Comprehensive School Improvement Plan (CSIP)

Rationale

School improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive School Improvement Plan (CSIP) cultivates an environment that promotes student growth and achievement.

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes). Through the Needs Assessment for Schools, priorities were identified and processes, practices, and/or conditions were chosen for focus. This goal building template will assist your improvement team to address those priorities and outline your targets and the activities intended to produce the desired changes. Progress monitoring details will ensure that your plan is being reviewed regularly to determine the success of each strategy.

Please note that the objectives (short-term targets) set by your school under the Achievement Gap section of this planning template will be used by the district's superintendent to determine whether or not your school met its targets to reduce the gap in student achievement for any student group for two consecutive years as required by KRS 158.649. Likewise, operational definitions for each required planning component can be found on page 2 of the planning template.

For those schools operating a Title I Schoolwide Program, this plan meets the requirements of Section 1114 of the Every Student Succeeds Act as well as state requirements under 703 KAR 5:225. No separate Schoolwide Program Plan is required.

Requirements for Building an Improvement Plan

- The required goals for elementary/middle schools include the following:
 - o State Assessment Results in reading and mathematics
 - State Assessment Results in science, social studies and writing
 - o Achievement Gap
 - English Learner Progress
 - Quality of School Climate and Safety
- The required goals for high schools include the following:
 - State Assessment Results in reading and mathematics
 - o State Assessment Results in science, social studies and writing
 - o Achievement Gap
 - o English Learner Progress

- o Quality of School Climate and Safety
- o Postsecondary Readiness
- o Graduation Rate

Explanations/Directions

Goal: Schools should determine long-term goals that are three to five year targets for each required school level indicator. Elementary/middle schools must address proficiency, separate academic indicator, achievement gap, and growth. High schools must address proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Schools should determine short-term objectives to be attained by the end of the current academic year. There can be multiple objectives for each goal.	Describe your approach to systematically address a process, practice, or condition that was identified as a priority during the Needs Assessment for Schools. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Describe the actionable steps that will occur to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that will gauge the impact of your work. The measures may be quantitative or qualitative but are observable in some way. Consider measures of input as well as outcomes for both staff and students.	Describe the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Your description should include the artifacts to be reviewed, specific timelines, and responsible individuals.	List the specific federal, state, or local funding source(s) used to support each improvement initiative. If your school is a recipient of Title I, Part A funds, your CSIP serves as your annual plan and must indicate how Title I funds are utilized to carry out the planned activities.

1: State Assessment Results in reading and mathematics

Goal 1: Increase the percentage of students scoring proficient/distinguished by 30% in the areas of reading and math on the Kentucky Summative Assessment by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Increase the overall number of students scoring proficient and distinguished by 10% in reading and math for Jenkins Independent School by the 2023 school year.	Develop a systematic approach for the design and deployment of standards in order to ensure that all students are being taught the Kentucky Academic Standards at appropriate levels of rigor in Reading and Mathematics.	Implement the district established framework to ensure an aligned instructional system. Implement and monitor a process to ensure a guaranteed and viable curriculum for reading and math aligned to Kentucky Academic Standards including learning intentions and success criteria and paced with accuracy (including aligned assessments) by instructional staff.	Coherent View of Learning, Instructional Expectations and Lesson Design has been established. Curriculum documents for reading and math in all grade levels (Mapping, pacing guides, units of study including assessments). Professional Learning Plan includes targeted, job-embedded learning opportunities for KAS modules, high yield strategies, Clarity for Learning and curriculum implementation for all instructional staff.	30-60-90 day plans will be monitored and updated monthly by district leadership teams during regularly scheduled district leadership meetings.	ESSER -\$3800
		Develop expectations and create a schedule for curriculum meetings to review the alignment between standards, learning targets and assessment measures. Implement the district-wide process for PLC using DuFour's model and introducing Plan, Do, Study, Act (PDSA) as a model.	Implementation of collaborative curriculum/instruction meetings. PLC protocols developed to ensure systemic analysis of student		ESSER-\$400
		Ensure the process consists of the following components: 1. Congruence between standards, learning intentions, success criteria, activities, and assessment 2. Collaborative planning for high fidelity instructional delivery of the standards	mastery of standards and readjustment of curriculum, using assessment data.		

Goal 1: Increase the percentage of students scoring proficient/distinguished by 30% in the areas of reading and math on the Kentucky Summative Assessment by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		Item analysis to evaluate instructional effectiveness Collaborative learning/planning to ensure curricular alignment			
		reviews are an ongoing action based on assessment data.			

2: State Assessment Results in science, social studies and writing

Goal 2: Increase the percentage of students scoring proficient/distinguished by 30% in the areas of science, social studies and writing on the Kentucky Summative Assessment by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Increase the overall number of students scoring proficient and distinguished by 10% in science, social studies, and writing for Jenkins Independent School by the 2023 school year.	KCWP 1: Develop a systematic approach for the design and deployment of standards in order to ensure that all students are being taught the Kentucky Academic Standards at appropriate levels of rigor in science, social studies, and writing.	Implement the district established framework to ensure an aligned instructional system. Implement and monitor a process to ensure a guaranteed and viable curriculum for reading and math aligned to Kentucky Academic Standards including learning intentions and success criteria and paced with accuracy (including aligned assessments) by instructional staff.	Coherent View of Learning, Instructional Expectations and Lesson Design has been established. Curriculum documents for reading and math in all grade levels (Mapping, pacing guides, units of study including assessments). Professional Learning Plan includes targeted, job-embedded learning opportunities for KAS modules, high yield strategies, Clarity for Learning and curriculum implementation for all instructional staff.		
		Develop expectations and create a schedule for curriculum meetings to review the alignment between standards, learning targets and assessment measures.	Implementation of collaborative curriculum/instruction meetings.		

Goal 2: Increase the percentage of students scoring proficient/distinguished by 30% in the areas of science, social studies and writing on the Kentucky Summative Assessment by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		Implement the district-wide process for PLC using DuFour's model and introducing Plan, Do, Study, Act (PDSA) as a model. Ensure the process consists of the following components: 1. Congruence between standards, learning intentions, success criteria, activities, and assessment 2. Collaborative planning for high fidelity instructional delivery of the standards 3. Item analysis to evaluate instructional effectiveness 4. Collaborative learning/planning to ensure curricular alignment reviews are an ongoing action based on assessment data.	PLC protocols developed to ensure systemic analysis of student mastery of standards and readjustment of curriculum, using assessment data.		
			Monitor the implementation of the		
		Implement the district literacy plan.	district literacy plan.		

3: Achievement Gap

Objective	Strategy	Activities	Measure of Success	Progress	Funding
				Monitoring	
Objective 1	Implement a system	Deploy a systems approach to continuous school improvement.	School leadership participates in School	30-60-90 day	
At the elementary	for designing and		Improvement for Performance Excellence	plans will be	
level, we will	delivering instruction		training.	monitored	
increase the	to ensure high			and updated	
percentage of	fidelity	Provide professional learning in the five areas of Clarity for Learning.	Clarity for Learning plan developed and	monthly by	ESSER \$2,000
students in the	implementation of		deployed	district	
gap group scoring	tiered intervention			leadership	
proficient and	services in Reading	Ensure the implementation of a lesson design that is inclusive of the five	A lesson design process developed and	teams during	
distinguished in	and Mathematics	areas of Clarity for Learning.	implemented.	regularly	
reading and math	instruction, based on			scheduled	
by 11.5%.	Kentucky Academic	Adopt and deploy a co-teaching model	Identify a pilot co-teaching team	district	
At the middle	Standards.		Implementation of co-teaching model	leadership	
school level, we				meetings.	
will increase the					

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
percentage of students in the		Implement the instructional monitoring system to ensure all students receive high quality core instruction.	School walkthrough schedule created and implemented.		
gap group scoring		receive high quality core instruction.	Walkthrough tool designed and		
proficient and			implemented to align with Clarity for		
distinguished in			Learning.		
reading and math					
by 12%.		Monitor classroom instruction and lesson plans for high expectations,	Walkthrough data analysis		
At the elementary		differentiation, student engagement and use of data to make	Lesson plan feedback		
level, we will		instructional decisions.			
increase the					
percentage of		Monitor and document tiered movement and instructional next steps.	Documentation of tiered movement and		
students in the			instructional next steps		
gap group scoring					
proficient and					
distinguished in					
reading and math					
by 17%.					

4: English Learner Progress

Goal 4: The district does not have EL students at this time.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1					
The district does not have EL					
students at this time.					

5: Quality of School Climate and Safety

Goal 5: Increase the performance rating at each level (elementary, middle, and high) by 10 index points.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	Davidana	Collectively various and various the vision and rejector statements that	Vision and mission statements		
Objective 1	Develop a	Collectively review and revise the vision and mission statements that	Vision and mission statements	30-60-90 day plans	
Increase the	systematic	reflect core values of the school and support academic achievement for	reviewed with revisions as necessary.	will be monitored	
performance	approach for the	all students.		and updated	
rating of each	design and			monthly by district	
elementary,	deployment of	Implement Lion's Quest social emotional learning program to support	Monitor the implementation of Lion's	leadership teams	
middle, and high	standards in order	the whole child.	Quest SEL program.	during regularly	
school by 3.3 index	to ensure the			scheduled district	
points.	creation of an	Clearly define and articulate student expectations and group norms	Positive Behavior Intervention and	leadership	
	environment in	within the school.	Supports (PBIS) expectations are	meetings.	
	which students		defined.		
	learn and the				
	support they are		Display signage in both buildings with		
	offered meets their		key concepts of PBIS.		
	individual needs.		Rey concepts of 1 bis.		
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6: Postsecondary Readiness (high school only)

Goal 6: Increase the percentage of students identified as postsecondary ready by 30%.

Objective	Strategy	Activities	Measure of Success	Progress	Funding
				Monitoring	
Objective 1	Develop a systematic	Develop a protocol to support student success with post-secondary	CTE protocol	30-60-90 day	
Increase the	approach for the design	readiness.	Post-secondary readiness tracking	plans will be	
overall number of	and deployment of		spreadsheet	monitored and	
students identified	standards in order to			updated monthly	
as postsecondary	ensure that all students	Align the roles and responsibilities of staff (i.e., district, school,	Roles and responsibilities	by district	
ready by 10% for	are being taught the	Gear-Up, OneGoal) to increase student opportunities to achieve	established.	leadership teams	
Jenkins	Kentucky Academic	post-secondary readiness.		during regularly	
Independent	Standards and/or			scheduled	
School by the 2023	pathway program			district	
school year.	standards at appropriate			leadership	
	levels of rigor.			meetings.	

7: Graduation Rate (high school only)

Goal 7: Increase the percent of graduation from 90% to 97 % cohort by May 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Increase the percent of	Develop a systematic approach for the design and	Establish a protocol to utilize the Student Performance Monitoring Report (SPMR) to identify students who are at-risk of dropping out.	Protocol for SPMR analysis	30-60-90 day plans will be monitored and	
graduation from 90% to 93% for Jenkins Independent School by the 2023 school	deployment of standards in order to ensure that all students are being taught the Kentucky	Maintain a "watch list" for tracking 1. academic readiness to meet graduation requirements using PtG toolkit; 2. transition readiness for success at the next level including EOPs and Industry Certifications in Career and Technical Education.	Tracking spreadsheet	updated monthly by district leadership teams during regularly	
year. Objective 2	Academic Standards and/or pathway program standards at appropriate levels of rigor.	Develop a process to include Check and Connect to reduce barriers for students who are at-risk of dropping out.	Check and Connect process	scheduled district leadership meetings.	

8: Other (Optional)

Goal 8 (State your separate goal.):

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1					
Objective 2					

Special Considerations for Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) Schools

TSI schools (including ATSI schools) must embed their subgroup(s) plan for improvement within their CSIPs. TSI stakeholders, including the principal and other school leaders, teachers, and parents, should carefully consider what must be done to ensure the subgroup(s) perform(s) at high levels in the state accountability system. In addition to identifying strategies and activities within the CSIP that address the specific needs of underperforming groups, provide narrative information regarding the additional requirements for TSI schools in the following chart:

Components of Turnaround Leadership Development and Support:

Consider: How will you ensure that school leadership has or develops the skills and disposition to achieve accelerated, meaningful, and sustainable increases in student achievement for underperforming subgroups?

Response:

Identification of Critical Resources Inequities:

Consider: Describe the process used to review the allocation and use of resources (people, time, and money), any resource inequities that were identified that may contribute to underperformance, and how identified resource inequities will be addressed.

Response:

Additional Actions That Address the Causes of Consistently Underperforming Subgroups of Students

Consider: Describe the process used to review the learning culture related to your targeted subgroup(s) and any additional actions that were determined to address the causes of underperformance.

Response:

Targeted Subgroups and Evidence-Based Interventions:

Consider: Identify the areas of need revealed by the analysis of academic and non-academic data that will be addressed through CSIP activities for your targeted subgroup(s). What evidence-based practice(s) will the school incorporate that specifically targets the subgroup(s) achievement that contributed to the TSI identification? How will we monitor the evidence-based practice to ensure it is implemented with fidelity?

Response:

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

TSI/ATSI Evidence-based Practices

The Every Student Succeeds Act (2015) created new expectations for evidence-based decision making at school and district levels. More specific information regarding evidence-based practices and requirements can be found on the Kentucky Department of Education's Evidence-based Practices website. While evidence documentation in the CSIP is only required for schools identified for Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) and Comprehensive Support and Improvement (CSI), KDE encourages all school leaders to review evidence related to new programs, practices, or interventions being implemented in the school. In addition to documenting the evidence below, TSI, ATSI and CSI schools are expected to upload a description of their evidence review process, the findings of their evidence review, and a discussion of the local implications into eProve. Specific directions regarding the documentation requirements can be found in the "Compliance Requirements" resource available on KDE's Evidence-based Practices website.

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

Evidence-based Activity	Evidence Citation	Uploaded in eProve
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta-analyses relating to achievement. Routledge: New York, NY.	

Special Considerations for Comprehensive Support and Improvement (CSI) Schools

Schools identified for Comprehensive Support and Improvement (CSI) must complete the CSIP process and meet all applicable deadlines while identified for Comprehensive Support and Improvement (CSI). Following the completion of the school audit, CSI schools must revise their CSIP to account for the improvement priorities identified by the audit team. The newly revised CSIP, referred to as a Turnaround Plan, must include the following items: (1) evidence-based interventions to be utilized to increase student performance and address the critical needs identified in the school audit, (2) a comprehensive list of persons and entities involved in the turnaround efforts and the specific roles each shall play in the school's turnaround process, and (3) a review of resource inequities, which shall include an analysis of school level budgeting to ensure resources are adequately channeled towards school improvement (703 KAR 5:280). Each of the three aforementioned requirements must be embedded throughout the CSIP document. Once the CSIP has been revised, the turnaround plan must be submitted to the LEA for approval before it is submitted to the Commissioner of Education for final approval.

Provide narrative information regarding the additional requirements for CSI schools in the following chart:

Turnaround Team:
Consider: Provide a comprehensive list of persons and entities involved in the turnaround efforts and the specific roles each shall play in the school's turnaround process
Response:
Identification of Critical Resources Inequities:
Consider: Describe the process used to review the allocation and use of resources (people, time, and money), any resource inequities that were identified that may contribute to
underperformance, and how identified resource inequities will be addressed.
Response:

Evidence-based Practices

The Every Student Succeeds Act (2015) created new expectations for evidence-based decision making at school and district levels. More specific information regarding evidence-based practices and requirements can be found on the Kentucky Department of Education's Evidence-based Practices website. While evidence documentation in the CSIP is only required for schools identified for Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) and Comprehensive Support and Improvement (CSI), KDE encourages all school leaders to review evidence related to new programs, practices, or interventions being implemented in the school. In addition to documenting the evidence below, TSI, ATSI and CSI schools are expected to upload a description of their evidence review process, the findings of their evidence review, and a discussion of the local implications into eProve. Specific directions regarding the documentation requirements can be found in the "Compliance Requirements" resource available on KDE's Evidence-based Practices website.

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