Looking Back...Mission, Vision & Goals 2010-2015

Community High School District







Vision

District 117 will be a preeminent educational environment in Lake County realizing excellence through an unwavering commitment to its core values and meeting the needs of our stakeholders.





Mission

Community High School District 117, being a community of learners with a vision of excellence, is committed to providing an educational experience that encourages all learners to develop to their fullest potential, to engage in lifelong learning, and to be responsible members of society.





Core Values 2010-2015

- Positive and safe school environment
- Guaranteed and viable Curriculum
- Promote student social and emotional development
- Ability to realize our District and School Improvement Plans
- Willingness to seek assistance as we continually improve
- Creating post-secondary opportunities for all students while stressing college readiness
- Responsible and efficient use of resources



Strategic Plan Focus Areas 2010-2015



School Improvement	School Improvement will be based on achievement data and created through district and school achievement committees
Academic Standards	Actions:
Curriculum Updates	State mandated tests
Assessment	 Grades - grade and content specific GPA
Student Interventions	ACT data AP- enrollment and achievement
AP Vertical Alignment/AP Testing	Attendance / truancy
Improve Student Programming	 Discipline data - suspension / expulsion MTSS data - Rtl/progress monitoring
Staff and Program Alignment	 Graduation rate Post secondary data
Post Secondary Opportunities	





School Improvement
Academic Standards
Curriculum Updates
Assessment
Student Interventions
AP Vertical Alignment/AP Testing
Improve Student Programming
Staff and Program Alignment
Post Secondary Opportunities

Our academic standards will be based on College Readiness Standards

- All core courses have been built from college readiness standards and grade-level common core state standards to ensure college and career readiness
 - Increased student and parent feedback using a variety of tools
 - Infinite Campus parent and student portal
 - Parent contacts
 - Class meetings
- Increased emphasis on measures of student achievement:
 - College entrance scores
 - AP scores
 - College applications
 - Cum Laude achievement





School Improvement	Develop an annual curriculum update schedule
Academic Standards	
Curriculum Updates	Actions:Updated and transitioned to standards-based curriculum
Assessment	Shifted to college readiness standards as assessed by ACT's college entrance exam
Student Interventions	Transitioned to the common core state standards as required by Illinois
AP Vertical Alignment/AP Testing	law and assessed on national PARCC assessment of college and career readiness
Improve Student Programming	 Published curriculum in all core and elective areas through online curriculum database (BYOC) - eCurriculum
Staff and Program Alignment	 Updated World Languages curriculum with a focus on conversational speech
Post Secondary Opportunities	





School Improvement
Academic Standards
Curriculum Updates
Assessment
Student Interventions
AP Vertical Alignment/AP Testing
Improve Student Programming
Staff and Program Alignment
Post Secondary Opportunities

- Implementation of comprehensive District assessment plan
- Screening for intervention services
- Piloted standards based grading (Fine Arts)
- Implemented screening for ELL services
- Monitoring student growth in areas of reading and math (NWEA/MAP)
- Improved course placement and articulation through data use
- Common final assessments developed in all courses across district
- Adoption of assessment management system (Mastery Manager)
- Three year preparation plan created for college entrance examinations
 - Students take EXPLORE, PLAN, and ACT to map progress to college readiness





School Improvement	
Academic Standards	-
Curriculum Updates	
Assessment	
Student Interventions	
AP Vertical Alignment/AP Testing	
Improve Student Programming	
Staff and Program Alignment	
Post Secondary Opportunities	

Interventions for students that struggle to succeed will be in place. This Response to Intervention (Rtl) will be systematic in both buildings

- Creation of MTSS team in fall of 2014
- Sustained school-based SST teams
- Implementation of strategic learning classes at both ACHS and LCHS for students identified with academic or motivational concerns
- 2010 Implementation of Summer Freshman Academy for students identified at-risk (in the lowest 50th % nationally in reading and/or math)
- Expanded reading supports beyond Reading Improvement 1
- Expanded math services with the addition of Extended Support





School Improvement

Academic Standards

Curriculum Updates

Assessment

Student Interventions

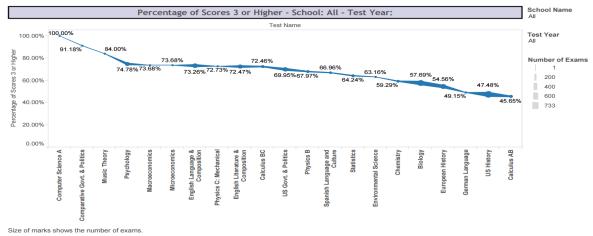
AP Vertical Alignment/AP Testing

Improve Student Programming

Staff and Program Alignment

Post Secondary Opportunities

Establish opportunities for departments to work in conjunction with one another to develop curricular ties (Algebra-Physics, English III-US History, ...)



		Score Summary	Democi, All	est rear.	
School Name	Test Year	Number of Students Taking Exam	Number of Exams	Number of Scores 3 or Higher	Percentage of Scores 3 or Higher
ACHS	2010	183	285	178	62.46%
	2011	199	330	205	62.12%
	2012	190	379	245	64.64%
	2013	197	381	274	71.92%
	2014	217	449	314	69.93%
LCHS	2010	232	365	204	55.89%
	2011	239	444	224	50.45%
	2012	276	547	340	62.16%
	2013	324	610	356	58.36%
	2014	335	693	447	64.50%

Score Summary - School: All - Test Year:

School Improvement	lı
Academic Standards	_
Curriculum Updates	
Assessment	
Student Interventions	
AP Vertical Alignment/AP Testing	
Improve Student Programming	
Staff and Program Alignment	
Post Secondary Opportunities	

Interdepartmental Initiatives/Communication

- Ongoing articulation between disciplines from all public feeder districts
 - Core subjects meet twice annually
 - Principals and administrators meet quarterly
 - Implemented shared service models for joint professional development and shared data assessment
- Increased course electives in Fine Arts, PE, CTE, Science, Mathematics and English
 - Implemented full curriculum sequence and course changes in Science and Mathematics
 - Physics First Pathway (fully implemented 2011)
 - Integrated Math Pathway (fully implemented 2015)
 - Elimination of English seminar level courses (2010-2011)





School Improvement	Ali
Academic Standards	
Curriculum Updates	A
Assessment	
Student Interventions	'
AP Vertical Alignment/AP Testing	•
Improve Student Programming	

Staff and Program Alignment

Post Secondary Opportunities

Alignment of staff and programs between buildings

- Revised department chair model to provide discipline specific curricular and instructional support to all teachers
- Provided focused comprehensive professional development for teachers, administrators, and support staff
- Instituted late-In schedule that provides 90 minutes for departmental and interdepartmental alignment
- Increased staff development on Institute Days (4/Yr)
- Increased summer curriculum hours by 60% focused on standards alignment
- Initiated formative coaching meetings District and School
- Increased club and activities coordination District and Conference

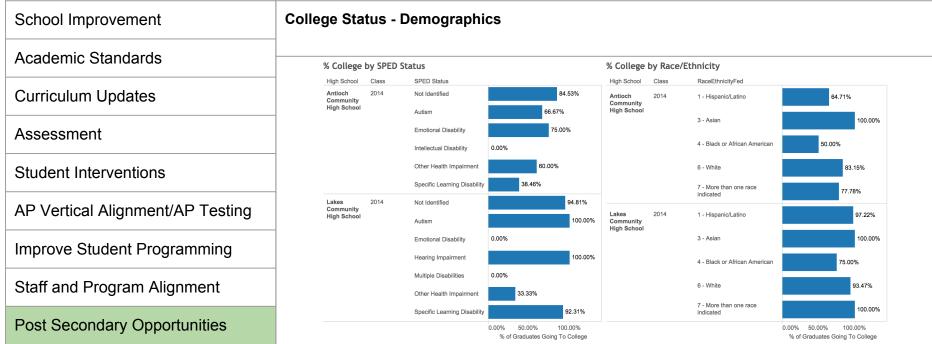




School Improvement	College Status Across U.S.
Academic Standards	College Matriculation Map - School: All - Class of 2014
Curriculum Updates	
Assessment	2 2 12 55 8
Student Interventions	2 26 348 16 7 3
AP Vertical Alignment/AP Testing	3 1 1 1 3 1
Improve Student Programming	2
Staff and Program Alignment	Mexico
Post Secondary Opportunities	© OpenStreetMap contributors

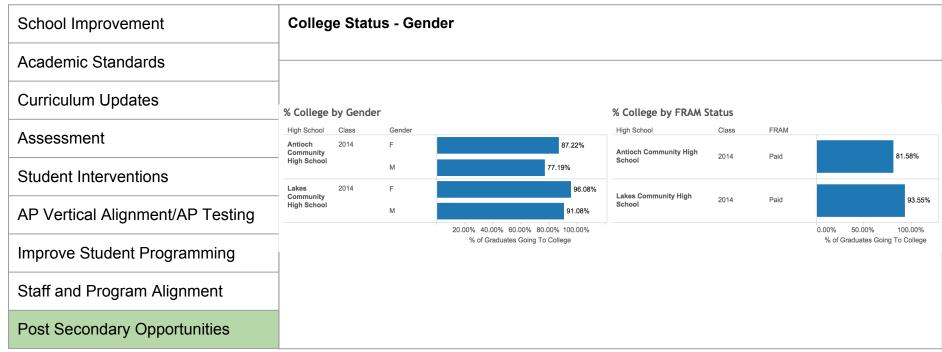














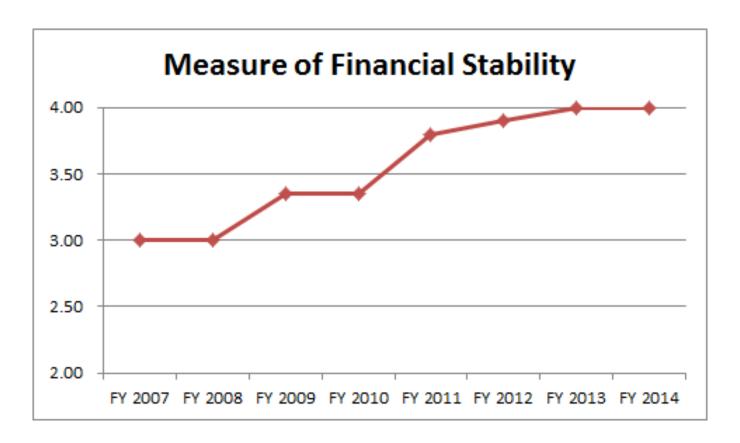


Fund Balance Ratios	Work toward appropriate fund balance ratios and state financial recognition
	Actions:
Budget/Principles & Alignment	The District has achieved a state rating of financial recognition and has reached an overall rating of 4.0
Dashboards	 Shared services with other government entities Adjusted Board Policies to reflect current fiscal position Reserves allow the District to undertake projects without incurring debt Learning space improvements
Outreach Program	 Storage building Tennis facility Stadium renovation Regular building maintenance
District Office Process Review	Regular building maintenance





Financial Profile Score



Fund Balance Ratios	Budgets will align with educational core values and continue to be prepared in a timely manner consistent with state law
Budget/Principles & Alignment	Actions:
Dashboards	The budget is developed with core values at the forefront. Student achievement drives the expenditures that support the following:
Buomboardo	 Increased learning opportunities for students and staff Redesigned courses/enhanced AP and elective offerings
Outreach Program	 Improved available technology for students and staff Enhanced athletic and activity offerings for student development Improved safe and appropriate learning environments
District Office Process Review	





Fund Balance Ratios	Information will be readily available and transparent to the public via a designated business office section of the website
Budget/Principles & Alignment	 Actions: Implemented a clear, concise website for fiscal and academic metrics Easy to locate and understand Updated on a regular basis
Dashboards	 Inclusive - over and above statute Data visualizations are dynamic and responsive to community interests
Outreach Program	
District Office Process Review	





Fund Balance Ratios Budget/Principles & Alignment Dashboards	Budget information/process will be shared with the community through the implementation of an outreach program Actions:
Outreach Program	Special reports and notifications placed on District website
District Office Process Review	





Fund Balance Ratios	Processes in business/central office will be evaluated, updated or developed as needed
Budget/Principles & Alignment	 Actions: Improved automation to assist parents and staff Provided business office staff training for key issues
Dashboards	 Delivered staff training on District fiscal processes and procedures Implemented cross training for redundancy purposes Creation of needed procedures and refinement of existing procedures
Outreach Program	
District Office Process Review	





Maintenance Schedule	The facilities are in good condition and our goal remains to ensure our capital schedule is appropriate and fiscally responsible
Playing Surfaces	 Actions: The District maintains a 5 year maintenance schedule that allows for the planning of projects and forecasting of costs
Asbestos Abatement	
Security Cameras, Traffic Flows And Emergency Procedures	
Compliance	





Compliance

Maintenance Schedule	Playing surfaces will be maintained to ensure the safety of students and community with a close look at Polley Field, McMillan Park, and the ACHS baseball field
Playing Surfaces	Actions: Playing surfaces are continually evaluated and updated on a regular basis. Additional facilities have been constructed to enhance the student experience
Asbestos Abatement	 Completion of District tennis facility Drainage at Polley has been repaired Installed new bleachers and AC in the ACHS varsity gym Completion of 10 year Life Safety Survey
Security Cameras, Traffic Flows And Emergency Procedures	 Learning spaces have been created to better meet curricular needs Completed renovation of the ACHS stadium Completed adjustment and modification of the LCHS Athletic/PE Areas





Maintenance Schedule	Accelerate current schedule to complete asbestos abatement by 2013
Playing Surfaces	Actions:
	All known asbestos tile has been removed from ACHS
Asbestos Abatement	
Security Cameras, Traffic Flows And Emergency Procedures	
Compliance	





Maintenance Schedule	Evaluation of security cameras, traffic flows and emergency procedures with local agencies Implement appropriate and feasible changes Develop schedule for non-immediate changes
Playing Surfaces	Actions:
Asbestos Abatement	 Upgraded security systems/cameras have been installed at both buildings Implemented building access protocols Conducted and implemented recommendations from Northwestern
Security Cameras, Traffic Flows And Emergency Procedures	University traffic flow study for ACHS campus.
Compliance	





Maintenance Schedule	Ongoing compliance with local and state standards
Playing Surfaces	 Actions: Created yearly enrollment projections to plan for possible future occupancy issues
Asbestos Abatement	 District remains in compliance with ROE inspection standards Maintained appropriate DOL documentation for employee safety Ongoing collaboration with local safety and law enforcement agencies/first responders
Security Cameras, Traffic Flows And Emergency Procedures	
Compliance	





Infrastructure/Services Assessment	Complete assessment of current technology infrastructure and services
Department Ownership	Actions:
Build Infrastructure	Implemented 2010 CDW assessment remediations(switch backbone refresh, VOIP phone system)
Technology Committee	 Awarded 21st century classroom grants - Social Studies, Math, Science Ongoing evaluation of annual resources within buildings and equipment
Current Practice Examination	is refreshed when necessary
AP Vertical Alignment	
Evaluate/Replace Student System	





Infrastructure/Services Assessment	Develop ownership of technology department - establish accountabilities, define roles, and create vision for the group
Department Ownership	Actions:
Build Infrastructure	 Technology leadership hired to form vision and structure Organizational Structure
Technology Committee	
Current Practice Examination	Tech Dir.
AP Vertical Alignment	Net Admin
Evaluate/Replace Student System	





Infrastructure/Services Assessment	Ensure wireless and end user monitoring is up to date and consistent
Department Ownership	Actions:
Build Infrastructure	Wireless Implemented a more cost effective, yet more robust, wireless
Technology Committee	solution in 2014 o Improved purchasing protocols to maximize efficiencies
Current Practice Examination	 End User Monitoring Internet activity monitoring is ongoing using the latest filters and
AP Vertical Alignment	firewall appliances Switch backbone monitoring is ongoing using the latest software
Evaluate/Replace Student System	





Infrastructure/Services Assessment	Technology Committee (presentation in March 2011)
Department Ownership	Actions:
Build Infrastructure	 Successful submission of 2 state technology plans in 5 years Ongoing teacher-led trainings during lunch hours
Technology Committee	 Hosted 2 iCan technology conferences in 5 years Break in 2015 to regroup - awaiting strategic planning vision and goals
Current Practice Examination	
AP Vertical Alignment	
Evaluate/Replace Student System	





Infrastructure/Services Assessment	Examination of current practices
Department Ownership	Actions:
Build Infrastructure	 Reviewed ISTE student and teacher standards, with regard to technology skills, inside/outside of the classroom
Technology Committee	 2015 technology policy review, with outside consultant firm, for future practice enhancements to end user security and procedures Ongoing review of emerging technologies by staff and administration
Current Practice Examination	
AP Vertical Alignment	
Evaluate/Replace Student System	





Infrastructure/Services Assessment	
Department Ownership	_
Build Infrastructure	,
Technology Committee	
Current Practice Examination	
AP Vertical Alignment	
Evaluate/Replace Student System	

Establish opportunities for departments to work in conjunction with one another to develop curricular ties (Algebra-Physics, English III-US History, ...)

- Implemented electronic curriculum management system to facilitate teacher collaboration on AP aligned curriculum
- Late-in meetings utilized to provide opportunities for departments to articulate standards
- Curriculum and Technology staff hold combined articulations to discuss technology supported instructional methodologies





Infrastructure/Services Assessment	Evaluate current student management system
Department Ownership	Actions:
Build Infrastructure	 Completed evaluation of multiple student management systems - 2011 Infinite Campus selected and implemented - 2012/2013
Technology Committee	 Shoutpoint alerts and Tableau implementation - 2013/2014 Online registration implementation - 2014/2015
Current Practice Examination	
AP Vertical Alignment	
Evaluate/Replace Student System	





Community Communication Summary- 2010-2015

Traditional Methods	С
Articulation With Sender Schools	
Latest Communication Technologies	Α
Emergency Notifications	
Electronic Communications	
Community Outreach Classes	
Website Utilization	
Public Forums	
School Dashboards	

Continue traditional communication methods

- Maintained the following communication methods:
 - Quarterly newsletter
 - School newspapers
 - Literary magazines
 - Parent organizations
 - Principal advisory councils
 - Student broadcasting course announcements
 - Rotary updates
 - Monthly updates to the board of education





Community Communication Summary- 2010-2015

Traditional Methods	
Articulation With Sender Schools	L
Latest Communication Technologies	
Emergency Notifications	
Electronic Communications	
Community Outreach Classes	
Website Utilization	
Public Forums	
School Dashboards	

Articulation with sender schools at regularly scheduled times

- Monthly meetings with feeder district Superintendents
- Quarterly curriculum meetings with academic staff from feeder districts
- Bi-annual departmental curriculum and articulation meetings
- Annual feeder district joint board meeting
- Shared professional trainings through joint institute days





Traditional Methods
Articulation With Sender Schools
Latest Communication Technologies
Emergency Notifications
Electronic Communications
Community Outreach Classes
Website Utilization
Public Forums
School Dashboards

Leverage the use of the latest communication technologies

Actions:

- Teacher designed web sites to support courses
- Twitter and Facebook communications with stakeholders
- 100% of teachers have district issued mobile devices.
- Implementation of online registration and course selection





Traditional Methods	Implement an emergency text notification system
Articulation With Sender Schools	
Latest Communication Technologies	 Actions: Transitioned to a more stable notification system within Infinite Campus for all SMS/text communications in 2013
Emergency Notifications	
Electronic Communications	
Community Outreach Classes	
Website Utilization	
Public Forums	
School Dashboards	





Traditional Methods	Regular utilization of Email notification (list serves)
Articulation With Sender Schools	
Latest Communication Technologies	Actions: Implemented Google based technology for the purpose of public calendar communications
Emergency Notifications	
Electronic Communications	
Community Outreach Classes	
Website Utilization	
Public Forums	
School Dashboards	

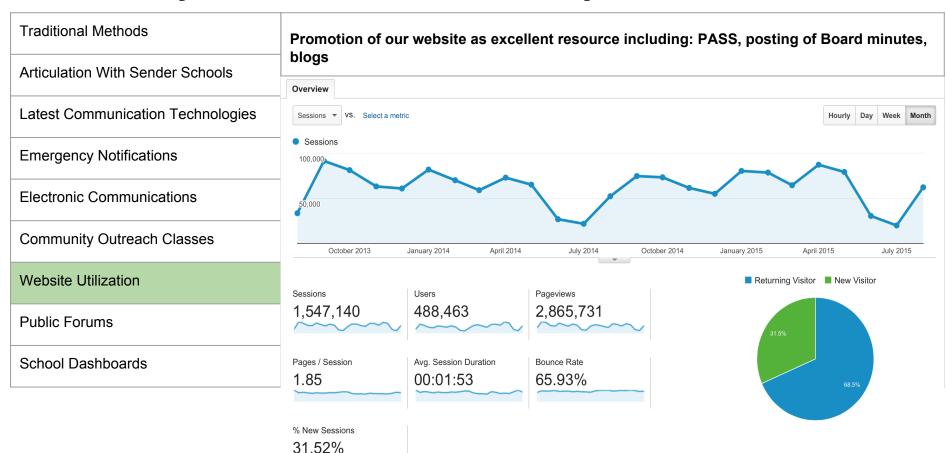




Traditional Methods	Continually develop community outreach classes
Articulation With Sender Schools	
Latest Communication Technologies	 Actions: Parent University for student academic and social emotional supports
Emergency Notifications	iCan technology conference for area teachers
Electronic Communications	
Community Outreach Classes	
Website Utilization	
Public Forums	
School Dashboards	







Traditional Methods
Articulation With Sender Schools
Latest Communication Technologies
Emergency Notifications
Electronic Communications
Community Outreach Classes
Website Utilization
Public Forums
School Dashboards

More open forum opportunities for public discussions

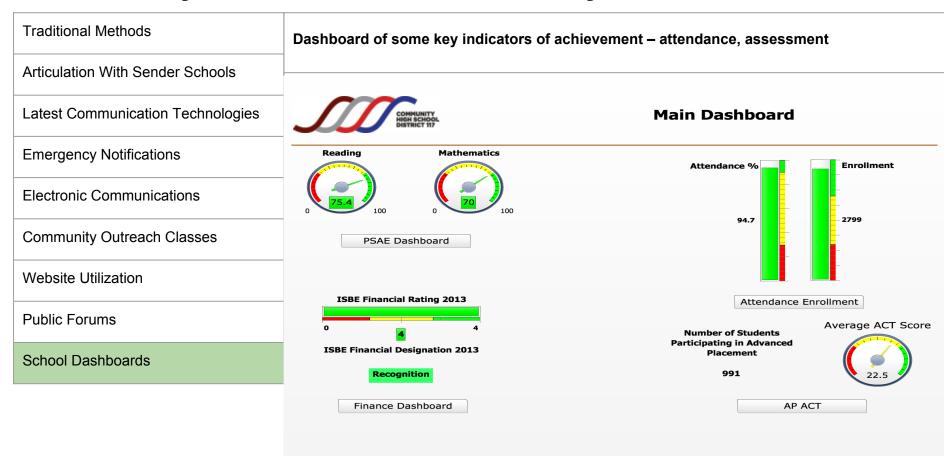
Actions:

- Provided several financial forums
- Ongoing Rotary participation and updates
- Conducted several facility open houses
- Parent advisory councils hosted by principals





Honor Roll Data



College Attendance & Application Interactive Maps

Scholarship Data

National Board Certifications	We will encourage our staff to become National Board Certified, a goal aligned with our current Collective Bargaining Agreement
HR Process and Procedures	Actions: • Established National Board Cobort in conjugation with Northern Illinois
Staff Evaluations	 Established National Board Cohort in conjunction with Northern Illinois University Identified incentives for district staff to seek national board certification
Professional Development	
New Teacher/Admin Mentoring	
Interdepartmental Communication	





National Board Certifications	Human resource processes - define, implement, and evaluate
HR Process and Procedures	Actions: • Utilized state and local databases to attract quality candidates
Staff Evaluations	 Annual participation in multiple job fairs GCN AESOP
Professional Development	• AESOP
New Teacher/Admin Mentoring	
Interdepartmental Communication	





National Board Certifications	Evaluation documents – Examine Professional Growth Plan and related forms
HR Process and Procedures	 Actions: In collaboration with Teachers' Association, designed and implemented a research-based teacher evaluation instrument Conducted administrator professional trainings to ensure consistent application of teacher evaluation Provide annual training of evaluation procedures with teachers and administrators Ensured compliance with newly adopted state legislation surrounding classroom evaluation procedures and certifications
Staff Evaluations	
Professional Development	
New Teacher/Admin Mentoring	
Interdepartmental Communication	





National Board Certifications	Professional Development – utilizing internal talents
HR Process and Procedures	 Actions: Continued comprehensive literacy-based professional training. Designed four institute days per school year to support professional staff Conducted administrator academies to develop school-based administrators and ensure common understandings Provided continuous building-based lunch and learns on a variety of teaching and learning topics. Deliberate identification of content specific professional trainings for teaching staff
Staff Evaluations	
Professional Development	
New Teacher/Admin Mentoring	
Interdepartmental Communication	





National Board Certifications	Mentoring and induction for new teachers and administration (review/rewrite)
HR Process and Procedures	Actions:
Staff Evaluations	Maintained comprehensive new teacher induction and mentoring program
Professional Development	
New Teacher/Admin Mentoring	
Interdepartmental Communication	





National Board Certifications	Establish opportunities for departments to work in conjunction with one another to develop curricular ties (Algebra-Physics, English III-US History,)
HR Process and Procedures	Actions:
Staff Evaluations	 Provide weekly late-in schedule to provide forum for cross discipline teachers to collaboratively plan lessons Designed cross curricular courses in the areas of Social Studies and
Professional Development	 English, Physical Education and Culinary Arts Provided cross curricular professional trainings in the area of Math and Science Created cohesive collaborative environment between the two high schools through regular meetings and curricular articulations
New Teacher/Admin Mentoring	



Interdepartmental Communication



Understanding Minorities	Promote diversity clubs, international night type events, Celebrate minority events (Black History) International Fair (Spring 2011 by FL at Lakes) and events celebrating diversity will occur at both buildings
Ethics	Actions:
ELL, Special Education, school climate, senior citizens	 Provide individualized support services to all students Maintain student support organizations for minority students Designed religious forums, international fairs, and supported international student travel
Community Outreach	
Language Offerings	





Understanding Minorities	Examine Character Counts, Facing History and Ourselves Review Anti-Defamation League programs
Ethics	Actions: • Annually appoint district staff to serve as ethics liaisons in the areas of sexual harassment and discrimination.
ELL, Special Education, school climate, senior citizens	
Community Outreach	
Language Offerings	





Understanding Minorities	ELL, Special Education, and Senior Citizen Outreach
Ethics	Actions:
	 Provide ongoing screening and assessment of all students for ELL services
ELL, Special Education, school climate, senior citizens	 Implemented and increased a diverse continuum of services for special education students Provide special recognition for senior citizens during school events
Community Outreach	
Language Offerings	





Understanding Minorities	Encourage building to build upon current offerings
Ethics	Actions:
	Parent University has been developed to allow parents more access to information on the following tonics: adult benefit planning, college.
ELL, Special Education, school climate, senior citizens	 information on the following topics: adult benefit planning, college planning, freshman parent meeting, academic awards night, financial aid night, open house for parents, honors night Special education specialty parent support groups have been developed for autism and emotional or mental illness First corporate Rotary membership Athletics and clubs volunteering at Open Arms Mission and Feed my
Community Outreach	
Language Offerings	Starving Children and other individual volunteering opportunities





Understanding Minorities	Examination of language offerings
Ethics	Actions:
	 Complete redesign of World Language program to emphasize verbal communication and cultural awareness
ELL, Special Education, school climate, senior citizens	Maintain ongoing evaluation of language interests and programming
Community Outreach	
Language Offerings	



