

**Reeths-Puffer Schools
Muskegon, Michigan**

Comprehensive Annual Financial Report



For the Fiscal Year Ended June 30, 2017

www.reeths-puffer.org

Reeths-Puffer Schools

Muskegon, Michigan

Comprehensive
Annual Financial Report
For the year ended
June 30, 2017

Prepared By

Reeths-Puffer Schools
Business Office

Jason Helsen
Director of Finance

Reeths-Puffer Schools

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REETHS-PUFFER SCHOOLS

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www.reeths-puffer.org

October 20, 2017

Dear Board Members and Citizens of Reeths-Puffer Schools:

The Comprehensive Annual Financial Report (CAFR) of Reeths-Puffer Schools (School District) for the fiscal year ended June 30, 2017 is presented for your review. Guided by the Board of Education's commitment to public accountability, detailed financial information relating to the fiscal operation of the School District is presented in this report prepared by the School District's Finance Department. The CAFR is prepared in conformity with accounting principles generally accepted in the United States of America. Responsibility for the completeness, accuracy and fairness of the information presented rests with the administration and management of Reeths-Puffer Schools.

The report has been prepared following generally accepted accounting principles. We believe the data presented is accurate in all material respects and clearly reflects the financial position and the results of operations of Reeths-Puffer Schools. All disclosures necessary to enable the reader to gain an understanding of the School District's financial activities have been included.

Report Organization

The Comprehensive Annual Financial Report was prepared to meet the needs of a broad spectrum of financial statement readers. The report is divided into the following major sections:

Introductory Section—The reader is introduced to Reeths-Puffer Schools. Included are facts about the School District, a brief highlight of our curriculum offerings, points of pride, major initiatives undertaken and other information. The introductory section includes this transmittal letter, the School District's organizational chart, a list of School District officials and administrative staff.

Financial Section—The Independent Auditor's Report, Management's Discussion and Analysis (MD&A), Basic Financial Statements and Notes to Basic Financial Statements are included. These provide an overview for readers who require less detailed information than is contained in the balance of this report. In addition to the basic financial statements, this section includes combining and individual fund supplemental statements and schedules.

Statistical Section—The reader is provided with a 10-year history of financial and demographic data intended to reflect economic conditions, financial trends and the fiscal capabilities of our School District.

Generally accepted accounting principles require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of MD&A. This transmittal letter is designed to complement the MD&A and should be read in conjunction with it. The School District's MD&A can be found immediately following the report of the independent auditors.

We, the administration, would like to stress to you, the reader, that we are responsible for both the financial information and representations contained in the financial statements and other sections of this annual report. In preparing the financial statements, it is necessary to make informed estimates and judgments based on currently available information.

Reporting Entity

Reeths-Puffer Schools is a suburban school district, located in northern Muskegon County, covering five townships, plus a portion of the City of Muskegon, in an area affectionately known as “Rocket City”. The School District covers approximately 77 square miles and includes the entirety of Laketon Township plus portions of Fruitland, Dalton, Muskegon, and Cedar Creek Townships. The current population is approximately 22,000.

The School District was formed in 1946 by the consolidation of the Reeths School District and Puffer School District. Reeths-Puffer High School graduated its first class in 1959. The School District reached its present boundaries in 1981 after a process of several consolidations and annexations. The roots of the School District extend back to the late 1800s. Reeths-Puffer Schools is a fiscally independent school district governed by a seven-member elected Board of Education.

The School District operated six traditional and three non-traditional instructional facilities in the 2016-17 school year. Pennsylvania Elementary and McMillan Early Childhood Center serve early childhood education needs. Three elementary schools serve grades K through 4: Central Elementary, Twin Lake Elementary, and Reeths-Puffer Elementary. Reeths-Puffer Intermediate School serves grades 5-6, Reeths-Puffer Middle School serves grades 7-8, and Reeths-Puffer High School serves grades 9 through 12. The School District has several support facilities, and also participates in a five-district consortium that runs Duck Creek alternative high school. The student enrollment for 2016-17 was 3,803 students. Student enrollment is projected to be steady at approximately 3,800 students in 2017-18.

School Programs and Major Initiatives

Reeths-Puffer Schools strives to be a leader in instructional excellence and continues to attract new families to the “Rocket City” community. The Reeths-Puffer Schools curriculum and student programs are guided by the ambitious student achievement goals of the Reeths-Puffer Schools Strategic Plan:

- “No Boundaries, No Limits - Anytime, Anyplace, Any Level Learning”
- “100% Plugged In – Every Child Connected to an ‘Out of School’, Coordinated, Value-Added Activity”
- “100% of Rocket Graduates are ‘College and Career’ Aware and Ready”

These standards set high expectations and are based upon the belief that all students can and will succeed. This is punctuated by the bold “23” initiative, which aims to bring the average ACT score of Reeths-Puffer High School graduates up to 23 in order to increase access to higher education opportunities for Rocket alumni.

In response to these goals, opportunities for students have grown, with new clubs, groups, and teams accessible to students of all ages. The School District provides a world language program spanning grades K through 12. Pennsylvania Elementary operates as a public/private partnership that provides innovative early childhood and Kindergarten instruction. McMillan Elementary has become McMillan Early Childhood Center to provide even greater opportunities for more preschool programming for young Rockets. Advanced Placement and dual enrollment opportunities are available to students at the high school looking for challenges. A college readiness program has started at the elementary level, which will feed into students in the secondary grades having a greater awareness of what it takes to be college-and career-ready. The decorated high school band continues to win awards and racked up another state championship in 2016-17.

Accounting Systems and Budgetary Controls

The School District adheres to budgetary policies established by the Board of Education. The Superintendent submits a proposed operating budget to the Board of Education prior to July 1 each year. The operating budget includes proposed expenditures, along with the means of financing them. The level of control is at the functional level. The budget process includes public hearings to obtain taxpayer comments, and a legally adopted Board of Education resolution prior to July 1. The Superintendent and Director of Finance are authorized to transfer budgeted amounts within expenditure functions. Any transfer or revisions that require increases in total expenditures or change the total for any fund must be approved by the Board of Education. The budget is amended throughout the year as needed, with the final amendment always approved prior to June 30.

The budget process is designed to effectively allocate resources to maximize student benefit. One of the key values identified in the School District strategic plan is the open sharing of School District financial information, and as such, transparency is highly valued in the budget communication process.

The School District integrates the budget, the accounting system and internal controls. Internal controls are in place to provide reasonable, but not absolute, assurance for the safeguarding of assets against loss from unauthorized use, and for maintaining accountability of the assets. Such controls also provide assurance for the reliability of the financial records necessary for producing accurate financial statements. Our budgetary and internal controls adequately safeguard School District assets and provide reasonable assurance that errors or fraud are prevented or can be detected within a timely period.

Independent Audit

The School District's financial statements were audited by Brickley DeLong, as of June 30, 2017. Their audit was made in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. The financial statements present fairly the financial position of Reeths-Puffer Schools at June 30, 2017.

The independent audit of the financial statements of the District was part of a federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the District's separately issued Single Audit Report.

Financial and Capital Planning

The passage of Proposal A in 1994 has resulted in the School District being dependent upon the State of Michigan for the majority of its funding. The School District has ongoing financial planning for operational needs as well as capital asset needs. Major assumptions involved with financial forecasting include student enrollment, state funding, employee wage and benefit costs, and equipment and facility life cycles. Considerable time and energy is spent tracking and forecasting student enrollment, as the vast majority of funding is generated on a per-pupil basis.

Many of the School District's instructional facilities were built between 1948 and 1962. Reeths-Puffer High School was constructed in 1994. Each of the facilities has benefited from significant improvements over the years, which was highlighted most recently by the complete renovation of Reeths-Puffer Middle School using the 2010 Bond. Facility upgrades have been funded through bond capital projects as well as building and site improvement funds set aside on an annual basis.

Economic Environment

Michigan voters approved the state constitutional amendment known as Proposal A in 1994. Funding of school operations shifted dramatically at that time from local property tax revenue to State Aid funding as a result. The School District has seen both increases and decreases in state funding during the time since this change, and it has always dealt with budget challenges responsibly in a manner that puts students at the forefront of the process.

The regional economy in West Michigan has made a slow recovery since the downturn in 2008-2009. The unemployment rate in Muskegon County has tracked the State of Michigan trend, declining significantly over the past several years. Property taxable values have stabilized over the past several years after five consecutive years of losses, but are well below the high point of 2009-2010. Changes in the economy were compounded by a significant loss from settlements with the School District's biggest taxpayer, Consumers Energy, as they prepared to close the BC Cobb power plant.

School District voters have consistently supported bond issues for capital improvements, most recently in 2009. Muskegon County voters approved a 1 mill technology and security enhancement millage in 2014, which will benefit the School District for years to come.


Certificate of Excellence

The School District first prepared a CAFR for the fiscal year ended June 30, 2014, and gained the Association of School Business Officials (ASBO) Certificate of Excellence for the first time. The School District was successful in earning the ASBO Certificate of Excellence for the Comprehensive Annual Financial Report for the year ended June 30, 2016, the third straight year of this achievement. This achievement is a source of pride for both the School Administration and the Board of Education. The vision and leadership of the Board is a necessity for maintaining such high standards for financial reporting. The Administration will again submit this year's report in the hopes of continuing this achievement.

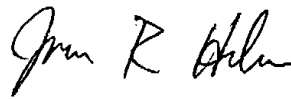
Acknowledgments

The preparation of this report could have not been accomplished without the dedication and effort of the entire Business Services department staff. We would like to express our gratitude and appreciation to all School District employees who assisted in the timely and accurate closing of the School District's financial records and the preparation of this report.

Respectfully submitted,



Steven L. Edwards
Superintendent



Jason R. Helsen
Director of Finance

Reeths-Puffer Schools

Elected Officials and Administrative Staff

2016-17 Board of Education

Kim Kelly, President

Mike Weessies, Vice President

Mary Schaab, Treasurer

Robert DeMuro, Secretary

Doug Brown, Trustee

Kathy Zahl, Trustee

Susan Blackburn, Trustee

2016-17 Administrative Staff

Steve Edwards, Superintendent

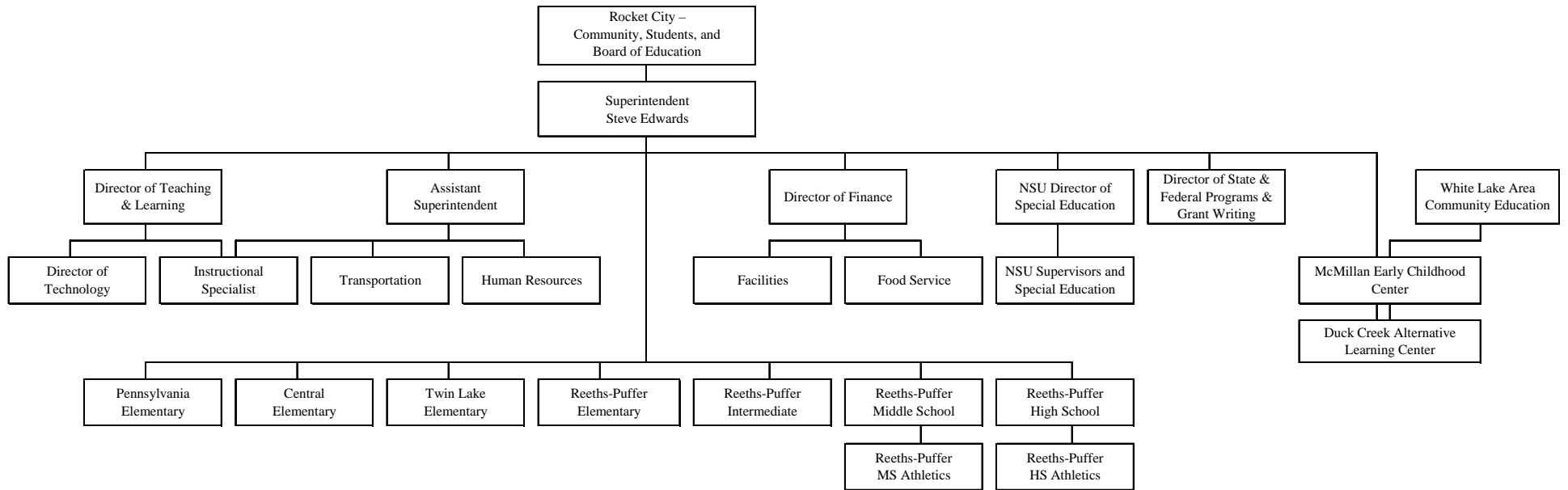
Rob Renes, Assistant Superintendent

Scott Green, Director of Special Education

Jason Helsen, Director of Finance

Terri Portice, Director of Teaching and Learning

Reeths-Puffer Schools ORGANIZATIONAL STRUCTURE





ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

The Certificate of Excellence in Financial Reporting
is presented to

Reeths-Puffer Schools

for its **Comprehensive Annual Financial Report (CAFR)**
for the **Fiscal Year Ended June 30, 2016.**

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards.



A handwritten signature in black ink, appearing to read 'Anthony N. Dragona', written over a horizontal line.

Anthony N. Dragona, Ed.D., RSBA
President

A handwritten signature in black ink, appearing to read 'John D. Musso', written over a horizontal line.

John D. Musso, CAE, RSBA
Executive Director

INDEPENDENT AUDITOR'S REPORT

October 20, 2017

Board of Education
Reeths-Puffer Schools
Muskegon, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Reeths-Puffer Schools (the School District), as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Education
Reeths-Puffer Schools
October 20, 2017
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Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Reeths-Puffer Schools as of June 30, 2017, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and pension information on pages 12 through 33 and 66 through 69 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Reeths-Puffer Schools' basic financial statements. The introductory section, budgetary comparison schedules, combining nonmajor fund financial statements, debt service funds financial statements, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining nonmajor fund financial statements, and debt service funds financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining nonmajor fund financial statements and debt service fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section, budgetary comparison schedules, and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Board of Education
Reeths-Puffer Schools
October 20, 2017
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Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 20, 2017, on our consideration of Reeths-Puffer Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Reeths-Puffer Schools' internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Reeths-Puffer Schools' internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Brickley DeLong, P.C." The signature is written in a cursive style with a large, looped initial 'B'.

Muskegon, Michigan

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

The management discussion and analysis report for Reeths-Puffer Schools (School District) is intended to assist the reader in focusing on significant financial issues, provide an overview of the School District's financial activity and identify changes in its financial position. This section of the financial statements also identifies all material deviations from the financial plan (initial budgets) and discloses individual fund issues and concerns that exist at the close of the fiscal year.

This information is required by GASB 34 (Governmental Accounting Standards Board's Statement No. 34). GASB 34 requires the presentation of two basic types of financial statements; namely, Government-Wide Financial Statements and Fund Financial Statements.

Overview of the Comprehensive Financial Statements

This comprehensive annual financial report consists of seven parts: (1) the introductory section, (2) the independent auditor's report, (3) management's discussion and analysis (this section), (4) the basic financial statements, (5) required supplementary information, (6) other supplemental information, and (7) the statistical section. The financial statements include notes that explain some of the information in the statements by providing detailed data. These statements are followed by a section of required supplementary information that further explains and supports the financial statements, utilizing a comparison to the School District's budget for the year. Additionally, the basic financial statements also include two kinds of statements that present different views of the School District.

Government-Wide Financial Statements

The government-wide statements provide a financial perspective of the School District as a whole. These statements use the "full accrual" basis of accounting. There are two (2) government-wide statements: the Statement of Net Position and the Statement of Activities.

The Statement of Net Position combines and consolidates governmental funds' current financial resources (short-term expendable resources) with capital assets and long-term obligations, whether they are currently available or not.

The Statement of Activities accounts for current year revenues and expenses regardless of when cash is received or paid (full accrual accounting). The intent of this statement is to summarize and simplify the information relative to funding received and expenditures made for various district services.

Fund Financial Statements

Fund statements are reported under the "modified accrual" method of accounting. Under this basis of accounting, revenues are recorded when received, except where they are measurable and available within sixty (60) days of the close of the fiscal year. Expenditures are accounted for in the period that goods and services are used in school programs; therefore, major payments during the summer for payrolls and benefits belonging to the year's instructional program are expensed on June 30th. In addition, capital asset purchases are expensed when placed in service and are not shown as assets in these statements. Debt payments made in the fiscal year are shown as expenditures in the current year and future debt obligations are not recorded here.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

Fund types include the General Fund, special revenue funds, debt retirement funds, capital projects funds and the agency funds. The General Fund is used to show the operational financial activities of the School District for the fiscal year. The primary funding sources for the General Fund are from local property taxes, state foundation grant per student, state categorical funding for specific programs, federal grants and inter-governmental transfers. A budgetary comparison schedule for the General Fund is presented as Required Supplementary Information. This schedule shows the initial budget adopted in June 2016, the final amended budget as of June 30, 2017, and how actual results compared.

Special revenue funds include the Food Service Fund and the Technology and Security Fund. Transactions dealing with the school food service program are recorded in the Food Service Fund and related accounts. The Technology and Security fund was added as a non-major special revenue fund, effective July 1, 2014. It accounts for the enhancement millage received through Muskegon Area ISD and the related expenditures, focused on technology and security enhancements.

The debt service funds are used to record debt payments of principal and interest amounts. Local property tax funds are used to pay the majority of debt, with any unmet needs being covered by the Michigan School Bond Loan Program and Michigan School Loan Revolving Fund. The fund for the 2015 Refunding Bonds, Series B is presented as a major fund again in 2016-17. The annual principal and interest payments required on this bond issue exceed the threshold to be presented as a major fund. Therefore, it is shown separate from the other debt service funds, which are presented as other governmental funds in the Other Supplemental Information section.

The capital projects funds are used to record the costs associated with the acquisition of land, construction or improvement of school facilities, and for equipment purchases in excess of \$5,000. The School District currently has one dedicated capital projects fund – the Building and Site Fund.

The agency funds, known as internal activity funds, are held in a trustee capacity for various student or school related groups' financial transactions. Monies in these funds are not available for general school use.

Budgetary comparison schedules cover the special revenue funds of the School District – Food Service Fund and Technology and Security Fund. These comparisons are presented as Other Supplemental Information and are not subject to audit. However, the Board of Education is required by law to adopt a budget for appropriations for those funds. These schedules show the initial budget adopted in June 2016, the final amended budget as of June 30, 2017, and how actual results compared.

Government-Wide Financial Results – Statement of Activities and Changes in Net Position

The net position deficiency shown below is the direct result of the School District using capital appreciation bonds and loans from the Michigan School Bond Loan and School Loan Revolving Funds to finance major facility construction projects over the past several years. Under Michigan School Bond Loan funding programs, the payments against principal and interest costs are delayed to some point in the future; therefore, interest costs compound due to their delayed payment.

The negative impact of funding school projects by utilizing these particular funding methods is further increased by the fact that the facility values associated with the borrowed funds are decreasing each year due to depreciation. These particular funding programs have been available for use by public schools where the community's tax base is insufficient to support the immediate costs of debt associated with meeting current facility needs. The particular capital appreciation bonds the School District has are currently not callable for refinancing at a lower rate.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

Furthermore, the net deficiency position of the School District has been exacerbated by the adoption of GASB Statement Number 68, which has greatly increased the long-term liabilities recognized by the School District. The School District's share of the unfunded liability for the MPSERS pension plan as of June 30, 2017, is approximately \$55 million. The adoption of GASB 68 and the impact of the new statement are explored in more depth in Footnotes I and J.

Statement of Net Position

	<u>For the Year Ended June 30,</u>	
	<u>2017</u>	<u>2016</u>
Assets		
Current assets	\$ 14,952,832	\$ 14,091,908
Capital assets (net of depreciation)	<u>50,404,567</u>	<u>51,841,095</u>
Total assets	65,357,399	65,933,003
Deferred outflows of resources		
Total assets and deferred outflows of resources	<u>74,122,838</u>	<u>73,756,891</u>
Liabilities		
Current liabilities	21,024,261	21,456,125
Long-term liabilities	<u>126,105,682</u>	<u>128,392,084</u>
Total liabilities	147,129,943	149,848,209
Deferred inflows of resources		
Total liabilities and deferred inflows of resources	<u>149,362,267</u>	<u>151,507,740</u>
Net Position		
Net investment in capital assets	594,530	(2,772,535)
Restricted funds	405,608	108,879
Unrestricted funds	<u>(76,239,567)</u>	<u>(75,087,193)</u>
Net position	<u>\$ (75,239,429)</u>	<u>\$ (77,750,849)</u>

- Current assets – Several asset categories have increased slightly as of June 30, 2017, compared to a year ago. Cash and investments, Due from Other Governmental Unit receivable balances, and prepaid items have all increased. Timing of receipts from grant draws, payments to vendors, and current year results all contributed to this situation.
- Capital assets – net capital assets were reduced by annual depreciation, and capitalized additions were relatively low once again. This resulted in a net decrease.
- Deferred outflows of resources increased in two distinct categories. Deferred charges due to refunding increased as the School District issued another refunding bond issue, resulting in significant savings to taxpayers. Deferred outflows related to pensions also increased compared to a year ago.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

- Current liabilities – decreased slightly from June 30, 2016. The amount of bond payments due within one year decreased slightly, as the School District continues to benefit from the refinancing of four bond issues in the past several years. Accounts payable and accrued liabilities also decreased slightly compared to a year ago. The other major liability in this area is the State Aid loan, which was consistent at \$6,000,000 outstanding at year-end.
- Long-term liabilities – decreased due to the bond principal payments made in 2016-17 and the bond refunding issues performed in 2015-16 and 2016-17. A significant portion of the amount of long-term liabilities recognized on the Statement of Net Position is the result of the implementation of GASB Statement Number 68. The School District recognized over \$53 million in long-term pension liability as of June 30, 2016, and over \$55 million for the same purpose as of June 30, 2017. This is discussed in greater detail in Footnotes I and J.
- The deficiency in the School District's net position has improved compared to a year ago, but has grown significantly from several years prior, directly as a result of the adoption of GASB Statement Number 68 and the recognition of the long-term pension liability.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

Statement of Activities

	<u>For the Year Ended June 30,</u>	
	<u>2017</u>	<u>2016</u>
District Wide Revenues		
Program Revenues		
Charges for services	\$ 565,458	\$ 574,338
Operating grants	10,570,351	9,401,533
General Revenues		
Property taxes	9,005,078	9,233,408
Unrestricted grants	25,318,240	24,199,630
Other revenues	145,809	152,150
Total revenues	<u>45,604,936</u>	<u>43,561,059</u>
District Wide Expenses		
Instruction	24,639,207	24,847,153
Support services	13,815,211	13,688,040
Community services	42,200	39,190
Food services	1,269,012	1,330,804
Athletics	896,777	870,495
Interest on long-term debt	2,390,222	3,360,850
Unallocated depreciation	40,887	40,887
Total expenses	<u>43,093,516</u>	<u>44,177,419</u>
Change in net position	2,511,420	(616,360)
Net position at beginning of year	<u>(77,750,849)</u>	<u>(77,134,489)</u>
Net position at end of year	<u>\$ (75,239,429)</u>	<u>\$ (77,750,849)</u>

The change reflected above is an increase in net position of approximately \$2,500,000, or approximately 3.4% of total assets. Overall, total revenue in 2016-17 increased by approximately \$2 million compared to 2015-16. Property tax revenue for debt service decreased slightly, as the School District was able to decrease its levy, from 10.82 mills to 10.39 mills. This was a product of modest tax base growth, along with School District efforts to refinance outstanding debt, and is consistent with the requirements of Public Act 437 of 2012. In the previous year, the implementation of GASB Statement No. 65 reduced operating grants significantly in order to record deferred inflows. In the current year, the change in deferred inflows was not nearly as significant. This is the biggest factor is the change in operating grants shown above, while the figures on the fund statements appear very comparable year-over-year. Unrestricted grants increased as per-pupil funding as well as pupil count increased in 2016-17, and other revenues were very comparable to the prior year.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
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Overall, expenses decreased by over \$1 million in 2016-17, compared to 2015-16. Instructional spending was very comparable to the prior year. Support services spending increased very slightly. The most significant change came in interest expense on long-term debt. The School District has aggressively refinanced outstanding bonds in the past several years, and this has brought costs down significantly.

Net Capital Asset Values

<u>Asset Category</u>	<u>July 1, 2016 Balance</u>	<u>Additions in 2016-17</u>	<u>Deductions in 2016-17</u>	<u>Change in Accumulated Depreciation</u>	<u>June 30, 2017 Balance</u>
Land	\$ 474,150	\$ -	\$ -	\$ -	\$ 474,150
Land Improvements	497,010	-	-	3,007	494,003
Construction in progress	222,613	-	222,613	-	-
Vehicles	408,815	19,899	225,325	(120,907)	324,296
Buildings & improvements	48,843,030	660,632	85,000	1,814,498	47,604,164
Furniture & equipment	1,395,477	377,404	23,881	241,046	1,507,954
Total	<u>\$51,841,095</u>	<u>\$ 1,057,935</u>	<u>\$ 556,819</u>	<u>\$ 1,937,644</u>	<u>\$ 50,404,567</u>

As shown above, capital assets, net of depreciation, decreased in value from July 1, 2016 to June 30, 2017. During 2016-17, the School District had slightly more than \$1 million in equipment purchases and projects that were capitalized, while accumulated depreciation increased by nearly \$2 million. As 2010 Capital Projects funds depleted several years ago, the School District has found itself with limited resources for capital improvements. For more information on capital assets, please see Note E in the notes to the financial statements.

Debt Obligations

<u>July 1, 2016</u>	<u>Additions</u>	<u>Deductions</u>	<u>June 30, 2017</u>	<u>Current</u>
\$84,941,103	\$25,540,715	\$28,541,910	\$ 81,939,908	\$10,835,461

The ending balance of debt obligations as of June 30, 2017 is lower than the beginning balance by approximately \$3,000,000. Additions shown above represent borrowing from the State of Michigan School Loan Revolving Fund and accreted interest on capital appreciation bonds, as well as Refunding Bonds issued during 2016-17. Reductions in outstanding debt include principal and interest payments made according to bonded debt schedules, and bonds refinanced during 2016-17. For more information on debt, please see Note H in the notes to the financial statements.

In February 2017, the School District issued \$15,415,000 in 2017 Refunding bonds to refinance outstanding debt at lower interest rates in order to lower costs and pass significant savings along to its taxpayers. This issue refinanced outstanding 2007 Refunding Bonds and achieved interest savings of approximately \$2,660,000.

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General Fund Budgetary Highlights

The State of Michigan's Uniform Budget Act requires that the local Board of Education approve the original budget for the upcoming fiscal year prior to July 1, the start of the fiscal year. When the budget is prepared each year, several unknown factors exist. Estimates are used for such major items as student count, employee contracts, state aid, staffing, and tax appeals. As a matter of practice and in accordance with Board policy and state law, the School District amends its budget periodically during the fiscal year. These revisions are made in order to deal with changes in revenues and expenditures that become known during the year. During the 2016-17 year, the budget was amended in January 2017 and June 2017.

One of the main assumptions impacting the School District's budget is the revenue received from State of Michigan through the per-pupil foundation allowance. The foundation grant for the 2016-17 year was \$7,511. This represented an increase of \$120 over the 2015-16 level, distributed on the 2x formula. The State of Michigan provided approximately \$69 per pupil in available supplemental funds through Section 147A MPSERS pension offset grant, similar to the level of prior years.

Revenue adjustments made during the 2016-17 budget process included:

- Pupil Count and State Aid (*January 2017, Budget Amendment #1; June 2017, Budget Amendment #2*) – A loss of 50 students was projected for 2016-17. The actual K-12 pupil count for 2016-17 was 3,769 – an increase of 13 students overall, and a positive change of 63 compared to initial estimates. The 2016-17 Foundation Allowance was \$7,511 per pupil, and this change resulted in a net gain of over \$400,000 in revenue. In addition to our traditional K-12 count, the School District kept our 34 students in the Duck Creek alternative education program on our rolls, for a total student count of 3,803 students.
- State Aid Special Education Revenue (*January 2017, Budget Amendment #1*) – In 2015-16, the School District chose not to renew our membership in the MAISD special education transportation consortium. That change, along with several other key changes in the NSU consortium and special education costs, resulted in increased state funding by approximately \$265,000.
- Increased Title I-A federal grant revenue and other grant updates (*January 2017, Budget Amendment #1*) – Our 2016-17 Title I-A allocation increased by approximately \$65,000. This was a combination of an increased final allocation as well as a slightly higher carryover figure from 2015-16. Corresponding adjustments were made in our expenditure budgets to account for the additional resources, and no impact on the budgeted bottom line was expected. Federal grants for Title programs represented approximately \$900,000 in total, and IDEA federal grants totaled over \$1.3 million in the 2016-17 budget, for a total over \$2.2 million in federal revenue.
- Other financing sources (*January 2017, Budget Amendment #1*) – A capital lease was signed with M.O.S. to refresh the copier and printer fleet. This required recognition of the full value of the financed equipment as other financing source revenue and the equipment as a capital outlay expense, with amortization of principal and interest over the 5-year contract term. The value of the equipment was over \$290,000, which resulted in increased revenue and capital outlay.
- MPSERS Pension Section 147C Stabilization (*January 2017, Budget Amendment #1*) – Initial rates suggested a small increase, but the final allocation released in November 2016 showed an increase of over \$180,000. Revenue and expenditures were increased to approximately \$2,317,000. This equated to 12.7% of payroll, an increase over the 2015-16 rate of 11.4%. This revenue stream represented about \$610 per pupil, or 6.2% of our total budget, received from the State of Michigan and passed right back to the pension program.

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- From the Initial Budget in June 2016 to Budget Amendment #2 in June 2017, total revenue increased by approximately \$1,550,000. The majority of this change (over \$1.2 million) came in state funding due to the increase in enrollment compared to expectations, the increase in section147C funding, and the increase in special education reimbursement. Another significant increase was in other financing sources (over \$260,000), to account for the capital lease.

The initial expenditure assumptions included a MPSERS base pension rate of 24.94% of payroll, a subsidized MPSERS rate of 11.4% of payroll, an increase in health insurance caps of 2.5% according to PA 152 limits, no wage increases for employees except as already settled according to contracts, and budget reductions of approximately \$900,000.

Expenditure adjustments made during the 2016-17 budget process included:

- Increased grant expenditures (*January 2017, Budget Amendment #1*) – to correspond with increases in grants listed above. Corresponding adjustments were made in our expenditure budgets to account for the additional resources, and no impact on the budgeted bottom line occurred as a result.
- Staffing (*January 2017, Budget Amendment #1*) – with increased student enrollment in fall 2016, additional staffing was needed in several areas. Most noticeably, elementary classroom teachers, special education teachers, and special education classroom paraprofessional positions were added throughout the School District.
- Copier and printer lease (*January 2017, Budget Amendment #1*) – A capital lease was signed with M.O.S. to refresh the copier and printer fleet. This required recognition of the full value of the financed equipment as other financing source revenue and the equipment as a capital outlay expense, with amortization of principal and interest over the 5-year contract term. The value of the equipment was over \$290,000, which resulted in increased revenue and capital outlay.
- Pension costs (*January 2017, Budget Amendment #1*) – Initial rates suggested a small increase, but the final allocation released in November 2016 showed an increase of over \$180,000. Revenue and expenditures were increased to approximately \$2,317,000. This equated to 12.7% of payroll, an increase over the 2015-16 rate of 11.4%.
- From the Initial Budget in June 2016 to Budget Amendment #2 in June 2017, total expenditures increased by approximately \$1,045,000. Nearly half of that overall increase was due to the capital lease and 147C increase, both of which had zero impact on the bottom line as “in and out” transactions.

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The initial budget called for an operating deficit of approximately \$48,000, while the final amended budget called for a surplus of approximately \$454,000, a change of approximately \$524,000, or about 1.4% of annual expenditures. The actual results reflect a surplus of approximately \$908,000; a positive swing of approximately \$454,000 compared to the final budget amendment, or about 1.2% of the total budget.

<u>2016-17 General Fund</u>			
	<u>Initial</u>	<u>Final</u>	<u>Actual</u>
	<u>Budget</u>	<u>Budget</u>	
Revenues			
Local revenue			
Local sources	\$ 3,055,600	\$ 3,009,240	\$ 2,988,760
Received from other districts	1,659,000	1,679,000	1,699,667
State revenue	29,383,750	30,625,250	30,642,906
Federal revenue	2,214,961	2,270,764	2,202,131
Transfers and other	106,000	383,163	366,877
Total revenues	\$ 36,419,311	\$ 37,967,417	\$ 37,900,341
 Variance of actual from budget	 \$ 1,481,030	 \$ (67,076)	
	4.1%	-0.2%	

<u>2016-17 General Fund</u>			
	<u>Initial</u>	<u>Final</u>	<u>Actual</u>
	<u>Budget</u>	<u>Budget</u>	
Expenditures			
Instruction	\$ 22,876,298	\$ 23,122,335	\$ 22,831,932
Instructional support	4,373,506	4,639,390	4,591,772
Business and Administration	4,156,869	4,509,949	4,344,072
Maintenance and Operations	2,580,146	2,593,943	2,638,828
Transportation	1,582,179	1,643,729	1,585,797
Athletics	764,184	784,008	802,909
Community, Transfers, and Other	134,462	219,812	196,584
Total expenditures	\$ 36,467,644	\$ 37,513,166	\$ 36,991,894
 Variance of actual from budget	 \$ 524,250	 \$ (521,272)	
	1.4%	-1.4%	
 Change in Fund Balance	 \$ (48,333)	 \$ 454,251	 \$ 908,447
 Variance of actual from budget	 \$ 956,780	 \$ 454,196	
Percentage of budgeted expenditures	2.6%	1.2%	

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Budget to actual analysis follows:

Revenue

- Local revenues lower than estimated: (\$21,000) – The variance represents less than 1% of this category. Property taxes came in slightly lower than final budgeted estimates, and miscellaneous revenue generated was lower than expected based upon past estimates.
- State revenues higher than estimated: \$18,000 – The variance represents less than 0.1% of this category. Revenues received were in line with estimates.
- Local revenue sources received from other districts higher than estimated: \$21,000 – A large portion of the amounts received in this category are not known until mid-August per the terms of the MAISD Act 18 distribution and special education ‘bill-back’ procedures. Actual revenue figures, received on August 16, 2017, slightly exceeded year-end expectations.
- Federal revenues lower than estimated: (\$69,000) – Since the full grant allocation must be appropriated, any carryover amounts show up as revenue coming in below estimates. Title I-A, Title II-A, and Title III budgets combined came in approximately \$68,000 under approved award amounts. IDEA revenue received matched approved award amounts. These grants are reimbursement-based, meaning this variance has no impact on the School District’s bottom line. These amounts will be carried over into the 2017-18 year.
- Incoming Transfers and Other Sources lower than estimated: (\$16,000) – This category represents indirect cost recovery from the food service fund, as well as irregular or non-recurring items like sale of fixed assets, insurance claim reimbursements, and prior period adjustments. The allowable food service indirect amount was about \$5,000 lower than budgeted and is governed by Michigan Department of Education guidelines. Other items came in approximately \$10,000 less than estimates, which were based upon historical amounts.

- Revenue lower than budgeted: approximately \$67,000 or less than 0.2% of the \$37.9 million budget.

Expenditures

Budget variances in expenditures by functional category are highlighted below.

- Instruction - approximately \$290,000 under budget or approximately 1.25% of this category. Approximately one-third of these savings were in basic instruction, the largest cost pool for the School District, with the remaining two-thirds occurring in added needs instruction.

In 2016-17, the School District continued to use temporary and substitute staffing to cover staff leaves and temporary assignments after initial staffing was set for the school year. Instructional salaries and benefits were under budget, and contracted services were slightly over budget, due to temporary and substitute teaching staff falling under a third-party contract with Muskegon Area Intermediate School District (MAISD). Combined basic instruction salaries, benefits, and contracted services, representing the total cost of instructional staff including teachers, came within \$15,000 under budget, or less than 0.1%, on the \$17.1 million total. Basic instruction non-staff costs combined to come in \$78,000 under budget, a significant contribution to the overall savings in this area.

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Added needs staff costs came in about \$134,000, or nearly 3%, under budget. Several staff leaves and mid-year turnover contributed to this savings figure. Supply spending came in about \$54,000 under budget, a significant savings in this area. Inter-district costs in the area of special education came in \$10,000 less than the \$480,000 estimate. These three figures apprise the total savings of approximately \$197,000, or around 3.7% of this functional budget. A significant portion of this savings is grant-funded and will carry over into the next fiscal year.

- Pupil and Instructional staff support - approximately \$48,000 under budget or 1% of this category. Total salaries and benefits were about \$5,000 under budget, or about 0.1% of the \$4.4 million total. A majority of budget savings – over \$27,000 - occurred in purchased services, with the remainder – about \$14,000 – in supplies. This functional area includes many grant-funded expenditures, which can carry over to the next year if left unspent.
- Business and Administration - approximately \$166,000 under budget or 3.7% of this category. Salaries and benefits were approximately \$68,000 under the \$3.4 million budgeted amount, or about 2%. Savings came about due to staff turnover, insurance savings, and unspent benefits such as tuition reimbursement. Contracted services savings were approximately \$60,000 of over \$650,000 budgeted. Approximately \$20,000 in capital outlay allocations went unspent. The fees and miscellaneous category had approximately \$20,000 in savings, as costs came in under budget or were covered through other means, including grants.
- Operations and Maintenance - approximately \$45,000 over budget or 1.7% of this category. Salaries and benefits were approximately \$18,000 under budget or about 2.8% of the approximately \$640,000 budgeted. Purchased services ran over budget, as the School District made investments in the grounds and physical plant. Supplies and utilities were in line with budget, as the School District energy efficiency plans continue to pay dividends.
- Transportation - approximately \$58,000 under budget, or 3.5% of this category. Salaries and benefits were under budget by approximately \$26,000, or around 12%, as the School District experienced turnover and had a position vacant for part of the school year. Contracted services were within \$4,000 of the nearly \$1.2 million budget, or about one-third of one-percent. Supply costs came in about \$23,000 under budget, or around 9%, as fuel costs remained low.
- Athletics - approximately \$19,000 over budget or 2.4% of this category. The variance was a result of team dues and fees costs, which exceeded budgeted estimates. Costs in this area have steadily grown as athletics participates in more fee-based competitions. Other athletics costs were in line or came in under budget.
- Other costs, including community services, interfund transfers, and School District capital outlay - approximately \$23,000 under budget or 10.6% of this category. Community services within grant funds came in about \$8,000 under budget, and facilities funds came in about \$15,000 under budget.

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Budget variances in expenditures by object category are highlighted below:

General Fund	2016-17	Percent	2016-17	Percent		Percent
<u>Expenditures by Object</u>	<u>Budget</u>	<u>of total</u>	<u>Actual</u>	<u>of total</u>	<u>Variance</u>	<u>of object</u>
Salaries and Wages	\$18,115,952	48.3%	\$17,932,707	48.5%	\$ 183,245	1.0%
Benefits	12,582,113	33.5%	12,418,158	33.6%	163,955	1.3%
Purchased services	3,903,586	10.4%	3,926,197	10.6%	(22,611)	-0.6%
Supplies	1,362,990	3.6%	1,210,759	3.3%	152,231	11.2%
Capital Outlay	400,604	1.1%	363,731	1.0%	36,873	9.2%
Other	1,147,921	3.1%	1,140,342	3.1%	7,579	0.7%
Total	<u>\$37,513,166</u>	100.0%	<u>\$36,991,894</u>	100.0%	<u>\$ 521,272</u>	1.4%

- Amounts spent on salaries and wages were lower than budgeted, while amounts spent on purchased services were slightly higher than budgeted. This is partially due to temporary and substitute staffing, which were high in 2016-17 relative to recent years. With several positions turning over mid-year and several staff on leave, spending was slightly less than expected overall.
- Amounts spent on employee benefits were under budget by approximately \$164,000 for several reasons. Pension costs, comprising nearly \$6.8 million, were within \$6,000 of estimates, or less than 0.1%. FICA taxes were about \$22,000 under budgeted estimates of \$1.3 million, or about 1.7%. As employees spend higher amounts for insurance coverage and save more in pre-tax savings programs, the costs of these taxes decline. Further savings came as the School District budget \$18,000 for unemployment costs and spent \$0. Insurance benefit costs were about \$101,000 lower than budgeted estimates of approximately \$4,100,000. Medical insurance for active employees came in approximately \$79,000 under budget, or about 2% of the total, while ancillary benefits such as dental and vision, which are partially self-funded, came in about 15% under budget. The School District was conservative in the area of benefits estimates, and savings helped cover cost overages in other areas as a result.
- Purchased services costs came in over budget by approximately \$23,000. This variance is a result of higher than expected contracted substitute and temporary staffing costs.
- Supply costs came in approximately \$152,000 under budget. Nearly two-thirds of this savings – about \$95,000 – comes in non-grant-funded areas of the budget. These savings are evenly split among utilities, instruction and instructional support, and transportation fuel line items. Much of the grant-funded savings will carry over into the 2017-18 budget. While the exact reasons for these savings are varied across the School District, this figure supports the idea that initiatives such as building and classroom fundraising, relationship development with area businesses, and an increased reliance on technology and other non-consumable in the classroom are resulting in cost savings for the School District budget.
- Capital outlay spending in 2016-17 is higher than the past several years. Largely, this is due to the capital lease for the copier and printer fleet. Spending came in about \$37,000 under budget. This is due to several small variances across the School District, and aided by the resources that the Technology and Security Fund have provided.

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- The other category includes costs such as dues and fees, borrowing and interest costs, special education tuition billings, and software licenses, and it was about \$8,000 under budget, or less than 1%.
- Total expenditure savings: \$521,000 or 1.4% of the total \$37.5 million budget.

General Fund Year-to-Year Comparison of Actual Results

	<u>2017</u>	<u>2016</u>	<u>Difference</u>
Revenues			
Local revenue			
Local sources	\$ 2,988,760	\$ 3,038,645	\$ (49,885)
Received from other districts	1,699,667	1,814,924	(115,257)
State revenue	30,642,906	29,312,664	1,330,242
Federal revenue	2,202,131	2,310,714	(108,583)
Transfers and other Sources	366,877	102,690	264,187
Totals revenues	<u>\$37,900,341</u>	<u>\$36,579,637</u>	<u>\$ 1,320,704</u>
Expenditures			
Instruction	\$22,831,932	\$23,147,716	\$ (315,784)
Instructional support	4,591,772	4,548,808	42,964
Administration	4,344,072	3,888,682	455,390
Maintenance	2,638,828	2,665,524	(26,696)
Transportation	1,585,797	1,557,083	28,714
Athletics	802,909	791,816	11,093
Other costs	196,584	112,531	84,053
Total expenditures	<u>\$36,991,894</u>	<u>\$36,712,160</u>	<u>\$ 279,734</u>

In comparing 2016-17 results to 2015-16 results, several things become evident. Total revenues increased by approximately \$1.3 million, or 3.5% from the 2015-16 total. Looking a little closer, we can identify several important factors by category.

- Local revenues showed a slight decrease from the previous year. Property taxes, charges for services, and miscellaneous revenue came in slightly lower than the prior year, while athletic revenue increased slightly.
- Local revenues received from the ISD and other districts decreased by about \$115,000 from 2015-16. While MAISD Act 18 distributions were almost identical to a year ago, inter-district billings were lower mostly due to NSU changes, and MAISD Medicaid revenue declined slightly as well.

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- State revenues increased significantly due to several factors: an increase in the foundation allowance, increased student count, increased allocation for Section 147C MPSERS Rate Stabilization funding, and increased special education reimbursement due to cost increases and changes in the School District's approach for transportation.
- Federal revenue decreased by about \$109,000, a change of about 4.7%. The School District experienced decreased Title I-A and IDEA special education grant allocations compared to 2015-16, while the amount of the smaller Title II-A and Title III grants increased.
- Interfund transfers and other sources increased due to the funding of the capital lease of \$292,000. Several items in this category are irregular and unpredictable.

Total expenditures increased by approximately \$280,000 in 2016-17, or 0.8% higher than 2015-16 levels. As detailed below, about \$200,000 of this increase was due to increased Section 147C MPSERS stabilization costs paid to the State of Michigan. Without this large amount, 2016-17 is very comparable in total to 2015-16. In terms of a functional breakdown, there are several important factors that we can identify when comparing fiscal years:

- Instructional spending decreased by approximately \$316,000 from 2015-16 to 2016-17, the first time in several years that we saw an overall decrease in this area. The largest decrease came in salaries and wages, as a combination of reductions, employee turnover, and modest contract and pay rate changes brought costs down. The School District showed higher costs in capital outlay, to account for the capital lease, and inter-district tuition costs, both for alternative education and special education center programs.
- Instructional Support costs increased slightly by approximately \$43,000, or less than 1%. Salaries and benefits accounted for most of the increase, purchased services also increased slightly, and supplies and miscellaneous spending decreased slightly. After several years of big changes, spending was stable in this area for 2016-17.
- Administrative costs increased by approximately \$455,000. Approximately \$156,000 of this increase was due to the capital outlay recognized as part of the capital lease. About two-thirds of the remaining increase came in staffing costs. Salaries and wages increased by approximately \$91,000. This was partially due to temporary assignments and adjustments, and partially due to use of technology and security fund to offset some costs in the previous year. Benefits costs increased by approximately \$100,000, with over half of that in retirement costs alone, and much of the remainder coming in the cost of employee insurance. More employees chose coverage in this category, as the cost to employees has remained reasonable while other plans' costs have greatly increased in recent years. Contracted services costs increased by approximately \$67,000, supply costs increased by approximately \$10,000, and other costs increased by approximately \$30,000. Increased expenditures in this category included interest costs on the state aid note, increased tax abatements received through Muskegon County, and increased technology licenses.
- Maintenance costs decreased by approximately \$27,000. Costs have been very comparable over the past four years, ranging by no more than \$50,000 in that time, or less than 2% of the \$2.6 million budget. Salaries and benefits increased very slightly. Purchased services decreased significantly, by \$67,000 or 5%. Contracted services spending went down as the operations staff continues to address needs of the School District in-house whenever possible. Utilities spending increased by about \$37,000, as electric rates increased in 2016-17.
- Transportation costs increased by approximately \$29,000 or about 1.8%. Staffing costs decreased slightly, mostly due to turnover during the year. Contracted services costs increased by approximately \$50,000, with the majority of that increase occurring through the contract with Dean Transportation. Fuel costs declined slightly as prices stayed low, and other costs declined as there were no inter-district billings.

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- Athletics spending increased by \$11,000 or 1.4%. Cost increases occurred in the areas of team fees and capital outlay for facility and equipment upgrades.
- Other costs increased by \$84,000. Principal and interest on the capital lease payments account for \$66,000 of this increase, and the remainder came in the form of a facilities study performed in 2016-17 with the aid of architects and construction experts. Other costs were consistent with 2015-16.

General Fund Revenue and Other Financing Sources

Revenues	<u>2016-17</u>	<u>Percent</u>	<u>2015-16</u>	<u>Percent</u>
State revenue	\$ 30,642,906	80.9%	\$ 29,312,664	80.1%
Local sources	2,988,760	7.9%	3,038,645	8.3%
Federal revenue	2,202,131	5.8%	2,310,714	6.3%
Local from other districts	1,699,667	4.5%	1,814,924	5.0%
Other sources	366,877	1.0%	102,690	0.3%
Total revenues	<u>\$ 37,900,341</u>	<u>100.0%</u>	<u>\$ 36,579,637</u>	<u>100.0%</u>

As indicated above, funding from the State of Michigan is the School District's largest source of revenue, which accounts for over eighty percent of the total budget. Thus, the financial stability of the School District rests primarily with the economic health of the State of Michigan. Local sources and federal sources both decreased slightly. While the School District planned proactively to deal with these changes, this further highlights the reliance on State revenue. Inter-district revenue declined with changes in the NSU consortium, as the special education programs made more efficient usage of IDEA federal funds. Other sources increased significantly due to the funding of the capital lease. Items in this area often represent special or non-recurring items which can be unpredictable from year-to-year.

General Fund Expenditures by Function

Expenditures	<u>2016-17</u>	<u>Percent</u>	<u>2015-16</u>	<u>Percent</u>
Instruction and Instructional Support	\$ 27,423,704	74.1%	\$ 27,696,524	75.4%
Business and Administration	4,344,072	11.7%	3,888,682	10.6%
Maintenance and Operations	2,638,828	7.1%	2,665,524	7.3%
Transportation	1,585,797	4.3%	1,557,083	4.2%
Athletics	802,909	2.2%	791,816	2.2%
Community, Transfers, and Other	196,584	0.5%	112,531	0.3%
Total expenditures	<u>\$ 36,991,894</u>	<u>100.0%</u>	<u>\$ 36,712,160</u>	<u>100.0%</u>

As indicated above, the School District spends nearly three-quarters of its budget – over \$7,200 per student – on direct classroom instruction and instructional support services. The School District spends 7.1% of its budget or approximately \$694 per pupil on maintenance and operation costs, and 4.3% or approximately \$417 per pupil on transportation of its students.

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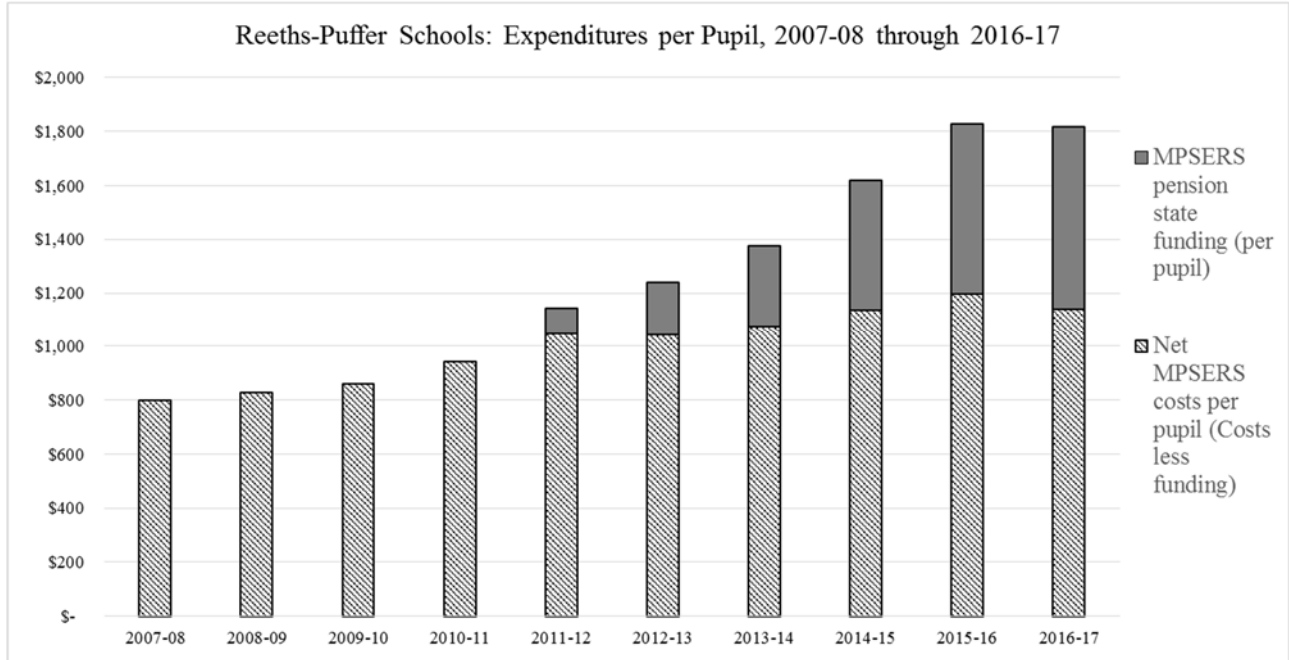
The Effect of MPSERS Pension Changes

In the 2011-12 fiscal year, the State of Michigan implemented Section 147A MPSERS Offset funding, which provides additional revenue to offset increasing pension costs, without added costs to the School District bottom line. In June 2013, the state announced Section 147C MPSERS Pension Stabilization funding, which provides additional revenue but also increased pension expenditures, leaving no impact on the bottom line. This program increased total revenue and total expenditures substantially. For a short period of time in 2014-15, the state also distributed pension stabilization funds through Section 147D MPSERS One-Time Liability funding. The general fund budget has increased substantially over the last four years as a result of these programs, as shown in the table below:

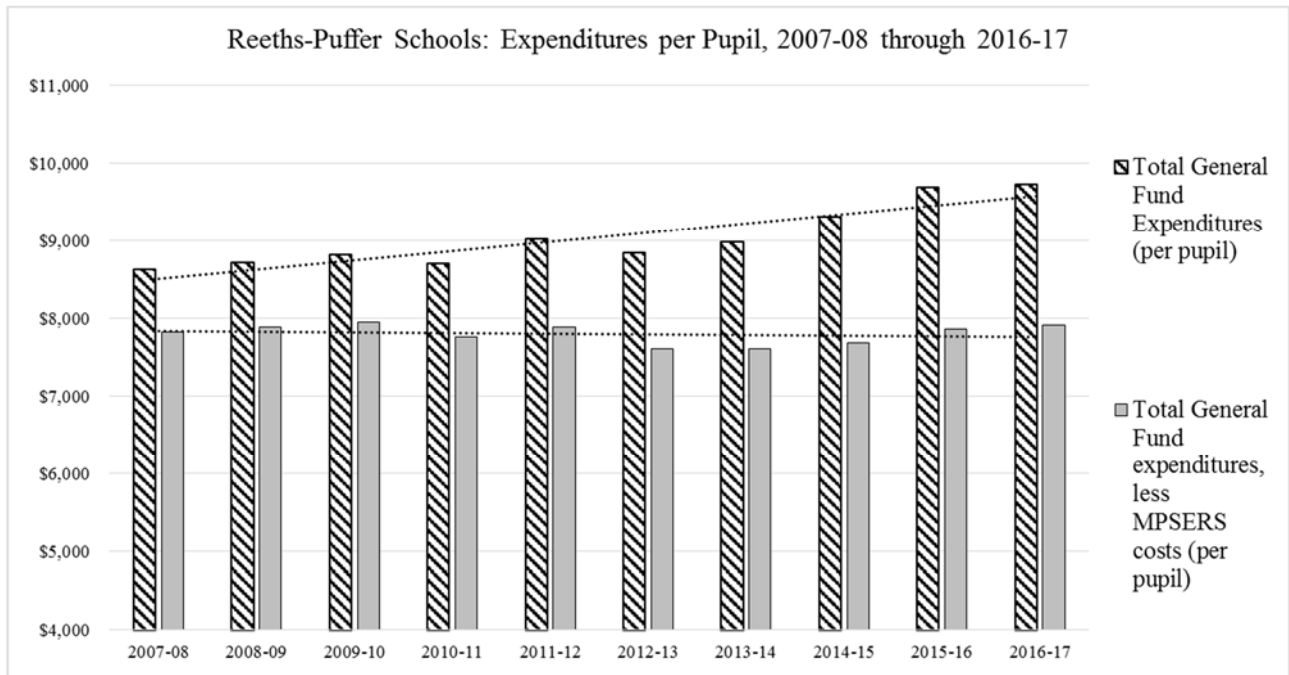
<u>MPSERS State Aid Funding through Section 147</u>								
<u>Fiscal Year</u>	<u>147A</u>	<u>% of</u>	<u>147C</u>	<u>% of</u>	<u>147D</u>	<u>% of</u>	<u>Total Section</u>	<u>% of</u>
	<u>Funding</u>	<u>Payroll</u>	<u>Funding</u>	<u>Payroll</u>	<u>Funding</u>	<u>Payroll</u>	<u>147 Funding</u>	<u>Payroll</u>
2011-12	\$ 364,749	2.0%	\$ -	0.0%	\$ -	0.0%	\$ 364,749	2.0%
2012-13	388,080	2.2%	367,581	2.1%	-	0.0%	755,661	4.2%
2013-14	247,745	1.4%	916,655	5.1%	-	0.0%	1,164,400	6.4%
2014-15	254,922	1.4%	1,565,454	8.6%	45,505	0.2%	1,865,881	10.2%
2015-16	263,761	1.4%	2,130,329	11.5%	-	0.0%	2,394,090	12.9%
2016-17	<u>261,534</u>	1.5%	<u>2,317,651</u>	12.9%	<u>-</u>	0.0%	<u>2,579,185</u>	14.4%
Cumulative Total	<u>\$1,780,791</u>		<u>\$7,297,670</u>		<u>\$ 45,505</u>		<u>\$ 9,123,966</u>	

These amounts, while helping the School District deal with skyrocketing pension costs, have inflated School District costs as well. The total per-pupil pension obligation of the School District has more than doubled over the past ten years, from \$799 in 2007-08 to \$1,817 in 2016-17. The net cost for 2016-17 was \$1,139 per-pupil. For the first time in ten years, the total and net cost per-pupil declined slightly compared to the previous year. The total pension cost per-pupil has increased \$674 compared to five years ago, a total cost increase of approximately \$2,565,000. The net cost to the School District has increased \$91 per-pupil over that time, or approximately \$350,000 annually. The trend over the last ten years is illustrated on a per-pupil basis in the graph below.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
 For the Fiscal Year Ended June 30, 2017



Without the additional funding and extra expenditures, the School District's total general fund budget would be closer to \$35 million in 2016-17 instead of approximately \$37 million. The impact, shown in the graph below, is that while the School District is spending more per-pupil in total, there is a larger portion that is going back into the State of Michigan MPSERS pension system. This means there is a flat or declining amount of resources that can be devoted to employee salaries, insurance benefits, supplies, and purchased services.



Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
 For the Fiscal Year Ended June 30, 2017

Other Governmental Funds – June 30, 2017

	<u>Technology and Security</u>	<u>Food Service</u>	<u>Debt Service</u>	<u>Building and Site</u>
Beginning Balance	\$ 88,065	\$ 246,088	\$ 428,584	\$ 318,342
Revenues	615,360	1,339,652	24,195,490	111,677
Expenditures	464,757	1,327,731	23,954,515	244,688
Ending Balance	<u>\$ 238,668</u>	<u>\$ 258,009</u>	<u>\$ 669,559</u>	<u>\$ 185,331</u>

As shown above, the School District accounts for portions of its operations in separate funds from the General Fund. Generally, the classifications shown above are required by law. Each area shown above retains a healthy, appropriate amount of fund balance at June 30, 2017.

The Technology and Security fund was added as a non-major special revenue fund, effective July 1, 2014. The voters of Muskegon Area ISD approved a 10-year, 1 mill levy to local districts in February 2014 to fund technology and security enhancements. The levy is received countywide and distributed to the eleven districts on a per-pupil basis. Reeths-Puffer began receiving property tax receipts through Muskegon Area ISD starting in July 2014.

The School District's annual allocation is approximately \$610,000. As the School District enters the fourth year of the ten-year millage, we are proud of the accomplishments of this program. The School District has improved school security at all sites, installed a secure entrance at the High School, implemented a new police liaison program, strengthened the technology infrastructure and backbone, and provided numerous for student and staff technology devices. The School District has continued with a successful program that allows teachers and staff to submit requests for technology purchases to support their curriculum and instruction. Future plans include further investments in the School District security systems as well as in instructional classroom technology.

More detail on each fund or fund type shown above is available in the other supplemental information section of the CAFR.

Currently known facts, decisions, and conditions affecting the 2017-18 School Year

2017-18 Initial General Fund Budget (June 2017 Budget Hearing)

The adopted budget for the 2017-18 fiscal year projects a surplus of \$92,000. This budget will be amended to reflect updated factors such as foundation grant information, actual student counts, and final staffing levels. This budget is based upon certain assumptions as well as a net of \$200,000 in estimated reductions. The main assumptions for the 2017-18 budget are:

- State Aid Revenue – funding is based upon the conference committee report agreed to by the House and Senate and released on June 8, 2017. In recent years at this time, we've had the conference committee report released in late May or early June, which is approved by both House and Senate, and is expected to be signed into law by the Governor. This year, there were more spirited negotiations and greater debate than in the past several years. Despite the Governor's office not being involved in this year's conference committee report, our budgeted revenue increases are very close to his original budget proposal from February, 2017. This is how this year's budget is expected to affect our School District:

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

- Foundation Allowance – a 2x formula increase is expected to yield an increase of \$120 per pupil, making the projected 2017-18 foundation allowance \$7,631 per pupil. While this is the highest that the foundation allowance has ever been in nominal dollars, it's still below the level of the year 2000 when adjusted for inflation. This will result in an increase of approximately \$456,000 in state aid for the 2017-18 year.
- At-Risk Section 31A – the 2017-18 state budget is expected to bring a significant increase in At-Risk funding. Our initial estimate suggest an increase of approximately \$400,000, bringing the School District's grant to approximately \$1.4 million. Existing supplemental instructional and student service positions, as well as early elementary literacy initiatives, are the main objectives in this grant, and this boost in funding should increase and improve services to students in need.
- Pupil Count – enrollment is projected to be flat with 2016-17 levels. In 2016-17, the School District gained 13 students, when a loss of 50 was projected. The projected K-12 pupil count for 2017-18 is 3,769. This continues to be one of the most significant drivers of our overall financial health, and building offices as well as central office will be monitoring enrollment closely up to and through count day in October 2017.
 - In addition to our traditional K-12 count, Reeths-Puffer will continue to keep our students in the Duck Creek alternative ed program on our rolls (currently about 34 student fte). In doing so, we retain state aid count for these students, and we will pay WLACE for program costs. The result is a projected total student count of approximately 3,803 students.
- MPSERS Pension Revenue and Expenditures:
 - Pension rates are projected to increase for 2017-18. The base pension rate will go from 24.94% to 25.56%. This change results in approximately \$120,000 in increased expenditures district-wide. This increases projected pension expenditures to more than \$7 million in the 2017-18 budget. This represents nearly 19% of our total general fund expenditures.
 - Section 147C Stabilization – this is the state-funded “in & out” portion of the MPSERS pension program. Initial rates suggest a small change, but the final allocation will likely not be known until November 2017. We have included 147C revenue and expenditures at the same level as 2016-17, or approximately \$2,320,000. Since final figures depend on payroll amounts reported statewide, this amount is subject to change. This amount equates to about \$610 per pupil that is received from the State of Michigan and passed right back to the pension program. Without it, our pension rate could easily exceed 38% of payroll. This amount represents about 5.8% of our total general fund budget. This expenditure category alone is expected to account for almost \$200,000 of grant-funded expenditures. While the benefit of the state offset is undeniable, this makes grant budgeting more challenging.
 - MPSERS offset section 147A – this is expected to remain at the same level in the 2016-17 budget, helping to offset total pension costs. The School District receives approximately \$260,000 per year, which equates to about \$69 per pupil.
- Grant Revenue Assumptions:
 - Title I-A – The School District's initial allocation is projected to decline by as much as \$108,000. Initial allocations from MDE are always made conservatively, and the final grant award will likely be known in the fall after school starts. This decrease in revenue will require a change in approach for Title I-A services to students. The preliminary plan is to reduce staffing in Title I-A and use State of Michigan 31A funds to support math and literacy efforts at the elementary level. The School District will also continue to have State of Michigan 35 Early Literacy Grant funds available in 2017-18. The total projected revenue available for the Title grant cluster is approximately \$750,000.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

- Title II-A – Our initial allocation has declined by approximately \$28,000 compared to the 2016-17 amount. Initial allocations from MDE are always made conservatively, and the final grant award will likely be known in the fall after school starts. In addition, the School District spent a large carryover allocation in 2016-17, focused on teacher professional development and math and reading coaching. As a result, the projected total available is a significant decrease from 2016-17. The School District will continue to use a combination of Title I-A, Title II-A, Section 35, and Section 31A to fund math and literacy initiatives in 2017-18.
- Title III – This was a new grant source for 2015-16, and continued into 2016-17. The available allocation for 2017-18 is not yet known, so a continuation budget is included in this recommendation. Any adjustments needed in 2017-18 will be made in the future and will likely be minimal, since this grant is currently approximately \$11,000 in total.
- IDEA – Per-student allocations passed through MAISD are projected to be very similar to 2016-17. Slight staffing and other cost adjustments have been made in the 2017-18 budget. The four-district NSU consortium will continue in 2017-18. The total projected revenue available among four IDEA grants is approximately \$1,350,000.
- State of Michigan Section 35 Early Literacy – this was a new grant source for 2015-16, bringing in an annual allocation of approximately \$40,000. The School District has used this grant to help pay for a portion of reading specialist positions as well as funding MEC tutors at the elementary level. This grant is projected to continue in 2017-18 at a similar level and will continue to be devoted to elementary literacy.
- Section 31A At-Risk – is addressed above in the state funding section, and is another significant grant source in this budget at a projected \$1.4 million.
- Staffing – this budget projects a net reduction of 2 teaching positions, with reductions made through attrition. In addition, there are a number of retirements that are projected to result in 2017-18 cost savings. This budget is based all known placements as of June 2, 2017. Administration has made a concerted effort to identify and communicate placements before the close of the 2016-17 school year.
- Compensation – salaries and wages are included at projected amounts. Contracts are settled with all three units for 2017-18. The R-PEA contract calls for a step advancement and 1% increase if state aid is increased by \$50 or more per pupil. Multi-year contracts with R-P OPPA and R-P MTFS continue to be in effect for the 2017-18 year, and call for modest increases in wages. Total salaries and wages for are budgeted at about \$18.4 million, or nearly 50% of the School District's total general fund expenditures.
- Insurance benefits – insurance costs have been increased by 3.3%, or the allowable percentage increase under PA 152. For all three bargaining units – R-PEA, R-P OPPA, and R-P MTFS - contracts are in place that dictate the caps to be used for 2017-18. Total insurance benefits are projected at approximately \$4.2 million, or over 11% of general fund expenditures.
- Transportation – the School District is entering the third year of a transportation contract to Dean Transportation. Program costs for 2017-18 will increase slightly over 2016-17 levels. Projected costs are based upon the contract amounts agreed upon in June 2015.
- Review of all other known factors, including staffing assignments and major contracts, have resulted in slight changes in other areas of the budget compared to the 2016-17 baseline.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

Factoring in all the above assumptions leaves us with approximately \$38.1 million in revenue and \$38 million in expenditures for a projected surplus of \$92,000. Our projected beginning fund balance for 2017-18 is approximately \$3.22 million, or 8.6% of 2016-17 expenditures, and this initial budget will take us to approximately \$3.31 million at the conclusion of the year, or 8.7% of projected 2017-18 expenditures.

Consumers Energy Property Tax Appeal and Effects of Public Act 437 of 2012

In October 2011, management became aware of significant property tax appeals entered into by Consumers Energy, the School District's largest taxpayer. On June 26, 2012, the City of Muskegon and Consumers Energy entered into a stipulation agreement that resulted in paybacks of over \$4.5 million in property tax refunds to Consumers. Of this total, nearly \$2 million was the responsibility of Reeths-Puffer Schools. Payments were made during 2012-13 to clear the School District of liabilities that were previously accrued. Over \$1.36 million in operating tax refunds was paid in August 2012, with the remainder of approximately \$635,000 paid in January 2013.

Current and future taxable values have been negotiated between the City of Muskegon and Consumers Energy, with the total Consumers value in the Reeths-Puffer School District declining from over \$77 million in 2012, to approximately \$22 million as of June 30, 2017. The impact of these declines, along with the implementation of Public Act 437 of 2012, have forced the School District to increase tax rates.

Public Act 437 of 2012 requires a recalculation of the School District's millage rate since the School District participates in the School Bond Loan Fund. This recalculation is used to gauge compliance with the mandatory loan repayment date (MLRD), which occurs in the year 2033. A significant taxable value loss such as this puts the School District in MLRD non-compliance, and requires a millage increase.

The millage rate for 2014-15 was increased by 1.0 mills to 9.37 mills, or an 11.49% increase, equal to the loss in taxable values experienced over the past five years. For 2015-16, a slight taxable value increase was experienced by the School District. This increase forced the School District to gain compliance with the MLRD, meaning an even bigger increase to 10.82 mills. For 2016-17, the School District was fortunate to be able to reduce the millage rate to 10.39 mills based upon some modest growth. In 2017-18, the same is true and the rate has been reduced again to 9.75 mills.

As of June 30, 2017, the School District has refinanced all four possible bond issues within the past two fiscal years. Administration has seen the positive impacts of these changes in impact to the 2017-18 levy, hopeful that taking advantage of these refinancing opportunities will help mitigate any potential future millage increases, and will help the School District stabilize and reduce the millage rate in the longer term.

Reeths-Puffer Schools
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Fiscal Year Ended June 30, 2017

Post-Retirement Benefits

The School District has a post-retirement benefit plan, created as a result of clauses in the collective bargaining agreement with the R-PEA, which guarantees certain insurance payments for up to ten years after retirement from the School District. In 2016-17, the School District utilized a pay-as-you-go method and recognized approximately \$182,000 in costs. Per the actuary analysis, the School District should have contributed approximately \$286,000 as the required annual contribution, to offset increasing costs and keep the liability from increasing. The total estimated current liability in present value dollars is \$1,310,635. If the program were discontinued today and no new members joined, this would be the cost for the School District to pay its current members. Per GASB regulations, the School District is not required to recognize this liability or the required annual contribution in the General Fund financial statements. This liability is recognized in the government-wide Statement of Net Position. The costs of this plan and the unfunded liability are projected to continue to increase in 2017-18 and beyond. The School District will have to make a decision on how to fund this liability and deal with these costs. While changes have been made to the program to reduce future costs of the program, discontinuing this program may prove difficult, as the majority of its entrants and the related costs come from a negotiated union contract. Another option may involve creating an internal service fund and setting funds aside on an annual basis to fund the increase in the liability. This would require appropriation of additional General Fund money not currently in the budget and would likely result in decreasing the General Fund balance until contributions catch up with the retiree insurance liability. For more information, see Note J in the footnotes to these financial statements.

Employee Contracts (MEA affiliates)

As of the report date, all organized labor groups are under contract for the 2017-18 year with settled contracts. The certified staff contract (teachers and professional instructional support) was ratified in September, 2016, and expires August 15, 2018. The contract with the maintenance/food service/transportation group expires June 30, 2018. The contract with the secretarial/para-professional group expires June 30, 2018.

Requests for Information

This financial report is designed to provide the School District's citizens, taxpayers, parents, students, investors, and creditors with a general overview of the School District's finances and to show how the School District accounts for the money it receives. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Jason Helsen, Director of Finance, Reeths-Puffer Schools, 991 W. Giles Road, Muskegon, Michigan 49445, telephone number (231) 719-3110.

Reeths-Puffer Schools
STATEMENT OF NET POSITION
June 30, 2017

	Governmental activities
ASSETS	
Current assets	
Cash and cash equivalents	\$ 7,160,000
Receivables	146,413
Due from other governmental units	7,213,833
Inventories	10,845
Prepaid items	421,741
Total current assets	14,952,832
Noncurrent assets	
Capital assets, net	
Nondepreciable	934,170
Depreciable	49,470,397
Total noncurrent assets	50,404,567
Total assets	65,357,399
DEFERRED OUTFLOWS OF RESOURCES	
Deferred charges on refunding	709,823
Related to pensions	8,055,616
Total deferred outflows of resources	8,765,439
Total assets and deferred outflows of resources	74,122,838
LIABILITIES	
Current liabilities	
State aid loans	6,000,000
Accounts payable and accrued liabilities	3,249,280
Due to other governmental units	894,174
Unearned revenue	45,346
Bonds and other obligations, due within one year	10,835,461
Total current liabilities	21,024,261
Noncurrent liabilities	
Bonds and other obligations, less amounts due within one year	71,104,447
Net pension liability	55,001,235
Total noncurrent liabilities	126,105,682
Total liabilities	147,129,943
DEFERRED INFLOWS OF RESOURCES	
Related to pensions	2,232,324
Total liabilities and deferred inflows of resources	149,362,267
NET POSITION	
Net investment in capital assets	594,530
Restricted for debt service	405,608
Unrestricted	(76,239,567)
Total net position	\$ (75,239,429)

The accompanying notes are an integral part of this statement.

Reeths-Puffer Schools
STATEMENT OF ACTIVITIES
For the year ended June 30, 2017

<i>Functions/Programs</i>	Program Revenue		Net (Expense) Revenue and Changes in Net Position
Expenses	Charges for services	Operating grants and contributions	Governmental activities
Governmental activities			
Instruction	\$ 24,639,207	\$ -	\$ 5,440,268
Support services	13,815,211	15,063	4,151,478
Community services	42,200	11,013	41,983
Food services	1,269,012	388,485	936,622
Athletics	896,777	150,897	-
Interest on long-term debt	2,390,222	-	-
Unallocated depreciation	40,887	-	-
Total governmental activities	\$ 43,093,516	\$ 565,458	\$ 10,570,351
General revenues			
Property taxes			9,005,078
Grants and contributions not restricted to specific programs			25,318,240
Investment earnings			31,678
Miscellaneous			114,131
Total general revenues			34,469,127
Change in net position			2,511,420
Net position at beginning of year			(77,750,849)
Net position at end of year			\$ (75,239,429)

The accompanying notes are an integral part of this statement.

Reeths-Puffer Schools
BALANCE SHEET
 Governmental Funds
 June 30, 2017

	<u>General Fund</u>	<u>2015 Refunding Bonds Series B</u>	<u>Other governmental funds</u>	<u>Total governmental funds</u>
ASSETS				
Cash and cash equivalents	\$ 5,703,199	\$ 64,549	\$ 1,392,252	\$ 7,160,000
Receivables	146,413	-	-	146,413
Due from other governmental units	7,211,245	-	2,588	7,213,833
Due from other funds	305,924	-	237,829	543,753
Inventories	-	-	10,845	10,845
Prepaid items	390,541	-	31,200	421,741
Total assets	\$ 13,757,322	\$ 64,549	\$ 1,674,714	\$ 15,496,585
LIABILITIES				
State aid loans	\$ 6,000,000	\$ -	\$ -	\$ 6,000,000
Accounts payable	169,886	-	4,512	174,398
Accrued liabilities	2,746,882	-	-	2,746,882
Due to other governmental units	894,174	-	-	894,174
Due to other funds	237,829	500	305,424	543,753
Unearned revenue	32,135	-	13,211	45,346
Total liabilities	10,080,906	500	323,147	10,404,553
FUND BALANCES				
Nonspendable				
Inventories	-	-	10,845	10,845
Prepaid items	390,541	-	31,200	421,741
Restricted				
Debt service	-	64,049	669,559	733,608
Food services	-	-	247,164	247,164
Technology	-	-	207,468	207,468
Committed for capital projects	-	-	185,331	185,331
Unassigned	3,285,875	-	-	3,285,875
Total fund balances	3,676,416	64,049	1,351,567	5,092,032
Total liabilities and fund balances	\$ 13,757,322	\$ 64,549	\$ 1,674,714	\$ 15,496,585

The accompanying notes are an integral part of this statement.

Reeths-Puffer Schools
**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
 TO THE STATEMENT OF NET POSITION**
 June 30, 2017

Total fund balances—governmental funds \$ 5,092,032

Amounts reported for governmental activities in the Statement of
 Net Position are different because:

Capital assets used in governmental activities are not current
 financial resources and are not reported in the governmental funds.

Cost of capital assets	\$ 80,251,199	
Accumulated depreciation	<u>(29,846,632)</u>	50,404,567

Deferred charges on refunding are not capitalized and amortized
 in the governmental funds.

Deferred charges on refunding	1,072,170	
Accumulated amortization	<u>(362,347)</u>	709,823

Deferred inflows and outflows of resources related to pensions
 are not reported in the governmental funds.

Deferred outflows of resources - related to pensions	8,055,616	
Deferred inflows of resources - related to pensions	<u>(2,232,324)</u>	5,823,292

Accrued interest in governmental activities is not reported in the
 governmental funds.

(328,000)

Long-term obligations in governmental activities are not due and
 payable in the current period and are not reported in the
 governmental funds.

(136,941,143)

Net position of governmental activities

\$ (75,239,429)

The accompanying notes are an integral part of this statement.

Reeths-Puffer Schools
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Governmental Funds
For the year ended June 30, 2017

	<u>General Fund</u>	<u>2015 Refunding Bonds Series B</u>	<u>Other governmental funds</u>	<u>Total governmental funds</u>
REVENUES				
Local sources				
Property taxes	\$ 2,729,103	\$ 1,300,773	\$ 4,870,027	\$ 8,899,903
Received from other districts	1,699,667	-	615,360	2,315,027
Investment earnings	24,792	836	6,050	31,678
Fees and charges	176,973	-	388,485	565,458
Other	57,892	2,480	55,253	115,625
Total local sources	4,688,427	1,304,089	5,935,175	11,927,691
State sources	30,642,906	28,115	137,554	30,808,575
Federal sources	2,202,131	-	876,128	3,078,259
Total revenues	37,533,464	1,332,204	6,948,857	45,814,525
EXPENDITURES				
Current				
Instruction	22,831,932	-	-	22,831,932
Support services	13,963,378	-	464,757	14,428,135
Community services	42,200	-	-	42,200
Food services	-	-	1,253,016	1,253,016
Capital outlay	15,285	-	-	15,285
Debt service				
Principal	52,410	5,380,000	3,531,057	8,963,467
Interest and other charges	13,503	533,192	3,126,631	3,673,326
Bond issuance costs	-	-	100,619	100,619
Capital projects	-	-	244,688	244,688
Total expenditures	36,918,708	5,913,192	8,720,768	51,552,668
Excess (deficiency) of revenues under expenditures	614,756	(4,580,988)	(1,771,911)	(5,738,143)
OTHER FINANCING SOURCES (USES)				
Transfers in	74,714	-	73,186	147,900
Transfers out	(73,186)	-	(74,714)	(147,900)
Loan proceeds	292,163	4,632,742	1,650,904	6,575,809
Proceeds of refunding bonds	-	-	17,589,232	17,589,232
Discount on refunding bonds	-	-	(64,743)	(64,743)
Payment to refunded bond escrow agent	-	-	(17,131,465)	(17,131,465)
Total other financing sources	293,691	4,632,742	2,042,400	6,968,833
Net change in fund balances	908,447	51,754	270,489	1,230,690
Fund balances at beginning of year	2,767,969	12,295	1,081,078	3,861,342
Fund balances at end of year	\$ 3,676,416	\$ 64,049	\$ 1,351,567	\$ 5,092,032

The accompanying notes are an integral part of this statement.

Reeths-Puffer Schools
**RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES**
For the year ended June 30, 2017

Net change in fund balances—total governmental funds \$ 1,230,690

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report outlays for capital assets as expenditures; in the Statement of Activities these costs are depreciated over their estimated useful lives.

Depreciation expense	\$ (2,211,330)	
Capital outlay	<u>835,322</u>	(1,376,008)

Governmental funds report the entire proceeds from the sale of capital assets as revenue, but the Statement of Activities reports only the gain or loss on the sale or disposition of capital assets. (60,520)

Governmental funds report outflows for deferred charges on refunding as expenditures; in the Statement of Activities these costs are amortized over the bond period. 238,122

Debt proceeds are other financing sources in the governmental funds, but debt proceeds and accrued interest added to principal increase long-term debt in the Statement of Net Position. (25,060,298)

Repayment of principal on long-term obligations is an expenditure in the governmental funds, but the repayment reduces long-term obligations in the Statement of Net Position. 28,196,533

Interest expense on long-term obligations is recorded in the Statement of Activities when incurred, but is not reported in governmental funds until paid. 4,000

Compensated absences, post-employment benefits and early retirement obligations reported in the Statement of Activities do not require the use of current financial resources. They are reported as expenditures when financial resources are used in the governmental funds. (135,040)

Some pension related expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. (526,059)

Change in net position of governmental activities \$ 2,511,420

The accompanying notes are an integral part of this statement.

Reeths-Puffer Schools
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES
Fiduciary Funds
June 30, 2017

	<u>Agency funds</u>
ASSETS	
Cash and cash equivalents	\$ 532,680
Receivables	911
	<u>\$ 533,591</u>
LIABILITIES	
Accounts payable	\$ 121,521
Deposits held for others	412,070
	<u>\$ 533,591</u>

The accompanying notes are an integral part of this statement.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Reeths-Puffer Schools (School District) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the School District's accounting policies are described below.

Reporting Entity

The School District is governed by an elected seven-member Board of Education (Board), which has responsibility and control over all activities related to public school education within the School District. The School District receives funding from local, state, and federal government sources and must comply with all of the requirements of these funding source entities.

Generally accepted accounting principles require that if the School District is considered to be financially accountable for other organizations, those organizations should be included as component units in the School District's financial statements. Since no organizations met this criterion, none are included in the financial statements.

Basis of Presentation—Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the School District. All fiduciary activities are reported only in the fund financial statements. Governmental activities normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions.

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds. Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

The fund financial statements provide information about the School District's funds, including its fiduciary funds. Separate statements for each fund category – governmental and fiduciary – are presented. The emphasis of fund financial statements is on major governmental funds. All remaining governmental funds are aggregated and reported as nonmajor funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

The School District reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the School District, except those required to be accounted for in another fund.

The 2015 Refunding Bonds Series B Fund accounts for the resources accumulated and payments made for principal and interest on the long-term obligation of the refunded bonds.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Basis of Presentation—Government-wide and Fund Financial Statements—Continued

Additionally, the School District reports the following fund types:

The special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects). The School District accounts for its food service activities and technology millage activities in the special revenue funds.

The debt service funds account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The capital projects funds account for the financial resources to be used for the acquisition of fixed assets or construction of major capital projects.

The agency fund is custodial in nature and used to account for assets held by the School District as an agent for another organization or individual.

During the course of operations the School District has activity between funds for various purposes. Any residual balances outstanding at year-end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in fund financial statements, they are eliminated in the preparation of the government-wide financial statements.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, they are eliminated in the preparation of the government-wide financial statements.

Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, early retirement obligations and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Measurement Focus and Basis of Accounting—Continued

Property taxes, state and federal aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end).

The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per pupil based on a statewide formula. The foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to school districts based on information supplied by the school districts. For the current fiscal year, the foundation allowance was based on pupil membership counts taken in October and February.

The state portion of the foundation is provided primarily by a state education property tax millage of 6 mills on Principal Residence Exemption (PRE) property and an allocated portion of state sales and other taxes. The local portion of the foundation is funded primarily by non-PRE property taxes which may be levied at a rate of up to 18 mills. The state revenue is recognized during the foundation period and is funded through payments from October to August. Thus, the unpaid portion at June 30 is reported as due from other governmental units.

The School District also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain governmental funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received and accrued, which are not expended by the close of the fiscal year are recorded as unearned revenue.

All other revenue items are considered to be measurable and available only when cash is received by the government.

The agency fund has no measurement focus, but utilizes the accrual basis of accounting for reporting its assets and liabilities.

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

Cash and Investments

The School District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Investments for the School District are reported at fair value (generally based on quoted market prices). Standards also provide that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the School District intends to hold the investment until maturity.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance—Continued

Cash and Investments—Continued

State statutes authorize the School District to invest in bonds and other direct and certain indirect obligations of the U.S. Treasury; certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation, Federal Savings and Loan Insurance Corporation, or National Credit Union Administration, respectively; in commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. The School District is also authorized to invest in U.S. Government or federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, and mutual funds composed of investments as outlined above. The School District's deposits and investments are in accordance with statutory authority.

Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out method. The cost of such inventories is recorded as expenses when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the government-wide financial statements. Capital assets are defined by the School District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year.

As the School District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or increase its estimated useful life. Donated capital assets are recorded at their estimated fair value at the date of donation.

Land and construction in progress are not depreciated. The other property, plant, and equipment, of the School District are depreciated using the straight-line method over the following estimated useful lives:

<u>Capital Asset Classes</u>	<u>Years</u>
Land improvements	20
Buildings and improvements	10-50
Furniture and equipment	10-20
Vehicles	10

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance—Continued

Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as expenses in the year in which they are incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Defined Benefit Plan

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Michigan Public School Employees Retirement System (MPERS) and additions to/deductions from MPERS fiduciary net position have been determined on the same basis as they are reported by MPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense/expenditures) until that time.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time.

Net Position Flow Assumption

Sometimes the government will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts of net position to report as restricted and unrestricted in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the School District's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

In the computation of net investment in capital assets, School Bond Loan Fund, School Loan Revolving Fund, and GO School Loan Revolving Fund debt is not considered to be capital related debt.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance—Continued

Fund Balance Flow Assumptions

Sometimes the School District will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the School District's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School District's highest level of decision-making authority. The Board of Education is the highest level of decision-making authority for the School District that can, by formal action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by formal action remains in place until a similar action is taken (another formal action) to remove or revise the limitation.

Amounts in the assigned fund balance classification are intended to be used by the School District for specific purposes but do not meet the criteria to be classified as committed. The Board of Education may assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Revenues and Expenditures/Expenses

Program Revenues

Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes, unrestricted state aid, interest and other internally dedicated resources are reported as general revenues rather than as program revenues.

Property Taxes

Property taxes levied by the School District are collected by various municipalities and periodically remitted to the School District. The taxes are levied as of December 1 and are due upon receipt of the billing by the taxpayer and become a lien on the first day of the levy year. The actual due date is February 14, after which time the bills become delinquent and penalties and interest may be assessed by the collecting entity.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Revenues and Expenditures/Expenses—Continued

Compensated Absences

The liability for compensated absences reported in the government-wide statement consists of unpaid, accumulated annual and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who are currently eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included.

For fund financial statements, no compensated absence liability is reported for current employees, and a compensated absence liability is reported for terminated employees only when the termination date is on or before year end.

Early Retirement Obligations

For government-wide financial statements, the liability for early retirement obligations is reported when legally enforceable. For fund financial statements, the liability for early retirement obligations is reported either 1) on the due date when there is a specified due date or 2) on the retirement date if it is before year end, when there is not a specified legally enforceable due date.

NOTE B—STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgets and Budgetary Accounting

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Annual appropriated budgets are adopted for the General Fund and special revenue funds. All annual appropriations lapse at year end.

The School District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The Superintendent submits to the School Board a proposed operating budget for the fiscal year commencing on July 1. The operating budget includes proposed expenditures and the means of financing them. The level of control for the budgets is at the functional level as set forth and presented as required supplementary information.
2. Public hearings are conducted to obtain taxpayer comments.
3. Prior to July 1, the budget is legally adopted by Board of Education resolution pursuant to the Uniform Budgeting and Accounting Act (P.A. 621 of 1978). The Act requires that the budget be amended prior to the end of the fiscal year when necessary to adjust appropriations if it appears that revenues and other financing sources will be less than anticipated or so that expenditures will not be in excess of original estimates. Expenditures shall not be made or incurred, unless authorized in the budget, in excess of the amount appropriated. Violations, if any, in the General Fund are noted in the required supplementary information section.
4. The Director of Finance is authorized to transfer budgeted amounts within major expenditure functions within any fund; however, these transfers and any revisions that alter the total expenditures of any fund must be approved by the Board of Education.
5. Formal budgetary integration is employed as a management control device during the year.
6. The budget is amended during the year with supplemental appropriations, the last one approved prior to June 30, 2017.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE C—DEPOSITS AND INVESTMENTS

As of June 30, 2017, the School District had no investments.

Interest rate risk

In accordance with its investment policy, the School District will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the School District's cash requirements.

Credit risk

State law limits investments in commercial paper and corporate bonds to the three highest classifications issued by nationally recognized statistical rating organizations. The School District has no investment policy that would further limit its investment choices.

Concentration of credit risk

The School District will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the School District investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk - deposits

In the case of deposits, this is the risk that in the event of a bank failure, the School District's deposits may not be returned to it. As of June 30, 2017, \$7,705,064 of the School District's bank balance of \$8,205,604 was exposed to custodial credit risk because it was uninsured; however, the School District had collateralized securities held by the pledging financial institution's trust department or agent in the School District's name with a market value of \$4,140,576 as of June 30, 2017.

Custodial credit risk - investments

The School District does not have a custodial credit risk policy for investments. This is the risk that, in the event of the failure of the counterparty, the School District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

Foreign currency risk

The School District is not authorized to invest in investments which have this type of risk.

NOTE D—DUE FROM OTHER GOVERNMENTAL UNITS

The composition of the due from other governmental units balance at June 30, 2017, is as follows:

<u>Receivable from</u>	<u>General Fund</u>	<u>Other Governmental Funds</u>
Other Local School Districts	\$ 159,774	\$ -
Intermediate School District	1,314,294	1,625
Townships	653	-
State of Michigan	5,736,524	963
	<u>\$ 7,211,245</u>	<u>\$ 2,588</u>

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE E—CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2017 was as follows:

	Balance July 1, 2016	Additions	Deductions	Balance June 30, 2017
Capital assets, not being depreciated:				
Land	\$ 474,150	\$ -	\$ -	\$ 474,150
Land improvements	460,020	-	-	460,020
Construction in progress	222,613	-	222,613	-
Total capital assets, not being depreciated	1,156,783	-	222,613	934,170
Capital assets, being depreciated:				
Land improvements	60,148	-	-	60,148
Buildings and improvements	73,341,705	660,632	85,000	73,917,337
Furniture and equipment	2,950,931	377,404	23,881	3,304,454
Vehicles	2,240,516	19,899	225,325	2,035,090
Total capital assets, being depreciated	78,593,300	1,057,935	334,206	79,317,029
Less accumulated depreciation:				
Land improvements	23,158	3,007	-	26,165
Buildings and improvements	24,498,675	1,838,978	24,480	26,313,173
Furniture and equipment	1,555,454	264,927	23,881	1,796,500
Vehicles	1,831,701	104,418	225,325	1,710,794
Total accumulated depreciation	27,908,988	2,211,330	273,686	29,846,632
Total capital assets, being depreciated, net	50,684,312	(1,153,395)	60,520	49,470,397
Capital assets, net	\$ 51,841,095	\$ (1,153,395)	\$ 283,133	\$ 50,404,567

Depreciation

Depreciation expense has been charged to functions as follows:

Instruction	\$ 1,630,281
Support services	455,283
Food services	3,444
Athletics	81,435
Unallocated	40,887
	\$ 2,211,330

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE F—INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2017 is as follows:

Due to/from other funds:

<u>Receivable fund</u>	<u>Payable fund</u>	<u>Amount</u>
General Fund	Other governmental funds	\$ 305,424
Other governmental funds	General Fund	237,829
General Fund	2015 Refunding Bonds Series B	500
		<u>\$ 543,753</u>

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund Transfers

The General Fund transferred \$73,186 to the Building and Site Fund to help fund future improvements. The Food Service Fund transferred \$74,714 to the General Fund to cover allowable indirect costs.

NOTE G—SHORT-TERM DEBT

The School District issues State of Michigan school aid anticipation notes to provide short-term operating funds. The notes are obligations of the General Fund, which received the note proceeds, and are backed by the full faith, credit and resources of the School District. The short-term debt activity for the year ended June 30, 2017 follows:

	<u>Balance</u> <u>July 1, 2016</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance</u> <u>June 30, 2017</u>
State aid anticipation note				
2015/2016 1.06% due August 2016	\$ 6,000,000	\$ -	\$ 6,000,000	\$ -
2016/2017 1.03% due August 2017	-	6,000,000	-	6,000,000
	<u>\$ 6,000,000</u>	<u>\$ 6,000,000</u>	<u>\$ 6,000,000</u>	<u>\$ 6,000,000</u>

NOTE H—LONG-TERM OBLIGATIONS

The School District issues bonds, notes and other contractual commitments to provide for the acquisition, construction and improvement of major capital facilities and for the acquisition of certain equipment. General obligation bonds are direct obligations and pledge the full faith and credit of the School District. Other long-term obligations include the School Bond Loan Fund, School Loan Revolving Fund, and GO School Loan Revolving Fund. The School District's debt retirement funds are used as the primary resource to liquidate long-term liabilities. In the event that such resources proved insufficient, the School District's General Fund would be used to pay such obligations.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE H—LONG-TERM OBLIGATIONS—Continued

On January 24, 2017, the School District issued \$15,415,000 of 2017 Refunding Bonds to advance refund a portion of the 2007 Refunding Bonds. The proceeds from the refunding bonds were deposited in an irrevocable trust with an escrow agent to provide for principal redemption and interest on those bonds through May 2025. As a result, the 2007 Refunding Bonds are considered to be defeased and the liability for those bonds has been removed from long-term obligations.

The School District advance refunded a portion of the 2007 Refunding Bonds to reduce its total debt service payment over the next 8 years by approximately \$1,289,000 and to obtain an economic gain (difference between the present values of the debt service payments on the old and new debt) of approximately \$1,221,000.

The following is a summary of long-term obligations activity for the School District for the year ended June 30, 2017:

	Balance July 1, 2016	Additions	Reductions	Balance June 30, 2017	Due within one year
Governmental activities					
Bonds	\$ 81,966,729	\$ 16,319,966	\$ 27,705,000	\$ 70,581,695	\$ 10,651,748
Premium	1,048,599	1,885,961	470,061	2,464,499	-
Discount	(182,282)	(64,743)	(30,938)	(216,087)	-
Other obligations	122,902	6,919,114	52,410	6,989,606	55,463
Compensated absences and post-employment benefits	1,379,655	364,917	216,127	1,528,445	-
Early retirement obligations	605,500	115,500	129,250	591,750	128,250
Net pension liability	54,344,541	6,001,824	5,345,130	55,001,235	-
	\$ 139,285,644	\$ 31,542,539	\$ 33,887,040	\$ 136,941,143	\$ 10,835,461

In the previous schedule, the additions for bonds include \$904,966 of accrued interest added to principal on capital appreciation bonds. The additions for other obligations represent School Bond Loan Fund accrued interest added to principal of \$304, new School Loan Revolving Fund proceeds of \$705,020 and accrued interest added to principal of \$18,886, new GO School Loan Revolving Fund proceeds of \$5,866,895 and accrued interest added to principal of \$35,846, and a capital lease for copiers of \$292,163.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE H—LONG-TERM OBLIGATIONS—Continued

General obligation bonds and other obligations consist of the following:

	<u>Interest Rate</u>	<u>Date of Maturity</u>	<u>Balance</u>
Governmental activities			
General obligation bonds			
1992 School Building and Site Capital Appreciation Bond	6.8-6.85%	May 2022	\$ 11,426,695
2010 School Building and Site Qualified School Construction	2.25%	May 2025	10,835,000
2015 Refunding Bonds Series A	4%	May 2029	5,220,000
2015 Refunding Bonds Series B	1.14-2.57%	May 2021	22,550,000
2016 Refunding Bonds	2-4%	May 2027	5,135,000
2017 Refunding Bonds	5%	May 2025	15,415,000
			<u><u>\$ 70,581,695</u></u>
Other obligations			
School Bond Loan Fund	3.13%	May 2033	\$ 9,867
School Loan Revolving Fund	3.13%	May 2033	837,245
GO School Loan Revolving Fund	3.13%	May 2033	5,902,741
Capital Lease - Xerox Machines	5%	June 2021	239,753
			<u><u>\$ 6,989,606</u></u>

The annual requirements of principal and interest to amortize the bonded debt, capital lease, and early retirement obligations outstanding as of June 30, 2017 follow:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	10,835,461	2,176,402	\$ 13,011,863
2019	10,841,760	2,002,519	12,844,279
2020	10,895,934	1,958,864	12,854,798
2021	10,930,776	1,896,872	12,827,648
2022	5,234,267	1,818,608	7,052,875
2023-2027	20,780,000	2,481,463	23,261,463
2027-2029	1,895,000	113,800	2,008,800
	<u><u>\$ 71,413,198</u></u>	<u><u>\$ 12,448,528</u></u>	<u><u>\$ 83,861,726</u></u>

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE I—EMPLOYEE BENEFITS

Employee Retirement System

Plan Description

The Michigan Public School Employees' Retirement System (MPSERS) is a cost-sharing, multiple employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (State) originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. MPSERS issues a publicly available Comprehensive Annual Financial Report that can be obtained at www.michigan.gov/mpsers-cafr.

Benefits Provided

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Depending on the plan option selected (Basic, Member Investment Plan (MIP), Pension Plus), member retirement benefits for DB plan members are determined by final average compensation, years of service, and a pension factor ranging from 1.25 percent to 1.50 percent. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

A DB plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

Pension Reform 2010

On May 19, 2010, the Governor signed Public Act 75 of 2010 into law. As a result, any member of the Michigan Public School Employees' Retirement System who became a member after June 30, 2010 is a Pension Plus member. Pension Plus is a hybrid plan that contains a pension component with an employee contribution (graded, up to 6.4% of salary) and a flexible and transferable defined contribution (DC) tax-deferred investment account that earns an employer match of 50% (up to 1% of salary) on employee contributions. Retirement benefits for Pension Plus members are determined by final average compensation and years of service. Disability and survivor benefits are available to Pension Plus members.

Pension Reform 2012

On September 4, 2012, the Governor signed Public Act 300 of 2012 into law. The legislation grants all active members who first became a member before July 1, 2010 and who earned service credit in the 12 months ending September 3, 2012, or were on an approved professional service or military leave of absence on September 3, 2012, a voluntary election regarding their pension. Any changes to a member's pension are effective as of the member's *transition date*, which is defined as the first day of the pay period that begins on or after February 1, 2013. Under the reform, members voluntarily chose to increase, maintain, or stop their contributions to the pension fund.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE I—EMPLOYEE BENEFITS—Continued

Pension Reform 2012—Continued

Employees who first work on or after September 4, 2012, choose between two retirement plans: the Pension Plus plan described above and a DC plan that provides a 50% employer match (up to 3% of salary) on employee contributions. New employees are automatically enrolled as members in the Pension Plus plan as of their date of hire. They have 75 days from the last day of their first pay period, as reported to ORS, to elect to opt out of the Pension Plus plan and become a qualified participant in the DC plan; if no election is made they will remain in the Pension Plus plan. If they elect to opt out of the Pension Plus plan, their participation in the DC plan will be retroactive to their date of hire.

Employees in the Pension Plus and DC plans are immediately vested in their own contributions and earnings on those contributions. The employee becomes vested in the employer match contribution at the following rates: 50% after two years of service, 75% after three years of service, and 100% after four years of service. Non-vested contributions are forfeited upon termination of employment. Forfeitures during a plan year are credited to a forfeitures account. Forfeitures are first applied to restore any forfeited amounts that are required to be restored. The remaining amounts in the forfeitures account may be maintained in reserve, used to cover a portion of the plan's administrative expenses or offset future employer contributions, as determined by the plan administrator.

Regular Retirement

The pension benefit for DB and Pension Plus plan members is based on a member's years of credited service (employment) and final average compensation (FAC). The FAC is calculated based on the member's highest total wages earned during a specific period of consecutive calendar months divided by the service credit accrued during that same time period. For a Member Investment Plan member, who became a member of MPSERS prior to July 1, 2010, the averaging period is 36 consecutive months. For a Pension Plus member, who became a member of MPSERS after June 30, 2010, the averaging period is 60 consecutive months. For a Basic Plan member, this period is the 60 consecutive months yielding the highest total wages. The annual pension is paid monthly for the lifetime of a retiree. The calculation of a member's pension is determined by their pension election under PA 300 of 2012.

Post-Retirement Adjustments

A retiree who became a Member Investment Plan member prior to July 1, 2010, receives an annual post-retirement non-compounded increase of three percent of the initial pension in the October following twelve months of retirement. Basic Plan members do not receive an annual post-retirement increase, but are eligible to receive a supplemental payment in those years when investment earnings exceed actuarial assumptions. Pension Plus members do not receive an annual post-retirement increase.

Plan Status

The Basic and MIP plans are closed to new entrants. The Pension Plus plan will close to new entrants beginning with those hired after January 31, 2018. The DC plan is still open to new entrants.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE I—EMPLOYEE BENEFITS—Continued

Contributions

School Districts are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of the September 30, 2016 valuation will be amortized over a 20-year period for the 2016 fiscal year.

The schedule below summarizes pension contribution rates in effect for the System’s fiscal year ended September 30, 2016.

Pension Contribution Rates

<u>Benefit Structure</u>	<u>Member</u>	<u>Employer</u>
Basic	0.0 - 4.0 %	18.95 - 22.60 %
Member Investment Plan	3.0 - 7.0	18.95 - 22.60
Pension Plus	3.0 - 6.4	17.73
Defined Contribution	0.0	14.56 - 17.73

The School District’s pension contributions for the year ended June 30, 2017 were equal to the required contribution total. Pension contributions were approximately \$5,100,000, including Section 147c contributions.

For the year ended June 30, 2017, the School District and employee defined contribution plan contributions were approximately \$80,000 and \$111,000, respectively.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the School District reported a liability of \$55,001,235 for its proportionate share of the net pension liability. The net pension liability was measured as of September 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation rolled forward from September 30, 2015. The School District’s proportion of the net pension liability was determined by dividing each employer’s statutorily required pension contributions to the system during the measurement period by the percent of pension contributions required for all applicable employers during the measurement period. At September 30, 2016 and 2015, the School District’s proportion was 0.22045 and 0.22250 percent, respectively.

For the year ended June 30, 2017, the School District recognized pension expense of \$5,431,239.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE I—EMPLOYEE BENEFITS—Continued

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions—Continued

At June 30, 2017, the School District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 685,461	\$ 130,354
Changes of assumptions	859,901	-
Net difference between projected and actual earnings on pension plan investments	914,120	-
Changes in proportion and differences between School District contributions and proportionate share of contributions	822,072	412,867
State of Michigan Section 147c UAAL rate stabilization state aid payments subsequent to the measurement date	-	1,689,104
School District contributions subsequent to the measurement date	4,774,063	-
Total	\$ 8,055,617	\$ 2,232,325

The School District contributions subsequent to the measurement date of \$4,774,063 reported as deferred outflows of resources related to pensions above, will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. The State of Michigan Section 147c UAAL rate stabilization state aid payments subsequent to the measurement date of \$1,689,104 reported as deferred inflows of resources related to pensions above, will be recognized as revenue in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ending June 30,	Amount
2018	\$ 622,066
2019	550,178
2020	1,425,821
2021	140,268

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE I—EMPLOYEE BENEFITS—Continued

Actuarial assumptions

Valuation Assumptions

Investment rate of return –	8% a year for the MIP and Basic plans and 7% a year for the Pension Plus plan, both rates are compounded annually net of investment and administrative expenses.
Salary increases –	3.5% – 12.3%
Inflation –	3.5%
Cost-of-living adjustments –	3% annual non-compounded for MIP members

Mortality Assumptions

The healthy life post-retirement mortality table used in this valuation of the System was the RP-2000 Combined Healthy Life Mortality Table, adjusted for mortality improvements to 2020 using projection scale AA.

Experience Study

The annual actuarial valuation report of the System used for these statements is dated September 30, 2015. Assumption changes as a result of an experience study for the periods 2007 through 2012 have been adopted by the System for use in the annual pension valuations beginning with the September 30, 2014 valuation.

Long-Term Expected Rate of Return on Investments

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Investment Category	Target Allocation	Long-term Expected Real Rate of Return*
Domestic Equity Pools	28.0 %	5.9 %
Alternative Investment Pools	18.0	9.2
International Equity Pools	16.0	7.2
Fixed Income Pools	10.5	0.9
Real Estate and Infrastructure Pools	10.0	4.3
Absolute Return Pools	15.5	6.0
Short Term Investment Pools	2.0	0.0
Total	100.0 %	

*Long term rates of return are net of administrative expenses and 2.1% inflation.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE I—EMPLOYEE BENEFITS—Continued

Discount rate

The discount rate used to measure the total pension liability was 8 percent (7 percent for the Pension Plus Plan). The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between the actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the net pension liability to changes in the discount rate

The following presents the School District’s proportionate share of the net pension liability calculated using the discount rate of 8 percent (7 percent for Pension Plus Plan), as well as what the School District’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (7 percent) or 1 percentage point higher (9 percent) than the current rate:

	1% Lower (7%)	Discount Rate (8%)	1% Higher (9%)
School District’s proportionate share of the net pension liability	\$ 70,827,746	\$ 55,001,235	\$ 41,657,964

Pension Plan Fiduciary Net Position

Detailed information about the pension plan’s fiduciary net position is available in the separately issued Michigan Public School Employees Retirement System 2016 Comprehensive Annual Financial Report.

Other Post-employment Benefits

Benefit provisions of the post-employment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree health care recipient. For members who first worked before July 1, 2008, (Basic, MIP-Fixed, and MIP-Graded plan members) the subsidy is the maximum allowed by statute. To limit future liabilities of Other Post-employment Benefits, members who first worked on or after July 1, 2008, (MIP-Plus plan members) have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80 percent beginning January 1, 2013; 90 percent for those Medicare eligible and enrolled in the insurances as of that date.

Public Act 75 of 2010 requires each actively employed member of MPSERS after June 30, 2010 to annually contribute 3 percent of their compensation to offset employer contributions for health care benefits of current retirees.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE I—EMPLOYEE BENEFITS—Continued

Retiree Healthcare Reform of 2012

Public Act 300 of 2012 granted all active members of the Michigan Public School Employees Retirement System, who earned service credit in the 12 months ending September 3, 2012, or were on an approved professional service or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

Under Public Act 300 of 2012, members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2% employee contribution into their 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contribution to retiree healthcare as of the day before their transition date, and their prior contributions will be deposited into their 401(k) accounts.

Employer Contributions

The School District is required to contribute the full actuarial funding contribution amount to fund retiree health care benefits. The contribution requirements of the School District are established and may be amended by the MPSERS Board of Trustees. The employer contribution rate ranged from 5.52% - 6.45% of covered payroll for the period October 1, 2013 to March 9, 2015, 2.2% - 2.71% of covered payroll for the period March 10, 2015 to September 30, 2015, 6.4% - 6.83% of covered payroll for the period October 1, 2015 to September 30, 2016, and from 5.69% - 5.91% of covered payroll for the period October 1, 2016 to June 30, 2017. The School District post-employment healthcare contributions to MPSERS for the years ended June 30, 2017, 2016 and 2015 were approximately \$1,108,000, \$1,099,000, and \$422,000, respectively, and were equal to the required contribution for those years.

NOTE J—POST-EMPLOYMENT HEALTH CARE PLAN

Plan Description

Pursuant to employment contracts, certain employees electing early retirement are eligible to receive post-retirement health and life insurance benefits through the Reeths-Puffer Schools Post-Retirement Medical Plan (Plan). Benefits terminate the month the person attains eligibility for full social security benefits, or dies, whichever occurs first; however, no more than ten (10) years of payments will be made. This plan does not issue a publicly-available stand-alone financial report. Information is available upon request of the School District.

Funding Policy

Retirees are not required to contribute to the Plan. The School District funds the Plan on a pay-as-you-go basis. The annual cost of these benefits per retiree ranged from approximately \$300 to \$4,000, provided to approximately 90 participants.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE J—POST-EMPLOYMENT HEALTH CARE PLAN—Continued

Annual OPEB Cost and Net OPEB Obligation

The School District's annual other post-employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the School District's annual OPEB cost for the year, the amount actually contributed to the Plan, and changes in the School District's net OPEB obligation to the Plan.

Annual required contribution	\$ 376,084
Interest on net OPEB obligation	46,242
Adjustment to annual required contribution	<u>(136,672)</u>
Annual OPEB cost (expense)	285,654
Contributions made	<u>131,066</u>
Increase in net OPEB obligation	154,588
Net OPEB obligation - beginning of year	<u>1,156,047</u>
Net OPEB obligation - end of year	<u><u>\$ 1,310,635</u></u>

The School District's annual OPEB cost, the percentage of annual OPEB cost contributed to the Plan, and the net OPEB obligation for the year ended June 30, 2017 is as follows:

<u>Year ended</u>	<u>Annual OPEB Cost</u>	<u>Percentage of Annual OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
06/30/15	\$ 235,245	45.7	\$ 1,030,535
06/30/16	234,593	46.5	1,156,047
06/30/17	285,654	45.9	1,310,635

The funded status of the Plan as of July 1, 2015, was as follows:

Market value of plan assets	\$ -
Actuarial accrued liability (AAL)	<u>2,468,151</u>
Unfunded actuarial accrued liability	<u><u>\$ 2,468,151</u></u>

Funded ratio (actuarial value of plan assets/AAL) 0 %

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the Plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE J—POST-EMPLOYMENT HEALTH CARE PLAN—Continued

Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and Plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of Plan members not contributing to the Plan. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The required contribution was determined as part of the July 1, 2016 actuarial valuation using the Entry Age Normal (level percent) actuarial cost method. The actuarial assumptions included (a) 4 percent discount rate, (b) a 1 percent salary scale, (c) an annual healthcare trend rate of 8 percent initially, reduced by decrements to an ultimate rate of 5 percent after 5 years. These rates assume include a 5 percent inflation assumption. The Plan's unfunded actuarial accrued liability is being amortized as a level percent on an open basis. The remaining amortization period at June 30, 2017 is 10 years.

NOTE K—COMMITMENTS AND CONTINGENCIES

Grant Programs

The School District participates in grant programs, which are subject to program compliance audits by the grantor or its representatives. Such audits of these programs may be performed at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although the School District expects such amounts, if any, to be immaterial.

Litigation

The School District is a defendant in a lawsuit. Although the outcome of the lawsuit is not presently determinable, in the opinion of the School District's legal counsel, the resolution of the matter will not have a material adverse effect on the financial condition of the School District.

Commitments

As of June 30, 2017, the School District had approved construction commitments of approximately \$454,000.

Additionally, the School District entered into a capital lease agreement during the year which included a monthly commitment for maintenance services. The agreement calls for monthly payments of approximately \$3,320 for these services, and is payable through June 2021.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE K—COMMITMENTS AND CONTINGENCIES—Continued

Capitalized Leases

Included in furniture and equipment are the following assets held under capital leases as of June 30, 2017:

Furniture and equipment	\$ 292,163
Less accumulated amortization	<u>(9,738)</u>
	<u>\$ 282,425</u>

Future minimum lease payments for assets under capital leases for 2018 through 2021 are as follows:

<u>Year ending June 30,</u>	<u>Amount</u>
2018	\$ 66,359
2019	66,359
2020	66,359
2021	<u>66,359</u>
Total minimum lease payments	265,436
Less amount representing interest	<u>(25,683)</u>
Present value of net minimum lease payments	239,753
Less current maturities	<u>(55,463)</u>
Long-term obligation	<u>\$ 184,290</u>

NOTE L—OTHER INFORMATION

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; error and omissions; injuries to employees; and natural disasters. The School District participates in two distinct pools of educational institutions within the State of Michigan for self-insuring property and casualty and workers' disability compensation. The pools are considered public entity risk pools. The School District pays annual premiums under a retrospectively rated policy to the pools for the respective insurance coverage. In the event a pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The workers' compensation pool and the property casualty pool maintain reinsurance for claims generally in excess of \$500,000 for each occurrence with the overall maximum coverage varying depending on the specific type coverage of reinsurance.

The School District continues to carry commercial insurance for other risks of loss, including employee health and accident insurance. No settlements have occurred in excess of coverage for June 30, 2017 or any of the prior three years.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
 June 30, 2017

NOTE M—TAX ABATEMENTS

For the year ended June 30, 2017, the School District adopted GASB Statement 77—*Tax Abatement Disclosures*.

The School District receives reduced property tax revenues as a result of Industrial Facilities Tax (IFT) exemptions, Brownfield Redevelopment Agreements (BRA), and Payments in Lieu of Taxes (PILOT) granted by cities, villages and townships. Industrial facility exemptions are intended to promote construction of new industrial facilities, or to rehabilitate historical facilities; Brownfield Redevelopment Agreements are intended to reimburse taxpayers that remediate environmental contamination on their properties; PILOT programs apply to multiple unit housing for citizens of low income and the elderly. The property taxes abated for all fund types by municipality under these programs are as follows:

<u>Municipality</u>	<u>Abatement type</u>	<u>Taxes abated</u>
Muskegon Township	IFT	\$ 107,331

The tax abatements that reduce the general fund operating tax levy are considered by the State of Michigan when calculating the School District’s state aid—section 22 of the State School Aid Act.

There are no significant abatements made by the School District.

NOTE N—SUBSEQUENT EVENTS

State Aid Anticipation Note

In August 2017, the School District received the proceeds of a \$5,800,000 State of Michigan (State) school aid anticipation note payable. The note payable is not subject to redemption prior to its maturity in August 2018 and bears interest at the rate of 1.38 percent per annum. The School District pledged for payment of the note payable, the amount of State school aid to be received plus the full faith, credit, and resources of the School District.

Commitments

Subsequent to June 30, 2017, the School District approved technology and security commitments totaling approximately \$336,000.

NOTE O—UPCOMING ACCOUNTING PRONOUNCEMENTS

GASB Statement 75—*Accounting and Financial Reporting for Postemployment Benefits other than Pensions* was issued by the GASB in June 2015 and will be effective for the School District’s 2018 fiscal year. The statement requires governments that participate in postemployment benefits other than pensions (OPEB) to report in their Statement of Net Position a net OPEB liability. The net OPEB liability is the difference between the total OPEB liability (the present value of projected benefit payments to employees based on their past service) and the assets (mostly investments reported at fair value) set aside in a trust and restricted to paying benefits to current employees, retirees, and their beneficiaries. Cost-sharing employers will be required to record a liability and expense equal to their proportionate share of the collective net OPEB liability and expense for the cost-sharing plan. The net OPEB liability recorded in the Statement of Net Position on July 1, 2017 will be very significant.

Reeths-Puffer Schools
NOTES TO FINANCIAL STATEMENTS
June 30, 2017

NOTE O—UPCOMING ACCOUNTING PRONOUNCEMENTS—Continued

GASB Statement 84—*Fiduciary Activities* was issued by the GASB in January 2017 and will be effective for the School District's 2020 fiscal year. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities for all state and local governments. The focus on the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. An activity meeting the criteria should be reported in a fiduciary fund in the basic financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

Reeths-Puffer Schools
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
 General Fund
 For the year ended June 30, 2017

	<u>Budgeted amounts</u>		<u>Actual</u>	<u>Variance with final budget- positive (negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Local revenue				
Local sources	\$ 3,055,600	\$ 3,009,240	\$ 2,988,760	\$ (20,480)
Received from other districts	1,659,000	1,679,000	1,699,667	20,667
State sources	29,383,750	30,625,250	30,642,906	17,656
Federal sources	2,214,961	2,270,764	2,202,131	(68,633)
Incoming transfers and other transactions	106,000	383,163	366,877	(16,286)
Total revenues	<u>36,419,311</u>	<u>37,967,417</u>	<u>37,900,341</u>	<u>(67,076)</u>
EXPENDITURES				
Instruction				
Basic programs	17,793,570	17,758,398	17,665,254	93,144
Added needs	5,082,728	5,363,937	5,166,678	197,259
Support services				
Pupil	2,962,916	3,138,372	3,191,760	(53,388)
Instructional staff	1,410,590	1,501,018	1,400,012	101,006
General administration	714,427	920,462	873,046	47,416
School administration	2,354,135	2,444,251	2,357,952	86,299
Business	531,336	552,299	577,581	(25,282)
Operations and maintenance	2,580,146	2,593,943	2,638,828	(44,885)
Pupil transportation services	1,582,179	1,643,729	1,585,797	57,932
Central	556,971	592,937	535,493	57,444
Athletics	764,184	784,008	802,909	(18,901)
Community services	36,277	50,627	42,200	8,427
Capital outlay	-	30,000	15,285	14,715
Outgoing transfers and other transactions	98,186	139,186	139,099	87
Total expenditures	<u>36,467,645</u>	<u>37,513,167</u>	<u>36,991,894</u>	<u>521,273</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ (48,334)</u>	<u>\$ 454,250</u>	908,447	<u>\$ 454,197</u>
Fund balance at beginning of year			<u>2,767,969</u>	
Fund balance at end of year			<u>\$ 3,676,416</u>	

Note: Both budgets and actual figures are prepared in accordance with generally accepted accounting principles.

Reeths-Puffer Schools
REQUIRED SUPPLEMENTARY INFORMATION
Schedule of the School District's Proportionate Share of the Net Pension Liability
Michigan Public School Employees Retirement System
Last 10 Fiscal Years (Amounts were determined as of 9/30 of each fiscal year)

	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
School District's proportion of the net pension liability (%)	0.22045%	0.22250%	0.21646%	-	-	-	-	-	-	-
School District's proportionate share of the net pension liability	\$ 55,001,235	\$ 54,344,541	\$ 47,678,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School District's covered payroll	\$ 18,523,419	\$ 18,523,730	\$ 18,395,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School District's proportionate share of the net pension liability as a percentage of its covered payroll	296.93%	293.38%	259.19%	-	-	-	-	-	-	-
Plan fiduciary net position as a percentage of the total pension liability	63.27%	63.17%	66.20%	-	-	-	-	-	-	-

Note: For years prior to 2015 the information is not available. Until a full 10-year trend is compiled, information will only be presented for those years for which information is available.

Reeths-Puffer Schools
REQUIRED SUPPLEMENTARY INFORMATION
Schedule of the School District's Contributions
Michigan Public School Employees Retirement System
Last 10 Fiscal Years (Amounts were determined as of 6/30 of each year)

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Statutorily required contributions	\$ 3,423,894	\$ 4,017,159	\$ 3,361,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions in relation to the statutorily required contributions	3,423,894	4,017,159	3,361,758	-	-	-	-	-	-	-
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
School District's covered payroll	\$ 18,229,286	\$ 18,516,390	\$ 18,535,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions as a percentage of covered payroll	18.78%	21.70%	18.14%	-	-	-	-	-	-	-

Note: For years prior to 2015 the information is not available. Until a full 10-year trend is compiled, information will only be presented for those years for which information is available.

Reeths-Puffer Schools
REQUIRED SUPPLEMENTARY INFORMATION
Notes to Required Supplementary Information
For the year ended June 30, 2017

Changes of benefit terms: There were no changes of benefit terms in 2017.

Changes of assumptions: There were no changes of benefit assumptions in 2017.

OTHER SUPPLEMENTAL INFORMATION

Reeths-Puffer Schools
OTHER SUPPLEMENTAL INFORMATION
BUDGETARY COMPARISON SCHEDULE
 Food Service
 For the year ended June 30, 2017

	<u>Budgeted amounts</u>		<u>Actual</u>	Variance with final budget- positive (negative)
	<u>Original</u>	<u>Final</u>		
REVENUES				
Local revenue	\$ 440,000	\$ 426,900	\$ 403,030	\$ (23,870)
State sources	60,000	60,000	60,494	494
Federal sources	910,000	900,000	876,128	(23,872)
Total revenues	1,410,000	1,386,900	1,339,652	(47,248)
EXPENDITURES				
Support services				
General administration	5,500	4,100	4,075	25
Operations	8,000	8,000	4,725	3,275
Transportation	5,500	5,500	4,036	1,464
Food service	1,425,945	1,396,864	1,240,180	156,684
Outgoing transfers and other transactions	80,000	80,000	74,714	5,286
Total expenditures	1,524,945	1,494,464	1,327,730	166,734
Excess (deficiency) of revenues over (under) expenditures	<u>\$ (114,945)</u>	<u>\$ (107,564)</u>	11,922	<u>\$ 119,486</u>
Fund balance at beginning of year			<u>246,087</u>	
Fund balance at end of year			<u>\$ 258,009</u>	

Reeths-Puffer Schools
OTHER SUPPLEMENTAL INFORMATION
BUDGETARY COMPARISON SCHEDULE
 Technology
 For the year ended June 30, 2017

	Budgeted amounts		Actual	Variance with final budget- positive (negative)
	Original	Final		
REVENUES				
Local revenue - received from other districts	\$ 630,000	\$ 610,000	\$ 615,360	\$ 5,360
EXPENDITURES				
Support services				
Pupil	58,750	62,250	-	62,250
Instructional staff	406,521	382,521	327,941	54,580
Operations and security	98,545	87,700	65,235	22,465
Central	80,600	80,600	71,581	9,019
Total expenditures	644,416	613,071	464,757	148,314
Excess (deficiency) of revenues over (under) expenditures	\$ (14,416)	\$ (3,071)	150,603	\$ 153,674
Fund balance at beginning of year			88,065	
Fund balance at end of year			\$ 238,668	

Reeths-Puffer Schools
COMBINING BALANCE SHEET
 Other Governmental Funds
 June 30, 2017

	Total other governmental funds	Special Revenue			Building & Site
		Food Service	Technology	Debt Service	
ASSETS					
Cash and cash equivalents	\$ 1,392,252	\$ 530,901	\$ -	\$ 688,685	\$ 172,666
Due from other governmental units	2,588	963	1,625	-	-
Due from other funds	237,829	-	210,203	14,961	12,665
Inventories	10,845	10,845	-	-	-
Prepaid items	31,200	-	31,200	-	-
Total assets	\$ 1,674,714	\$ 542,709	\$ 243,028	\$ 703,646	\$ 185,331
LIABILITIES					
Accounts payable	\$ 4,512	\$ 152	\$ 4,360	\$ -	\$ -
Due to other funds	305,424	271,337	-	34,087	-
Unearned revenue	13,211	13,211	-	-	-
Total liabilities	323,147	284,700	4,360	34,087	-
FUND BALANCES					
Nonspendable					
Inventories	10,845	10,845	-	-	-
Prepaid items	31,200	-	31,200	-	-
Restricted					
Debt service	669,559	-	-	669,559	-
Food service	247,164	247,164	-	-	-
Technology	207,468	-	207,468	-	-
Committed for capital projects	185,331	-	-	-	185,331
Total fund balances	1,351,567	258,009	238,668	669,559	185,331
Total liabilities and fund balances	\$ 1,674,714	\$ 542,709	\$ 243,028	\$ 703,646	\$ 185,331

Reeths-Puffer Schools
**COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES**
Other Governmental Funds
For the year ended June 30, 2017

	Total other governmental funds	Special Revenue			Building & Site
		Food Service	Technology	Debt Service	
REVENUES					
Local sources					
Property taxes	\$ 4,870,027	\$ -	\$ -	\$ 4,870,027	\$ -
Received from other districts	615,360	-	615,360	-	-
Investment earnings	6,050	1,262	-	3,511	1,277
Fees and charges	388,485	388,485	-	-	-
Other	55,253	13,283	-	4,756	37,214
Total local sources	5,935,175	403,030	615,360	4,878,294	38,491
State sources	137,554	60,494	-	77,060	-
Federal sources	876,128	876,128	-	-	-
Total revenues	6,948,857	1,339,652	615,360	4,955,354	38,491
EXPENDITURES					
Food service	1,253,016	1,253,016	-	-	-
Technology	464,757	-	464,757	-	-
Debt service					
Principal	3,531,057	-	-	3,531,057	-
Interest and other charges	3,126,631	-	-	3,126,631	-
Bond issuance costs	100,619	-	-	100,619	-
Capital projects	244,688	-	-	-	244,688
Total expenditures	8,720,768	1,253,016	464,757	6,758,307	244,688
Excess (deficiency) of revenues over (under) expenditures	(1,771,911)	86,636	150,603	(1,802,953)	(206,197)
OTHER FINANCING SOURCES (USES)					
Transfers in	73,186	-	-	-	73,186
Transfers out	(74,714)	(74,714)	-	-	-
Loan proceeds	1,650,904	-	-	1,650,904	-
Proceeds of refunding bonds	17,589,232	-	-	17,589,232	-
Discount on refunding bonds	(64,743)	-	-	(64,743)	-
Payment to refunded bond escrow agent	(17,131,465)	-	-	(17,131,465)	-
Total other financing sources (uses)	2,042,400	(74,714)	-	2,043,928	73,186
Net change in fund balances	270,489	11,922	150,603	240,975	(133,011)
Fund balances at beginning of year	1,081,078	246,087	88,065	428,584	318,342
Fund balances at end of year	\$ 1,351,567	\$ 258,009	\$ 238,668	\$ 669,559	\$ 185,331

Reeths-Puffer Schools
COMBINING BALANCE SHEET
 Debt Service Funds
 June 30, 2017

	Total Debt Service Funds	1992 Refunding	1992 Debt	2010-A Qualified School Construction Bonds Debt	2015-A Refunding	2015-B Refunding	2016 Refunding	2017 Refunding
ASSETS								
Cash and cash equivalents	\$ 753,234	\$ 1,200	\$ 40,928	\$ 87,130	\$ 20,331	\$ 64,549	\$ 20,181	\$ 518,915
Due from other funds	14,961	-	-	-	-	-	-	14,961
Total assets	\$ 768,195	\$ 1,200	\$ 40,928	\$ 87,130	\$ 20,331	\$ 64,549	\$ 20,181	\$ 533,876
LIABILITIES								
Due to other funds	\$ 34,587	\$ 1,200	\$ 1,600	\$ 9,144	\$ 11,267	\$ 500	\$ 10,876	\$ -
FUND BALANCES	733,608	-	39,328	77,986	9,064	64,049	4,840	533,876
Total liabilities and fund balances	\$ 768,195	\$ 1,200	\$ 40,928	\$ 87,130	\$ 20,331	\$ 64,549	\$ 15,716	\$ 533,876

Reeths-Puffer Schools
**COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES**
Debt Service Funds
For the year ended June 30, 2017

	Total Debt Service Funds	1992 Refunding	1992 Debt	2010-A Qualified School Construction Bonds Debt	2007 Refunding	2015-A Refunding	2015-B Refunding	2016 Refunding	2017 Refunding
REVENUES									
Local sources									
Property taxes	\$ 6,170,800	\$ 56,936	\$ 827,765	\$ 1,304,726	\$ 1,778,367	\$ 295,629	\$ 1,300,773	\$ 76,864	\$ 529,740
Investment earnings	4,347	228	571	789	1,599	173	836	151	-
Other	7,236	-	-	-	-	291	2,480	-	-
Total local sources	6,182,383	57,164	828,336	1,305,515	1,779,966	296,093	1,304,089	77,015	529,740
State sources	105,175	1,278	17,891	-	49,840	6,390	28,115	1,661	-
Total revenues	6,287,558	58,442	846,227	1,305,515	1,829,806	302,483	1,332,204	78,676	529,740
EXPENDITURES									
Principal	8,911,057	125,110	345,947	1,085,000	1,800,000	175,000	5,380,000	-	-
Interest and other charges	3,659,823	535,190	1,479,453	268,950	456,829	216,300	533,192	169,909	-
Bond issuance costs	100,619	-	-	-	-	-	-	-	100,619
Total expenditures	12,671,499	660,300	1,825,400	1,353,950	2,256,829	391,300	5,913,192	169,909	100,619
Excess (deficiency) of revenues over (under) expenditures	(6,383,941)	(601,858)	(979,173)	(48,435)	(427,023)	(88,817)	(4,580,988)	(91,233)	429,121
OTHER FINANCING SOURCES (USES)									
Loan proceeds	6,283,646	512,173	974,301	68,715	-	95,715	4,632,742	-	-
Proceeds of refunding bonds	17,589,232	-	-	-	288,269	-	-	-	17,300,963
Discount on refunding bonds	(64,743)	-	-	-	-	-	-	-	(64,743)
Payment to refunded bond escrow agent	(17,131,465)	-	-	-	-	-	-	-	(17,131,465)
Total other financing sources (uses)	6,676,670	512,173	974,301	68,715	288,269	95,715	4,632,742	-	104,755
Net change in fund balances	292,729	(89,685)	(4,872)	20,280	(138,754)	6,898	51,754	(91,233)	533,876
Fund balances at beginning of year	440,879	89,685	44,200	57,706	138,754	2,166	12,295	96,073	-
Fund balances at end of year	\$ 733,608	\$ -	\$ 39,328	\$ 77,986	\$ -	\$ 9,064	\$ 64,049	\$ 4,840	\$ 533,876

Reeths-Puffer Schools
CONTENTS OF THE STATISTICAL SECTION

This part of the Reeths-Puffer Schools' comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health. Many of the schedules present data for the past fiscal years that will allow the reader to discern trends that cannot be seen in a single year's financial statement.

<u>Contents</u>	<u>Pages</u>
<i>Financial Trends</i>	78 - 81
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	
<i>Revenue Capacity</i>	82 - 85
These schedules contain information to help the reader assess locally levied taxes.	
<i>Debt Capacity</i>	86 - 90
These schedules present information to help the reader assess the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	
<i>Demographic and Economic Information</i>	91 - 92
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	
<i>Operating Information</i>	93 - 98
These schedules contain data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	

Sources: Reeths-Puffer Schools completed a Comprehensive Annual Financial Report (CAFR) for the first time following the fiscal year ended June 30, 2014. Certain information presented in these schedules is derived from previous CAFR's, previous years' audit reports, and the corresponding statistical sections. Sources of data pulled from local, state, and federal sources have been noted by schedule.

Reeths-Puffer Schools
NET POSITION BY COMPONENT
 Last Ten Fiscal Years
 (Accrual Basis of Accounting)

<u>Year Ended June 30,</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Net Position by Component										
Governmental Activities										
Net investment in capital assets	\$ 594,530	\$ (2,772,535)	\$ (5,142,029)	\$ (7,334,766)	\$ (9,052,648)	\$ (9,899,733)	\$ (10,812,829)	\$ (12,017,682)	\$ (12,754,706)	\$ (13,722,689)
Restricted for:										
Food services	-	-	-	325,991	355,166	-	-	-	-	-
Debt services	405,608	108,879	-	-	-	-	-	894,191	1,056,524	958,541
Capital projects	-	-	-	-	-	-	-	-	-	-
Unrestricted	(76,239,567)	(75,087,193)	(71,992,460)	(22,771,445)	(19,523,254)	(15,676,941)	(11,641,407)	(11,077,260)	(10,310,735)	(9,687,265)
Total Governmental Net Position	\$ (75,239,429)	\$ (77,750,849)	\$ (77,134,489)	\$ (29,780,220)	\$ (28,220,736)	\$ (25,576,674)	\$ (22,454,236)	\$ (22,200,751)	\$ (22,008,917)	\$ (22,451,413)

Source: District audited financial statements.

Reeths-Puffer Schools
CHANGES IN NET POSITION
 Last Ten Fiscal Years
 (Accrual Basis of Accounting)

<u>Year Ended June 30,</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Expenses										
Governmental Activities										
Instruction	\$ 24,639,207	\$ 24,847,153	\$ 24,119,501	\$ 24,181,513	\$ 22,968,670	\$ 23,032,735	\$ 22,873,918	\$ 23,291,126	\$ 23,144,537	\$ 22,605,530
Support Services	13,815,211	13,688,040	13,085,912	12,320,667	12,150,567	13,517,984	13,206,390	12,789,934	12,780,190	13,027,303
Community Services	42,200	39,190	35,886	34,757	156,811	373,689	387,533	320,000	28,568	24,855
Food Services	1,269,012	1,330,804	1,344,246	1,341,406	1,357,069	1,335,695	1,242,266	1,305,144	1,256,482	1,260,488
Athletics	896,777	870,495	828,341	816,805	665,547	698,173	651,156	818,345	876,673	845,585
Interest on long-term debt	2,390,222	3,360,850	3,777,208	3,863,485	4,014,075	4,106,619	4,188,920	3,972,458	4,059,962	4,058,254
Unallocated depreciation and amortization	40,887	40,887	40,887	40,887	120,878	109,468	74,866	60,501	55,110	55,107
Total Expenses	43,093,516	44,177,419	43,231,981	42,599,520	41,433,617	43,174,363	42,625,049	42,557,508	42,201,522	41,877,122
Program Revenues										
Governmental Activities										
Charge for services:										
Instruction	-	-	-	-	-	-	-	-	-	1,385
Support services	15,063	35,021	67,851	73,878	76,986	71,153	62,121	73,320	106,221	105,825
Community services	11,013	-	-	-	133,617	150,531	162,341	98,466	-	-
Food services	388,485	401,362	418,619	384,717	383,486	411,163	457,911	558,342	555,255	555,131
Athletics	150,897	137,955	147,264	132,883	126,433	123,226	132,492	157,333	160,392	168,055
Operating grants and contributions	10,570,351	9,401,533	10,379,218	8,617,345	8,171,746	8,000,200	9,180,738	9,740,926	7,147,206	5,265,308
Total Program Revenues	11,135,809	9,975,871	11,012,952	9,208,823	8,892,268	8,756,273	9,995,603	10,628,387	7,969,074	6,095,704
Net Expenses	(31,957,707)	(34,201,548)	(32,219,029)	(33,390,697)	(32,541,349)	(34,418,090)	(32,629,446)	(31,929,121)	(34,232,448)	(35,781,418)
General Revenues										
Governmental Activities										
Property Taxes	9,005,078	9,233,408	8,246,936	7,940,154	8,093,732	8,364,053	9,280,309	9,473,774	9,096,143	9,067,139
Grants and contributions not restricted to specific programs	25,318,240	24,199,630	24,187,326	23,759,009	22,513,544	22,677,225	23,041,136	22,173,698	25,483,831	26,904,535
Unrestricted investment earnings	31,678	19,703	10,398	10,970	23,548	31,448	61,944	74,781	49,975	185,157
Gain on sale of assets	-	12,210	4,649	-	7,088	-	-	-	-	-
Special item - refund of prior year taxes	-	-	-	-	-	-	(125,273)	-	-	-
Miscellaneous	114,131	120,237	99,407	121,080	160,584	222,926	117,847	15,034	44,995	98,606
Total General Revenues	34,469,127	33,585,188	32,548,716	31,831,213	30,798,496	31,295,652	32,375,963	31,737,287	34,674,944	36,255,437
Change in Net Position	2,511,420	(616,360)	329,687	(1,559,484)	(1,742,853)	(3,122,438)	(253,485)	(191,834)	442,496	474,019
Net Position, Beginning	(77,750,849)	(77,134,489)	(77,464,176)	(28,220,736)	(26,477,883)	(22,454,235)	(22,200,750)	(22,008,916)	(22,451,412)	(22,925,431)
Net Position, Ending	\$ (75,239,429)	\$ (77,750,849)	\$ (77,134,489)	\$ (29,780,220)	\$ (28,220,736)	\$ (25,576,673)	\$ (22,454,235)	\$ (22,200,750)	\$ (22,008,916)	\$ (22,451,412)

Source: District audited financial statements.

Note:

Beginning net position for 2012-13 has been restated to reflect financial statement changes due to GASB statement 65.

Beginning net position for 2014-15 has been restated to reflect financial statement changes due to GASB statement 68.

Reeths-Puffer Schools
FUND BALANCES—GOVERNMENTAL FUNDS
 Last Ten Fiscal Years
 (Modified Accrual Basis of Accounting)

<u>June 30,</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
General Fund										
Nonspendable (Reserved)	\$ 390,541	\$ 36,982	\$ 40,060	\$ 49,969	\$ 64,468	\$ 55,607	\$ 297,783	\$ 58,947	\$ 60,605	\$ 63,849
Assigned (Designated)	-	48,333	182,095	-	422,303	1,073,706	1,843,000	-	-	-
Unassigned (Unreserved, Undesignated)	3,285,875	2,682,654	2,678,337	2,723,661	2,600,103	2,553,152	2,841,743	4,210,132	3,910,450	3,423,174
Total General Fund	3,676,416	2,767,969	2,900,492	2,773,630	3,086,874	3,682,465	4,982,526	4,269,079	3,971,055	3,487,023
All Other Governmental Funds										
Nonspendable (Reserved), Reported in Special Revenue Funds	42,045	11,711	10,102	11,021	10,098	13,900	21,664	27,658	40,335	40,227
Restricted (Reserved/Unreserved), Reported in:										
Capital Projects funds	185,331	318,342	508,741	470,341	627,678	1,092,112	6,739,084	19,685,068	287,055	408,577
Debt Service funds	733,608	477,255	285,748	260,775	151,703	-	211,090	1,417,191	1,311,024	1,388,542
Special Revenue funds	454,632	322,442	408,890	314,970	355,166	442,397	440,026	299,766	191,486	158,703
Unassigned (Unreserved, Undesignated)	-	(36,376)	(4,903)	(5,247)	-	(458,310)	-	-	-	-
Total All Other Governmental Funds	1,415,616	1,093,374	1,208,578	1,051,860	1,144,645	1,090,099	7,411,864	21,429,683	1,829,900	1,996,049
Total All Governmental Funds	\$ 5,092,032	\$ 3,861,343	\$ 4,109,070	\$ 3,825,490	\$ 4,231,519	\$ 4,772,564	\$ 12,394,390	\$ 25,698,762	\$ 5,800,955	\$ 5,483,072

Source: District audited financial statements.

Note: Fund balances prior to 2011-12 have been restated to comply with GASB Statement No. 54 for comparative purposes. Past labels used are listed in parentheses.

Reeths-Puffer Schools
CHANGES IN FUND BALANCES—GOVERNMENTAL FUNDS
 Last Ten Fiscal Years
 (Modified Accrual Basis of Accounting)

<u>Year Ended June 30,</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Revenues										
Local Sources										
Property taxes	\$ 8,899,903	\$ 9,233,408	\$ 8,246,936	\$ 7,940,154	\$ 8,093,732	\$ 8,485,214	\$ 9,280,309	\$ 9,473,774	\$ 9,096,143	\$ 9,067,139
Investment Earnings	31,678	19,703	10,398	10,970	23,548	31,448	61,944	74,781	49,975	185,157
Food sales and athletic admissions	565,458	574,338	633,734	591,478	720,522	756,073	814,865	691,230	827,474	837,486
Transfers from Other Districts and Other	2,430,652	2,567,097	2,751,877	1,979,823	1,830,045	1,927,245	1,801,097	189,499	99,890	97,743
State Sources	30,808,575	29,379,334	28,584,872	27,388,560	26,038,672	25,371,217	25,805,249	24,724,099	25,798,112	27,205,867
Federal Sources	3,078,259	3,252,563	3,329,202	3,118,865	2,961,018	3,204,933	5,007,955	5,125,073	4,626,731	2,645,311
Total Revenues	45,814,525	45,026,443	43,557,019	41,029,850	39,667,537	39,776,130	42,771,419	40,278,456	40,498,325	40,038,703
Expenditures										
Instruction										
Basic Programs	17,665,254	18,142,949	17,677,180	17,250,630	17,011,007	17,365,931	17,415,743	17,264,948	17,409,250	17,305,341
Added Needs	5,166,678	5,004,762	4,753,357	4,853,886	4,414,630	4,621,279	4,591,662	4,739,008	4,593,208	4,339,088
Adult Education	-	-	324,177	316,947	-	-	-	-	-	-
Support Services										
Pupil Support	3,191,760	3,193,547	2,875,734	2,712,694	2,759,550	2,856,188	2,840,294	2,966,849	2,964,100	2,884,261
Instructional Support	1,400,012	1,355,265	1,718,443	1,154,768	1,212,234	1,260,846	1,223,635	1,224,380	1,216,897	1,228,123
General Administration	873,046	654,263	688,875	425,923	448,258	414,827	396,192	463,298	491,648	455,579
School Administration	2,357,952	2,273,019	2,371,590	2,271,646	2,293,638	2,099,857	1,969,945	1,984,949	2,042,318	2,035,452
Business Services	577,581	530,092	495,100	476,034	430,020	482,296	547,172	510,431	642,233	774,635
Operations and Maintenance	2,638,828	2,665,527	2,626,945	2,617,284	2,426,036	2,385,779	2,434,584	2,368,435	2,633,015	2,808,148
Pupil Transportation	1,585,797	1,557,082	1,400,916	1,394,042	1,315,586	1,193,361	1,320,416	1,333,268	1,579,592	1,620,304
Central	535,493	431,305	535,797	662,963	612,155	687,594	679,529	746,832	696,662	745,741
Other Support	-	-	-	-	-	-	-	-	1,251	355
Athletics	802,909	791,817	797,210	737,768	678,629	706,126	655,539	738,355	796,683	765,595
Community services	42,200	39,346	35,966	34,757	156,811	373,689	387,533	320,000	28,568	24,855
Food Services	1,253,016	1,330,659	1,349,006	1,338,035	1,352,790	1,330,507	1,237,771	1,252,726	1,254,064	1,263,849
Technology	464,757	674,015	-	-	-	-	-	-	-	-
Debt service	-	-	-	-	-	-	-	-	-	-
Principal	8,963,467	31,054,381	3,502,304	3,491,991	3,562,030	5,003,593	5,005,395	3,654,721	3,062,609	2,709,082
Interest and Other Charges	3,673,326	3,749,569	3,660,106	3,657,177	3,663,965	2,244,653	2,628,547	1,980,959	2,593,311	2,638,768
Bond Issuance Costs	100,619	229,505	-	-	-	-	-	243,819	-	-
Capital Projects	259,973	272,473	40,412	233,905	565,351	5,817,776	13,193,919	2,453,702	192,093	395,627
Total Expenditures	51,552,668	73,949,576	44,853,118	43,630,450	42,902,690	48,844,302	56,527,876	44,246,680	42,197,502	41,994,803
Excess (Deficiency) of Revenues over (under) Expenditures	(5,738,143)	(28,923,133)	(1,296,099)	(2,600,600)	(3,235,153)	(9,068,172)	(13,756,457)	(3,968,224)	(1,699,177)	(1,956,100)
Other Financing Sources (Uses)										
Transfers from other governmental units and other transactions	-	14,130	-	10,186	83,080	440,548	31,541	2,006,393	2,183,612	2,311,304
Transfers to other governmental units	-	-	-	-	(20,376)	(283,028)	(183,619)	(120,362)	(166,551)	(178,059)
Loan Proceeds	6,575,809	756,774	1,579,679	2,184,385	2,631,404	1,288,826	604,165	-	-	116,386
Operating Transfers from other funds	147,900	163,578	146,720	200,834	241,717	164,807	238,716	786,866	675,000	925,000
Operating Transfers to other funds	(147,900)	(163,578)	(146,720)	(200,834)	(241,717)	(164,807)	(238,716)	(786,866)	(675,000)	(925,000)
Payments to refund bond escrow agent and discounts on debt issuance or refunding	(17,131,465)	(11,410,703)	-	-	-	-	-	-	-	-
Discount on refunding bonds	(64,743)	-	-	-	-	-	-	-	-	-
Proceeds from issuance of bonds and refunding bonds, premium proceeds of refunding	17,589,232	39,315,205	-	-	-	-	-	21,980,000	-	-
Total Other Financing Sources (Uses)	6,968,833	28,675,406	1,579,679	2,194,571	2,694,108	1,446,346	452,087	23,866,031	2,017,061	2,249,631
Net Change in Fund Balance	\$ 1,230,690	\$ (247,727)	\$ 283,580	\$ (406,029)	\$ (541,045)	\$ (7,621,826)	\$ (13,304,370)	\$ 19,897,807	\$ 317,884	\$ 293,531
Debt Service as a Percentage of Non-capital Expenditures	24.8%	47.5%	16.0%	16.5%	17.1%	16.8%	17.6%	14.1%	13.5%	12.9%

Source: District audited financial statements.

Reeths-Puffer Schools
TAXABLE VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
 Last Ten Fiscal Years
 (rate per \$1,000 of assessed value)

<u>Tax Year</u>	<u>Fiscal Year</u>	<u>Estimated Market Value</u>	<u>State Equalized Value</u>	<u>Taxable Value</u>					<u>Direct Tax Rate</u>		
				<u>Non-Homestead Property</u>	<u>Homestead Property</u>	<u>Commercial Personal Property</u>	<u>Industrial Personal Property</u>	<u>Total</u>	<u>Operating</u>	<u>Debt</u>	<u>Total</u>
2007	2007-2008	\$ 1,561,433,760	\$ 780,716,880	\$ 205,933,309	\$ 434,471,461	\$ -	\$ -	\$ 640,404,770	18.00	8.37	26.37
2008	2008-2009	1,559,975,000	779,987,500	191,493,807	442,237,592	15,707,400	7,037,400	656,476,199	18.00	8.37	26.37
2009	2009-2010	1,555,204,200	777,602,100	203,354,401	449,536,629	16,276,100	6,758,700	675,925,830	18.00	8.37	26.37
2010	2010-2011	1,529,909,200	764,954,600	204,096,132	437,057,746	15,991,700	15,358,500	672,504,078	18.00	8.37	26.37
2011	2011-2012	1,457,631,400	728,815,700	203,719,579	426,127,332	15,017,434	15,466,200	660,330,545	18.00	8.37	26.37
2012	2012-2013	1,379,976,800	689,988,400	162,361,562	410,029,355	16,014,400	16,390,800	604,796,117	18.00	8.37	26.37
2013	2013-2014	1,276,364,300	638,182,150	158,351,000	407,609,000	15,379,100	16,296,300	597,635,400	18.00	8.37	26.37
2014	2014-2015	1,293,545,160	646,772,580	145,202,288	413,022,058	13,599,300	15,746,900	587,570,546	18.00	9.37	27.37
2015	2015-2016	1,324,135,500	662,067,750	145,592,271	421,376,401	13,901,400	16,782,700	597,652,772	18.00	10.82	28.82
2016	2016-2017	1,355,653,400	677,826,700	145,549,554	426,034,105	13,441,800	6,235,100	591,260,559	18.00	10.39	28.39

Source: Muskegon County Annual Equalization Report and Michigan Department of Education Taxable Value Management System. Values assessed as of June 30 of the corresponding fiscal year are presented as of the date retrieved from the website and may potentially be adjusted by the taxing authorities.

Reeths-Puffer Schools
PROPERTY TAX RATES—DIRECT AND OVERLAPPING GOVERNMENTS
 Last Ten Fiscal Years
 (rate per \$1,000 of assessed value)

<u>Tax Year</u>	<u>Fiscal Year</u>	<u>Direct Tax Rates</u>			<u>Overlapping Rates</u>					
		<u>Operating</u>	<u>Debt</u>	<u>Total</u>	<u>Cedar Creek Township</u>	<u>Dalton Township</u>	<u>Fruitland Township</u>	<u>Laketon Township</u>	<u>Muskegon Township</u>	<u>City of Muskegon</u>
2007	2007-2008	18.00	8.37	26.37	0.9253	2.2284	2.9044	2.8976	6.7889	11.0685
2008	2008-2009	18.00	8.37	26.37	0.9253	2.2284	2.9044	2.8976	6.7889	11.0682
2009	2009-2010	18.00	8.37	26.37	0.9253	2.2284	2.9904	2.8976	6.7889	11.1680
2010	2010-2011	18.00	8.37	26.37	0.9253	2.2284	2.9904	2.8976	7.7624	12.0680
2011	2011-2012	18.00	8.37	26.37	2.4253	2.2284	2.9044	2.8976	7.7624	12.0749
2012	2012-2013	18.00	8.37	26.37	2.4253	2.2284	2.9044	2.8976	7.7624	12.0749
2013	2013-2014	18.00	8.37	26.37	2.4253	2.2284	2.9044	2.8976	7.7624	12.0865
2014	2014-2015	18.00	9.37	27.37	2.4220	2.2284	0.9095	2.8976	7.7624	13.0875
2015	2015-2016	18.00	10.82	28.82	2.4215	2.2284	0.9090	2.8976	7.6124	13.0869
2016	2016-2017	18.00	10.39	28.39	2.4055	2.2261	0.9040	2.8856	7.6124	13.0905

Reeths-Puffer Schools
PRINCIPAL PROPERTY TAXPAYERS
 Current Year and Nine Years Ago

<u>Year Ended June 30,</u>		<u>2017</u>			<u>2008</u>		
<u>Taxpayer</u>	<u>Product/service</u>	<u>Taxable Value</u>	<u>Rank</u>	<u>Percentage of Total Taxable Value</u>	<u>Taxable Value</u>	<u>Rank</u>	<u>Percentage of Total Taxable Value</u>
Consumers Energy	Utility	\$ 22,052,380	1	3.73%	\$ 75,235,162	1	11.75%
Cedar Fair	Amusement Park	9,622,922	2	1.63%	10,148,981	3	1.58%
DTE Energy Company	Utility	6,730,158	3	1.14%			
Bayer Cropscience	Chemical Plant	6,416,592	4	1.09%	10,235,214	2	1.60%
Meijer, Inc.	Retail	4,498,100	5	0.76%	5,628,893	4	0.88%
Michigan Electric Transmission Co.	Production	2,013,200	6	0.34%			
Comcast of Muskegon	Cable TV	1,650,300	7	0.28%			
B Park Meadows LLC	Mobile home park	1,628,400	8	0.28%	1,748,387	8	0.27%
Eagle Alloy, Inc.	Machine shop	1,499,052	9	0.25%			
Bolema Lumber & Supply	Rental real estate	1,409,948	10	0.23%	1,445,312	10	0.23%
Michigan Consolidated Gas Company	Utility				4,468,292	5	0.70%
Nugent Sand Co. Inc.	Sand mining				3,690,423	6	0.58%
Land Management LLC	Rental real estate				1,945,047	7	0.30%
Westech	Machine shop				1,560,800	9	0.24%
Total Principal taxpayers		57,521,052		9.72%	116,106,511		18.13%
Balance of valuations		533,739,507		90.28%	524,298,259		81.87%
Total Taxable Valuation		\$ 591,260,559		100.00%	\$ 640,404,770		100.00%

Reeths-Puffer Schools
PROPERTY TAX LEVIES AND COLLECTIONS
 Last Ten Fiscal Years

<u>Tax Year</u>	<u>Fiscal Year</u>	<u>Taxes Levied for the Fiscal Year</u>	<u>Collected Within the Fiscal Year of the Levy</u>		<u>Collections (Refunds) in Subsequent Years</u>	<u>Total Collections to Date</u>	
			<u>Amount</u>	<u>Percent of levy</u>		<u>Amount</u>	<u>Percent of levy</u>
2007	2007-2008	\$ 9,096,143	\$ 9,067,139	99.68%	\$ (20,174)	\$ 9,046,965	99.46%
2008	2008-2009	9,035,839	9,068,653	100.36%	(30,975)	9,037,678	100.02%
2009	2009-2010	9,428,709	9,464,850	100.38%	(29,317)	9,435,533	100.07%
2010	2010-2011	9,273,273	9,263,318	99.89%	(71,665)	9,191,653	99.12%
2011	2011-2012	8,485,214	8,474,234	99.87%	(55,687)	8,418,548	99.21%
2012	2012-2013	8,080,744	8,083,830	100.04%	(36,941)	8,046,889	99.58%
2013	2013-2014	7,944,813	7,940,154	99.94%	(38,694)	7,901,460	99.45%
2014	2014-2015	8,200,773	8,209,931	100.11%	4,755	8,214,686	100.17%
2015	2015-2016	9,168,339	9,164,073	99.95%	(15,126)	9,148,947	99.79%
2016	2016-2017	8,843,740	8,844,293	100.01%	-	8,844,293	100.01%

Source: Reeths-Puffer Schools District records.

Reeths-Puffer Schools
RATIOS OF OUTSTANDING DEBT BY TYPE
 Last Ten Fiscal Years

<u>Tax Year</u>	<u>Fiscal Year</u>	<u>General obligation bonds</u>	<u>School Loan Revenue Refunding Bonds</u>	<u>School Bond Loan Fund/School Loan Revolving Fund</u>	<u>Capital Lease Obligations</u>	<u>Total Outstanding Debt</u>	<u>Total Taxable Value</u>	<u>Outstanding Debt as a % of Taxable Value</u>	<u>Estimated Population (1)</u>	<u>Outstanding Debt Per Capita</u>	<u>Taxable Value Per Capita</u>
2007	2007-2008	\$ 61,283,381	\$ 402,472	\$ 13,179,592	\$ 117,658	\$ 74,983,103	\$ 640,404,770	11.49%	20,854	\$ 3,529	\$ 30,709
2008	2008-2009	59,180,427	364,555	13,816,640	69,507	73,431,129	656,476,199	10.99%	20,849	3,459	31,487
2009	2009-2010	78,531,848	324,834	14,599,357	44,734	93,500,773	675,925,830	13.62%	20,852	4,416	32,415
2010	2010-2011	74,817,443	89,259	15,890,777	18,063	90,815,542	672,504,078	13.47%	21,490	4,216	31,294
2011	2011-2012	70,987,012	45,667	17,936,062	-	88,968,741	660,330,545	13.47%	21,373	4,163	30,896
2012	2012-2013	67,611,286	-	21,327,826	-	88,939,112	604,796,117	14.68%	21,234	4,181	28,482
2013	2013-2014	62,927,003	-	24,291,256	-	87,218,259	597,635,400	14.55%	21,337	4,075	28,009
2014	2014-2015	58,711,049	-	26,731,054	-	85,442,103	587,570,546	14.49%	21,503	3,960	27,325
2015	2015-2016	81,966,729	-	122,902	-	82,089,631	597,652,772	13.66%	21,559	3,786	27,722
2016	2016-2017	70,581,695	-	6,749,853	239,753	77,571,301	591,260,559	13.00%	21,559	3,564	27,425

Sources: Reeths-Puffer Schools financial records and audited financial statements.

(1) Census figure for 2016 not yet released. The 2015 population figure was used as estimate.

Reeths-Puffer Schools
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
 Last Ten Fiscal Years

<u>Tax Year</u>	<u>Fiscal Year</u>	<u>General Obligation Bonds (1)</u>	<u>Debt Service Funds Available</u>	<u>Net Debt Outstanding</u>	<u>Total Taxable Value</u>	<u>Outstanding Debt as a % of Taxable Value</u>	<u>Estimated Population (2)</u>	<u>Outstanding Debt Per Capita</u>	<u>Taxable Value Per Capita</u>
2007	2007-2008	\$ 61,283,381	\$ 1,388,542	\$ 59,894,839	\$ 640,404,770	9.35%	20,854	\$ 2,872	\$ 30,709
2008	2008-2009	59,180,427	1,311,024	57,869,403	656,476,199	8.82%	20,849	2,776	31,487
2009	2009-2010	78,531,848	1,417,191	77,114,657	675,925,830	11.41%	20,852	3,698	32,415
2010	2010-2011	74,817,443	211,090	74,606,353	672,504,078	11.09%	21,490	3,472	31,294
2011	2011-2012	70,987,012	-	70,987,012	660,330,545	10.75%	21,373	3,321	30,896
2012	2012-2013	67,611,286	151,703	67,459,583	604,796,117	11.15%	21,234	3,177	28,482
2013	2013-2014	62,927,003	260,775	62,666,228	597,635,400	10.49%	21,337	2,937	28,009
2014	2014-2015	58,711,049	285,748	58,425,301	587,570,546	9.94%	21,503	2,717	27,325
2015	2015-2016	81,966,729	477,255	81,489,474	597,652,772	13.63%	21,559	3,780	27,722
2016	2016-2017	70,581,695	733,608	69,848,087	591,260,559	11.81%	21,559	3,240	27,425

Sources and notes:

(1) Presented net of discounts and premiums

(2) Census figure for 2016 not yet released. The 2015 population figure was used as estimate.

Reeths-Puffer Schools
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
 June 30, 2017

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
		(1)	
Cedar Creek Township	\$ -	9.12%	\$ -
Dalton Township	3,739,526	84.62%	3,164,387
Fruitland Township	1,537,500	19.14%	294,278
Laketon Township	5,795,913	100.00%	5,795,913
Muskegon Township	14,642,188	33.67%	4,930,025
City of Muskegon	12,267,083	2.59%	317,717
Muskegon County	69,520,000	13.81%	9,600,712
Muskegon Area ISD	-	13.78%	-
Muskegon Community College	27,150,000	13.81%	3,749,415
Subtotal, overlapping debt			27,852,447
District Direct Debt			77,571,301
Total Direct and Overlapping Debt			\$ 105,423,748

Source: Municipal Advisory Council of Michigan.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the county. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the School District. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account; however, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(1) The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the government's boundaries and dividing it by the county's total taxable assessed value.

Reeths-Puffer Schools
LEGAL DEBT MARGIN INFORMATION
 Last Ten Fiscal Years

Legal Debt Margin Calculation For Fiscal Year 2016-2017:

State Equalized Valuation (SEV), July 1, 2016	\$ 677,826,700
Statutory Debt Limit (15% of SEV)	101,674,005
Debt applicable to Debt Limit	70,581,695
Legal Debt Margin	\$ 31,092,310

<u>Tax Year</u>	<u>Fiscal Year</u>	<u>State Equalized Value (SEV)</u>	<u>Statutory Debt Limit (15% of SEV)</u>	<u>Debt Applicable to Debt Limit</u>	<u>Legal Debt Margin</u>	<u>Debt as a Percentage of Debt Limit</u>
2007	2007-2008	\$ 780,716,880	\$ 117,107,532	\$ 61,283,381	\$ 55,824,151	52.33%
2008	2008-2009	779,987,500	116,998,125	59,180,427	57,817,698	50.58%
2009	2009-2010	777,602,100	116,640,315	78,531,848	38,108,467	67.33%
2010	2010-2011	764,954,600	114,743,190	74,817,443	39,925,747	65.20%
2011	2011-2012	728,815,700	109,322,355	70,987,012	38,335,343	64.93%
2012	2012-2013	689,988,400	103,498,260	67,611,286	35,886,974	65.33%
2013	2013-2014	638,182,150	95,727,323	62,927,003	32,800,320	65.74%
2014	2014-2015	646,772,580	97,015,887	58,711,049	38,304,838	60.52%
2015	2015-2016	662,067,750	99,310,163	81,966,729	17,343,434	82.54%
2016	2016-2017	677,826,700	101,674,005	70,581,695	31,092,310	69.42%

Source: Muskegon County, Annual Equalization report.

Reeths-Puffer Schools
SCHOOL BOND LOAN FUND AND SCHOOL LOAN REVOLVING FUND PROGRAMS
Year ended June 30, 2017

As of June 30, 2017, the School District has a School Bond Loan Fund balance of \$9,867, a School Loan Revolving Fund balance of \$837,245 and a GO School Loan Revolving Fund balance of \$5,902,741, for a total balance of \$6,749,853. During the 2015-2016 fiscal year, the School District issued taxable bonds with par \$27,930,000 to amount of refinance the outstanding School Bond Loan Fund and School Loan Revolving Fund balances.

The Bonds are fully qualified as of the date of delivery pursuant to Act 108 of the Public Acts of Michigan, 1961, as amended, enacted pursuant to Article IX, Section 16, of the Michigan Constitution of 1963. Under the terms of said constitutional and statutory provisions, if for any reason, the School District will be or is unable to pay the principal and interest on the Bonds when due, the School District shall borrow, and the State of Michigan (State) shall lend to it from the School Bond Loan Fund or School Loan Revolving Fund established by the State, an amount sufficient to enable the School District to make payment. Article IX, Section 16 of the Michigan Constitution, as implemented by Act 112 of the Public Acts of Michigan, 1961, as amended, authorizes the State, without approval of its electors, to borrow from time to time such amounts as shall be required, pledge the State's full faith and credit and issue its notes or bonds therefore, for the purpose of making loans to school districts as provided amounts as shall be required, pledge the State's full faith and credit and issue its notes or bonds therefore, for the purpose of making loans to school districts as provided under such section. Loans to school districts for such purposes are made from the proceeds of such State borrowing.

Complete financial statements of all of the State's funds as included in the State's Comprehensive Annual Financial Report (CAFR) prepared by the State's Department of Management and Budget are available upon request from the Department of Management and Budget, Office of Financial Management, P.O. Box 30026, Lansing, Michigan 48909, telephone (517) 373-1011. The State has agreed to file its CAFR with the Nationally Recognized Securities Information Repositories and the State Information Depository (as described in Rule 15c2-12(b)(5) of the Securities Exchange Commission) annually, so long as any bonds qualified for participation in the School Bond Loan Fund remain outstanding.

Reeths-Puffer Schools
DEMOGRAPHIC AND ECONOMIC STATISTICS
 Last Ten Calendar Years

<u>Calendar Year</u>	<u>Estimated Population</u> (1)	<u>Unemployment Rate</u>		<u>Inflation Rate</u> (4)	<u>Personal Income</u>	
		<u>Muskegon County</u> (2)	<u>State of Michigan</u> (3)		<u>Total</u> (5)	<u>Per Capita</u> (6)
2007	20,854	7.1%	7.1%	4.1%	\$ 4,765,807	\$ 27,431
2008	20,849	8.5%	8.3%	0.1%	4,898,789	28,233
2009	20,852	14.5%	13.5%	2.7%	4,705,478	27,984
2010	21,490	13.5%	12.7%	1.5%	5,006,786	29,114
2011	21,373	10.2%	10.4%	3.0%	5,234,139	30,785
2012	21,234	8.8%	9.1%	1.7%	5,392,301	31,685
2013	21,337	8.1%	8.4%	1.5%	5,541,481	32,405
2014	21,503	7.4%	7.3%	0.8%	5,662,490	32,856
2015	21,559	5.6%	5.4%	0.7%	5,976,007	34,604
2016	21,559	4.8%	4.0%	2.1%	N/A	N/A

Sources and notes:

- (1) US Census Bureau School District estimates. 2016 information not yet available, 2015 used as estimate.
- (2) State of Michigan Department of Technology, Management and Budget (DTMB). Annual County jobless rate, not seasonally-adjusted.
- (3) State of Michigan DTMB. Annual State of MI jobless rate, not seasonally-adjusted.
- (4) U.S. Department of Labor, Bureau of Labor Statistics (BLS). National CPI, December 2016, not seasonally-adjusted.
- (5) US Bureau of the Census, Michigan population by County, 1990-2016. Retrieved October 2017.
- (6) US Department of Commerce, Bureau of Economic Analysis. Per Capita Personal Income by County, 2013-2015. Retrieved October 2017.

Reeths-Puffer Schools
PRINCIPAL EMPLOYERS IN MUSKEGON COUNTY
 Current Year and Nine Years Ago

Year Ended June 30, Employer	<u>2017 (1)</u>			<u>2008 (2)</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>
Mercy Health Partners	4,114	1	5.3%	3,245	1	4.0%
Alcoa Howmet	2,200	2	2.8%	2,498	2	3.1%
County of Muskegon	1,200	3	1.5%	1,245	3	1.5%
ADAC Automotive	970	4	1.2%	511	8	0.6%
Meijer Inc.	900	5	1.1%	-	-	-
Chassix (Diversified Machine)	701	6	0.9%	-	-	-
Hines Corporation Companies	690	7	0.9%	-	-	-
Port City Group	667	8	0.9%	-	-	-
G.E. Aviation	660	9	0.8%	-	-	-
Muskegon Public Schools	565	10	0.7%	878	4	1.1%
Plumb's Foods	-	-	-	850	5	1.1%
Muskegon Correctional Facility	-	-	-	847	6	1.1%
L3 Communications	-	-	-	530	7	0.7%
Johnson Technology, Inc.	-	-	-	485	9	0.6%
Knoll Furniture	-	-	-	475	10	0.6%
Total Pricipal Employees	12,667		16.1%	11,564		14.4%
Total Employment Base (3)	78,268			90,689		

Sources and notes:

- 1) Muskegon Area First. 2016 largest employers report, retrieved August, 2016. 2017 information not yet available.
- 2) Muskegon County Comprehensive Annual Financial Report, for Fiscal Year Ended September 30, 2008.
- 3) Total Muskegon County labor force as of June of the corresponding fiscal year presented. Source: Michigan DTMB.

Reeths-Puffer Schools
DISTRICT EMPLOYEES BY TYPE
 Last Ten Fiscal Years

Employee Category	Total Employees as of June 30,									
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Administrators	23	23	23	24	24	24	23	24	24	23
Admin. Office Personnel/Technology	6	6	6	6	6	6	7	7	8	9
Teachers	219	221	230	230	238	240	244	246	252	261
Secretarial/Clerical	26	25	25	26	26	25	24	26	31	28
Aides/Paraprofessionals	58	60	66	52	53	56	57	51	64	44
Maintenance/Custodial	7	7	6	6	6	6	6	6	6	7
Transportation	5	5	4	4	4	4	4	35	32	39
Food Service	28	31	29	29	28	28	30	30	31	30
Total	372	378	389	377	385	389	395	425	448	441

Source: District payroll records.

Reeths-Puffer Schools
SCHOOL ENROLLMENT
 Last Ten Fiscal Years

Historical enrollment for the School District is as follows:

<u>School year</u>	<u>Enrollment</u>	<u>School year</u>	<u>Enrollment</u>
2016-2017	3,803	2011-2012	3,843
2015-2016	3,790	2010-2011	4,017
2014-2015	3,853	2009-2010	3,963
2013-2014	3,874	2008-2009	4,061
2012-2013	3,870	2007-2008	4,129

Enrollment by grades for school year 2016-2017 is as follows:

Kindergarten	307	Seventh	284
First	269	Eighth	301
Second	260	Ninth	300
Third	287	Tenth	312
Fourth	290	Eleventh	296
Fifth	282	Twelfth	296
Sixth	277	Special Ed.	<u>42</u>
		TOTAL	<u><u>3,803</u></u>

Source: District fall student count records.

Reeths-Puffer Schools
OPERATING STATISTICS
 Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Enrollment</u>	<u>Percentage Change</u>	<u>Operating Expenditures</u>	<u>Percentage Change</u>	<u>Cost Per Pupil</u>	<u>Percentage Change</u>	<u>Percentage of Students Receiving Free or Reduced Price Meals</u>
2007-2008	4,129	-1.81%	\$ 34,221,882	1.13%	\$ 8,288	2.99%	32.30%
2008-2009	4,061	-1.65%	34,298,742	0.22%	8,446	1.90%	35.73%
2009-2010	3,963	-2.41%	33,922,398	-1.1%	8,560	1.35%	46.15%
2010-2011	4,017	1.36%	34,469,732	1.61%	8,581	0.25%	45.90%
2011-2012	3,843	-4.33%	34,447,773	-0.06%	8,964	4.46%	49.43%
2012-2013	3,870	0.70%	33,758,554	-2.00%	8,723	-2.68%	44.34%
2013-2014	3,874	0.10%	34,909,342	3.41%	9,011	3.30%	46.19%
2014-2015	3,853	-0.54%	35,808,983	2.58%	9,294	3.14%	50.50%
2015-2016	3,790	-1.64%	36,638,974	2.32%	9,667	4.02%	49.55%
2016-2017	3,803	0.34%	36,918,708	0.76%	9,708	0.42%	48.40%

Source: District enrollment and financial records. Free and reduced rates retrieved from MI School Data.

Link: (<https://www.mischooldata.org/Other/DataFiles/StudentCounts/HistoricalFreeAndReducedLunchCounts.aspx>)

Reeths-Puffer Schools
STATE AID SUMMARY—FUNDS FROM STATE SOURCES
(INCLUDING CATEGORICALS)
Last Ten Fiscal Years

<u>Year ended</u> <u>June 30</u>	<u>Amount</u>
2017	\$ 30,405,694
2016	29,346,038
2015	28,543,207
2014	27,352,472
2013	25,983,244
2012	25,141,272
2011	25,746,844
2010	24,631,590
2009	25,739,541
2008	27,142,549

Source: State of Michigan August State Aid Status Report

Reeths-Puffer Schools
PENSION FUND
 Last Ten Fiscal Years

The School District will pay a base rate equal to a percent of its employees' wages to the Michigan Public School Employees Retirement System (MPERS) which is administered by the State of Michigan. The following were the applicable contribution rates required by law for the periods:

October 1, 2016 - September 30, 2017	32.66 - 36.64	%
October 1, 2015 - September 30, 2016	31.49 - 36.31	
October 1, 2014 - September 30, 2015	28.59 - 33.41	
October 1, 2013 - September 30, 2014	29.35 - 31.52	
February 1, 2013—September 30, 2013	25.92 - 28.56	
October 1, 2012—January 31, 2013	25.13 - 26.20	
October 1, 2011—September 30, 2012	24.46	
November 1, 2010—September 30, 2011	20.66	
October 1, 2010—October 31, 2010	19.41	
October 1, 2009—September 30, 2010	16.94	
October 1, 2008—September 30, 2009	16.54	
October 1, 2007—September 30, 2008	16.72	

These contributions are required by law. The School District's contributions for the past ten years are shown below. The School District does not have an unfunded accrued liability under MPERS.

Year ending June 30	Paid to pension funds
2017	\$ 6,908,997
2016	6,922,535
2015	6,317,722
2014	5,433,868
2013	4,841,396
2012	4,527,762
2011	3,800,496
2010	3,396,422
2009	3,345,330
2008	3,280,456

Effective January 1, 1987, members of MPERS may irrevocably elect to contribute a percentage of their gross wages on a tax deferred basis to a member investment plan (MIP) which qualifies them for additional benefits. All employees hired after January 1, 1990 will contribute to the plan at a graduated rate of their gross wages. If a member leaves MPERS service before a retirement benefit has vested, the member's accumulated contributions to MIP, plus interest, if any, are refundable.

Reeths-Puffer Schools
SCHOOL BUILDING INFORMATION

<u>Site</u>	<u>Grade Configuration</u>	<u>Acreage</u>	<u>Date Originally Constructed</u>	<u>Additions and Renovations</u>	<u>Square feet</u>
McMillan Early Childhood Center	Pre-K	10	1955	1969, 2004, 2005	43,000
Pennsylvania Elementary	Pre-K - K	5.8	1962	1996, 2004	10,602
Central Elementary	K-4	27	1951	1990, 2004, 2005, 2011	55,361
Reeths-Puffer Elementary	K-4	15	1948	1960, 1996, 2004, 2011	66,000
Twin Lake Elementary	K-4	12.6	1953	1972, 1991, 1996, 2004, 2005, 2011	39,691
Reeths-Puffer Intermediate School	5-6	21	1954	1957, 1996, 2004, 2005	95,000
Reeths-Puffer Middle School	7-8	52	1945	1971, 1998, 2004, 2005, 2010	131,000
Reeths-Puffer High School	9-12	61.5	1994	1998	288,000
Duck Creek Learning Center Alternative Ed	9-12	5	1956	1958, 1961, 2004	12,371
Educational Services Building	N/A	2	1962	1970, 1978, 2004	10,602
Transportation	N/A	5.2	2004		8,075
River Road Property 2475 S. River Rd., Muskegon Township	N/A	56			
Gun Club Property Duff Rd., Dalton Township	N/A	160			
Staple Road Property Staple Rd., Dalton Township	N/A	40			
Buel Playground Russell Rd., Muskegon Township	N/A	2			

Source: District records.