# LUNENBURG COUNTY PUBLIC SCHOOLS

## COMPREHENSIVE PLAN

2018-2024



Charles M. Berkley, Jr. Superintendent

The Lunenburg County Public School Board does not discriminate in education and employment on the basis of race, color, religion, national origin, political affiliation, handicap, sex or age.

### Table of Contents

School Board Members and Central Office Staff	3
Division Vision and Mission Statements	4
Division Wide Indicators of Excellence	5
Instruction	6-11
Technology	12-14
Behavioral Support	15-16
Personnel	17-19
Community & Family Engagement	20-21
Safe &Secure Learning Environment	22-23
Food Services	24
Finance	25
Summary	26

#### **School Board Members**

Mr. D. Barry Carnes, Chairman Mrs. Kathy P. Coffee, Vice Chair Mr. W. Doug Aubel Mrs. Beverly P. Hawthorne Mrs. Amy N. McClure Mrs. Ada A. Whitehead Mrs. Elizabeth R. Williams

#### **Central Office Staff**

Mr. Charles M. Berkley, Jr., Superintendent
Mr. James M. Abernathy, Jr., Assistant Superintendent
Mrs. Dawn F. Bacon, Director of Curriculum and Instruction
Mr. Reginald S. Davis, Director of Administrative Services
Mrs. Lucy Hall, Director of Data Analysis
Mr. Sidney M. Long, Director of Personnel/Federal Programs
Mrs. Elizabeth Tingen, Director of Special Education
Mrs. Frances P. Wilson, Director of Technology and Testing
Mr. Earl C. Currin, Supervisor of Transportation/Support Services
Ms. Claudia Daniel, Food Service Supervisor
Mrs. Meredith Spencer, Family Engagement Coordinator

#### **Vision Statement**

Each student is to be provided opportunities to reach his/her highest level of achievement and potential. We, as a school division, involve communities, families, and parents actively along to be dedicated to the success of each and every student.

#### **Mission Statement**

The mission of the Lunenburg County Public Schools is to ensure that all students learn in an environment which nurtures the cooperative efforts of all school personnel, students, parents and community members.

We are dedicated to enabling all students to become effective, productive, and contributing citizens in our competitive global society.

## **Division-Wide Indicators of Excellence**

Excellence in Academics

Excellence in Behavior

Excellence in Culture

A	В	С
Academics	Behavior	Culture
<ul> <li>Provide a high quality education for all students</li> <li>Obtain and maintain Graduation Rate of 88% or higher</li> <li>Maintain Accreditation status in all SOL areas</li> <li>Ensure that the academic content includes workplace skills, community and civic responsibility, and career planning</li> <li>Embed new standards of the "Profile of a Virginia Graduate"</li> <li>Implement Virginia Tiered Systems of Supports (VTSS) division wide</li> </ul>	<ul> <li>Improve student attendance</li> <li>Implement Virginia Tiered         Systems of Supports (VTSS)</li> <li>Provide behavioral supports to         students as needed</li> </ul>	<ul> <li>Attract, recruit, and retain quality personnel</li> <li>Increase parental, community involvement, and business partnerships</li> <li>Promote a positive division and school culture</li> <li>Provide a safe and secure learning environment for all students</li> <li>Establish a financial process which provides consistency and transparency to all stakeholders</li> <li>Promote a trauma sensitive culture</li> </ul>

#### **INSTRUCTION**

Goal: Provide a high quality education for all students
Strategy 1.1 Implement best practices and instructional opportunities to increase student achievement at the elementary and secondary levels

Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Provide evidence-based instructional strategies to meet the	Lesson Plans	2018	Instructional
needs of diverse learners		Ongoing	Staff
Develop and implement a tiered system of support at the elementary and secondary levels  • Participate in PD for school teams at all levels on tiered system of support	Tiered Instruction Master Schedules EL Schedules Gifted Schedules	2018-2024	Director of Curriculum and Instruction Director of Special Education
<ul> <li>Develop master schedule which allows for remediation during school day</li> <li>Collaborate with VTSS Coach and TTAC</li> <li>Participate in VTSS Exploration Grant</li> <li>Apply for Cohort V VTSS Grant</li> </ul>	Student Academic & Career Plans		Principals Teachers SPED Teachers Reading Specialists Math Specialists
<ul> <li>Maintain Gifted Program</li> <li>Review current gifted plan</li> <li>Evaluate for effectiveness</li> <li>Revise programming as appropriate</li> </ul>	Gifted Plan	2018-2024	Director of Special Education Gifted Teachers/ Coordinator
Maintain English Learner (EL) Program at the elementary and secondary levels  Review current programming  Evaluate for effectiveness  Revise programming as appropriate	EL Plan	2018-19 Ongoing	Director of Curriculum and Instruction EL Coordinator Teachers

Improve Academic Programs for students with Disabilities	SPED Plan Technical Assistance Plan/VDOE	2018-2024	Director of Special Education Director of Curriculum
<ul> <li>Establish and maintain inclusive practices for students with disabilities</li> </ul>			and Instruction Principals
<ul> <li>Provide Assistive-Technology supports for students with disabilities</li> </ul>			Co-Teaching Pairs
<ul> <li>Provide professional development for collaborative teams at all schools</li> </ul>			
<ul> <li>Evaluate researched based interventions and explore resources to provide needs</li> </ul>			
Collaborate with VDOE on trainings for multi- sensory approaches such as Orton Gillingham			
• Increase use of alternative assessments, state approved substitute assessments for SOLs, credit			
accommodations for students working towards a standard diploma, participation in Project			
Graduation and Credit Recovery  Review testing accommodations for students with			
Disabilities  Visit demonstration sites			
<ul> <li>Develop school based teams to develop,</li> </ul>			
implement, and sustain policies and procedures and best practices for inclusion			
Evaluate and update SPED Plan annually			

**Strategy 1.2** Ensure that the academic content includes workplace skills, community and civic responsibility, and career planning that is embedded with the Virginia Profile of a Graduate

Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Ensure that career readiness is embedded in instruction to meet the requirement of the Virginia Profile of a Graduate  • School counselors/CTE Coordinator will participate in Region 8 PD to ensure we are meeting requirements for exposure to career exploration  • Develop Career Readiness Plan K-12  • Professional Development  • Incorporate resume building into the English 12 Curriculum  • Incorporate job shadowing in Economics and Personal Finance  • Use Major Clarity beginning in elementary school to track career planning  • Open Career Fair to all students at the high school  • Implement NCRC (National Career Readiness Certificate) to seniors  • Continue to implement Career Investigation course at the middle school and expand career clusters using VA Career View	CTE Plan Career Readiness Plan	2018-2019	Director of Curriculum and Instruction CTE Coordinator Principals School Counselors Teachers
Embed foundational skills known as the "Five C's" into the curriculum  Critical thinking Creative thinking  Communication Collaboration	LCPS Curriculum	2018-2019	Director of Curriculum and Instruction Principals  Teachers Guidance Counselors
<ul> <li>Citizenship</li> </ul>			

Strategy 1.3 Implement new course requirements and veri	fied credits required for graduation	on	
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Develop a tracking system to track students course requirements and verified credits	Tracking System	2018-2019	HS Principal or Designee Guidance Counselor
Strategy 1.4 Increase graduation rate to 88%			
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
<ul> <li>Explore ways to increase graduation rate</li> <li>Updated Grading Policy</li> <li>Updated Attendance Policy</li> <li>Requiring students to obtain a GED vs. releasing students</li> </ul>	Graduation Rate	2019-2024	School Board Central Office
Strategy 1.5 Analyze data to support academic growth			
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Analyze academic, attendance, and discipline data at the division and school levels  • Division VTSS Team  • School Level VTSS Teams  • School Level Grade/Department Meetings	Meeting Agendas	2018-2024	Director of Curriculum and Instruction Principals
<b>Strategy 1.6</b> Provide quality staff development at the eler curriculum, instruction and assessment for all staff	mentary, secondary and division le	evel to address be	st practices in the areas of
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Create an annual professional development plan based off of teacher, school, and division needs  • Collaborate with TTAC for PD	PD Plan PD Logs Conference Approval Forms Teacher Evaluations	2018-2024	Director of Curriculum and Instruction Principals

Utilize existing staff (train-the-trainer) to provide school and division-wide professional development to address:  • Aligning curriculum, instruction and assessment  • Performance based assessment  • Developing and implementing rubrics  All principals will follow the Teacher Evaluation	PD Logs Google Spreadsheet School/Division Agendas Teacher Evaluations	2018-2024	Director of Curriculum and Instruction Principals  Director of Curriculum
System and evaluate lesson plan alignment and instructional delivery  • Aligning the written and taught curriculum  • Division lesson plan checklist  • Formal/Informal Observations	LCPS Teacher Evaluation System LCPS Teacher Evaluation Spreadsheet LCPS Lesson Plan Checklist Google Docs Lesson Plan Folder		and Instruction Principals
<b>Strategy 1.7</b> Develop division curriculum maps, pacing gu			D () D (1)
Action Steps  Update curriculum and pacing guides based on the state's timeline and criteria:  • Math 2018-Math Process Standards • English 2019-Embeding reading, writing, research, and communication to thematic units	Evaluation Criteria Curriculum Guides Pacing guides English Units of Study	Timeline 2018-2019	Person(s) Responsible  Director of Curriculum and Instruction Reading Specialists Math Specialists
Strategy 1.8 Analyze, select, and use resources that are r		1	
Action Steps Follow state's textbook adoption timeline  • Math/History-2018  • English-2019	Evaluation Criteria Textbook Recommendations	<b>Timeline</b> 2018-2020	Person(s) Responsible Director of Curriculum and Instruction Principals Reading Specialists Math Specialists Teachers
Analyze needed resources for alignment of instruction	Resource Analysis Form	2018-2020	Director of Curriculum and Instruction Principals

Use data to select research based interventions  • STAR Reading/Math  • PALS  • Benchmarks  • Grades	Data Multi-Sensory Approaches	2019-2024	Director of Curriculum and Instruction Principals
Develop a list of tiered support resources for levels of instruction/remediation  • Tier 1, 2, and 3 Resources	Tiered Support Resources List	2019-2020	Director of Curriculum and Instruction Principals Reading Specialists Math Specialists
Strategy 1.9 Provide a high quality pre-kindergarten pro	ogram		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
<ul> <li>Provide high a quality PK program</li> <li>Foundation Blocks Standards</li> <li>High quality curriculum</li> <li>PD to support teachers</li> </ul>	Virginia's PK Quality Indicators Preschool Curriculum Consumer Report Teacher Observation	2018-2024	Director of Curriculum and Instruction Director of Special Education
Maintain and expand inclusive practices in PK	VDOE Data Virginia's Guidelines for Early Childhood Inclusion	2018-2024	Director of Curriculum and Instruction Director of Special Education
Expand PK to all available slots awarded by the state	VPI Application/Grant	2018-2019	Director of Curriculum and Instruction
Explore ways for PK to be housed in each respective school	Project Complete	2019-2024	Director of Curriculum and Instruction

#### **TECHNOLOGY**

TECHNOLOGI			
Goal: To provide students with technology skills to deve	lop a deeper learning and to	support content kn	owledge
Strategy 2.1 Conduct a technology needs assessment to ana	lyze		
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Conduct needs assessment via survey monkey to faculty at	Survey	2018	Director of Student
each school to provide input:	Data		Support Services
<ul> <li>Collect data to establish needs</li> </ul>			
<ul> <li>Order devices to leverage current emerging</li> </ul>			
technology within content area			
Strategy 2.2 Create an environment conducive to personal	learning pathways		
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Conduct an analysis of the number of students enrolled in	Data Collection	2018-2019	Guidance Staff
advance course work, internships, mentorships, or industry	Policy Revision		CTE Staff
certifications.			Technology
			Department
Develop and revise existing policies to support innovative	Data Collection	2018-2019	Guidance Staff
learning.	Policy Revision		CTE Staff
			Technology
			Department
Strategy 2.3 Expose all students to career and college reads	iness opportunities.		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Provide virtual learning tools that deliver multiple	Professional	2018-2024	Principals
pathways for learning to increase quality of	Development to staff		Director of
education and equity for all.	In-Service Training		Curriculum &
In the elementary schools to promote deeper learning	on emerging		Instruction
opportunities aligned with the Virginia SOLs.	technologies and		Technology
	curriculum.		Department
			CTE
			Department

Provide technology and computer science cross walks beginning in the elementary schools to promote deeper learning opportunities aligned with the Virginia SOL	Professional Development	2018-2024	Principals Director of Curriculum & Instruction Technology Department CTE Department		
<b>Strategy 2.4</b> Create cultures of change through educational leaders modeling tolerance for risk and experimentation to create trust and innovation					
		7D1 11	D () D 111		
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible		
	Evaluation Criteria Professional learning opportunities documented and recorded	<b>Timeline</b> 2018-2024	Person(s) Responsible Principals Central Office Staff Teachers		

**Strategy 2.5** Evaluate technology infrastructure costs necessary for high quality and reliable access to the internet and other networks used by students and educators

students and educators			
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Provide reliable and high quality internet access:	E-RATE portal	2018-2024	Central Office Staff
<ul> <li>Continual expansion of broad band</li> </ul>	Broad Band Contracts		
capabilities.	Participation in the		
<ul> <li>Local participation in federal E-RATE</li> </ul>	SVRTC		
program.			
<ul> <li>Provide regional contract opportunities for</li> </ul>			
planning, acquiring and maintaining			
technology, including assistive technology			
<ul> <li>Insure that assistive technology services and</li> </ul>			
devices are implemented in accordance with			
the IDEA act			
<ul> <li>Insure that assistive technology services and</li> </ul>			
devices are implemented in accordance with			

#### BEHAVIORAL SUPPORTS

BEHAVIORAL SUPPORTS			
Goal: Implement positive behavior strategies to suppor	t students		
Strategy 3.1 Analyze attendance data			
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Streamline data entry and access for consistency across schools  • Provide PD for PowerSchool	PD Agenda/Log	2018	Director of Curriculum and Instruction
Establish division/school wide VTSS teams to support attendance  • Monitor attendance data through monthly division/school VTSS team meetings	Meeting Agendas	2018-2024	Director of Curriculum and Instruction Principals
Strategy 3.2 Raise attendance awareness with students, par	rents and community		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Develop and implement division plan for attendance	Attendance Plan	2018-2019	Central Office
Provide information about attendance procedures and policies at school functions and in written communications  • Use Attendance Works online resources	Meeting Agendas	2018-2024	Family Engagement Coordinator Principals
Recognize attendance	School Displays School Announcements	2018-2024	Principals
Hire truancy officer/social worker	Position Filled	2018	HR Department
Utilize truancy officer to develop student attendance plans	Attendance Plans	2018-2024	Truancy Officer
Strategy 3.3 Implement Positive Behavior Intervention Su	pports		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Establish division/school wide VTSS teams to support behavior  • Provide PD for teams  • Involve TTAC and VTSS Coach	VTSS Documents	2018-2019	Director of Curriculum and Instruction Principals
Use Tiered Fidelity Inventory to determine individual school needs	Tiered Fidelity Inventory	2018-2024	VTSS Teams
Implement positive behavior strategies to support students	VTSS Meeting Agendas	2018-2024	All School Staff
Update Code of Conduct to reflect appropriate disciplinary actions	Code of Conduct Book	2018-2019	School Board

Strategy 3.4 Update attendance policy			
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Update attendance policy to reflect new attendance regulations and accreditation guidelines	Attendance Policy	2018-2019	School Board
Implement attendance policy	Attendance Documentation Spreadsheet PowerSchool	2018-2024	Truancy Officer School Administrators Guidance
Inform parents about policy changes	Parent Night Agendas Facebook Website Newspaper	2018-2019	Family Engagement Coordinator

#### **PERSONNEL**

ERBOTTEL			
Goal: Attract, recruit, and retain high quality personne			
<b>Strategy 4.1</b> To hire properly licensed and endorsed person			
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
<ul><li>Interview Process:</li><li>Post possible positions on website</li></ul>	Position Filled	2018-2024	HR Department Licensure
<ul><li> Screen applications</li><li> Interview</li><li> Contact references</li></ul>			Specialist Director of Curriculum
<ul> <li>Contact references</li> <li>Recommendation         made to the         Superintendent</li> </ul>			and Instruction Principals
Strategy 4.2 Develop a high quality and realistic recruitment	ent process		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Collaborate with surrounding colleges/universities with teacher education programs each year  • Increase number of student-teaching opportunities with surrounding colleges/universities	Student Teacher Data Recruitment Schedule IPAL Report	2018-2024	HR Department
Strategy 4.3 Align teacher evaluation process			
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Align the teacher evaluation practices with division professional development goals	Formal/Summative Evaluations PD Logs Observation Forms	2018	Director of Curriculum & Instruction
Continue to implement the state teacher evaluation system.	Formal/Summative Evaluations Observation Forms	2018-2024	Principals Director of Curriculum and Instruction

Strategy 4.4 Continue to seek competitive salaries and be	nefits		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
<ul> <li>Utilize Benchmark comparisons:</li> <li>Identify divisions for benchmarking comparison</li> <li>Determine appropriate benchmark indicators</li> <li>Collect and analyze information</li> <li>Make appropriate recommendations to School Board</li> </ul>	Completion of benchmarking	2018-2024	Finance and HR Department
Strategy 4.5 Equitably and adequately distribute human ar	_		andards of Quality (SOQ)
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Collect and analyze class size information to determine staffing requirements	Data from class size analysis which indicates SOQ requirements are maintained	2018-2024	HR Department Principals Director of Curriculum and Instruction
<b>Strategy 4.6</b> Establish a system for faculty to receive fund	ding for additional coursework		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
<ul> <li>Establish system for coursework:</li> <li>Establish a needs assessment of courses needed</li> <li>Collect data on what areas of teacher shortages occur</li> <li>Develop a program to pay for current personnel to teach dual enrollment courses</li> </ul>	Data collected IPAL Report Official College Transcripts	2018-2024	HR Department Principals/CT E Director Director of Curriculum and Instruction Finance Director Superintendent

<b>Strategy 4.7</b> Establish a system for faculty to receive funding for additional coursework				
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible	
<ul> <li>Establish system for coursework:</li> <li>Establish a needs assessment of courses needed</li> <li>Collect data on what areas of teacher shortages occur</li> <li>Develop a program to pay for current personnel to teach dual enrollment courses</li> </ul>	Data collected IPAL Report Official College Transcripts	2018-2024	HR Department Principals/CT E Director Director of Curriculum and Instruction Finance Director Superintendent	
Strategy 4.8 Retain quality personnel				
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible	
Develop and implement an exit interview on all personnel leaving	Interview Document	2018-2024	HR Department	
Strategy 4.9 Update job descriptions for all personnel				
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible	
Revise and implement job descriptions for all personnel	Job Descriptions	2018-2024	HR Department	
Strategy 4.10 Establish a flow-chart for evaluation of all personnel				
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible	
Establish and implement evaluation flowchart	Flowchart	2018-2024	HR Department	

#### **COMMUNITY AND FAMILY ENGAGEMENT**

Goal: Establish a responsive and caring culture where all stakeholders feel valued and supported.				
Strategy 5.1 Engage families in the learning process				
Action Step	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible	
<ul> <li>Engage families in the school system:</li> <li>Inform families about the importance of attendance</li> <li>Explore the use of Power School Parent Portal to better meet families' needs</li> <li>Provide more communication through the Instant Alert System to better inform families</li> <li>Offer parent meetings and workshops at the schools</li> <li>Ensure good family representation on the Parent Advisory Committee</li> <li>Review family engagement policies, surveys, and school/parent compact</li> <li>Provide support to EL population</li> </ul>	Parent Portal Data/ Power School Parent Advisory Agendas Announcements Advertisements	2018-2024	Community and Family Engagement Coordinator	

Strategy 5.2 Involve community members in the learning process					
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible		
<ul> <li>Build relationships with the community</li> <li>Establish a Community Advisory Committee to ensure community representation and further develop the school systems with businesses and entities in the community</li> <li>Partner with the public library to offer parent resource center and have families meet there</li> <li>Partner with Food Lion for Math Nights for the elementary and middle school</li> <li>Partner with Cooperative Extension to bring more programs to the schools</li> <li>Partner with the towns to offer family events in the parks, etc.</li> </ul>	Advertisements Flyers Meeting Agendas	2019-2024	Community and Family Engagement Coordinator		

<b>Strategy 5.3</b> Encourage the use of social media and the we Community	ebsite to support communication w	ith our students	parents and
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
<ul> <li>Maintain division communication</li> <li>Create and maintain division and school Facebook accounts</li> <li>Maintain division website</li> <li>Include attendance awareness information</li> </ul>	Facebook Division Website	2018-2024	Family Engagement Coordinator Principals

#### SAFE/SECURE LEARNING ENVIRONMENT

SAFE/SECORE LEARNING ENVIRONMENT			
Goal: Maintain a safe and supportive environment that	t is conducive to learning		
Strategy 6.1 Implement best safety practices			
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Implement safety practices:	Crisis Plans Audit	2018-2020	Superintendent
<ul> <li>Update crisis plans and procedures for all division</li> </ul>	Reports		Principals
facilities	Safe Schools		Maintenance
<ul> <li>Conduct annual safety audit reports</li> </ul>	Progress Report		Department
<ul> <li>Implement Safe Schools on-line training for all</li> </ul>			
staff			
<ul> <li>Conduct mock emergency events with first</li> </ul>			
responders			
<ul> <li>Review status of school video monitoring</li> </ul>			
<ul> <li>Schedule and prioritize maintenance needs</li> </ul>			
Strategy 6.2 Follow state guidelines for frequency of fire, i	ntruder and tornado drills		
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Follow state guidelines	Safety Drill Reports	2018	Principals
<ul> <li>Schedule fire and tornado drills</li> </ul>			
Schools will participate in "lock-down" drills			
Review proper procedures with building staff			
Strategy 6.3 Hire additional maintenance personnel			
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Follow hiring process	Position filled	2018-2019	Superintendent
<ul> <li>Post position for maintenance personnel</li> </ul>			Maintenance
Screen applications			Department
Conduct Interviews			
<ul> <li>Recommendation made to the Superintendent</li> </ul>			

Strategy 6.4 Follow Capital Improvement Plan			
Action Steps	<b>Evaluation Criteria</b>	Timeline	Person(s) Responsible
Update camera systems including parking lots and grounds at the two elementary schools	Completed Projects	2019	Superintendent Maintenance Department Principals
Continue education about bullying and cyber bullying.	Completed Projects	2019	Superintendent Maintenance Department Principals
Implement the VTSS to improve behaviors and reduce suspensions at middle and high school.	Completed Projects	2019	Superintendent Maintenance Department Principals
Install panic buttons at all schools.	Completed Projects	2022	Superintendent Maintenance Department Principals
Expand roles and responsibilities of the Crisis Management Team.	Completed Projects	2018-2024	Superintendent Maintenance Department Principals
Re-key all external doors at all 4 schools and determine protocols for distribution of keys	Completed Projects	2018-2024	Superintendent Maintenance Department Principals
Educate students and parents on the definitions of bullying and cyber bullying and the part that social media plays	Completed Projects	2018-2024	Superintendent Maintenance Department Principals

#### **Food Services**

Goal: Provide nutritional meals/snacks to students Strategy 7.1 Increase participation in school meals			
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Introduce new menu items that meet the meal pattern and are enticing to students	Lunch Count Evaluation	2018-2019	Cafeteria Managers Food Service Supervisor
Strategy 7.2 Create excitement about school meals			
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Have a contest to name each school cafeteria and decorate the cafeteria and serving lines.	Lunch Count Evaluation	2018-2019	Food Service Supervisor
Strategy 7.3 Explore opportunities for students to receive	free lunch at the elementary level		
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Apply for grant	Grant Award	2018-2019	Food Service Supervisor
Strategy 7.4 Implement new technology for food service p	rogram to inform parents/administr	ators	
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible
Implement and install new program	Project Complete	2018-2019	Food Service Supervisor Asst. Supt. Of Finance

#### **FINANCE**

Goal: Establish a financial process which provides cons	istency and transparency to all s	stakeholders		
Strategy 8.1 Establish a confident and structured financial process				
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible	
Create a comprehensive finance manual for procedures and processes within the realm of finance that includes:  • Upgrade software to include scanning  • Upgrade software to include an employee portal.	Finance Manual	2018-2020	Finance Department Central Office Staff	
Strategy 8.2 Maintain and upgrade facilities				
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible	
Create a short-term minor capital upgrade priority list	Capital Improvement List	2018-2019	Maintenance Department Assistant Superintendent Superintendent	
Strategy 8.3 Establish a list of future upgrades of facilities				
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible	
Create a long-term major capital upgrade priority list	Capital Improvement Plan	2018-2024	Maintenance Department Assistant Superintendent Superintendent Central Office Staff	
Strategy 8.4 Maintain and upgrade transportation needs				
Action Steps	Evaluation Criteria	Timeline	Person(s) Responsible	
Establish a two (2) bus annual rotation with the county.	Bus Purchase Contracts	Ongoing	Supervisor of Transportation Assistant Superintendent Superintendent	

#### School and Community Involvement in the Development of the Comprehensive Plan

The participation and involvement of the staff and the community in developing the comprehensive plan was achieved by the following means:

- Strategic Planning Sessions were held during the month of June, 2018.
- All departments within the division advised and developed goals and action steps to support the division plan.
- The plan was disseminated and discussed at the June 29, 2018 school board meeting.
- Copies of the plan will be available in each school and the central office.
- The plan will be shared with the Parent Advisory Council for review and input.
- A copy of the plan will be posted on the school division website.

#### **Review of Progress and Revision Schedule**

The 2018-2024 Comprehensive Plan will be reviewed and updated annually. If revisions to the plan are required, revisions will be amended at the end of the fiscal year's school board meeting in June.