aid payment.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011**

**18. DEFICIT UNRESTRICTED NET ASSETS**

The governmental activities has a deficit in unrestricted net assets of \$834,943 as of June 30, 2011. This deficit is attributable to the allocation of compensated absences balances payable and accrued interest payable to unrestricted net assets.

**19. FLEXIBLE BENEFITS PROGRAM**

The School District offers its employees a Flexible Benefits Program. The purpose of the program is to provide a tax incentive for plan participants incurring health premium expenses, dependent care expenses and other medical expenses not covered by other insurance. The School District, who is the plan administrator, has contracted with American Family Life Assurance Company (AFLAC) to act as its agent to furnish reimbursement services. The plan participants redirect a prescribed amount of their gross pay (tax-free) into a reimbursement account and then in-turn submit claims to AFLAC for repayment. Because of Internal Revenue Service regulations, if at the end of any plan year unexpended funds remain, these funds will be forfeited by the participants and returned to the School District.

The following is a summary of School District contributions, employee contributions, reimbursements to the plan participants for benefits paid and the ending balance of the School District's fiduciary fund for the current and prior two years.

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2010-2011	\$ 63	\$ 520	\$ 3,174	\$ 4,115
2009-2010	83	4,610	3,633	6,706
2008-2009	2,100	3,597	1,333	5,646

**20. FUND BALANCES**

The School District has classified its fund balances with the following hierarchy:

*Nonspendable* – The School District does not have any nonspendable funds.

*Spendable* – The School District has classified the spendable fund balances as *Restricted*, *Assigned* and *Unassigned* and considered each to have been spent when expenditures are incurred. The School District currently has no funds classified as *Committed*.

*Restricted Items:*

**Capital Reserve** – As of June 30, 2011, the balance in the capital reserve account is \$345,784. This entire amount is restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan.

**Tuition Reserve** – In accordance with N.J.A.C. 6A:23-3.1(f)(8), the School District has restricted fund balance at June 30, 2011 in the amount of \$850,000 for tuition reserve. Of this amount \$430,000 has been appropriated and included as anticipated revenue for the fiscal year ending June 30, 2012 and \$420,000 is available for future budgets.

**Excess Surplus** – In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund, fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2011 is \$2,234,598.



**Collingswood School District**  
**Notes to Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2011**

**20. FUND BALANCES (Continued)**

*Assigned:*

**Year-end Encumbrances** – At June 30, 2011 a total of \$408,848 is committed to meet contractual obligations. The School District has purchase orders outstanding with vendors in this amount and expects the vendors to deliver the goods and services in the upcoming year. The amounts are \$90,882 in the General Fund, \$62,106 in the Special Revenue Fund and \$255,860 in the Capital Projects Fund.

**Designated for Subsequent Year's Expenditures** – The School District has assigned a total of \$1,348,470 for appropriation of existing unassigned fund balance at year-end to eliminate a deficit in the upcoming 2011-2012 budget. The amounts are \$1,348,469 in the General Fund and \$1 in the Debt Service Fund.

*Unassigned items* – A total of \$653,656 represents the remainder of the School District's equity in governmental fund type balances. The amounts are \$580,301 in the General Fund and \$73,355 in the Debt Service Fund.

Required Supplementary Information - Part II

**Budgetary Comparison Schedules**

**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
Local sources:					
Local Tax Levy	\$ 13,865,535		\$ 13,865,535	\$ 13,865,535	
Tuition	4,865,830		4,865,830	4,924,948	\$ 59,118
Interest earned on capital reserve funds	3,000		3,000	3,996	996
Unrestricted misc. revenues	414,601		414,601	562,380	147,779
<b>Total local sources</b>	<b>19,148,966</b>		<b>19,148,966</b>	<b>19,356,859</b>	<b>207,893</b>
State sources:					
Categorical special education aid	849,026		849,026	849,026	
Equalization aid	7,870,013		7,870,013	7,870,013	
Categorical security aid	250,633		250,633	250,633	
Adjustment aid	311,307		311,307	311,307	
Categorical transportation aid	197,685		197,685	197,685	
Extraordinary aid	4,303		4,303	42,996	38,693
On-behalf TPAF pension contri. (non-budgeted)				964,971	964,971
Reimbursed TPAF social security contribution (non-budgeted)				1,020,684	1,020,684
<b>Total state sources</b>	<b>9,482,967</b>		<b>9,482,967</b>	<b>11,507,315</b>	<b>2,024,348</b>
Federal sources:					
Ed Jobs Fund		\$ 73,878	73,878	73,878	
Medicaid reimbursement	37,711		37,711	33,050	(4,661)
<b>Total federal sources</b>	<b>37,711</b>	<b>73,878</b>	<b>111,589</b>	<b>106,928</b>	<b>(4,661)</b>
<b>TOTAL REVENUES</b>	<b>28,669,644</b>	<b>73,878</b>	<b>28,743,522</b>	<b>30,971,102</b>	<b>2,227,580</b>
<b>EXPENDITURES:</b>					
<b>CURRENT EXPENSE:</b>					
Regular Programs - Instruction:					
Salaries of teachers					
Preschool	55,850		55,850	52,750	3,100
Kindergarten	462,364	4,952	467,316	459,487	7,829
Grades 1-5	2,455,522		2,455,522	2,424,428	31,094
Grades 6-8	1,787,416	138,351	1,925,767	1,915,916	9,851
Grades 9-12	3,632,169	(255,792)	3,376,377	3,297,541	78,836
Regular Programs - Home Instruction:					
Salaries of teachers		26,500	26,500	23,739	2,761
Purchased professional - educ services	33,000	(15,000)	18,000	12,955	5,045
Regular Programs - Undistributed Instruction:					
Other salaries for instruction	32,250	89	32,339	31,310	1,029
Purchased professional - educ services	7,050	54,705	61,755	60,347	1,408
Purchased technical services	92,220	13,262	105,482	76,916	28,566
Other purchased services	108,520	2,109	110,629	94,902	15,727
General supplies	511,176	91,559	602,735	537,506	65,229
Textbooks	49,225	(9,905)	39,320	29,671	9,649
Other objects	19,135		19,135	6,678	12,457
<b>Total - Regular Programs - Instruction</b>	<b>9,245,897</b>	<b>50,830</b>	<b>9,296,727</b>	<b>9,024,146</b>	<b>272,581</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Special Education Instruction:</b>					
<b>Behavior Disabilities</b>					
Salaries of teachers	\$ 78,405	\$ 1,755	\$ 80,160	\$ 79,401	\$ 759
General supplies	1,000		1,000	994	6
<b>Total behavioral disabilities</b>	<b>79,405</b>	<b>1,755</b>	<b>81,160</b>	<b>80,395</b>	<b>765</b>
<b>Multiple Disabilities:</b>					
Salaries of teachers	139,369	17,798	157,167	166,610	(9,443)
Other salaries for instruction	223,290	(38,839)	184,451	168,215	16,236
General supplies	3,330	2,738	6,068	5,066	1,002
<b>Total multiple disabilities</b>	<b>365,989</b>	<b>(18,303)</b>	<b>347,686</b>	<b>339,891</b>	<b>7,795</b>
<b>Resource room/resource center:</b>					
Salaries of teachers	1,305,913	(2,081)	1,303,832	1,160,608	143,224
Other salaries for instruction	135,227	1,321	136,548	131,871	4,677
Purchased prof. educational services	5,000	(4,203)	797	797	
General supplies	9,812	(1,481)	8,331	8,331	
<b>Total resource room/resource center</b>	<b>1,455,952</b>	<b>(6,444)</b>	<b>1,449,508</b>	<b>1,301,607</b>	<b>147,901</b>
<b>Autism:</b>					
Salaries of teachers	110,817		110,817	108,070	2,747
Other salaries for instruction	76,199	68,075	144,274	125,106	19,168
<b>Total autism</b>	<b>187,016</b>	<b>68,075</b>	<b>255,091</b>	<b>233,176</b>	<b>21,915</b>
<b>Preschool Disabilities - Part-Time:</b>					
Salaries of teachers	59,112		59,112	55,610	3,502
Other salaries for instruction	29,792		29,792	796	28,996
Purchased prof. educational services	26,400	(26,400)			
General supplies	1,425		1,425	54	1,371
Other objects	300		300		300
<b>Total preschool disabilities - part-time</b>	<b>117,029</b>	<b>(26,400)</b>	<b>90,629</b>	<b>56,460</b>	<b>34,169</b>
<b>Home Instruction</b>					
Salaries of teachers	32,000	(246)	31,754	23,997	7,757
Purchased prof. educational services	25,000	(10,000)	15,000	4,830	10,170
<b>Total home instruction</b>	<b>57,000</b>	<b>(10,246)</b>	<b>46,754</b>	<b>28,827</b>	<b>17,927</b>
<b>Total Special Education - Instruction</b>	<b>2,262,391</b>	<b>8,437</b>	<b>2,270,828</b>	<b>2,040,356</b>	<b>230,472</b>
<b>Basic Skills/Remedial - Instruction</b>					
Salaries of teachers	646,913	23,493	670,406	633,480	36,926
Purchased technical services	9,000		9,000		9,000
Other purchased services	600		600		600
General supplies	20,664		20,664	15,376	5,288
<b>Total basic skills/remedial - instruction</b>	<b>677,177</b>	<b>23,493</b>	<b>700,670</b>	<b>648,856</b>	<b>51,814</b>
<b>Bilingual Education - Instruction</b>					
Salaries of teachers	87,613		87,613	67,095	20,518
General supplies	10,949		10,949	10,050	899
<b>Total bilingual education - instruction</b>	<b>98,562</b>		<b>98,562</b>	<b>77,145</b>	<b>21,417</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>School-Sponsored Cocurricular Act - Instruction:</b>					
Salaries of teachers	\$ 228,489	\$ (12,693)	\$ 215,796	\$ 188,739	\$ 27,057
Purchased services	1,100		1,100		1,100
Supplies and materials	18,675	(2,000)	16,675	9,097	7,578
Other objects	15,300		15,300	5,409	9,891
<b>Total school-sponsored cocurr. act. - instruc.</b>	<b>263,564</b>	<b>(14,693)</b>	<b>248,871</b>	<b>203,245</b>	<b>45,626</b>
<b>School-Sponsored Athletics - Instruction:</b>					
Salaries of teachers	395,584	(18,530)	377,054	374,044	3,010
Purchased services	111,000	(16,919)	94,081	82,400	11,681
Supplies and materials	44,000	18,337	62,337	56,972	5,365
Other objects	9,000		9,000	8,758	242
<b>Total school-sponsored athletics - instruc.</b>	<b>559,584</b>	<b>(17,112)</b>	<b>542,472</b>	<b>522,174</b>	<b>20,298</b>
<b>Total Instruction</b>	<b>13,107,175</b>	<b>50,955</b>	<b>13,158,130</b>	<b>12,515,922</b>	<b>642,208</b>
<b>Undistributed Expenditures - Instruction</b>					
Tuition to other LEA's within the state - regular		156,294	156,294	124,074	32,220
Tuition to county voc. school district - regular	37,050		37,050	37,050	
Tuition to CSSD & reg. day schools	463,508	(112,879)	350,629	309,186	41,443
Tuition to priv. sch. for the disabled in state	262,989	(33,084)	229,905	205,362	24,543
Tuition - state facilities	35,250		35,250	35,250	
Tuition - other	91,621		91,621	59,921	31,700
<b>Total undistributed expenditures - instruction</b>	<b>890,418</b>	<b>10,331</b>	<b>900,749</b>	<b>770,843</b>	<b>129,906</b>
<b>Attendance and Social Work:</b>					
Salaries	20,000		20,000	18,810	1,190
Purchased professional and tech. services		27,732	27,732	27,731	1
<b>Total attendance and social work</b>	<b>20,000</b>	<b>27,732</b>	<b>47,732</b>	<b>46,541</b>	<b>1,191</b>
<b>Health Services:</b>					
Salaries	332,357		332,357	316,580	15,777
Purchased professional and tech. services	22,500		22,500	21,222	1,278
Other purchased services	900	(67)	833	238	595
Supplies and materials	6,229	1,917	8,146	7,598	548
<b>Total health services</b>	<b>361,986</b>	<b>1,850</b>	<b>363,836</b>	<b>345,638</b>	<b>18,198</b>
<b>Speech, OT, PT &amp; Related Services:</b>					
Salaries	260,958	(2,900)	258,058	207,174	50,884
Purchased professional and educ. services	37,680	32,982	70,662	65,393	5,269
Supplies and materials	1,800	100	1,900	1,315	585
Other objects		440	440	160	280
<b>Total speech, ot, pt, &amp; related services</b>	<b>300,438</b>	<b>30,622</b>	<b>331,060</b>	<b>274,042</b>	<b>57,018</b>
<b>Other Support Services Student - Extra:</b>					
Salaries	206,906	(60,651)	146,255	87,659	58,596
Purchased professional - educ. services	64,000	(17,674)	46,326	46,326	
<b>Total other support services student - extra</b>	<b>270,906</b>	<b>(78,325)</b>	<b>192,581</b>	<b>133,985</b>	<b>58,596</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Guidance:</b>					
Salaries of other professional staff	\$ 441,737	\$ (11,209)	\$ 430,528	\$ 420,726	\$ 9,802
Salaries of secretarial and clerical assistants	100,452	13,349	113,801	110,886	2,915
Purchased professional - educ. services	82,600	5,534	88,134	57,465	30,669
Other purchased prof. and tech. services	41,000		41,000	4,120	36,880
Other purchased services	300		300		300
Supplies and materials	7,024		7,024	3,625	3,399
Other objects	5,150		5,150	(5,555)	10,705
<b>Total guidance</b>	<b>678,263</b>	<b>7,674</b>	<b>685,937</b>	<b>591,267</b>	<b>94,670</b>
<b>Child Study Teams:</b>					
Salaries of other professional staff	560,335	(9,593)	550,742	546,695	4,047
Salaries of secretarial and clerical assistants	32,864	39,224	72,088	71,088	1,000
Purchased professional - educ services	15,550		15,550	12,074	3,476
Miscellaneous purchased services	2,250		2,250	427	1,823
Supplies and materials	10,600	7,020	17,620	15,948	1,672
Other objects	5,100	(3,422)	1,678	281	1,397
<b>Total child study teams</b>	<b>626,699</b>	<b>33,229</b>	<b>659,928</b>	<b>646,513</b>	<b>13,415</b>
<b>Improvement of Instructional Services:</b>					
Salaries of supervisor of instruction	261,992		261,992	260,645	1,347
Salaries of other professional staff	18,250		18,250	7,350	10,900
Salaries of secretarial and clerical assistants	17,697	(4,227)	13,470	9,405	4,065
Supplies and materials	3,000		3,000	2,124	876
<b>Total improvement of instructional services</b>	<b>300,939</b>	<b>(4,227)</b>	<b>296,712</b>	<b>279,524</b>	<b>17,188</b>
<b>Educational Media Services/School Library:</b>					
Salaries	251,743	54,997	306,740	300,980	5,760
Other purchased services	5,754		5,754		5,754
Supplies and materials	35,925	125	36,050	33,157	2,893
<b>Total educational media services/school library</b>	<b>293,422</b>	<b>55,122</b>	<b>348,544</b>	<b>334,137</b>	<b>14,407</b>
<b>Instructional Staff Training Services:</b>					
Salaries of supervisors of instruction	261,992		261,992	260,644	1,348
Salaries of secretarial and clerical assistants	17,697		17,697	9,405	8,292
Other purchased services (400-500 series)	30,200	(800)	29,400	17,219	12,181
Other objects		800	800	756	44
<b>Total instructional staff training services</b>	<b>309,889</b>		<b>309,889</b>	<b>288,024</b>	<b>21,865</b>
<b>General Administration:</b>					
Salaries	310,585		310,585	297,638	12,947
Legal services	40,000	7,480	47,480	47,477	3
Audit fees	26,000		26,000	22,500	3,500
Other purchased professional services	27,000	7,100	34,100	34,071	29
Purchased technical services		2,000	2,000	1,330	670
Communications / telephone	74,645	(239)	74,406	68,013	6,393
BOE other purchased services	4,000	(2,500)	1,500		1,500
Other purchased services	89,700	(6,133)	83,567	73,587	9,980
Supplies	5,000		5,000	1,264	3,736
Miscellaneous expenditures	9,100	773	9,873	8,033	1,840
BOE membership dues and fees	15,000	(773)	14,227	14,159	68
<b>Total general administration</b>	<b>601,030</b>	<b>7,708</b>	<b>608,738</b>	<b>568,072</b>	<b>40,666</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>School Administration:</b>					
Salaries of principals/assist. principals	\$ 952,640		\$ 952,640	\$ 951,930	\$ 710
Salaries of secretarial and clerical assistants	389,734	\$ (20,000)	369,734	335,479	34,255
Other purchased services	31,300		31,300	13,777	17,523
Supplies and materials	15,401	(350)	15,051	10,685	4,366
Other objects	9,800	3,206	13,006	10,119	2,887
<b>Total school administration</b>	<b>1,398,875</b>	<b>(17,144)</b>	<b>1,381,731</b>	<b>1,321,990</b>	<b>59,741</b>
<b>Central Services:</b>					
Salaries	291,261	4,630	295,891	294,891	1,000
Purchased professional services	27,600	(1,720)	25,880	10,856	15,024
Purchased technical services	32,095	(6,372)	25,723	15,271	10,452
Miscellaneous purchased services	700	1,287	1,987	1,983	4
Supplies	10,000	(165)	9,835	9,307	528
Miscellaneous expenditures	3,715		3,715	2,036	1,679
<b>Total central services</b>	<b>365,371</b>	<b>(2,340)</b>	<b>363,031</b>	<b>334,344</b>	<b>28,687</b>
<b>Administrative Inform. Technology:</b>					
Salaries	14,106		14,106	11,376	2,730
<b>Total administrative inform. technology</b>	<b>14,106</b>		<b>14,106</b>	<b>11,376</b>	<b>2,730</b>
<b>Required Maintenance School Facilities:</b>					
Cleaning, repair, and maintenance services	205,800	(4,490)	201,310	137,817	63,493
General supplies	177,100	(1,396)	175,704	155,789	19,915
Other objects	29,400	(4,212)	25,188	23,012	2,176
<b>Total required maintenance school facilities</b>	<b>412,300</b>	<b>(10,098)</b>	<b>402,202</b>	<b>316,618</b>	<b>85,584</b>
<b>Custodial Services:</b>					
Salaries	1,702,944	86,009	1,788,953	1,622,142	166,811
Purchased professional and tech. services	19,525	10,090	29,615	16,792	12,823
Cleaning, repair, and maintenance services	57,500	(2,291)	55,209	52,322	2,887
Other purchased property services	62,500	5,184	67,684	67,684	
Insurance	104,000	13,546	117,546	117,546	
Miscellaneous purchased services	7,000	(1,700)	5,300	4,759	541
General supplies	130,000	15,415	145,415	144,880	535
Energy (Natural Gas)		274,028	274,028	121,067	152,961
Energy (Electricity)	795,000	(275,000)	520,000	514,616	5,384
Other objects	11,645	(5,724)	5,921	2,357	3,564
<b>Total custodial services</b>	<b>2,890,114</b>	<b>119,557</b>	<b>3,009,671</b>	<b>2,664,165</b>	<b>345,506</b>
<b>Security:</b>					
Salaries	30,800	7,500	38,300	10,280	28,020
Purchased professional and tech. services		16,573	16,573		16,573
<b>Total security</b>	<b>30,800</b>	<b>24,073</b>	<b>54,873</b>	<b>10,280</b>	<b>44,593</b>
<b>Total operation &amp; maint. of plant services</b>	<b>3,333,214</b>	<b>133,532</b>	<b>3,466,746</b>	<b>2,991,063</b>	<b>475,683</b>
<b>Student Transportation Services:</b>					
Management fee - ESC trans. program	18,000		18,000	8,781	9,219
Contr serv (bet. home and school) - Vendors	6,500	11,564	18,064	18,064	
Contr. serv. (not bet. home & school) - Vendors	202,425	(24,210)	178,215	81,694	96,521
Contr. serv. (special ed. students.) - ESC	469,000	(10,000)	459,000	310,815	148,185
<b>Total student transportation services</b>	<b>695,925</b>	<b>(22,646)</b>	<b>673,279</b>	<b>419,354</b>	<b>253,925</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

(CONTINUED TO NEXT PAGE)



**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Unallocated Benefits - Employee Benefits:</b>					
Social security contributions	\$ 372,312	\$ (23)	\$ 372,289	\$ 360,735	\$ 11,554
Other retirement contributions - PERS	313,569	31,785	345,354	345,354	
Other retirement contributions - regular		208	208	208	
Unemployment compensation	250,000	(85,227)	164,773	101,326	63,447
Workmen's compensation	210,828	(10,501)	200,327	198,680	1,647
Health benefits	4,304,602	(174,091)	4,130,511	3,786,028	344,483
Tuition reimbursement	49,000		49,000	45,500	3,500
Other employee benefits	80,764	47,620	128,384	126,564	1,820
<b>Total unallocated benefits - employee benefits</b>	<b>5,581,075</b>	<b>(190,229)</b>	<b>5,390,846</b>	<b>4,964,395</b>	<b>426,451</b>
On-behalf TPAF pension contr. (non-budgeted)				964,971	(964,971)
Reimbursed TPAF social security contr. (non-budgeted)				1,020,684	(1,020,684)
<b>Total Undistributed Expenditures</b>	<b>16,042,556</b>	<b>(7,111)</b>	<b>16,035,445</b>	<b>16,306,763</b>	<b>(271,318)</b>
<b>Total General Current Expense</b>	<b>29,149,731</b>	<b>43,844</b>	<b>29,193,575</b>	<b>28,822,685</b>	<b>370,890</b>
<b>CAPITAL OUTLAY:</b>					
Interest Deposit to Capital Reserve	3,000	82,000	85,000		85,000
<b>Equipment:</b>					
Grades 6-8	7,600	(490)	7,110	1,010	6,100
Grades 9-12	7,500	20,000	27,500	19,691	7,809
School sponsored and other instr. program	5,000		5,000	4,760	240
Undist. expend. - special schools	633	30,883	31,516	22,453	9,063
Required maintenance for school facilities	10,400	(10,400)			
<b>Total Equipment</b>	<b>31,133</b>	<b>39,993</b>	<b>71,126</b>	<b>47,914</b>	<b>23,212</b>
<b>Facilities Acquisition and Constr. Services</b>					
Land and improvements	60,000		60,000		60,000
Construction services		146,470	146,470	136,525	9,945
Other objects	147,982		147,982	147,982	
<b>Total Facilities Acquisition and Constr. Serv.</b>	<b>207,982</b>	<b>146,470</b>	<b>354,452</b>	<b>284,507</b>	<b>69,945</b>
<b>Total Capital Outlay</b>	<b>242,115</b>	<b>268,463</b>	<b>510,578</b>	<b>332,421</b>	<b>178,157</b>
<b>SPECIAL SCHOOLS - SUMMER:</b>					
<b>Instruction:</b>					
Salaries of teachers	25,944		25,944	8,232	17,712
Purchased professional and technical services	3,000		3,000		3,000
Other purchased services	250	(100)	150	115	35
General supplies	950	9,596	10,546	3,729	6,817
<b>Total summer school - instruction</b>	<b>30,144</b>	<b>9,496</b>	<b>39,640</b>	<b>12,076</b>	<b>27,564</b>
<b>Support Services:</b>					
Employee benefits	3,854	100	3,954		3,954
<b>Total summer school - support services</b>	<b>3,854</b>	<b>100</b>	<b>3,954</b>		<b>3,954</b>
<b>Total Special Schools</b>	<b>33,998</b>	<b>9,596</b>	<b>43,594</b>	<b>12,076</b>	<b>31,518</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

(CONTINUED TO NEXT PAGE)

**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
TRANSFER TO CHARTER SCHOOLS	\$ 108,802		\$ 108,802	\$ 86,958	\$ 21,844
TOTAL EXPENDITURES	29,534,646	\$ 321,903	29,856,549	29,254,140	\$ 602,409
Excess (Deficiency) of Revenues Over (Under) Expenditures:	(865,002)	(248,025)	(1,113,027)	1,716,962	2,829,989
Other Financing Sources:					
Operating transfers in - capital projects				22,584	22,584
Operating transfers in - Internal service fund				8,753	8,753
Operating transfers out - capital projects	(187,500)		(187,500)	(187,500)	
Operating transfers out - food services fund	(25,000)		(23,883)	(581)	23,302
Total other financing sources	(212,500)		(211,383)	(156,744)	54,639
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses):	(1,077,502)	(248,025)	(1,324,410)	1,560,218	2,884,628
Fund Balance - July 1, 2010	3,889,816		3,889,816	3,889,816	
Fund Balance - June 30, 2011	\$ 2,812,314	\$ (248,025)	\$ 2,565,406	\$ 5,450,034	\$ 2,884,628
Recapitulation of Fund Balance:					
Restricted Fund Balance:					
Capital reserve				\$ 345,784	
Tuition reserve - designated in 2011/2012 budget				430,000	
Tuition reserve				420,000	
Excess surplus				2,234,598	
Assigned Fund Balance:					
Year-end encumbrances				90,882	
Designated for subsequent year's expenditures				1,348,469	
Unassigned Fund Balance				580,301	
				5,450,034	
Last State Aid Payment not Recognized on a GAAP Basis				(892,448)	
Fund Balance per Governmental Funds (GAAP)				\$ 4,557,586	

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**Ed Jobs Funds**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
Federal sources:					
Ed Jobs Funds		\$ 73,878	\$ 73,878	\$ 73,878	
<b>Total Revenues</b>		<b>73,878</b>	<b>73,878</b>	<b>73,878</b>	
<b>EXPENDITURES:</b>					
<b>CURRENT EXPENSE:</b>					
Regular Programs - Instruction:					
Salaries of teachers					
Kindergarten		46,645	46,645	46,645	
<b>Total - Regular Programs - Instruction</b>		<b>46,645</b>	<b>46,645</b>	<b>46,645</b>	
Special Education Instruction:					
Multiple Disabilities:					
Salaries of teachers		9,443	9,443	9,443	
<b>Total - Special Education - Instruction</b>		<b>9,443</b>	<b>9,443</b>	<b>9,443</b>	
Undistributed Expenditures:					
Unallocated Benefits - Employee Benefits:					
Health benefits		17,790	17,790	17,790	
<b>Total - Undistributed Expenditures</b>		<b>17,790</b>	<b>17,790</b>	<b>17,790</b>	
<b>Total Expenditures</b>		<b>73,878</b>	<b>73,878</b>	<b>73,878</b>	
<b>Excess of revenues over expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**Special Revenue Fund**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local sources	\$ 5,000		\$ 5,000	\$ 4,898	\$ (102)
State sources	132,242		132,242	108,477	(23,765)
Federal sources	<u>1,183,541</u>		<u>1,183,541</u>	<u>1,079,732</u>	<u>(103,809)</u>
<b>Total Revenues</b>	<u>1,320,783</u>		<u>1,320,783</u>	<u>1,193,107</u>	<u>(127,676)</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of teachers	325,078		325,078	311,115	13,963
Purchased prof. - tech. serv.	211,402		211,402	120,848	90,554
Other purchased services	400,562		400,562	400,562	
Textbooks	7,786		7,786	7,786	
General supplies	<u>230,878</u>		<u>230,878</u>	<u>218,458</u>	<u>12,420</u>
<b>Total instruction</b>	<u>1,175,706</u>		<u>1,175,706</u>	<u>1,058,769</u>	<u>116,937</u>
Support services:					
Salaries of supervisor of instruction	30,220		30,220	27,396	2,824
Personal services - employee benefits	57,667		57,667	57,667	
Purchased professional - tech. services	6,508		6,508	5,508	1,000
Purchased professional - educ. services	11,891		11,891	11,891	
Other purchased services	22,323		22,323	18,256	4,067
Travel	8,344		8,344	8,218	126
Supplies and materials	<u>8,124</u>		<u>8,124</u>	<u>5,402</u>	<u>2,722</u>
<b>Total support services</b>	<u>145,077</u>		<u>145,077</u>	<u>134,338</u>	<u>10,739</u>
Facilities acquisition and construction services:					
Instructional equipment					
Noninstructional equipment					
<b>Total facilities acq. and const. services</b>					
<b>Total Expenditures</b>	<u>1,320,783</u>		<u>1,320,783</u>	<u>1,193,107</u>	<u>127,676</u>
<b>Excess (Deficiency) of revenues over (under) expenditures and other financing sources (uses)</b>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Notes to Required Supplementary Information**  
**Budgetary Comparison**  
**For the Fiscal Year Ended June 30, 2011**

**Explanation of Differences between Budgetary Inflows and Outflows and GAAP  
Revenues and Expenditures**

	<b>General Fund</b>	<b>Special Revenue Fund</b>
<b>Sources/inflows of resources</b>		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedules	\$ 30,971,102	\$ 1,193,107
<b>Difference - budget to GAAP:</b>		
State aid payment recognized for GAAP statements in current year, previously recognized for budgetary purposes.	1,071,429	
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.	(892,448)	
<b>Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds.</b>	<b>\$ 31,150,083</b>	<b>\$ 1,193,107</b>
 <b>Uses/outflows of resources</b>		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$ 29,254,140	\$ 1,193,107
<b>Differences - budget to GAAP</b>		
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		(35,426)
<b>Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds</b>	<b>\$ 29,254,140</b>	<b>\$ 1,157,681</b>

**Other Supplementary Information**

Special Revenue Fund

**COLLINGSWOOD SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures**  
**Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Total Other Prog. (See E-1A)</u>	<u>Total Other Prog. (See E-1B)</u>	<u>Total Other Prog. (See E-1C)</u>	<u>Totals</u>
<b>REVENUES:</b>				
Local sources		\$ 4,898		\$ 4,898
State sources	\$ 106,143	2,334		108,477
Federal sources		570,463	\$ 509,269	1,079,732
<b>Total Revenues</b>	<u>106,143</u>	<u>577,695</u>	<u>509,269</u>	<u>1,193,107</u>
<b>EXPENDITURES:</b>				
Instruction:				
Salaries of teachers		40	311,075	311,115
Purchased prof. - tech. serv.	89,265	16,271	15,312	120,848
Other purchased services		400,562		400,562
Textbooks	7,786			7,786
General supplies		159,805	58,653	218,458
<b>Total instruction</b>	<u>97,051</u>	<u>576,678</u>	<u>385,040</u>	<u>1,058,769</u>
Support services:				
Salaries - supervisor of instruction			27,396	27,396
Personal services - employee benefits			57,667	57,667
Purchased prof. - tech. serv.		508	5,000	5,508
Purchased prof. - educ. services			11,891	11,891
Other purchased services	9,092	60	9,104	18,256
Travel		32	8,186	8,218
Supplies and materials		417	4,985	5,402
<b>Total support services</b>	<u>9,092</u>	<u>1,017</u>	<u>124,229</u>	<u>134,338</u>
Facilities acquisition and const. serv.:				
Instructional equipment				
<b>Total facilities acq. and const. serv.</b>				
<b>Total Expenditures</b>	<u>106,143</u>	<u>577,695</u>	<u>509,269</u>	<u>1,193,107</u>
Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>



**COLLINGSWOOD SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures**  
**Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2011**

	Nonpublic Comp. Ed.	Nonpublic CST	Nonpublic ESL	Nonpublic Speech	Nonpublic Supplemental Instruction	Nonpublic Textbooks	Nonpublic Nursing	Total
<b>REVENUES:</b>								
State sources	\$ 54,377	\$ 9,646	\$ 2,279	\$ 17,400	\$ 5,563	\$ 7,786	\$ 9,092	\$ 106,143
Federal sources								
<b>Total Revenues</b>	<u>54,377</u>	<u>9,646</u>	<u>2,279</u>	<u>17,400</u>	<u>5,563</u>	<u>7,786</u>	<u>9,092</u>	<u>106,143</u>
<b>EXPENDITURES:</b>								
Instruction:								
Purchased prof. and tech. serv.	54,377	9,646	2,279	17,400	5,563			89,265
Textbooks						7,786		7,786
<b>Total instruction</b>	<u>54,377</u>	<u>9,646</u>	<u>2,279</u>	<u>17,400</u>	<u>5,563</u>	<u>7,786</u>		<u>97,051</u>
Support services:								
Other purchased services							9,092	9,092
<b>Total support services</b>							<u>9,092</u>	<u>9,092</u>
Facilities acquisition and const. serv.:								
Instructional equipment								
<b>Total facilities acq. and const. serv.</b>								
<b>Total Expenditures</b>	<u>54,377</u>	<u>9,646</u>	<u>2,279</u>	<u>17,400</u>	<u>5,563</u>	<u>7,786</u>	<u>9,092</u>	<u>106,143</u>
Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures**  
**Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2011**

	<u>IDEA Basic</u>	<u>ARRA IDEA PRESCHOOL Carryover</u>	<u>ARRA IDEA Basic Carryover</u>	<u>Title IV Carryover</u>	<u>Home Instruction</u>	<u>Dream</u>	<u>Fostering Change in School Culture Through Char. Ed. Carryover</u>	<u>Total</u>
<b>REVENUES:</b>								
Local sources						\$ 4,898		\$ 4,898
State sources					\$ 473		\$ 1,861	2,334
Federal sources	\$ 439,298	\$ 15,535	\$ 115,122	\$ 508				570,463
<b>Total Revenues</b>	<u>439,298</u>	<u>15,535</u>	<u>115,122</u>	<u>508</u>		<u>4,898</u>		<u>575,361</u>
<b>EXPENDITURES:</b>								
Instruction:								
Salaries							40	40
Purchased prof. - tech. services	15,798				473			16,271
Other purchased services	400,000		562					400,562
General supplies	<u>23,500</u>	<u>15,535</u>	<u>114,560</u>			<u>4,838</u>	<u>1,372</u>	<u>159,805</u>
<b>Total instruction</b>	<u>439,298</u>	<u>15,535</u>	<u>115,122</u>		<u>473</u>	<u>4,838</u>	<u>1,412</u>	<u>576,678</u>
Support services:								
Purchased prof. - tech. services				508				508
Other purchased services						60		60
Travel							32	32
General supplies							<u>417</u>	<u>417</u>
<b>Total support services</b>				<u>508</u>		<u>60</u>	<u>449</u>	<u>1,017</u>
Facilities acquisition and const. serv.:								
Instructional equipment								
<b>Total facilities acq. and const. serv.</b>								
<b>Total Expenditures</b>	<u>439,298</u>	<u>15,535</u>	<u>115,122</u>	<u>508</u>	<u>473</u>	<u>4,898</u>	<u>1,861</u>	<u>577,695</u>
Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures**  
**Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2011**

	Title I	Title I Carryover	ARRA Title I Carryover	Title IIA	Title II A Carryover	Title IID	Title II D Carryover	Total
<b>REVENUES:</b>								
State sources								
Federal sources	\$ 314,902	\$ 26,877	\$ 43,709	\$ 69,683	\$ 49,831	\$ 644	\$ 3,623	\$ 509,269
<b>Total Revenues</b>	<b>314,902</b>	<b>26,877</b>	<b>43,709</b>	<b>69,683</b>	<b>49,831</b>	<b>644</b>	<b>3,623</b>	<b>509,269</b>
<b>EXPENDITURES:</b>								
Instruction:								
Salaries of teachers	231,594	22,326		56,916	239			311,075
Purchased prof. - tech. services	15,312							15,312
General supplies	7,734	3,587	43,709				3,623	58,653
<b>Total instruction</b>	<b>254,640</b>	<b>25,913</b>	<b>43,709</b>	<b>56,916</b>	<b>239</b>		<b>3,623</b>	<b>385,040</b>
Support services:								
Salaries - supervisor of instruction	7,521				19,875			27,396
Personal services-employee benefits	46,306			11,361				57,667
Purchased prof. - tech. services	5,000							5,000
Purchased prof. - educ. services					11,891			11,891
Other purchased services	1,200	869		1,406	4,985	644		9,104
Travel					8,186			8,186
Supplies	235	95			4,655			4,985
<b>Total support services</b>	<b>60,262</b>	<b>964</b>		<b>12,767</b>	<b>49,592</b>	<b>644</b>		<b>124,229</b>
Facilities acquisition and const. serv.:								
Instructional equipment								
<b>Total facilities acq. and const. serv.</b>								
<b>Total Expenditures</b>	<b>314,902</b>	<b>26,877</b>	<b>43,709</b>	<b>69,683</b>	<b>49,831</b>	<b>644</b>	<b>3,623</b>	<b>509,269</b>
<b>Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>

Capital Projects Fund

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Summary Statement of Revenues, Expenditures,**  
**and Changes in Fund Balance - Budgetary Basis**  
**For the Fiscal Year ended June 30, 2011**

**Revenues and Other Financing Sources:**

Interest earned on investments	\$ 15,272
State aid	105,000
Transfer from general fund - capital outlay	<u>187,500</u>
Total revenues and other financing sources	<u>307,772</u>

**Expenditures and Other Financing (Uses):**

Purchased professional services	14,500
Construction services	34,245
Cancellation of prior year state aid receivable	323,433
Cancellation of prior year capital reserve	22,584
Transfer to debt service fund	<u>15,272</u>
Total expenditures and other financing (uses)	<u>410,034</u>

Excess (deficiency) or revenues over (under) expenditures (102,262)

Fund Balance - July 1, 2010 358,122

Fund Balance - June 30, 2011 \$ 255,860

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**Cafeteria Roof Replacement**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant		\$ 105,000	\$ 105,000	\$ 105,000
Transfer from capital outlay		187,500	187,500	187,500
Total revenues		292,500	292,500	292,500
 <b>Expenditures and Other Financing Uses:</b>				
Construction services		36,640	36,640	36,640
		36,640	36,640	36,640
Excess (deficiency) or revenues over (under) expenditures	\$ -	\$ 255,860	\$ 255,860	\$ 255,860

**Additional project information:**

Project Number	0940-030-10-1001
Grant Date	06/02/10
Bond Authorization Date	N/A
Bonds Authorized	\$ -
Bonds Issued	\$ -
Original Authorized Cost	\$ 262,500
Additional Authorized Cost	\$ 30,000
Revised Authorized Cost	\$ 292,500
Percentage Increase over Original	
Authorized Cost	11.43%
Percentage Completion	20.00%
Original target completion date	09/30/11
Revised target completion date	09/30/11

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**High School Additions and Renovations**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant	\$ 8,581,512	\$ (24,771)	\$ 8,556,741	\$ 8,556,741
Transfer from capital reserve	786		786	786
Bond proceeds	12,666,451		12,666,451	12,666,451
Refund of prior year expenditures	93,847		93,847	93,847
Total revenues	<u>21,342,596</u>	<u>(24,771)</u>	<u>21,317,825</u>	<u>21,317,825</u>
 <b>Expenditures and Other Financing Uses:</b>				
Salaries	54,460		54,460	54,460
Purchased professional services	1,837,400		1,837,400	1,837,400
Construction services	19,425,965		19,425,965	19,425,965
	<u>21,317,825</u>	<u>-</u>	<u>21,317,825</u>	<u>21,317,825</u>
 Excess (deficiency) or revenues over (under) expenditures	<u>\$ 24,771</u>	<u>\$ (24,771)</u>	<u>\$ -</u>	<u>\$ -</u>
 <b>Additional project information:</b>				
Project Number	0940-030-05-0ALD			
Grant Date	02/25/05			
Bond Authorization Date	06/01/05			
Bonds Authorized	\$ 12,667,245			
Bonds Issued	\$ 12,666,459			
Original Authorized Cost	\$ 21,248,757			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 21,248,757			
 Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original target completion date	09/30/07			
Revised target completion date	12/30/08			

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**Middle School Additions and Renovations**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant	\$ 2,446,390	\$ (108,084)	\$ 2,338,306	\$ 2,338,306
Bond proceeds	3,602,167		3,602,167	3,602,167
Total revenues	<u>6,048,557</u>	<u>(108,084)</u>	<u>5,940,473</u>	<u>5,940,473</u>
<b>Expenditures and Other Financing Uses:</b>				
Salaries	18,800		18,800	18,800
Purchased professional services	599,499		599,499	599,499
Construction services	5,322,174		5,322,174	5,322,174
	<u>5,940,473</u>	<u>-</u>	<u>5,940,473</u>	<u>5,940,473</u>
Excess (deficiency) or revenues over (under) expenditures	<u>\$ 108,084</u>	<u>\$ (108,084)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Additional project information:</b>				
Project Number	0940-040-05-0ALF			
Grant Date	02/25/05			
Bond Authorization Date	06/01/05			
Bonds Authorized	\$ 3,602,167			
Bonds Issued	\$ 3,602,167			
Original Authorized Cost	\$ 6,048,557			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 6,048,557			
Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original target completion date	09/30/07			
Revised target completion date	12/30/08			



**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**James A. Garfield School Renovations**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant	\$ 409,989	\$ 11,367	\$ 421,356	\$ 421,356
Bond proceeds	603,684		603,684	603,684
Total revenues	<u>1,013,673</u>	<u>11,367</u>	<u>1,025,040</u>	<u>1,025,040</u>
<b>Expenditures and Other Financing Uses:</b>				
Salaries	2,500		2,500	2,500
Purchased professional services	72,089		72,089	72,089
Construction services	950,451		950,451	950,451
	<u>1,025,040</u>	<u></u>	<u>1,025,040</u>	<u>1,025,040</u>
Excess (deficiency) or revenues over (under) expenditures	<u>\$ (11,367)</u>	<u>\$ 11,367</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Additional project information:</b>				
Project Number	0940-050-05-0ALF			
Grant Date	02/25/05			
Bond Authorization Date	06/01/05			
Bonds Authorized	\$ 603,684			
Bonds Issued	\$ 603,684			
Original Authorized Cost	\$ 1,013,673			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 1,013,673			
Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original target completion date	09/30/06			
Revised target completion date	12/30/08			

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**Mark Newbie School Renovations**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant	\$ 616,604	\$ (88,092)	\$ 528,512	\$ 528,512
Bond proceeds	907,914		907,914	907,914
Total revenues	<u>1,524,518</u>	<u>(88,092)</u>	<u>1,436,426</u>	<u>1,436,426</u>
 <b>Expenditures and Other Financing Uses:</b>				
Salaries	2,500		2,500	2,500
Purchased professional services	109,395		109,395	109,395
Construction services	1,324,531		1,324,531	1,324,531
	<u>1,436,426</u>	<u></u>	<u>1,436,426</u>	<u>1,436,426</u>
Excess (deficiency) or revenues over (under) expenditures	<u>\$ 88,092</u>	<u>\$ (88,092)</u>	<u>\$ -</u>	<u>\$ -</u>
 <b>Additional project information:</b>				
Project Number	0940-060-05-0ALG			
Grant Date	02/25/05			
Bond Authorization Date	06/01/05			
Bonds Authorized	\$ 907,914			
Bonds Issued	\$ 907,914			
Original Authorized Cost	\$ 1,524,518			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 1,524,518			
Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original target completion date	09/30/06			
Revised target completion date	12/30/08			

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**Thomas Sharp School Renovations**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	Prior Periods	Current Year	Total	Revised Authorized Costs
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant	\$ 613,457	\$ (66,219)	\$ 547,238	\$ 547,238
Bond proceeds	903,279		903,279	903,279
<b>Total revenues</b>	<b>1,516,736</b>	<b>(66,219)</b>	<b>1,450,517</b>	<b>1,450,517</b>
<b>Expenditures and Other Financing Uses:</b>				
Salaries	2,500		2,500	2,500
Purchased professional services	104,709		104,709	104,709
Construction services	1,343,308		1,343,308	1,343,308
	<b>1,450,517</b>		<b>1,450,517</b>	<b>1,450,517</b>
<b>Excess (deficiency) or revenues over (under) expenditures</b>	<b>\$ 66,219</b>	<b>\$ (66,219)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Additional project information:</b>				
Project Number	0940-070-05-0ALH			
Grant Date	02/25/05			
Bond Authorization Date	06/01/05			
Bonds Authorized	\$ 903,279			
Bonds Issued	\$ 903,279			
Original Authorized Cost	\$ 1,516,736			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 1,516,736			
Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original target completion date	09/30/06			
Revised target completion date	12/30/08			

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**William P. Tatem School Renovations**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant	\$ 518,724	\$ (52,579)	\$ 466,145	\$ 466,145
Bond proceeds	763,792		763,792	763,792
Total revenues	<u>1,282,516</u>	<u>(52,579)</u>	<u>1,229,937</u>	<u>1,229,937</u>
<b>Expenditures and Other Financing Uses:</b>				
Salaries	2,500		2,500	2,500
Purchased professional services	88,798		88,798	88,798
Construction services	1,138,639		1,138,639	1,138,639
	<u>1,229,937</u>	<u></u>	<u>1,229,937</u>	<u>1,229,937</u>
Excess (deficiency) or revenues over (under) expenditures	<u>\$ 52,579</u>	<u>\$ (52,579)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Additional project information:</b>				
Project Number	0940-080-05-0ALI			
Grant Date	02/25/05			
Bond Authorization Date	06/01/05			
Bonds Authorized	\$ 763,792			
Bonds Issued	\$ 763,792			
Original Authorized Cost	\$ 1,282,516			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 1,282,516			
Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original target completion date	09/30/06			
Revised target completion date	12/30/08			

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**Mark Newbie School Office Relocation**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
State sources - SCC Grant	\$ 100,831		\$ 100,831	\$ 100,831
Transfer from Capital Reserve	45,250	\$ (5,042)	40,208	40,208
Transfer from Capital Projects	120,792		120,792	120,792
<b>Total revenues</b>	<b>266,873</b>	<b>(5,042)</b>	<b>261,831</b>	<b>261,831</b>
<b>Expenditures and Other Financing Uses:</b>				
Construction costs	260,846		260,846	260,846
Other objects	985		985	985
	<b>261,831</b>		<b>261,831</b>	<b>261,831</b>
<b>Excess (deficiency) or revenues over (under) expenditures</b>	<b>\$ 5,042</b>	<b>\$ (5,042)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Additional project information:</b>				
Project Number	0940-060-05-0DAJ			
Grant Date	02/25/05			
Bond Authorization Date	N/A			
Bonds Authorized	\$ -			
Bonds Issued	\$ -			
Original Authorized Cost	\$ 249,300			
Additional Authorized Cost	\$ 12,531			
Revised Authorized Cost	\$ 261,831			
Percentage Increase over Original Authorized Cost	5.02%			
Percentage Completion	100.00%			
Original target completion date	09/30/06			
Revised target completion date	12/30/08			

**COLLINGSWOOD SCHOOL DISTRICT**  
**Capital Projects Fund**  
**Statement of Project Revenues, Expenditures, Project Balance,**  
**and Project Status - Budgetary Basis**  
**Zane North School Window Replacement**  
**From Inception and for the Fiscal Year ended June 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Total</u>	<u>Revised Authorized Costs</u>
<b>Revenues and Other Financing Sources:</b>				
Transfer from Capital Reserve	\$ 45,250		\$ 45,250	\$ 45,250
Transfer from Capital Projects	204,750		204,750	204,750
<b>Total revenues</b>	<u>250,000</u>	<u>                    </u>	<u>250,000</u>	<u>250,000</u>
<b>Expenditures and Other Financing Uses:</b>				
Purchased professional services	19,792	\$ 12,105	31,897	31,897
Construction costs	218,103		218,103	218,103
	<u>237,895</u>	<u>12,105</u>	<u>250,000</u>	<u>250,000</u>
<b>Excess (deficiency) or revenues over (under) expenditures</b>	<u>\$ 12,105</u>	<u>\$ (12,105)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Additional project information:</b>				
Project Number		N/A		
Grant Date		N/A		
Bond Authorization Date		N/A		
Bonds Authorized	\$ -			
Bonds Issued	\$ -			
Original Authorized Cost	\$ 250,000			
Additional Authorized Cost				
Revised Authorized Cost	\$ 250,000			
Percentage Increase over Original Authorized Cost		0.00%		
Percentage Completion		100.00%		
Original target completion date		09/30/06		
Revised target completion date		10/30/08		

**Proprietary Funds**

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Net Assets**  
**Proprietary Funds**  
**June 30, 2011**

	<b>Business-Type Activities Enterprise Funds</b>
	<b>Food Service</b>
<b>ASSETS:</b>	
Current assets:	
Cash and cash equivalents	\$ 177,114
Intergovernmental receivables:	
State Aid	309
Federal Aid	11,585
Inventories	15,568
Total current assets	<u>204,576</u>
Noncurrent Assets:	
Equipment	225,585
Less - accumulated depreciation	<u>(192,449)</u>
Total Noncurrent Assets	<u>33,136</u>
Total Assets	<u>237,712</u>
<b>LIABILITIES:</b>	
Current liabilities:	
Accounts payable	<u>                    </u>
Total Liabilities	<u>                    </u>
<b>NET ASSETS:</b>	
Invested in capital assets, net	33,136
Unrestricted	<u>204,576</u>
Total Net Assets	<u>\$ 237,712</u>



**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Revenues, Expenses and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	
<b>Operating Revenues:</b>		
Charges for services:		
Daily sales - reimbursable programs	\$ 148,894	
Daily sales - non-reimbursable programs	150,802	
Technology services		\$ 52,829
Special functions	4,564	
Total Operating Revenues	<u>304,260</u>	<u>52,829</u>
<b>Operating Expenses:</b>		
Cost of sales	226,329	
Salaries	308,048	38,028
Management fee	27,643	
Supplies	25,508	
Other costs	24,291	6,048
Depreciation	15,039	
Total Operating Expenses	<u>626,858</u>	<u>44,076</u>
Operating Income (Loss)	<u>(322,598)</u>	<u>8,753</u>
<b>Nonoperating Revenues:</b>		
State sources:		
State school lunch program	6,635	
Federal sources:		
National school lunch program	245,604	
National school breakfast program	28,635	
Food distribution program	38,235	
Total Nonoperating Revenues	<u>319,109</u>	
Income (Loss) before Contributions and Transfers	(3,489)	8,753
Operating Transfers out		(8,753)
Operating Transfers In	581	
Change in Net Assets	(2,908)	
Net Assets - July 1, 2010	<u>240,620</u>	
Net Assets - June 30, 2011	<u>\$ 237,712</u>	<u>\$ -</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	<b>Internal Service Funds</b>
<b>Cash Flows from Operating Activities:</b>		
Cash receipts from customers	\$ 305,066	\$ 52,829
Cash payments to employees for services	(308,048)	(38,028)
Cash payments to suppliers for goods and services	(321,975)	(6,048)
Net cash used by operating activities	(324,957)	8,753
<b>Cash Flows from Noncapital Financing Activities:</b>		
Cash received from state sources	7,202	
Cash received from federal sources	318,892	
Operating transfer in/out	581	(8,753)
Net cash provided by noncapital financing activities	326,675	(8,753)
<b>Cash Flows Used by Capital and Related Financing Activities:</b>		
Purchase of equipment	(25,916)	
<b>Cash Flow Provided by Investing Activities:</b>		
Interest on cash equivalents		
Net increase (decrease) in cash and cash equivalents	(24,198)	
Cash and cash equivalents - July 1, 2010	201,312	
Cash and cash equivalents - June 30, 2011	\$ 177,114	\$ -
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>		
Operating income (loss)	\$ (322,598)	\$ 8,753
Adjustments to reconcile operating income (loss) to cash provided by (used for) operating activities:		
Depreciation	15,039	
Change in assets and liabilities:		
(Increase) decrease in accounts receivable	806	
(Increase) decrease in inventory	5,075	
Increase (decrease) in accounts payable	(23,279)	
Net cash provided by (used for) operating activities	\$ (324,957)	\$ 8,753

**Noncash Noncapital Financing Activities:**

During the year the District received \$38,235 of food commodities from the U.S. Department of Agriculture.

**Fiduciary Funds**

**COLLINGSWOOD SCHOOL DISTRICT  
Fiduciary Funds  
Combining Statement of Fiduciary Net Assets  
June 30, 2011**

	<b>Trust Funds</b>			<b>Agency Funds</b>		
	<b>Unemployment Compensation Insurance Trust</b>	<b>Flexible Benefits Trust</b>	<b>Scholarship Trust</b>	<b>Student Activity</b>	<b>Payroll</b>	<b>Totals</b>
<b>ASSETS:</b>						
Cash and cash equivalents	\$ 691,706	\$ 4,115	\$ 216,271	\$ 199,442	\$ 182,397	\$ 1,293,931
<b>Total Assets</b>	<b>691,706</b>	<b>4,115</b>	<b>216,271</b>	<b>\$ 199,442</b>	<b>\$ 182,397</b>	<b>1,293,931</b>
<b>LIABILITIES:</b>						
Payroll deductions and withholdings					\$ 182,397	182,397
Due to student groups				\$ 199,442		199,442
<b>Total Liabilities</b>				<b>\$ 199,442</b>	<b>\$ 182,397</b>	<b>381,839</b>
<b>NET ASSETS:</b>						
Held in trust for payment of claims	691,706	4,115				695,821
Held in trust for scholarships			216,271			216,271
<b>Total Net Assets</b>	<b>\$ 691,706</b>	<b>\$ 4,115</b>	<b>\$ 216,271</b>			<b>\$ 912,092</b>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Combining Statement of Changes in Fiduciary Net Assets**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Flexible Benefits Trust Fund</u>	<u>Scholarship Trust Fund</u>	<u>Unemployment Compensation Insurance Trust Fund</u>	<u>Totals</u>
<b>ADDITIONS:</b>				
Interest on investments	\$ 63	\$ 2,801	\$ 9,098	\$ 11,962
Donations		26,342		26,342
Employee withholdings	<u>520</u>			<u>520</u>
Total Additions	<u>583</u>	<u>29,143</u>	<u>9,098</u>	<u>38,824</u>
<b>DEDUCTIONS:</b>				
Claims	3,174		12,888	16,062
Scholarships		<u>29,094</u>		<u>29,094</u>
Total Deductions	<u>3,174</u>	<u>29,094</u>	<u>12,888</u>	<u>45,156</u>
Change in Net Assets	(2,591)	49	(3,790)	(6,332)
Net Assets -- July 1, 2010	<u>6,706</u>	<u>216,222</u>	<u>695,496</u>	<u>918,424</u>
Net Assets -- June 30, 2011	<u>\$ 4,115</u>	<u>\$ 216,271</u>	<u>\$ 691,706</u>	<u>\$ 912,092</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Student Activity Agency Fund Schedule of Receipts and Disbursements**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Balance July 1, 2010</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Transfers</u>	<u>Balance June 30, 2011</u>
Elementary Schools	\$ 20,708	\$ 36,079	\$ 38,046		\$ 18,741
Middle School	33,759	55,843	46,288	\$ (2,239)	41,075
High School	133,015	235,710	245,177	(904)	122,644
Athletics	11,259	81,901	79,430	2,943	16,673
District	469		110	(50)	309
<b>Total all schools</b>	<u>\$ 199,210</u>	<u>\$ 409,533</u>	<u>\$ 409,051</u>	<u>\$ (250)</u>	<u>\$ 199,442</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Payroll Agency Fund Schedule of Receipts and Disbursements**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Balance</u> <u>July 1, 2010</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2011</u>
<b>ASSETS:</b>				
Cash and cash equivalents	\$ 119,511	\$ 19,961,683	\$ 19,898,797	\$ 182,397
<b>Total Assets</b>	<u>\$ 119,511</u>	<u>\$ 19,961,683</u>	<u>\$ 19,898,797</u>	<u>\$ 182,397</u>
 <b>LIABILITIES:</b>				
Net payroll		\$ 11,242,221	\$ 11,242,221	
Payroll deductions and withholdings	\$ 119,511	8,719,462	8,656,576	\$ 182,397
<b>Total Liabilities</b>	<u>\$ 119,511</u>	<u>\$ 19,961,683</u>	<u>\$ 19,898,797</u>	<u>\$ 182,397</u>

## Long-Term Debt Schedules



**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Serial Bonds**  
**For the Fiscal Year Ended June 30, 2011**

Issue	Date of Issue	Amount of Issue	Annual Maturities		Rate of Interest	Balance June 30, 2010	Issued	Retired	Balance June 30, 2011
			Date	Amount					
School District Bonds	6/1/05	\$ 20,176,000	6/01/12	\$ 625,000	4.125%	\$ 17,826,000		\$ 600,000	\$ 17,226,000
			6/01/13	650,000	4.125%				
			6/01/14 - 15	700,000	4.125%				
			6/01/16	725,000	4.125%				
			6/01/17	750,000	4.125%				
			6/01/18	800,000	4.125%				
			6/01/19	825,000	4.125%				
			6/01/20	850,000	4.250%				
			6/01/21 - 22	900,000	4.250%				
			6/01/23	950,000	4.250%				
			6/01/24	1,000,000	4.250%				
			6/01/25	1,050,000	4.250%				
			6/01/26	1,100,000	4.250%				
			6/01/27	1,125,000	4.250%				
			6/01/28	1,150,000	4.375%				
			6/01/29	1,200,000	4.400%				
			6/01/30	1,226,000	4.400%				
						\$ 17,826,000	\$ -	\$ 600,000	\$ 17,226,000

**COLLINGSWOOD SCHOOL DISTRICT**  
**Budgetary Comparison Schedule**  
**Debt Service Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
Local sources:					
Local tax levy	\$ 1,354,713		\$ 1,354,713	\$ 1,354,713	
<b>Total Revenues</b>	<u>1,354,713</u>		<u>1,354,713</u>	<u>1,354,713</u>	
<b>EXPENDITURES:</b>					
Regular debt service:					
Interest	775,337		754,713	754,713	
Redemption of principal	<u>500,000</u>		<u>600,000</u>	<u>600,000</u>	
<b>Total regular debt service</b>	<u>1,275,337</u>		<u>1,354,713</u>	<u>1,354,713</u>	
Excess (Deficiency) of revenues over (under) expenditures	79,376		-	-	
Other Financing Sources:					
Operating transfers in		<u>\$ 15,272</u>	<u>15,272</u>	<u>15,272</u>	
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses):	79,376	15,272	15,272	15,272	
Fund Balance - July 1, 2010	<u>58,084</u>		<u>58,084</u>	<u>58,084</u>	
Fund Balance - June 30, 2011	<u>\$ 137,460</u>	<u>\$ 15,272</u>	<u>\$ 73,356</u>	<u>\$ 73,356</u>	<u>\$ -</u>
Recapitulation of Excess (Deficiency) or revenues over (under) expenditures					
Budgeted Fund Balance	<u>\$ 79,376</u>	<u>\$ 15,272</u>	<u>\$ 15,272</u>	<u>\$ 15,272</u>	<u>\$ -</u>

**Statistical Section**

Collingswood School District  
 Net Assets by Component,  
 Last Nine Fiscal Years  
 (accrual basis of accounting)

Fiscal Year Ending June 30,

	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Governmental activities:</b>									
Invested in capital assets, net of related debt	\$ 7,752,348	\$ 7,810,449	\$ (10,649,436)	\$ (7,447,949)	\$ 8,984,000	\$ 21,197,077	\$ 20,869,898	\$ 20,448,749	\$ 20,075,116
Restricted for:									
Capital projects	865,291	1,190,383	19,993,108	18,632,531	8,908,471	1,431,595	666,895	580,221	345,784
Debt service				428,843	517,803	297,180			
Other purposes	1,200,001	2,083,368	2,499,750	2,508,513	2,117,615	2,218,943	2,121,241	3,142,781	4,841,916
Unrestricted	105,631	(365,351)	(503,671)	(1,000,062)	(967,245)	(484,161)	(912,611)	(1,108,657)	(834,943)
<b>Total governmental activities net assets</b>	<b>\$ 9,923,271</b>	<b>\$ 10,698,849</b>	<b>\$ 11,339,751</b>	<b>\$ 13,121,876</b>	<b>\$ 19,560,644</b>	<b>\$ 24,660,634</b>	<b>\$ 22,745,423</b>	<b>\$ 23,063,094</b>	<b>\$ 24,427,873</b>
<b>Business-type activities:</b>									
Invested in capital assets, net of related debt	\$ 32,702	\$ 27,330	\$ 21,763	\$ 16,196	\$ 27,186	\$ 20,114	\$ 8,287	\$ 22,259	\$ 33,136
Unrestricted	215,670	132,575	152,957	176,636	185,250	201,055	235,878	218,361	204,576
<b>Total business-type activities net assets</b>	<b>\$ 248,372</b>	<b>\$ 159,905</b>	<b>\$ 174,720</b>	<b>\$ 192,832</b>	<b>\$ 212,436</b>	<b>\$ 221,169</b>	<b>\$ 244,165</b>	<b>\$ 240,620</b>	<b>\$ 237,712</b>
<b>District-wide:</b>									
Invested in capital assets, net of related debt	\$ 7,785,050	\$ 7,837,779	\$ (10,627,673)	\$ (7,431,753)	\$ 9,011,186	\$ 21,217,191	\$ 20,878,185	\$ 20,471,008	\$ 20,108,252
Restricted:									
Capital projects	865,291	1,190,383	19,993,108	18,632,531	8,908,471	1,431,595	666,895	580,221	345,784
Debt service	-	-	-	428,843	517,803	297,180	-	-	-
Other purposes	1,200,001	2,083,368	2,499,750	2,508,513	2,117,615	2,218,943	2,121,241	3,142,781	4,841,916
Unrestricted	321,301	(232,776)	(350,714)	(823,426)	(781,995)	(283,106)	(676,733)	(890,296)	(630,367)
<b>Total district net assets</b>	<b>\$ 10,171,643</b>	<b>\$ 10,858,754</b>	<b>\$ 11,514,471</b>	<b>\$ 13,314,708</b>	<b>\$ 19,773,080</b>	<b>\$ 24,881,803</b>	<b>\$ 22,989,588</b>	<b>\$ 23,303,714</b>	<b>\$ 24,665,585</b>

Collingswood School District  
 Changes in Net Assets, Last Nine Fiscal Years  
 (accrual basis of accounting)

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Fiscal Year Ending June 30,

	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Expenses:</b>									
Governmental activities:									
Instruction:									
Regular	\$ 10,504,982	\$ 11,008,868	\$ 11,852,481	\$ 10,135,654	\$ 9,766,538	\$ 9,467,723	\$ 10,908,208	\$ 10,463,791	\$ 9,845,258
Special education	1,561,062	1,620,727	1,853,953	1,513,027	1,602,135	1,714,139	1,822,945	3,161,493	3,099,125
Other instruction	1,105,836	1,242,687	1,512,748	1,260,218	1,316,638	1,392,166	1,534,930	1,554,733	1,451,420
Support Services:									
Tuition	1,068,733	932,147	948,528	1,067,773	1,090,256	1,217,659	1,122,463	730,061	770,843
Student & instruction related services	3,557,974	3,440,276	3,938,484	3,258,230	3,283,504	3,406,727	3,209,559	3,478,532	3,038,583
School administrative services	1,285,404	1,350,389	1,445,814	1,129,376	1,203,286	1,247,196	1,387,473	1,308,976	1,321,990
General and business administrative services	649,403	699,380	1,079,629	916,335	1,005,874	882,631	1,090,433	973,339	1,014,385
Plant operations and maintenance	3,079,462	4,004,704	3,089,026	2,705,845	2,773,601	2,940,503	3,728,691	3,463,615	3,339,933
Pupil transportation	452,888	396,307	509,775	526,860	598,616	641,564	552,536	461,810	419,354
Business and other support services	386,055	411,121							
Unallocated employee benefits				6,088,558	7,279,463	7,004,060	6,770,342	6,670,967	6,950,050
Special schools	95,893	114,239	80,036	64,994	18,071	76,586	14,096	16,706	99,034
Interest on long-term debt	37,154	18,554		849,358	829,306	809,025	1,221,043	773,619	752,650
Unallocated depreciation	407,614	20,155	18,372	18,372	20,351	20,351	34,783	55,224	35,510
CG Total governmental activities expenses	<u>24,192,460</u>	<u>25,259,554</u>	<u>26,328,846</u>	<u>29,534,600</u>	<u>30,787,639</u>	<u>30,820,330</u>	<u>33,397,502</u>	<u>33,112,866</u>	<u>32,138,135</u>
Business-type activities:									
Food service	564,117	565,585	575,144	583,923	605,848	647,731	644,521	655,988	626,858
Internal service program									44,076
After school program	93,032	96,138							
Total business-type activities expense	<u>657,149</u>	<u>661,723</u>	<u>575,144</u>	<u>583,923</u>	<u>605,848</u>	<u>647,731</u>	<u>644,521</u>	<u>655,988</u>	<u>670,934</u>
Total district expenses	<u>\$ 24,849,609</u>	<u>\$ 25,921,277</u>	<u>\$ 26,903,990</u>	<u>\$ 30,118,523</u>	<u>\$ 31,393,487</u>	<u>\$ 31,468,061</u>	<u>\$ 34,042,023</u>	<u>\$ 33,768,854</u>	<u>\$ 32,809,069</u>
<b>Program Revenues:</b>									
Governmental activities:									
Charges for services:									
Instruction (tuition)	\$ 2,515,843	\$ 2,489,819	\$ 2,790,285	\$ 3,277,033	\$ 3,015,289	\$ 3,198,375	\$ 3,607,825	\$ 4,648,623	\$ 4,924,948
Operating grants and contributions	2,767,152	2,994,031	3,110,098	3,299,654	4,345,752	3,959,176	2,989,270	3,351,672	3,173,864
Capital grants and contributions	56,232	623,966	608,302	1,161,666	6,404,930	4,514,531			
Total governmental activities program revenues	<u>5,339,227</u>	<u>6,107,816</u>	<u>6,508,685</u>	<u>7,738,353</u>	<u>13,765,971</u>	<u>11,672,082</u>	<u>6,597,095</u>	<u>8,000,295</u>	<u>8,098,812</u>

(Continued)

**Collingswood School District**  
**Changes in Net Assets, Last Nine Fiscal Years**  
*(accrual basis of accounting)*

**Fiscal Year Ending June 30,**

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>Business-type activities:</b>									
<b>Charges for services:</b>									
Food service	\$ 354,429	\$ 349,738	\$ 346,148	\$ 353,308	\$ 359,707	\$ 356,418	\$ 345,625	\$ 317,749	\$ 304,260
Internal service program									52,829
After school program	123,489	46,866							
Operating grants and contributions	162,294	176,652	193,811	198,727	215,745	250,046	271,892	330,752	319,109
Capital grants and contributions									
<b>Total business-type activities program revenues</b>	<u>640,212</u>	<u>573,256</u>	<u>539,959</u>	<u>552,035</u>	<u>575,452</u>	<u>606,464</u>	<u>617,517</u>	<u>648,501</u>	<u>676,198</u>
<b>Total district program revenues</b>	<u>\$ 5,979,439</u>	<u>\$ 6,681,072</u>	<u>\$ 7,048,644</u>	<u>\$ 8,290,388</u>	<u>\$ 14,341,423</u>	<u>\$ 12,278,546</u>	<u>\$ 7,214,612</u>	<u>\$ 8,648,796</u>	<u>\$ 8,775,010</u>
<b>Net (Expense)/Revenue:</b>									
Governmental activities	\$ (18,853,233)	\$ (19,151,738)	\$ (19,820,161)	\$ (21,796,247)	\$ (17,021,668)	\$ (19,148,248)	\$ (26,800,407)	\$ (25,112,571)	\$ (24,039,323)
Business-type activities	(16,937)	(88,467)	(35,185)	(31,888)	(30,396)	(41,267)	(27,004)	(7,487)	5,264
<b>Total district-wide net expense</b>	<u>\$ (18,870,170)</u>	<u>\$ (19,240,205)</u>	<u>\$ (19,855,346)</u>	<u>\$ (21,828,135)</u>	<u>\$ (17,052,064)</u>	<u>\$ (19,189,515)</u>	<u>\$ (26,827,411)</u>	<u>\$ (25,120,058)</u>	<u>\$ (24,034,059)</u>
<b>General Revenues and Other Changes in Net Assets:</b>									
<b>Governmental activities:</b>									
Property taxes levied for general purposes, net	\$ 9,059,386	\$ 10,036,808	\$ 10,464,460	\$ 10,712,886	\$ 11,955,900	\$ 12,574,904	\$ 12,999,915	\$ 13,519,912	\$ 13,865,535
Taxes levied for debt service	283,405	270,698		1,258,839	872,806	739,777	760,000	1,275,338	1,354,713
Unrestricted grants and contributions	8,823,709	9,524,329	9,868,237	10,914,433	9,860,765	10,537,524	10,424,813	10,304,858	9,807,569
State aid restricted for capital projects									105,000
Investment earnings	5,426	7,855	21,127	739,521	559,267	265,814	195,039	44,230	19,268
Miscellaneous income	83,620	165,189	157,239	252,693	261,698	180,219	555,429	142,053	567,278
Loss on disposal of assets		(77,563)							
State aid canceled on completed projects									(323,433)
Transfers	(70,000)		(50,000)	(300,000)	(50,000)	(50,000)	(50,000)	143,851	8,172
<b>Total governmental activities</b>	<u>18,185,546</u>	<u>19,927,316</u>	<u>20,461,063</u>	<u>23,578,372</u>	<u>23,460,436</u>	<u>24,248,238</u>	<u>24,885,196</u>	<u>25,430,242</u>	<u>25,404,102</u>
<b>Business-type activities:</b>									
Investment earnings									
Transfers	70,000		50,000	50,000	50,000	50,000	50,000	3,942	(8,172)
<b>Total business-type activities</b>	<u>70,000</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>3,942</u>	<u>(8,172)</u>
<b>Total district-wide</b>	<u>\$ 18,255,546</u>	<u>\$ 19,927,316</u>	<u>\$ 20,511,063</u>	<u>\$ 23,628,372</u>	<u>\$ 23,510,436</u>	<u>\$ 24,298,238</u>	<u>\$ 24,935,196</u>	<u>\$ 25,434,184</u>	<u>\$ 25,395,930</u>
<b>Change in Net Assets:</b>									
Governmental activities	\$ (667,687)	\$ 775,578	\$ 640,902	\$ 1,782,125	\$ 6,438,768	\$ 5,099,990	\$ (1,915,211)	\$ 317,671	\$ 1,364,779
Business-type activities	53,063	(88,467)	14,815	18,112	19,604	8,733	22,996	(3,545)	(2,908)
<b>Total district-wide</b>	<u>\$ (614,624)</u>	<u>\$ 687,111</u>	<u>\$ 655,717</u>	<u>\$ 1,800,237</u>	<u>\$ 6,458,372</u>	<u>\$ 5,108,723</u>	<u>\$ (1,892,215)</u>	<u>\$ 314,126</u>	<u>\$ 1,361,871</u>

Collingswood School District  
Fund Balances, Governmental Funds,  
Last Nine Fiscal Years  
(modified accrual basis of accounting)

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Fiscal Year Ending June 30,

	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Fund:									
Restricted for									
Capital reserve	\$ 315,955	\$ 492,382	\$ 286,321	\$ 208,751	\$ 220,839	\$ 316,653	\$ 225,625	\$ 234,204	\$ 345,784
Excess surplus		532,058	451,750	636,196	581,615	567,159	650,322	1,348,469	2,234,598
Future tuition payments							210,000	430,000	850,000
Assigned to:									
Year-end Encumbrances						351,784	416,341	248,025	90,882
Designated for subsequent year's budget	1,200,000	1,531,310	2,048,000	1,872,317	1,536,000	1,300,000	750,000	1,077,502	1,348,469
Unassigned	695,005	208,051	112,250	23,920	39,146	43,348	(377,325)	(519,813)	(312,147)
Total general fund	<u>\$ 2,210,960</u>	<u>\$ 2,763,801</u>	<u>\$ 2,898,321</u>	<u>\$ 2,741,184</u>	<u>\$ 2,377,600</u>	<u>\$ 2,578,944</u>	<u>\$ 1,874,963</u>	<u>\$ 2,818,387</u>	<u>\$ 4,557,586</u>
All Other Governmental Funds									
Unreserved, reported in:									
Special revenue fund	\$ (13,947)	\$ (9,933)	\$ (9,944)	\$ (9,944)	\$ (9,944)	\$ (9,944)	\$ 29,915	\$ 26,680	\$ 62,106
Capital projects fund	549,336	698,001	19,706,787	18,423,780	8,687,832	1,114,942	505,933	358,122	255,860
Debt service fund	1		50,420	428,843	517,803	297,180		58,084	73,356
Total all other governmental funds	<u>\$ 535,390</u>	<u>\$ 688,068</u>	<u>\$ 19,747,263</u>	<u>\$ 18,842,679</u>	<u>\$ 9,195,491</u>	<u>\$ 1,402,178</u>	<u>\$ 535,848</u>	<u>\$ 442,886</u>	<u>\$ 391,322</u>

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Collingswood School District  
 Changes in Fund Balances, Governmental Funds,  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Fiscal Year Ending June 30,

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Revenues</b>										
Tax levy	\$ 9,378,808	\$ 9,342,791	\$ 10,307,506	\$ 10,464,460	\$ 11,971,725	\$ 12,828,706	\$ 13,314,681	\$ 13,759,915	\$ 14,795,250	\$ 15,220,248
Tuition charges	1,993,461	2,515,843	2,489,819	2,790,285	3,277,033	3,015,289	3,198,375	3,607,825	4,648,623	4,924,948
Interest earnings	4,272	5,426	7,855	23,853	739,521	559,267	345,158	195,039	44,230	19,268
Miscellaneous	175,887	83,620	165,189	157,239	252,693	261,698	430,219	555,429	142,054	567,278
State sources	10,747,134	10,885,785	12,349,296	12,666,895	14,507,671	19,553,059	18,160,652	12,469,909	10,990,050	11,899,773
Federal sources	665,663	781,328	793,030	919,742	868,082	1,058,388	858,112	944,174	2,666,480	1,186,660
<b>Total revenue</b>	<b>22,985,225</b>	<b>23,594,773</b>	<b>26,112,695</b>	<b>27,022,274</b>	<b>31,616,725</b>	<b>37,276,407</b>	<b>36,307,197</b>	<b>31,532,291</b>	<b>33,286,687</b>	<b>33,818,175</b>
<b>Expenditures</b>										
Instruction										
Regular Instruction	7,668,781	8,183,884	8,238,069	8,820,746	9,537,509	9,545,552	9,708,373	10,038,027	9,218,002	9,024,146
Special education instruction	1,120,162	1,177,719	1,207,437	1,366,192	1,513,027	1,602,135	1,714,139	1,822,945	3,161,493	3,099,125
Other instruction	906,318	863,837	958,333	1,148,276	1,260,218	1,316,638	1,392,166	1,534,930	1,554,733	1,451,420
Support Services:										
Tuition	956,993	1,068,733	932,147	864,774	991,919	1,013,042	1,217,659	1,082,234	730,601	770,843
Student & instruction related services	2,569,633	2,767,224	2,626,579	2,995,051	3,258,230	3,283,504	3,406,727	3,209,559	3,478,532	3,038,583
School administrative services	920,766	976,442	1,010,101	1,071,303	1,129,376	1,203,286	1,247,196	1,387,473	1,308,976	1,321,990
General and business admin. services	708,063	888,256	892,085	860,418	879,591	969,130	845,887	992,022	893,472	913,792
Plant operations and maintenance	2,287,291	2,579,435	2,484,726	2,480,084	2,632,357	2,700,113	2,867,015	3,112,016	3,130,836	2,991,063
Pupil transportation	490,737	452,888	396,307	509,775	526,860	598,616	641,564	552,536	461,810	419,354
Other support services	3,581,829	4,850,041	5,126,477	5,629,654	6,088,558	7,279,483	7,004,060	6,770,342	6,670,967	6,950,050
Special Schools	53,911	49,978	56,760	59,888	64,994	18,071	27,159	14,086	16,706	12,076
Charter Schools	40,194	30,586	38,864	83,754	75,854	77,214	49,427	40,229	100,847	86,958
Capital outlay	1,119,768	162,585	1,021,737	2,083,556	3,068,928	16,299,390	12,180,517	823,603	449,403	381,166
Debt service:										
Principal	400,000	400,000	399,000		500,000	500,000	400,000	450,000	500,000	600,000
Interest and other charges	55,753	37,154	18,554		851,025	831,025	810,400	1,222,590	775,337	754,713
<b>Total expenditures</b>	<b>22,880,199</b>	<b>24,288,762</b>	<b>25,407,176</b>	<b>27,973,471</b>	<b>32,378,446</b>	<b>47,237,179</b>	<b>43,512,289</b>	<b>33,052,602</b>	<b>32,451,715</b>	<b>31,815,279</b>
Excess (Deficiency) of revenues over (under) expenditures	85,026	(693,989)	705,519	(951,197)	(761,721)	(9,960,772)	(7,205,092)	(1,520,311)	834,972	2,002,896
<b>Other Financing sources (uses)</b>										
Proceeds from borrowing				20,176,000						
Due to state for prior year overpayment							(7,533)			
Prior year arbitrage rebate canceled									19,432	
Accrued interest on sale of bonds				18,912						
Prior year state aid receivable canceled										(323,433)
Transfers in	449,992	633,627	617,853	534,673	981,609	547,179		385,411	178,560	234,109
Transfers out	(519,992)	(703,627)	(617,853)	(584,673)	(1,281,609)	(597,179)	(379,344)	(435,411)	(182,502)	(225,937)
<b>Total other financing sources (uses)</b>	<b>(70,000)</b>	<b>(70,000)</b>	<b>-</b>	<b>20,144,912</b>	<b>(300,000)</b>	<b>(50,000)</b>	<b>(388,877)</b>	<b>(50,000)</b>	<b>15,490</b>	<b>(315,261)</b>
<b>Net change in fund balances</b>	<b>\$ 15,026</b>	<b>\$ (763,989)</b>	<b>\$ 705,519</b>	<b>\$ 19,193,715</b>	<b>\$ (1,061,721)</b>	<b>\$ (10,010,772)</b>	<b>\$ (7,591,969)</b>	<b>\$ (1,570,311)</b>	<b>\$ 850,462</b>	<b>\$ 1,687,635</b>
Debt service as a percentage of noncapital expenditures	2.09%	1.81%	1.71%	0.00%	4.61%	4.30%	3.86%	5.19%	3.99%	4.31%

Source: District records

Note: Noncapital expenditures are total expenditures less capital outlay.



Collingswood School District  
 General Fund - Other Local Revenue by Source  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Fiscal Year Ending June 30,	Interest on Investments	Tuition	Admission Fees	Prior Year Refunds	E-Rate Rebates	Preschool Registration Fees	Shared Services	Rentals	Activity Fees	Miscellaneous	Total
2002	\$ 99,631	\$ 1,993,461	\$ 15,198	\$ 42,491	\$ 13,776			\$ 1,875		\$ 6,382	\$ 2,172,814
2003	34,603	2,515,843	14,669	17,810	8,112			5,850		8,002	2,604,889
2004	86,454	2,489,819	17,447	52,251	1,935			2,450		3,007	2,653,363
2005	107,428	2,790,285	14,112	11,575	1,992			19,193		2,939	2,947,524
2006	948,616	3,277,033	17,680	12,544				11,525		1,849	4,269,247
2007	788,008	3,015,289	16,215		5,644			11,098			3,836,254
2008	727,168	3,198,375	17,586		22,913			7,710			3,973,752
2009	592,544	3,607,825	10,941	129,577	3,429			8,495		5,482	4,358,293
2010	102,241	4,648,623	13,896	7,552	8,604			18,684		35,307	4,834,907
2011	78,676	4,924,948	13,142	147,598	306	\$ 25,880	\$ 244,654	1,775	\$ 69,789	4,726	5,511,494
	<u>\$ 3,565,389</u>	<u>\$ 32,461,501</u>	<u>\$ 150,886</u>	<u>\$ 421,398</u>	<u>\$ 66,711</u>	<u>\$ 25,880</u>	<u>\$ 244,654</u>	<u>\$ 88,655</u>	<u>\$ 69,789</u>	<u>\$ 67,694</u>	<u>\$37,162,537</u>

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Source: District records

**Collingswood School District  
Assessed Value and Actual Value of Taxable Property,  
Last Ten Fiscal Years**

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Fiscal Year Ended June 30,	Vacant Land	Residential	Commercial	Apartment	Total Assessed Value	Public Utilities a	Net Valuation Taxable	Tax-Exempt Property	Total Direct School Tax Rate b	Estimated Actual (County Equalized) Value
2002	\$ 1,407,500	\$ 400,433,200	\$ 57,442,100	\$ 18,467,800	\$ 477,750,600	\$ 4,507,877	\$ 482,258,477	\$ 136,718,100	\$ 1.868	\$ 482,480,707
2003	1,256,800	400,474,600	56,959,800	18,391,200	477,082,400	4,312,932	481,395,332	138,170,300	1.968	501,660,727
2004	1,226,000	401,202,700	57,317,700	18,518,900	478,265,300	3,782,631	482,047,931	137,978,400	2.081	559,666,063
2005	1,112,600	401,955,400	57,440,300	18,518,900	479,027,200	3,091,188	482,118,388	160,483,800	2.254	673,294,923
2006	1,521,700	402,673,300	55,969,300	18,525,600	478,689,900	2,421,051	481,110,951	160,318,800	2.499	830,706,079
2007	3,258,300	402,555,600	55,417,400	18,525,600	479,756,900	2,071,281	481,828,181	160,268,900	2.629	980,501,051
2008 R	10,780,100	908,917,800	122,710,600	41,623,700	1,084,032,200	3,689,162	1,087,721,362	201,597,276	1.207	1,087,721,362
2009	7,956,500	907,379,400	119,269,300	41,523,700	1,076,128,900	3,829,134	1,079,958,034	285,219,700	1.284	1,152,420,827
2010	7,858,900	908,013,100	116,609,600	40,265,800	1,072,745,400	3,883,294	1,076,628,694	286,540,900	1.357	1,143,980,074
2011	7,978,300	908,133,700	116,485,000	40,066,800	1,072,663,800	3,786,375	1,076,450,175	288,171,200	1.380	Not available

Source:  
Municipal Tax Assessor

Note:  
Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation. Reassessment occurs when ordered by the County Board of Taxation

a Taxable Value of Machinery, Improvements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100 of assessed valuation.

R Reassessment

**Collingswood School District**  
**Direct and Overlapping Property Tax Rates**  
**Last Ten Fiscal Years**  
*(rate per \$100 of assessed value)*

J-7

Fiscal Year Ended June 30,	Collingswood School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct	Borough of Collingswood	Business Improvement	Camden County	
2002	\$ 1.905	\$ 0.063	\$ 1.968	\$ 0.995		\$ 0.894	\$ 3.857
2003	1.909	0.059	1.968	1.042	\$ 0.251	0.939	3.949
2004	2.025	0.056	2.081	1.123	0.251	0.954	4.409
2005	2.254	-	2.254	1.181	0.251	1.081	4.767
2006	2.240	0.259	2.499	1.279	0.285	1.303	5.366
2007	2.448	0.181	2.629	1.368	0.297	1.338	5.632
2008 R	1.139	0.068	1.207	0.653	0.139	0.599	2.598
2009	1.164	0.120	1.284	0.722	0.154	0.615	2.775
2010	1.232	0.125	1.357	0.846	0.161	0.649	3.013
2011	1.255	0.125	1.380	0.878	0.161	0.721	3.140

Source: Municipal Tax Collector

R Reassessment.

**Collingswood School District  
Principal Property Tax Payers,  
Current Year and Nine Years Ago**

J-8

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Taxpayer	2010-2011		Taxpayer	2001-2002	
	Taxable Assessed Value	% of Total District Net Assessed Value		Taxable Assessed Value	% of Total District Net Assessed Value
Cooper River Manor Investors	\$ 9,818,200	0.91%	Bell Atlantic	\$ 6,578,360	1.35%
Collingswood Associates	4,574,100	0.42%	Cooper River Manor Investors	4,343,200	0.89%
ACE Partnership	4,321,000	0.40%	Station House Associates	3,175,600	0.65%
900 Haddon Avenue LLC	4,000,000	0.37%	Collingswood Associates	2,651,700	0.54%
New Jersey Bell Telephone	3,786,375	0.35%	Flaum Prop. Co.	1,441,400	0.30%
Parkview Urban Renewal, LLC	3,384,000	0.31%	ALDI, Inc.	1,210,000	0.25%
Flaum Prop. Co.	3,325,000	0.31%	Crestwood Associates	1,188,000	0.24%
Crestwood Associates	2,751,000	0.26%	ACE Partnerships	980,700	0.20%
Lumberyard Redevelopment	2,725,000	0.25%	South Jersey S & L Association	898,800	0.18%
Aldi, Inc.	2,300,000	0.21%	International Brotherhood Teamsters	875,400	0.18%
<b>Total</b>	<b>\$ 40,984,675</b>	<b>3.81%</b>		<b>\$ 23,343,160</b>	<b>2.24%</b>

Source: Municipal Tax Assessor

**Collingswood School District  
Property Tax Levies and Collections,  
Last Ten Fiscal Years**

J-9

<u>Fiscal Year Ended June 30,</u>	<u>Taxes Levied for the Calendar Year</u>	<u>Collected within the Fiscal Year of the Levy<sup>a</sup></u>		<u>Collections in Subsequent Years</u>
		<u>Amount</u>	<u>Percentage of Levy</u>	
2002	\$ 9,378,808	\$ 9,378,808	100.00%	-
2003	9,342,791	9,342,791	100.00%	-
2004	10,307,506	10,307,506	100.00%	-
2005	10,464,460	10,464,460	100.00%	-
2006	11,971,725	11,971,725	100.00%	-
2007	12,828,706	12,828,706	100.00%	-
2008	13,314,681	13,314,681	100.00%	-
2009	13,759,915	13,759,915	100.00%	-
2010	14,795,250	14,795,250	100.00%	-
2011	15,220,248	15,220,248	100.00%	-

**Source: District records including the Certificate and Report of School Taxes (A4F form)**

a School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statutes, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

**Collingswood School District**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**  
*(dollars in thousands, except per capita)*

J-10

Fiscal Year Ended June 30,	Governmental Activities		Business-Type Activities		Percentage of Personal Income <sup>b</sup>	Per Capita <sup>c</sup>
	General Obligation Bonds <sup>a</sup>	Capital Leases	Capital Leases	Total District		
2001	\$ 799,000	-	-	\$ 799,000	0.18%	\$ 56
2003	399,000	-	-	399,000	0.09%	28
2004	-	-	-	-	0.00%	-
2005	20,176,000	-	-	20,176,000	-	1,440
2006	19,676,000	-	-	19,676,000	3.88%	1,401
2007	19,176,000	-	-	19,176,000	3.57%	1,372
2008	18,776,000	-	-	18,776,000	3.37%	1,348
2009	18,326,000	-	-	18,326,000	3.20%	1,323
2010	17,826,000	-	-	17,826,000	3.12%	1,288
2011	17,226,000	-	-	17,226,000	Unavailable	1,245

**Sources:**

- a District Records
- b Personal Income has been estimated based upon the municipal population and per capita personal income.
- c Per Capita Personal Income Data provided by the NJ Dept. of Labor and Workforce.

**Collingswood School District**  
**Ratios of Net General Bonded Debt Outstanding**  
**Last Ten Fiscal Years**  
*(dollars in thousands, except per capita)*

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable <sup>b</sup>	Per Capita <sup>c</sup>
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding <sup>a</sup>		
2002	\$ 799,000	-	\$ 799,000	0.17%	\$ 56
2003	399,000	-	399,000	0.08%	28
2004	-	-	-	0.00%	-
2005	20,176,000	-	20,176,000	0	1,440
2006	19,676,000	-	19,676,000	4.09%	1,401
2007	19,176,000	-	19,176,000	3.98%	1,372
2008	18,776,000	-	18,776,000	1.73%	1,348
2009	18,326,000	-	18,326,000	1.70%	1,323
2010	17,826,000	-	17,826,000	1.66%	1,288
2011	17,226,000	-	17,226,000	1.60%	1,245

**Sources:**

- a District Records
- b Net Assessed Valuation provided by Anstract of Ratables, County Board of Taxation
- c Per Capita Personal Inome Data provided by the NJ Dept. of Labor and Workforce.

**Collingswood School District  
Ratios of Overlapping Governmental Activities Debt  
As of December 31, 2010**

J-12

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable <sup>a</sup></u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes:			
Borough of Collingswood	\$ 29,993,637 (1)	100.000%	\$ 29,993,637
Camden County General Obligation Debt	156,835,508 (1)	3.708%	5,815,461
Subtotal, overlapping debt			35,809,098
<b>Collingswood School District Direct Debt</b>			<b>17,226,000</b>
<b>Total direct and overlapping debt</b>			<b>\$ 53,035,098</b>

**Sources:**

- (1) Entity's Audit Report
- (2) The County percentage is based upon a calculation reflecting the Borough's share of the 2010 Equalized Valuation. The source for this computation was the 2010 County Abstract of Ratables, provided by the County Board of Taxation.



Legal Debt Margin Calculation for Fiscal Year 2011

Equalized valuation basis (1)

2008	\$1,100,316,890
2009	1,087,438,258
2010	1,100,590,335
	<u>\$3,288,345,483</u>

Average equalized valuation of taxable property \$1,096,115,161

Debt limit (4% of average equalized valuation) (2)	43,844,606
Net bonded school debt (3)	17,826,000
Legal debt margin	<u>\$ 26,018,606</u>

Fiscal Year

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	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Debt limit	\$ 18,733,770	\$ 19,309,265	\$ 20,318,007	\$ 22,831,660	\$ 26,957,474	\$ 32,323,727	\$ 37,675,596	\$ 41,620,998	\$ 43,400,900	\$ 43,844,606
Total net debt applicable to limit (3)	<u>799,000</u>	<u>399,000</u>	<u>-</u>	<u>20,176,000</u>	<u>19,676,000</u>	<u>19,176,000</u>	<u>18,776,000</u>	<u>18,326,000</u>	<u>17,826,000</u>	<u>17,826,000</u>
Legal debt margin	<u>\$ 17,934,770</u>	<u>\$ 18,910,265</u>	<u>\$ 20,318,007</u>	<u>\$ 2,655,660</u>	<u>\$ 7,281,474</u>	<u>\$ 13,147,727</u>	<u>\$ 18,899,596</u>	<u>\$ 23,294,998</u>	<u>\$ 25,574,900</u>	<u>\$ 26,018,606</u>
Total net debt applicable to the limit as a percentage of debt limit	4.27%	2.07%	0.00%	88.37%	72.99%	59.32%	49.84%	44.03%	41.07%	40.66%

Sources:

- (1) Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
- (2) Limit set by NJSA 18A:24-19 for a K through 8 district.
- (3) District Records

**Collingswood School District  
Demographic and Economic Statistics  
Last Ten Fiscal Years**

J-14

<u>Year</u>	<u>Population <sup>a</sup></u>	<u>Personal Income <sup>b</sup></u>	<u>Per Capita Personal Income <sup>c</sup></u>	<u>Unemployment Rate <sup>d</sup></u>
2001	14,250	\$ 450,456,750	\$ 31,611	2.6%
2002	14,239	462,468,481	32,479	3.6%
2003	14,168	477,135,736	33,677	3.8%
2004	14,085	490,524,210	34,826	3.4%
2005	14,040	507,237,120	36,128	4.6%
2006	13,973	537,736,932	38,484	5.0%
2007	13,927	557,804,204	40,052	4.6%
2008	13,854	572,668,944	41,336	6.0%
2009	13,839	571,301,598	41,282	9.5%
2010	13,839	e	e	10.0%

**Source:**

- <sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development
- <sup>b</sup> Personal income has been established based upon the municipal population and per capita personal income presented.
- <sup>c</sup> Per Capita personal income provided by the NJ Dept. of Labor and Workforce Development.
- <sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development
- <sup>e</sup> Information not available

**Collingswood School District  
Full-time Equivalent District Employees by Function/Program,  
Last Ten Fiscal Years**

J-16

<u>Function/Program</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Instruction										
Regular	151.0	152.0	158.0	160.0	169.0	179.0	182.0	136.5	137.0	141.1
Special education	2.0	3.0	8.0	8.0	8.0	8.5	9.0	44.5	57.0	43.2
Support Services:										
Student & instruction related services	40.0	39.0	48.0	53.0	50.7	51.0	51.0	45.0	46.0	36.0
School administrative services	17.0	15.0	18.0	18.0	18.4	19.0	19.0	19.0	18.0	17.0
General and business administrative services	4.0	4.0	9.0	9.0	9.0	9.5	9.5	9.5	9.5	8.7
Plant operations and maintenance	33.0	33.0	32.0	32.0	32.0	32.0	32.0	32.0	33.0	33.5
Business and other support services	5.0	5.0	0.0		0.2					
<b>Total</b>	<u>252</u>	<u>251</u>	<u>273</u>	<u>280.0</u>	<u>287.3</u>	<u>299.0</u>	<u>302.5</u>	<u>286.5</u>	<u>300.5</u>	<u>279.5</u>

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Source:  
District Personnel Records

Collingswood School District  
 Operating Statistics,  
 Last Ten Fiscal Years

J-17

Fiscal Year	Enrollment	Operating Expenditures <sup>a</sup>	Cost Per Pupil	Percentage Change	Teaching Staff <sup>b</sup>	Pupil/Teacher Ratio			Average Daily Enrollment (ADE) <sup>c</sup>	Average Daily Attendance (ADA) <sup>c</sup>	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary	Junior High School	Senior High School				
2002	2,077	\$ 21,222,666	\$ 10,217.94	1.11%	184	1:11.39	1:12.37	1:09.93	2,055.4	1,921.2	-3.82%	93.47%
2003	2,068	23,689,023	11,455.04	12.11%	186	1:10.73	1:11.45	1:10.79	2,065.1	1,945.7	0.47%	94.22%
2004	2,041	23,967,885	11,743.21	2.52%	184	1:10.70	1:11.42	1:10.68	2,012.3	1,896.1	-2.55%	94.23%
2005	1,993	25,889,915	12,990.42	10.62%	188	1:10.21	1:09.88	1:10.42	1,951.7	1,837.8	-3.01%	94.16%
2006	1,925	27,958,493	14,523.89	11.80%	192	1:09.39	1:09.26	1:10.26	1,909.9	1,804.6	-2.14%	94.49%
2007	1,915	29,606,764	15,460.45	6.45%	193	1:10.33	1:09.85	1:10.29	1,885.9	1,785.8	-1.26%	94.69%
2008	1,911	30,121,372	15,762.10	1.95%	195	1:10.33	1:09.85	1:10.29	1,910.9	1,802.3	1.33%	94.32%
2009	1,935	30,556,409	15,791.43	0.19%	181	1:10.98	1:08.05	1:12.07	1,935.3	1,824.5	1.28%	94.27%
2010	1,906	30,726,975	16,121.18	2.09%	175	1:10.89	1:08.03	1:12.70	1,913.7	1,783.7	-1.10%	93.21%
2011	1,860	30,083,839	16,174.11	0.33%	169	1:10.89	1:08.03	1:12.70	1,875.0	1,763.0	-2.02%	94.03%

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Sources: District records

Note: Enrollment based on annual October district count.

- a Operating expenditures equal total expenditures less debt service and capital outlay.
- b Teaching staff includes only full-time equivalents of certificated staff.
- c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

**Collingswood School District  
School Building Information  
Last Ten Fiscal Years**

	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b><u>District Building</u></b>										
<b><u>Elementary</u></b>										
Garfield Elementary (1915)										
Square Feet	16,170	16,170	16,170	16,170	16,170	16,170	16,007	16,007	16,007	16,007
Capacity (students)	175	175	175	175	175	175	127	127	127	127
Enrollment	147	138	138	148	139	139	136	116	125	136
Newbie Elementary (1923)										
Square Feet	21,527	21,527	21,527	21,527	21,527	21,527	20,669	20,669	20,669	20,669
Capacity (students)	205	205	205	205	205	205	155	155	155	155
Enrollment	176	181	182	138	164	164	164	153	156	164
Sharp Elementary (1905)										
Square Feet	27,361	27,361	27,361	27,361	27,361	27,361	25,465	25,465	25,465	25,465
Capacity (students)	294	294	294	294	294	294	202	202	202	202
Enrollment	198	179	169	171	161	161	165	155	154	165
Tatem Elementary (1951)										
Square Feet	23,040	23,040	23,040	23,040	23,040	23,040	25,459	25,459	25,459	25,459
Capacity (students)	348	348	348	348	348	348	201	201	201	201
Enrollment	217	228	214	187	195	195	194	185	187	194
Zane North Elementary (1951)										
Square Feet	22,609	22,609	22,609	22,609	22,609	22,609	22,733	22,733	22,733	22,733
Capacity (students)	213	213	213	213	213	213	181	181	181	181
Enrollment	190	187	174	175	175	175	174	158	178	174
<b><u>Middle School</u></b>										
Collingswood Middle (1922)										
Square Feet	79,874	79,874	79,874	79,874	79,874	79,874	80,015	80,015	80,015	80,015
Capacity (students)	855	855	855	855	855	855	425	425	425	425
Enrollment	318	304	290	271	269	269	255	346	317	255
<b><u>Senior High School</u></b>										
Collingswood High School (1962)										
Square Feet	124,966	124,966	124,966	124,966	124,966	124,966	128,707	128,707	128,707	128,707
Capacity (students)	1,065	1,065	1,065	1,065	1,065	1,065	879	879	879	879
Enrollment	743	760	785	763	740	740	823	823	789	823

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Number of Schools at June 30, 2011  
 Elementary = 5  
 Middle School = 1  
 Senior High School = 1  
 Other = 0

**Source:** District Facilities Office

Collingswood School District  
 Schedule of Required Maintenance  
 Last Ten Fiscal Years

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UNDISTRIBUTED EXPENDITURES - REQUIRED  
 MAINTENANCE FOR SCHOOL FACILITIES  
 11-000-261-xxx

* School Facilities	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Total
High School	\$ 248,572	\$ 135,622	\$ 125,447	\$ 79,372	\$ 84,032	\$ 65,434	\$ 76,710	\$ 117,350	\$ 95,801	\$ 90,381	\$ 1,118,721
Middle School	158,879	42,783	56,590	46,648	23,827	35,216	24,776	33,800	25,407	52,807	500,733
Garfield Elementary	32,164	52,606	5,000	7,368	5,361	4,887	5,338	17,300	21,808	7,027	158,859
Newbie Elementary	42,820	21,554	11,607	14,971	20,478	9,513	9,524	14,400	12,866	20,654	178,387
Sharp Elementary	54,424	17,744	10,763	17,951	18,788	16,505	33,377	32,050	28,555	14,226	244,383
Tatem Elementary	45,829	7,959	18,896	6,591	9,774	6,888	17,337	17,050	23,017	21,271	174,612
Zane North Elementary	44,973	64,122	23,102	11,402	12,266	17,170	7,118	23,900	19,220	20,571	243,844
Total School Facilities	<u>\$ 627,661</u>	<u>\$ 342,390</u>	<u>\$ 251,405</u>	<u>\$ 184,303</u>	<u>\$ 174,526</u>	<u>\$ 155,613</u>	<u>\$ 174,180</u>	<u>\$ 255,850</u>	<u>\$ 226,674</u>	<u>\$ 226,937</u>	<u>\$ 2,619,539</u>

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\* School facilities as defined under EFCFA.  
 (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District records

**Collingswood School District  
Insurance Schedule  
June 30, 2011**

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	<u>Coverage</u>	<u>Self-insured Retention</u>	<u>Deductible</u>
School Package Policy (1)			
Building and Contents (All Locations)			
Limits of liability per occurrence	\$ 250,000,000		\$ 1,000
General and Automobile Liability	5,000,000	\$ 50,000	
School Board Legal Liability	5,000,000		2,500
Workers' compensation	Statutory	250,000	
Comprehensive Crime Coverage	100,000		1,000
Errors and Omissions	5,000,000		5,000
Excess Liability	5,000,000		
Catastrophe Accident Insurance (2)	6,000,000		
Student Accident Insurance (2)	1,000,000		
Surety Bonds (3)			
Treasurer	250,000		
Board Secretary	120,000		

- (1) School Alliance Insurance Fund
- (2) American International
- (3) Selective Insurance Co.

Source: District records

**Single Audit Section**



# ***INVERSO & STEWART, LLC***

**Certified Public Accountants  
Registered Municipal Accountants**

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New Jersey Society of CPAs

## **REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Honorable President and Members  
of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

We have audited the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Collingswood School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2011, which collectively comprise the School District's basic financial statements and have issued our report thereon dated August 10, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Collingswood School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over financial reporting.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.


### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Collingswood School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

This report is intended solely for the information and use of the management, the Board of Education, others within the School District, the Division of Finance, Department of Education, State of New Jersey, and other federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,

**INVERSO & STEWART, LLC**  
Certified Public Accountants

A handwritten signature in black ink, appearing to read "R. A. Stewart". The letters are cursive and somewhat stylized.

Robert A. Stewart  
Certified Public Accountant  
Registered Municipal Accountant

Marlton, New Jersey  
August 10, 2011

COLLINGSWOOD SCHOOL DISTRICT  
Schedule of Expenditures of Federal Awards  
For the Fiscal Year ended June 30, 2011

Federal Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant or State Project Number	Program or Award Amount	Grant Period From - To	Balance, June 30, 2010			Adjustment	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Balance, June 30, 2011		
					(Accounts Receivable	Deferred Revenue	Due to Grantor						(Accounts Receivable)	Deferred Revenue	Due to Grantor
<b>U.S. Department of Education</b>															
<b>Passed-through State Department of Education:</b>															
<b>General Fund:</b>															
Education Jobs Fund	84.410A	N/A	\$ 363,276	7/1/10-6/30/11					\$ 65,472	\$ (73,878)		\$ (8,406)			
<b>Special Revenue Fund:</b>															
<b>Title I:</b>															
ARRA	84.389	N/A	107,308	9/1/09 - 8/31/10	\$ (63,597)				107,134	(43,709)		(172)			
Fiscal Year 2011	84.010A	NCLB094011	393,026	9/1/10 - 8/31/11					174,206	(314,902)		(231,588)	\$ 90,902		
Fiscal Year 2010	84.010A	NCLB094010	363,371	9/1/09 - 8/31/10	(10,020)				36,897	(26,877)					
Fiscal Year 2009	84.010A	NCLB094009	393,643	9/1/08 - 8/31/09	(31,091)				31,091						
<b>Title II A:</b>															
Fiscal Year 2011	84.367A	NCLB094011	69,828	9/1/10 - 8/31/11				\$ 5,449	42,357	(119,514)		(72,824)	1,116		
Fiscal Year 2010	84.367A	NCLB094010	69,207	9/1/09 - 8/31/10		\$ 5,449		(5,449)							
Fiscal Year 2009	84.367A	NCLB094009	63,031	9/1/08 - 8/31/09	(18,656)				18,656						
<b>Title II D:</b>															
Fiscal Year 2011	84.318X	NCLB094011	902	9/1/10 - 8/31/11						(644)		(902)	258		
Fiscal Year 2010	84.318X	NCLB094010	3,623	9/1/09 - 8/31/10						(3,623)		(3,623)			
Fiscal Year 2009	84.318X	NCLB094009	2,918	9/1/08 - 8/31/09	(2,201)				2,201						
<b>Title III:</b>															
Fiscal Year 2009	84.365A	NCLB094009	15,025	9/1/08 - 8/31/09	(3,544)						\$ (487)	4,031			
<b>Title IV:</b>															
Fiscal Year 2010	84.186A	NCLB094010	6,871	9/1/09 - 8/31/10						(508)		(508)			
<b>I.D.E.A. Part B - Basic:</b>															
Fiscal Year 2011	84.027	FT094011	439,298	9/1/10 - 8/31/11			4,654		397,711	(439,298)		(41,587)	4,654		
Fiscal Year 2010	84.027	FT094010	435,482	9/1/09 - 8/31/10	(8,818)			6,817	1						
Fiscal Year 2009	84.027	FT094009	455,834	9/1/08 - 8/31/09		\$ 6,817		(6,817)							
ARRA	84.391	N/A	430,942	9/1/09 - 8/31/10	(95)				115,217	(115,122)					
<b>I.D.E.A. Part B - Preschool:</b>															
Fiscal Year 2011	84.173	PS094011	11,465	9/1/10 - 8/31/11					6,243			(5,222)	11,465		
ARRA	84.392	N/A	15,535	9/1/09 - 8/31/10					15,535	(15,535)					
<b>Total U.S. Department of Education</b>					<b>(136,022)</b>	<b>5,449</b>	<b>6,817</b>	<b>4,167</b>	<b>1,018,752</b>	<b>(1,153,810)</b>		<b>(384,842)</b>	<b>108,395</b>		
<b>U.S. Department of Agriculture</b>															
<b>Passed-through State Department of Education:</b>															
<b>Enterprise Fund:</b>															
<b>Food Distribution Program:</b>															
Fiscal Year 2011	10.550	N/A	38,235	7/1/10 - 6/30/11					38,235	(38,235)					
<b>School Breakfast Program:</b>															
Fiscal Year 2010	10.553	N/A	29,814	7/1/09 - 6/30/10	(2,129)				2,129						
Fiscal Year 2011	10.553	N/A	24,961	7/1/10 - 6/30/11					27,432	(26,635)		\$ (1,203)			
<b>National School Lunch Program</b>															
Fiscal Year 2010	10.555	N/A	233,856	7/1/09 - 6/30/10	(15,874)				15,874						
Fiscal Year 2011	10.555	N/A	203,643	7/1/10 - 6/30/11					235,222	(245,604)		(10,382)			
<b>Total U.S. Department of Agriculture</b>					<b>(18,003)</b>				<b>318,892</b>	<b>(312,474)</b>		<b>(11,585)</b>			
<b>U.S. Department of Health and Human Services</b>															
<b>Passed-through State Department of Human Services:</b>															
<b>General Fund:</b>															
<b>Medicaid Assistance Program</b>															
Fiscal Year 2011	93.778	N/A	33,050	7/1/10 - 6/30/11					17,026	(33,050)		(16,024)			
Fiscal Year 2010	93.778	N/A	39,423	7/1/09 - 6/30/10	(8,215)				8,215						
					<b>(8,215)</b>				<b>25,241</b>	<b>(33,050)</b>		<b>(16,024)</b>			
<b>Total Federal Awards</b>					<b>\$ (162,240)</b>	<b>\$ 5,449</b>	<b>\$ 6,817</b>	<b>\$ 4,167</b>	<b>\$ -</b>	<b>\$ 1,360,885</b>	<b>\$ (1,499,134)</b>	<b>\$ -</b>	<b>\$ (392,451)</b>	<b>\$ 108,395</b>	<b>\$ -</b>

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

COLLINGSWOOD SCHOOL DISTRICT  
Schedule of Expenditures of State Financial Assistance  
For the Fiscal Year ended June 30, 2011

State Grantor / Program Title	Grant or State Project Number	Program or Award Amount	Grant Period From - To	Balance, June 30, 2010			Adjustment	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Balance, June 30, 2011		
				(Accounts Receivable)	Deferred Revenue	Due to Grantor					(Accounts Receivable)	Deferred Revenue	Due to Grantor
<b>State Department of Education</b>													
<b>General Fund:</b>													
Equalization Aid	10-495-034-5120-078	\$ 5,230,093	7/1/09- 6/30/10	\$ (1,071,429)				\$ 1,071,429					
Equalization Aid	11-495-034-5120-078	7,870,013	7/1/10- 6/30/11					6,977,565	\$ (7,870,013)		\$ (892,448)		
Special Education Categorical Aid	11-495-034-5120-089	849,026	7/1/10- 6/30/11					849,026	(849,026)				
Security Aid	11-495-034-5120-084	250,633	7/1/10- 6/30/11					250,633	(250,633)				
Adjustment Aid	11-495-034-5120-085	311,307	7/1/10- 6/30/11					311,307	(311,307)				
Transportation Aid	11-495-034-5120-014	197,685	7/1/10- 6/30/11					197,685	(197,685)				
Extraordinary Special Education Costs Aid	11-100-034-5120-473	42,996	7/1/10- 6/30/11						(42,996)		(42,996)		
Extraordinary Special Education Costs Aid	10-100-034-5120-473	22,033	7/1/09- 6/30/10	(22,033)				22,033					
On-behalf TPAF Pension Contribution	11-100-034-5095-001	964,971	7/1/10- 6/30/11					964,971	(964,971)				
Reimbursed TPAF Social Security Contr.	10-100-034-5095-002	1,060,491	7/1/09- 6/30/10	(52,098)				52,098					
Reimbursed TPAF Social Security Contr.	11-100-034-5095-002	1,020,684	7/1/10- 6/30/11					970,768	(1,020,684)		(49,916)		
<b>Total General Fund</b>				<b>(1,145,560)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,667,515</b>	<b>(11,507,315)</b>	<b>-</b>	<b>(985,360)</b>	<b>-</b>	
<b>Special Revenue Fund:</b>													
<b>NJ Nonpublic Aid:</b>													
Textbook Aid	11-100-034-5120-064	7,786	7/1/10- 6/30/11					7,786	(7,786)				
Textbook Aid	10-100-034-5120-064	9,440	7/1/09- 6/30/10			\$ 3,824				\$ (3,824)			
Nursing Aid	11-100-034-5120-070	9,092	7/1/10- 6/30/11					9,092	(9,092)				
<b>Auxiliary Services:</b>													
Compensatory Education	10-100-034-5120-067	80,814	7/1/09- 6/30/10			24,391				(24,391)			
Compensatory Education	11-100-034-5120-067	62,795	7/1/10- 6/30/11					62,795	(54,377)			\$ 8,418	
ESL	11-100-034-5120-067	4,098	7/1/10- 6/30/11					4,098	(2,279)			1,819	
ESL	10-100-034-5120-067	2,642	7/1/09- 6/30/10			698				(698)			
Home Instruction	11-100-034-5120-067	473	7/1/10- 6/30/11						(473)		(473)		
Home Instruction	10-100-034-5120-067	387	7/1/09- 6/30/10	(387)				387					
<b>Handicapped Services:</b>													
Supplemental Instruction	10-100-034-5120-066	7,168	7/1/09- 6/30/10			51				(51)			
Supplemental Instruction	11-100-034-5120-066	9,032	7/1/10- 6/30/11					9,032	(5,583)			3,469	
Examination & Classification	11-100-034-5120-066	13,713	7/1/10- 6/30/11					13,713	(9,646)			4,067	
Examination & Classification	10-100-034-5120-066	18,455	7/1/09- 6/30/10			2,491				(2,491)			
Corrective Speech	11-100-034-5120-066	20,340	7/1/10- 6/30/11					20,340	(17,400)			2,940	
Corrective Speech	10-100-034-5120-066	19,728	7/1/09- 6/30/10			9,934				(9,934)			
Character Education Aid	06-495-034-5120-053	5,302	7/1/05- 6/30/11	\$ 2,894							\$ 2,894		
FCSCCE	Not available	1,500	7/1/09- 6/30/11		1,500				(1,342)			158	
FCSCCE	Not available	3,000	7/1/08- 6/30/11		519				(519)				
<b>Total Special Revenue Fund</b>				<b>(387)</b>	<b>4,813</b>	<b>41,389</b>	<b>-</b>	<b>127,243</b>	<b>(108,477)</b>	<b>(41,389)</b>	<b>(473)</b>	<b>3,052</b>	<b>20,713</b>

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(Continued)

COLLINGSWOOD SCHOOL DISTRICT  
Schedule of Expenditures of State Financial Assistance  
For the Fiscal Year ended June 30, 2011

State Grantor / Program Title	Grant or State Project Number	Program or Award Amount	Grant Period From - To	Balance, June 30, 2010			Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Balance, June 30, 2011		
				(Accounts Receivable)	Deferred Revenue	Due to Grantor				(Accounts Receivable)	Deferred Revenue	Due to Grantor
<b>NJ Economic Development Authority:</b>												
<b>Capital Projects Fund:</b>												
<b>EDA Educational Facilities Construction and Financing Act - Section 15:</b>												
<b>2005 Allotment:</b>												
High School Rehabilitation	0940-030-05-0ARA	\$ 58,646	7/1/04- 6/30/11	\$ (58,646)			\$ 58,646					
Middle School Rehabilitation	0940-040-05-0ARD	106,979	7/1/04- 6/30/11	(106,444)			106,444					
Sharp School Rehabilitation	0940-070-05-0ARF	93,491	7/1/04- 6/30/11	(93,491)			93,491					
Zane North School Rehabilitation	0940-090-05-0ARE	28,393	7/1/04- 6/30/11	(28,393)			28,393					
<b>2005 Bond Project:</b>												
High School Additions	0940-030-05-0ALD	8,481,512	7/1/04- 6/30/11	(633,436)	\$ 10,019	\$ 171,606	451,811					
Middle School Additions	0940-040-05-0ALE	2,446,390	7/1/04- 6/30/11	(178,359)	43,715	1,754	132,890					
Garfield School Renovations	0940-050-05-0ALF	409,899	7/1/04- 6/30/11	(33,074)			17,761					
Newbie School Renovations	0940-060-05-0ALG	616,604	7/1/04- 6/30/11	(47,875)	35,630	(6,005)	18,250					
Sharp School Renovations	0940-070-05-0ALH	613,457	7/1/04- 6/30/11	(49,968)	26,783	(3,356)	26,541					
Tatem School Renovations	0940-080-05-0ALI	518,724	7/1/04- 6/30/11	(42,102)	21,266	(1,623)	22,459					
Zane North School Rehabilitation	0940-090-05-0ALJ	484,896	7/1/04- 6/30/11	(26,606)		8,331	18,275					
<b>2010 Allotment:</b>												
Cafeteria Roof Renovations	0940-030-10-GOCB	105,000	7/1/10- 6/30/11					\$ (105,000)		\$ (105,000)		
<b>2006 Allotment:</b>												
Newbie School Renovations	0940-060-05-0DAJ	100,831	7/1/05- 6/30/11	(5,042)	5,042	(5,042)	5,042					
<b>Total Capital Projects Fund</b>				<u>(1,303,436)</u>	<u>142,455</u>	<u>-</u>	<u>180,978</u>	<u>980,003</u>	<u>(105,000)</u>	<u>-</u>	<u>(105,000)</u>	<u>-</u>
<b>State Department of Agriculture</b>												
<b>Enterprise Fund:</b>												
<b>National School Lunch Program (State Share)</b>												
Fiscal Year 2010	10-100-010-3360-067	10,849	7/1/09- 6/30/10	(876)			876					
Fiscal Year 2011	11-100-010-3360-067	6,326	7/1/10- 6/30/11				6,326	(6,635)		(309)		
<b>Total Enterprise Fund</b>				<u>(876)</u>	<u>-</u>	<u>-</u>	<u>7,202</u>	<u>(6,635)</u>	<u>-</u>	<u>(309)</u>	<u>-</u>	<u>-</u>
<b>Total State Financial Assistance</b>				<u>\$ (2,450,259)</u>	<u>\$ 147,368</u>	<u>\$ 41,389</u>	<u>\$ 180,978</u>	<u>\$ 12,781,963</u>	<u>\$ (11,727,427)</u>	<u>\$ (41,389)</u>	<u>\$ (1,091,142)</u>	<u>\$ 3,052</u>
												<u>\$ 20,713</u>

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The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

**Collingswood School District  
Notes to Schedules of Expenditures  
of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2011**

**I. GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Collingswood School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance.

**2. BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of State, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when the expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to *N.J.S.A. 18A:22-44.2*. For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S.A. 18A:22-4.2*.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$178,981 for the general fund. See Exhibit C-3, Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 106,928	\$ 11,686,296	\$ 11,793,224
Special Revenue Fund	1,079,732	108,477	1,188,209
Capital Projects Fund		105,000	105,000
Food Service Fund	<u>312,474</u>	<u>6,635</u>	<u>319,109</u>
<b>Total Awards &amp; Financial Assistance</b>	<u>\$ 1,499,134</u>	<u>\$ 11,906,408</u>	<u>\$ 13,405,542</u>

**Collingswood School District  
Notes to the Schedules of Expenditures  
of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2011  
(Continued)**

**4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**5. OTHER**

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the School District for the year ended June 30, 2011. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2011.

**6. MAJOR PROGRAMS**

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

**7. ADJUSTMENTS**

Amounts reported in the column entitled "Adjustments" represent the following:

	<b>Federal</b>	<b>State</b>
Cancel balances for completed projects		\$ 180,978
Adjust prior year balance	\$ 4,167	
<b>Total</b>	<b>\$ 4,167</b>	<b>\$ 180,978</b>





**COLLINGSWOOD SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

**Section 1 -- Summary of Auditor's Results (Continued)**

**State Awards**

Dollar threshold used to distinguish between type A and type B programs: \$351,823

Auditee qualified as low-risk auditee?  X  yes   no

Internal Control over major programs:

1) Material weakness(es) identified?   yes  X  no

2) Significant deficiencies identified that are not considered to be a material weakness?   yes  X  none reported

Type of auditor's report on compliance for major programs:  UNQUALIFIED

Any audit findings disclosed that are required to be reported in accordance with N.J. OMB Circular 04-04?   yes  X  no

Identification of major programs:

<u>State Grant/Project Number(s)</u>	<u>Name of State Program</u>
<u>11-495-034-5120-078</u>	<u>Equalization Aid</u>
<u>11-495-034-5120-089</u>	<u>Special Education Categorical Aid</u>
<u>11-495-034-5120-085</u>	<u>Adjustment Aid</u>
<u>11-495-034-5120-002</u>	<u>TPAF Rimbursed Social Security</u>
<u>11-100-010-3350-023</u>	<u>National School Lunch Program (State Share)</u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>

**COLLINGSWOOD SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

***Section 2 -- Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with paragraph 5.18 through 5.20 of *Government Auditing Standards* and with audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

No findings identified.

**COLLINGSWOOD SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

***Section 3 -- Schedule of Federal Awards and State Financial Assistance  
Findings and Questioned Costs***

This section identifies the audit findings required to be reported by section .510(a) of Circular A-133 and NJOMB Circular 04-04.

**FEDERAL AWARDS**

No findings and/or questioned costs identified.

**STATE AWARDS**

No findings and/or questioned costs identified.

**COLLINGSWOOD SCHOOL DISTRICT  
SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS  
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT  
FOR THE FISCAL YEAR ENED JUNE 30, 2011**

This section identifies the status of prior year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, USOMB Circular A-133 and State of NJOMB Circular 04-04.

**FINANCIAL STATEMENT FINDINGS**

There were no prior year audit findings.

**FEDERAL AWARDS**

There were no prior year audit findings.

**STATE AWARDS**

There were no prior year audit findings.