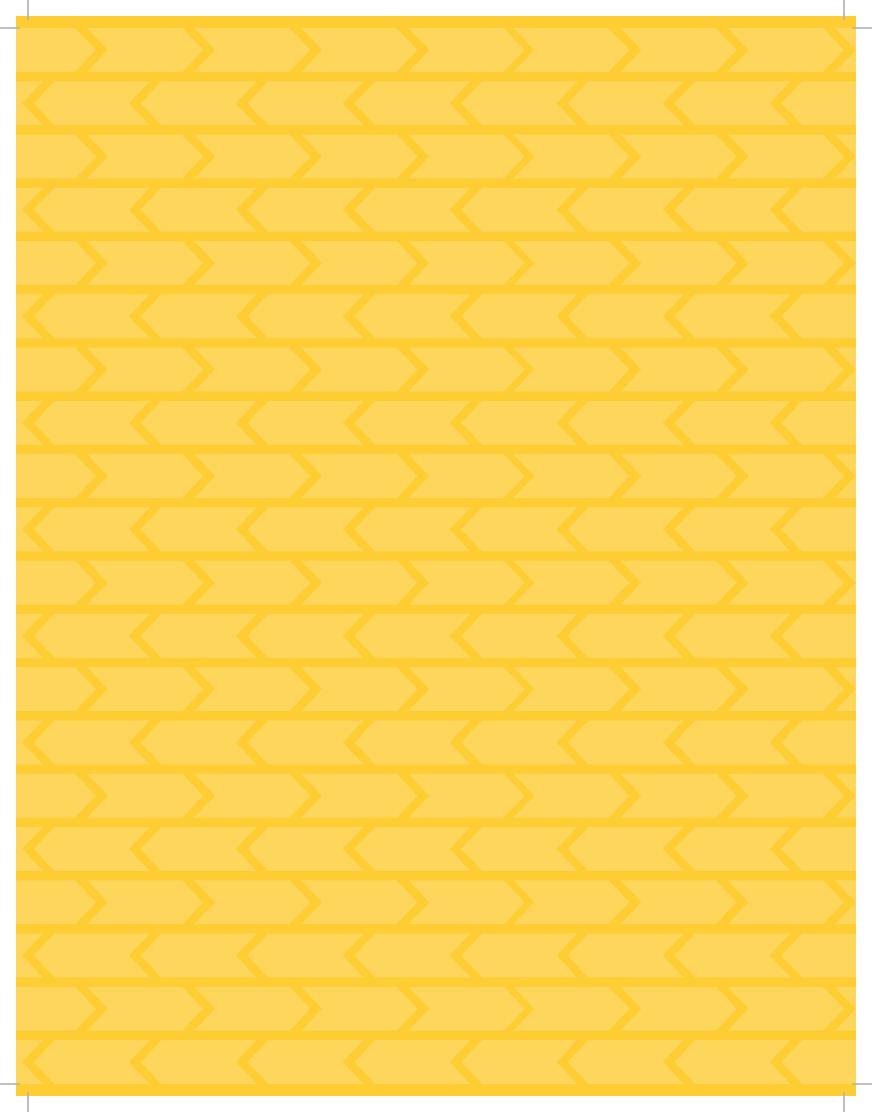


2017-2022

STRATEGIC PLAN







Ologah-Talala Public Schools takes great pride in the quality of education that is provided to its students. Our community has a longstanding tradition of educating students in a manner

that allows them to become productive and influential members of the world in which they live.

Much of the success that our students achieve today is the result of the collaborative efforts of our stakeholders. This strategic plan is a prime example of such collaboration. It is the product of several months of hard work between board members, teachers, administrators, staff, students, and community leaders. This collaboration has not only helped in envisioning the future of the Oologah-Talala Public Schools, but also in the development of the roadmap that will take us there. By clearly articulating our values, vision, mission, focus areas, and objectives, we are in the position to continue in the direction of educational excellence.

I want to acknowledge the hard work and time given by so many in the development of this plan. A great deal of effort and creativity have been devoted to the development of a comprehensive plan that addresses areas in which our district will focus its resources. As we continue to move forward, this strategic plan will be used to guide our direction in doing that which is in the best interest of our students and community, and will make clear the goals of Oologah-Talala Public Schools.

Max Tanner Superintendent

BOARD OF EDUCATION



Robert Powell President



Zach Barron Vice President



DonTice *Member*



Brian Wigginton Clerk



Lynda Runner Deputy Clerk



STRATEGIC PLANNING TEAM MEMBERS

Max Tanner

Superintendent

Jerry Rutledge

Kendra Adkins

Mike Murray

Melissa Overcash

Schuyler Adkins

Rebekah Askew

Eric Rahn

Jennifer Adams

Kenzie Rogers

Trystan Daughtry

Kelli Dixon

Angie Gibson

Brandy Roberts

Betty Deen

Cheri Rogers

Blake Salt

GracieThoenen

LibbyThoenen

Brett Gibson

Cara Jones

Steve Clark

JanetThoenen

Crysti York

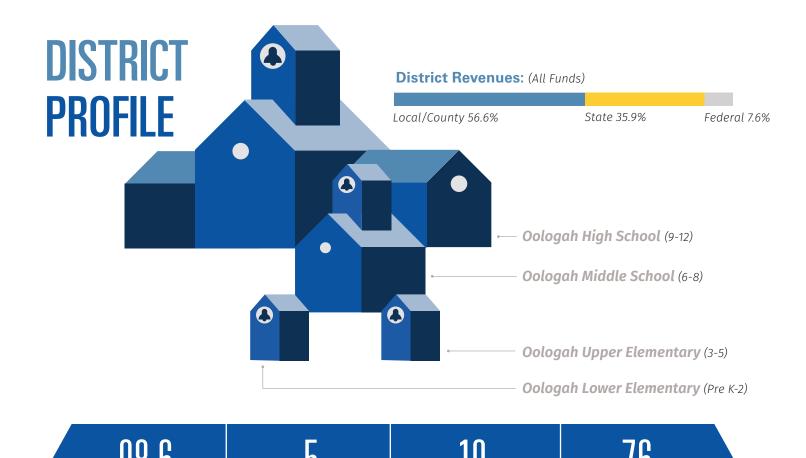
Melissa Parrish

Brady DeSpain

Eli DeSpain

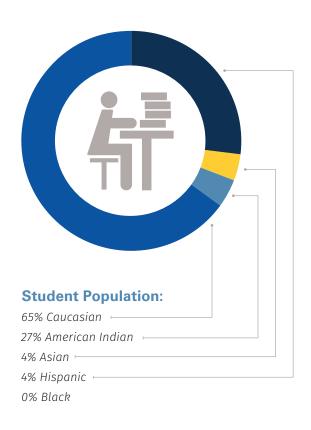
Kent Jensen

Ben Noble

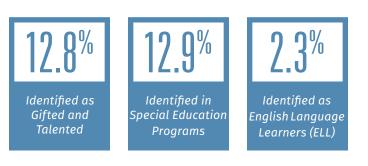


(16.2% with advanced degrees, 12.7 average years teaching experience)

Counselors



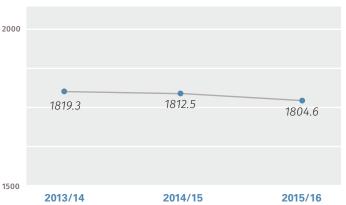
Teachers



Support Staff

Enrollment Trends:

Administrators



EXECUTIVE SUMMARY

Ologah-Talala Public Schools' 2017-2022 Strategic Plan serves as a blueprint of district transformation and change. The district embarked on a transparent year-long journey to develop a five-year comprehensive continuous improvement plan that is stakeholder and data driven. The plan stresses the importance of increasing the academic performance of all students through increasing student attendance, differentiating instruction, and providing information and services to students of all ages to increase college and/or career readiness. This will be accomplished by concentrating on the development and implementation of a comprehensive three-year technology plan with goals and objectives related to classroom use and instruction, professional development, budgets, maintenance, infrastructure, hardware, and software. Equally important in the plan is attention to a positive, nurturing environment for students, teachers, and parents. Finally, there is a shared commitment to strengthen community relations through parental and community

outreach utilizing structures such as a district communication plan, community service opportunities, school-sponsored extra-curricular organizations, and a superintendent's advisory committee.

This five-year strategic plan provides a framework for the district and individual schools to support the development of each child to his/her potential. It serves as the foundation for each school in the district to develop annual plans which will support the district's Continuous Strategic Improvement Plan. The Board of Education will continually monitor the initiatives and action steps through regular updates as to the progress of the plan.

This strategic plan sets the expectation that each student, regardless of ethnicity, language, disability, or income level can achieve high standards of learning. Strategies are incorporated to ensure students will meet and/or exceed standards, graduate on time and will be creative, collaborative students who are college and/or career ready in a global society.



TIMELINE OF PLANNING PROCESS

PHASE II PLAN

"Who are we?" district's learner expectations, core beliefs, and core values

The purpose of this phase is critical to the fidelity and sustainability of public education. Phase I gained stakeholder input in determining the community's educational objectives. This process included community forums to engage stakeholders in reflective dialogue about the purpose and process of education in a local context. The community survey offered a second opportunity for stakeholders to provide input and ideas. Data collected from these were analyzed to reflect the community's Learner Expectations, Core Beliefs, and Core Values which were used throughout the strategic planning process. Goal areas and performance objectives developed in Phase II were aligned to them.

- August 8-26, 2016
 Community Survey
- August 29, 2016
 - Community Forum 1:00 p.m. | Oologah Assembly of God Church
 - Elementary Staff Forum 3:30 p.m. | Oologah High School
 - Community Forum 6:00 p.m. | Oologah High School
- August 30, 2016
 - Community Forum 1:00 p.m. | Oologah Assembly of God Church
 - Elementary Staff Forum 3:30 p.m. | Oologah High School
 - Community Forum 6:00 p.m. | Oologah High School

"Where are we now?" goal areas and performance objectives

In this phase, the Planning Team, composed of school and community members selected by the superintendent engaged in a collaborative inquiry process to implement change. Team members were representative of the demographics of the district with 75% of the membership comprised of district leaders, school administrators, and teachers. The other 25% were students, parents, community members and a school board member who followed the process and served as a liaison to the local board of education. The Planning Team examined and analyzed a variety of district data types and sources. At the end of the second day of planning, based on the data analysis, goal areas were decided along with performance objectives for each goal area.

November 7-8, 2016
 Oologah Assembly of God Church



PHASE IV ACHIEVE

"Where do we want to go?" and "How will we know when we get there?" SMART performance measures, initiatives for each performance objective, action steps for each initiative, timeline of initiatives

All members of the Planning Team returned for this phase. Their first task was to make certain the goal areas and performance objectives were aligned to the community's Learner Expectations, Core Beliefs, and Core Values. After two days, the team had developed action steps as well as performance measures that were Specific, Measureable, Attainable, Results Oriented, and Time Bound (SMART). On the third day, the Action Team developed a timeline for the five-year plan, being sure to consider not placing too many initiatives in any one year, not to overload any responsible person, and not to create a burden in the budget any one year.

- January 24-25, 2017
 Oologah Assembly of God Church
- February 22, 2017
 Oologah Assembly of God Church

"How do we plan to get there?"

training of a site leadership team from each school site in the district to develop a site level year one plan

The district needs to be held accountable to achieve the goals set forth by this process. This phase works with a leadership team from each school site to instruct them in the process of examining the district's strategic plan and determining how each of their sites will address the plan. Using their individual school data each school site develops a year one plan which will support the implementation of the district's strategic plan. An accountability flow chart is developed and shared.

June 19, 2017

Oologah Lower Elementary

COMMUNITIY ENGAGEMENT REPORT

The district's Learner Expectations, Core Beliefs, and Core Values were developed from the community responses to the online survey and to the focus questions asked at the community forums. All responses were compiled and then analyzed to represent one of these areas. As the strategic planning committees worked through the various stages of developing goals, objectives, initiatives, and action steps, they paused at each level of work to check their decisions against what the community had expressed. Alignment to these expectations, core beliefs, and values are noted in the Rationale Statements for each objective.



Learner Expectations

Oologah Public Schools expect graduates of 2025 and beyond to be...

- · Effective communicators
- · Critical thinkers
- · Knowledgeable of core content
- · Organized and goal oriented
- · Problem solvers
- · Proficient in technology
- · Skilled in basic finances
- · Able to locate and use information
- · Exhibit basic life skills
- · A productive citizen

These expectations will produce creative, collaborative students who are college and career ready in a global society.

Core Beliefs

Oologah Public Schools believe that to realize their expectations for graduates, teaching and learning should provide opportunities for students to participate in...

- · Community service
- · Relevant content/lessons
- · Instruction aligned to student strengths and weaknesses
- Collaboration
- · Practicing basic academic skills
- · Communication skills
- · Enrichment activities
- · Use of technology
- Research
- · Extended learning opportunities

This type of teaching and learning will be supported by family, community, and school resources in an environment that nurtures and prepares students for their futures.

Core Values

In order to ensure quality teaching and learning, Oologah Public Schools value...

- A respectful/nurturing environment
- · Quality teachers/staff
- · Adequate buildings/facilities
- · Up-to-date technology
- · Small class sizes
- · Parental involvement
- · School/community connections
- · Strong leadership
- · Innovative, student centered teaching

These values will be demonstrated daily within a democratic system of decision making that fosters quality academic and extracurricular programs through a rigorous curriculum that meets the diverse needs of all students.

STRATEGIC GOAL SUMMARY

GOAL AREA #1

STUDENT ENGAGEMENT AND ACHIEVEMENT

Objective 1: Increase academic performance

» Initiative 1: Differentiated instructional strategies

Objective 2: Increase college and career readiness

» Initiative 1: College and career readiness

Objective 3: Increase attendance and involvement

» Initiative 1: Attendance programs

GOAL AREA #2

INSTRUCTIONAL RESOURCES

Objective 1: Integrate technology

» Initiative 1: 3-year technology plan

Objective 2: Develop quality staff

» Initiative 1: Personalized learning

Objective 3: Maintain financial resources

» Initiative 1: Bond Initiative

SCHOOL ENVIRONMENT

- Objective 1: Create a positive and nurturing environment
 - » Initiative 1: Student character program
- Objective 2: Promote building to building collaboration and communication and foster positive relationships among staff
 - » Initiative 1: Ongoing team building program

GOAL AREA #4

PARENTAL AND COMMUNITY OUTREACH

- **Objective 1: Strengthen community relations**
 - » Initiative 1: School sponsored extracurricular organizations
 - » Initiative 2: Community service
- Objective 2: Increase and enhance communication between the schools and parents
 - » Initiative 1: District communication plan
 - » Initiative 2: Student climate survey
- Objective 3: Increase parental awareness and involvement throughout the district
 - » Initiative 1: Superintendent's advisory committee







STUDENT ENGAGEMENT AND ACHIEVEMENT

STUDENT ENGAGEMENT AND ACHIEVEMENT

OBJECTIVE 1

Increase academic performance

PATIONAL

If we increase the academic performance of all students, then we will honor the learner expectations and produce creative students who are knowledgeable of core content and are critical thinkers.

INITIATIVE 1

Differentiated instructional strategies

ACTION STEPS	TIMELINE
Provide professional development to explore and define differentiated instruction for all faculty.	2017-18
Create a Professional Development Plan for each teacher based on criteria 9 and 10 of the Teacher Leader Effectiveness (TLE) model.	2017-18
Compile list of professional development topics based on district, site, and individual teacher needs.	2017-18
Develop a plan and schedule for district-wide professional development and site-based professional development	2018-19
Develop between site principals and individual teachers individualized professional development not addressed in district or site-based opportunities.	2019-20
Provide opportunities for teachers to share best practices through monthly Professional Learning Community (PLC), department meetings, grade-level meetings, faculty meetings or cross-building meetings.	2020-21

- By 2022, 88% of 3rd grade Full Academic Year (FAY) students will score proficient or higher on the state Reading assessment.
- By 2022, 70% of 4th grade Individual Educational Plan (IEP) students will score proficient or higher on the state Reading assessment.
- By 2022, 90% of 5th grade FAY students will continue to score proficient or higher on the state Reading assessment.
- By 2022, 82% of of 4th grade Economically Disadvantaged students will continue to score proficient or above on the state Reading assessment.
- By 2022, 58% of IEP 5th grade students will score proficient or higher on the state Reading assessment.
- By 2022, 86% of 5th grade Economically Disadvantaged students will continue to score proficient or higher on the state Reading assessment.
- By 2022, 80% of 6th grade FAY students will score proficient or higher on the state Reading
- By 2022, 70% of 6th grade Economically Disadvantaged students will score proficient or higher on the state Reading assessment.
- By 2022, 82% of 7th grade FAY students will score proficient or higher on the state Reading assessment.

- By 2022, 70% of 7th grade Economically Disadvantaged students will score proficient or higher on the state Reading assessment.
- By 2022, 55% of 8th grade IEP students will score proficient or higher on the state Reading assessment.
- By 2022, 90% of FAY 8th grade students will continue to score proficient or higher on the state Reading assessment.
- By 2022, 84% of 8th grade Economically Disadvantaged students will maintain or increase a score of proficient or higher on OCCT Reading Test.
- By 2022, 81% of 3rd grade FAY students will continue to score proficient or higher on the state Math assessment.
- By 2022, 75% of 3rd grade Economically Disadvantaged students will score proficient or higher on the state Math assessment.
- By 2022, 55% of 4th grade IEP students will score proficient or higher on the the state Math assessment.
- By 2022, 82% of 4th grade Economically Disadvantaged students will continue to score of proficient or higher on the state Math assessment.
- · By 2022, 80% of 5th grade FAY students will score proficient or higher on the state Math assessment.
- By 2022, 75% of 5th grade Economically Disadvantaged students will score proficient or higher on the state Math assessment.
- By 2022, 89% of 6th grade FAY students will continue to score proficient or higher on the state Math assessment.
- · By 2022, 55% of 6th grade IEP students will score proficient or higher on the state Math assessment.
- By 2022, 83% of 6th grade Economically Disadvantaged students will score proficient or higher on the state Math assessment.
- · By 2022, 83% of 7th grade FAY will score proficient or higher on the state Math assessment.
- · By 2022, 55% of 7th grade IEP will score proficient or higher on the state Math assessment.
- By 2022, 83% of 7th grade economically disadvantaged students will score proficient or higher on the state Math assessment.
- · By 2022, 80% of 8th grade FAY students will score proficient or higher on the state Math assessment.
- · By 2022, 55% of 8th grade IEP students will score proficient or higher on the state Math assessment.
- By 2022, 72% of 8th grade Economically disadvantaged students will score proficient or higher on the state Math assessment.
- By 2022, 72% of 8th grade female students will score proficient or higher on the state Math
- · By 2022, 80% of 8th grade male students will score proficient or higher on the state Math assessment.
- By 2022, 72% of FAY 5th grade students will score proficient or higher on the state Science assessment.
- By 2022, 72% of Economically Disadvantaged 5th grade students will score proficient or higher on the state Science assessment.
- By 2022, 80% of 8th grade FAY students will score at or above proficient on the state Science assessment.
- By 2022, 20% of 8th grade FAY students will score advanced on the state Science assessment.
- By 2022, 65% off 5th grade FAY students will score proficient or higher on the state Science assessment.
- · By 2022, 22 % of 5th grade FAY students will score advanced on the state Science assessment.
- By 2022, 70% of 8th grade FAY students will score proficient or higher on the state Science assessment.
- By 2022, 65% of 8th grade Economically Disadvantaged students will score proficient or higher on the state Science assessment.
- By 2022, 80% of high school FAY students will score proficient or higher on the state English assessment
- · By 2022, 85% of high school FAY students will score proficient or higher on the state Math assessment
- By 2022, 70% of high school FAY students will score proficient or higher on the state Science assessment.

STUDENT ENGAGEMENT AND ACHIEVEMENT

OBJECTIVE 2

Increase college and career readiness

RATIONALI

If we increase the college and career readiness of the students, then we will value the learner expectations of producing creative, collaborative students who are college and career ready in a global society for the community.

INITIATIVE 1

College and career readiness

ACTION STEPS

Provide exploration of different careers in the lower elementary 2019-20 years. Building will determine events. Provide basic college exploration during upper elementary 2019-20 years. Building will determine events. Align education pathways to careers during the middle school 2020-21 years. Building will determine events/processes. Middle school students will set personal career pathway goals. 2020-21 Provide advisement to high school students on course 2021-22 enrollment to meet personal pathway goals. Provide high school students with specialized opportunities for 2021-22 college visits, on the job training, job shadowing, etc.

- · By 2022, 100% of elementary students will participate in a career event each year.
- · By 2022, 100% of middle school students will set a personal learning pathway goal.
- By 2022, the average English ACT score for Oologah High School students will be 20.4 or higher.
- · BY 2022, the average Math ACT score for Oologah High School students will be 20.3 or higher.
- By 2022, the average Reading ACT score for Oologah High School students will be 21.5 or higher.
- By 2022, the average Science ACT score for Oologah High School students will be 21.5 or higher.
- By 2022, the average Composite ACT score for Oologah High School students will be 20.1 or higher.
- BY 2022, 17% of the 2022 graduating class will meet all four ACT college readiness benchmarks.
- By 2022, 100% of all seniors will be enrolled In concurrent enrollment, Advanced Placement (AP) courses, career tech, or a post high school pathway (such as any of the above, on the job training (OJT), or job shadowing, etc).
- By 2022, 50% of AP students who take one or more AP exams will score a three or higher.
- By 2022, 20% of high school students will be enrolled in AP courses.
- By 2022, 100% of secondary teachers will have attended pre-AP or AP training.
- · Graduation rates will maintain 99.3% through 2022.

STUDENT ENGAGEMENT AND ACHIEVEMENT

OBJECTIVE 3

Increase attendance and involvement

RATIONALI

If we increase the attendance rate of the students and the staff, then we will honor the core values of having quality teachers and staff and learner expectations to be knowledgeable of core content.

INITIATIVE 1

Attendance programs

ACTION STEPS

Research best practices in increasing student attendance.	2017-18
Create a research-based, age appropriate monthly/quarterly attendance program at each building site.	2017-18
Communicate plans to parents and students.	2017-18
Implement plans.	2018-19
Monitor and evaluate against the performance measure benchmarks and adjust annually.	2019-20

PERFORMANCE MEASURE(S)

- By 2022, the percent of students with 5 or more unexcused absences will be 50% or less.
- By 2022, the percent of students with 10 or more unexcused absences will be 25% or less.
- $\cdot\,$ By 2022, the percent of teachers with 1 5 absences will be 20% or less.*
- By 2022, the percent of teachers with 6 10 absences will be 30% or less.*
- By 2022, the percent of students with 5 or more excused absences will be 5% or less.
- By 2022, the percent of students with 10 or more excused absences will be 1% or less.
- By 2022, 100% of all students will be involved in at least one club or extracurricular activity/organization, school or community sponsored.

*does not include school business absences

GOAL AREA #1 timeline of projected benchmark performance measures student engagement and achievement

OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
	By 2022, 88% of 3rd grade Full Academic Year (FAY) students will score proficient or higher on the state Reading assessment.	86%	86%	86%	87%	87%	88%
	By 2022, 70% of 4th grade Individual Educational Plan (IEP) students will score proficient or higher on the state Reading assessment.	69%	69%	69%	70%	70%	70%
	By 2022, 90% of 5th grade FAY students will continue to score proficient or higher on the state Reading assessment.	90%	90%	90%	90%	90%	90%
	By 2022, 82% of of 4th grade Economically Disadvantaged students will continue to score proficient or above on the state Reading assessment.	82%	82%	82%	82%	82%	82%
	By 2022, 58% of IEP 5th grade students will score proficient or higher on the state Reading assessment.	56%	56%	56%	57%	57%	58%
	By 2022, 86% of 5th grade Economically Disadvantaged students will continue to score proficient or higher on the state Reading assessment.	86%	86%	86%	86%	86%	86%
	By 2022, 80% of 6th grade FAY students will score proficient or higher on the state Reading assessment.	75%	76%	77%	78%	79%	80%
Increase academic performance	By 2022, 70% of 6th grade Economically Disadvantaged students will score proficient or higher on the state Reading assessment.	64%	65 %	66%	67 %	68%	70%
	By 2022, 82% of 7th grade FAY students will score proficient or higher on the state Reading assessment.	77 %	78%	79 %	80%	81%	82%
	By 2022, 70% of 7th grade Economically Disadvantaged students will score proficient or higher on the state Reading assessment.	65 %	66%	67 %	68%	69%	70%
	By 2022, 55% of 8th grade IEP students will score proficient or higher on the state Reading assessment.	47%	49%	51%	53%	54%	55%
	By 2022, 90% of FAY 8th grade students will continue to score proficient or higher on the state Reading assessment.	90%	90%	90%	90%	90%	90%
	By 2022, 84% of 8th grade Economically Disadvantaged students will maintain or increase a score of proficient or higher on OCCT Reading assessment.	84%	84%	84%	84%	84%	84%
	By 2022, 81% of 3rd grade FAY students will continue to score proficient or higher on the state Math assessment.	81%	81%	81%	81%	81%	81%
	D 2000 750/ (2) 5						

By 2022, 75% of 3rd grade Economically Disadvantaged

assessment.

students will score proficient or higher on the state Math

68%

69%

71%

73%

74%

75%

OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
	By 2022, 55% of 4th grade IEP students will score proficient or higher on the state Math assessment.	46%	48%	50%	52%	54%	55%
	By 2022, 82% of 4th grade Economically Disadvantaged students will continue to score proficient or higher on the state Math assessment.	82%	82%	82%	82%	82%	82%
	By 2022, 80% of 5th grade FAY students will score proficient or higher on the state Math assessment.	74%	75 %	76%	77 %	78%	80%
	By 2022, 75% of 5th grade Economically Disadvantaged students will score proficient or higher on the state Math assessment.	69%	70 %	71%	72 %	73%	75%
	By 2022, 89% of 6th grade FAY students will continue to score proficient or higher on the state Math assessment.	89%	89%	89%	89%	89%	89%
	By 2022, 55% of 6th grade IEP students will score proficient or higher on the state Math assessment.	40%	43%	46%	49%	51%	55%
	By 2022, 83% of 6th grade Economically Disadvantaged students will score proficient or higher on the state Math assessment.	79%	80%	81%	82%	83%	83%
Increase academic performance	By 2022, 83% of 7th grade FAY will score proficient or higher on the state Math assessment.	81%	81%	81%	82%	82%	83%
	By 2022, 55% of 7th grade IEP will score proficient or higher on the state Math assessment.	13%	23%	33%	43%	53%	55%
	By 2022, 83% of 7th grade economically disadvantaged students will score proficient or higher on the state Math assessment.	78%	79%	80%	81%	82%	83%
	By 2022, 80% of 8th grade FAY students will score proficient or higher on the state Math assessment.	71%	73%	75%	77%	79%	80%
	By 2022, 55% of 8th grade IEP students will score proficient or higher on the state Math assessment.	53%	53%	53%	54%	54%	55%
	By 2022, 72% of 8th grade Economically disadvantaged students will score proficient or higher on the state Math assessment.	61%	63%	65%	67%	69%	72 %
	By 2022, 72% of 8th grade female students will score proficient or higher on the state Math assessment.	56%	61%	66%	69%	70%	72 %
	By 2022, 80% of 8th grade male students will score proficient or higher on the state Math assessment.	75 %	76 %	77 %	78%	79 %	80%

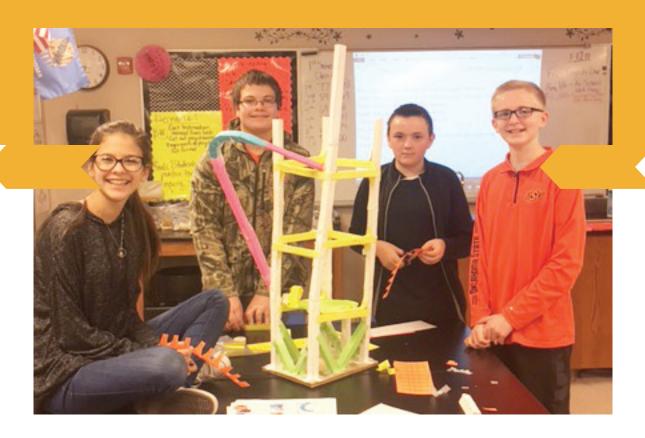
^{*}does not include school business absences

GOAL AREA #1 TIMELINE OF PROJECTED BENCHMARK PERFORMANCE MEASURES STUDENT ENGAGEMENT AND ACHIEVEMENT

OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
	By 2022, 72% of FAY 5th grade students will score proficient or higher on the state Science assessment.	66%	67%	68%	69%	70%	72 %
Increase academic performance	By 2022, 72% of Economically Disadvantaged 5th grade students will score proficient or higher on the state Science assessment.	60%	63%	66%	69%	70 %	72 %
	By 2022, 80% of 8th grade FAY students will score at or above proficient on the state Science assessment.	72%	74%	76%	78%	78%	80%
	By 2022, 20% of 8th grade FAY students will score advanced on the state Science assessment.	19%	19%	19%	20%	20%	20%
	By 2022, 72% of FAY 5th grade students will score proficient or higher on the state Science assessment. By 2022, 72% of Economically Disadvantaged 5th grade students will score proficient or higher on the state Science assessment. By 2022, 72% of Economically Disadvantaged 5th grade students will score proficient or higher on the state Science assessment. By 2022, 20% of 6th grade FAY students will score advanced on the state Science assessment. By 2022, 20% of 6th grade FAY students will score advanced on the state Science assessment. By 2022, 25% of 5th grade FAY students will score proficient or higher on the state Science assessment. By 2022, 25% of 5th grade FAY students will score advanced on the state Science assessment. By 2022, 25% of 5th grade FAY students will score advanced on the state Science assessment. By 2022, 27% of 6th grade FAY students will score proficient or higher on the state Science assessment. By 2022, 27% of 6th grade FAY students will score proficient or higher on the state Science assessment. By 2022, 25% of 6th grade FAY students will score proficient or higher on the state Science assessment. By 2022, 25% of 6th grade FAY students will score proficient or higher on the state Science assessment. By 2022, 65% of 6th grade Economically Disadvantaged students will score proficient or higher on the state English assessment. By 2022, 85% of high school FAY students will score proficient or higher on the state English assessment. By 2022, 85% of high school FAY students will score proficient or higher on the state Math assessment. By 2022, 75% of high school FAY students will score proficient or higher on the state Science assessment. By 2022, 75% of high school FAY students will score proficient or higher on the state Science assessment. By 2022, 75% of high school FAY students will score proficient or higher on the state Science assessment. By 2022, 75% of high school FAY students will score proficient or higher on the state Science assessment. By 2022, 100% of migh	65%					
Increase academic performance		22%	22%	22%	22%	22%	22%
		53%	57%	61%	66%	69%	70%
By 2022, 72% of Economically Distudents will score proficient of assessment. By 2022, 80% of 8th grade FAY sabove proficient on the state Science assessment. By 2022, 20% of 8th grade FAY son the state Science assessment. By 2022, 65% of 5th grade FAY son higher on the state Science assessment. By 2022, 22% of 5th grade FAY son the state Science assessment. By 2022, 70% of 8th grade FAY son higher on the state Science assessment. By 2022, 65% of 8th grade Economically District of the state Science assessment. By 2022, 80% of high school FAY proficient or higher on the state Science of the state Science o	students will score proficient or higher on the state Science	42%	48%	54%	59%	63%	65%
		75 %	76 %	77 %	78%	79%	80%
		79 %	80%	81%	82%	83%	85%
		56%	60%	63%	66%	69%	70%
		TBD	TBD	TBD	33%	66%	100%
		TBD	TBD	TBD	33%	66%	100%
		19.4	19.6	19.8	20	20.2	20.4
24	BY 2022, the average Math ACT score for Oologah High School students will be 20.3 or higher.	19.3	19.5	19.7	19.9	20.1	20.3

readiness or a post high school pathway (such as any of the above, on the job training (OJT), or job shadowing, etc). By 2022, 50% of AP students who take one or more AP exams will score a three or higher. By 2022, 20% of high school students will be enrolled in AP courses. By 2022, 100% of secondary teachers will have attended pre-AP or AP training. Graduation rates will maintain 99.3% through 2022. By 2022, the percent of students with 5 or more unexcused absences will be 55% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% 23% 22% 22% 21% 20% or less.* By 2022, the percent of teachers with 6 - 10 absences will be 23.7% 33% 33% 32% 31% 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 55% or less. By 2022, the percent of teachers with 6 - 10 absences will be 23.7% 23% 22% 22% 21% 20% or less.* By 2022, the percent of students with 5 or more excused absences will be 55% or less. By 2022, the percent of students with 5 or more excused absences will be 20% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less.	OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
School students will be 21.5 or higher. By 2022, the average Composite ACT score for Oalogah High School students will be 20.3 or higher. By 2022, 17% of the 2022 graduating class will meet all 4 ACT college readiness benchmarks. By 2022, 100% of all seniors will be enrolled in concurrent enrollment, Advanced Placement (AP) courses, career tech, or a post high school pathway (such as any of the above, on the job training (OTI), or job shadowing, etc.). By 2022, 50% of AP students who take one or more AP exams will score a three or higher. By 2022, 20% of high school students will be enrolled in AP courses. By 2022, 100% of secondary teachers will have attended pre-AP or AP training. Graduation rates will maintain 99.3% through 2022. By 2022, the percent of students with 5 or more unexcused absences will be 50% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% 23% 22% 22% 21% 20% or less.* By 2022, the percent of teachers with 5 or more excused absences will be 20% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% 23% 22% 22% 21% 20% or less.* By 2022, the percent of teachers with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 30% or less.* By 2022, the percent of students with 5 or			20.5	20.7	20.9	21.1	21.3	21.5
High School students will be 20.1 or higher. BY 2022, 17% of the 2022 graduating class will meet all 4 ACT college readiness benchmarks. By 2022, 100% of all seniors will be enrolled in concurrent enrollment, Advanced Placement (AP) courses, career tech, or a post high school pathway (such as any of the above, on the job training (OIT), or job shadowing, etc). By 2022, 50% of AP students who take one or more AP exams will score a three or higher. By 2022, 20% of high school students will be enrolled in AP tourises. By 2022, 100% of secondary teachers will have attended pre-AP or AP training. Graduation rates will maintain 99.3% through 2022. By 2022, the percent of students with 5 or more unexcused absences will be 20% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% 23% 22% 22% 21% 20% 18% 20% or less. By 2022, the percent of teachers with 6 - 10 absences will be 20% or less. By 2022, the percent of students with 5 or more excused absences will be 50% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 5 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least			20.5	20.1	20.9	21.1	21.3	21.5
ACT college readiness benchmarks. By 2022, 100% of all seniors will be enrolled In concurrent enrollment, Advanced Placement (AP) courses, career tech, or a post high school pathway (such as any of the above, or a post high school pathway of the above, or a post high school pathway (such as any of the above, or a post high above, or a post high school pathway (such as any of the above, or a post high above, or a post high above, or a post high school pathway (such as any of the above, or a post high above, or a post high above, or a post high above, or a po			20.1	20.3	20.5	20.7	20.9	21.1
errollment, Advanced Placement (AP) courses, career tech, or a post high school pathway (such as any of the above, on the job training (OJT), or job shadowing, etc). By 2022, 50% of AP students who take one or more AP exams will score a three or higher. By 2022, 20% of high school students will be enrolled in AP to use the courses. By 2022, 100% of secondary teachers will have attended pre-AP or AP training. Graduation rates will maintain 99.3% through 2022. By 2022, the percent of students with 5 or more unexcused absences will be 50% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% 23% 22% 22% 21% 20% or less.* By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students will be involved in at least			12%	13%	14%	15%	16%	17%
exams will score a three or higher. By 2022, 20% of high school students will be enrolled in AP courses. By 2022, 100% of secondary teachers will have attended pre-AP or AP training. Graduation rates will maintain 99.3% through 2022. By 2022, the percent of students with 5 or more unexcused absences will be 50% or less. By 2022, the percent of students with 10 or more unexcused unexcused absences will be 25% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% 23% 22% 22% 21% 20% or less.* By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least	career and college	enrollment, Advanced Placement (AP) courses, career tech, or a post high school pathway (such as any of the above,	59%	69%	79%	89%	95%	100%
Courses. By 2022, 100% of secondary teachers will have attended pre-AP or AP training. Graduation rates will maintain 99.3% through 2022. By 2022, the percent of students with 5 or more unexcused absences will be 50% or less. By 2022, the percent of students with 10 or more unexcused absences will be 25% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% Increase attendance and involvement By 2022, the percent of teachers with 6 - 10 absences will be 23.7% By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less.			17%	24%	31%	38%	45%	50%
### By 2022, the percent of students with 10 or more unexcused absences will be 25% or less. ### By 2022, the percent of teachers with 1 - 5 absences will be 20% or less.* ### By 2022, the percent of teachers with 6 - 10 absences will be 20% or less.* ### By 2022, the percent of students with 5 or more excused absences will be 25% or less. ### By 2022, the percent of teachers with 6 - 10 absences will be 20% or less.* ### By 2022, the percent of students with 5 or more excused absences will be 30% or less.* ### By 2022, the percent of students with 5 or more excused absences will be 5% or less. ### By 2022, the percent of students with 5 or more excused absences will be 5% or less. ### By 2022, the percent of students with 10 or more excused absences will be 1% or less. ### By 2022, the percent of students with 10 or more excused absences will be 1% or less. ### By 2022, the percent of students with 10 or more excused absences will be 1% or less. ### By 2022, the percent of students with 10 or more excused absences will be 1% or less. ### By 2022, 100% of all students will be involved in at least			12%	14%	16%	17%	18%	20%
By 2022, the percent of students with 5 or more unexcused absences will be 50% or less. By 2022, the percent of students with 10 or more unexcused absences will be 25% or less. By 2022, the percent of students with 1 - 5 absences will be 20% or less.* By 2022, the percent of teachers with 1 - 5 absences will be 20% or less.* By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least			TBD	20%	40%	60%	80%	100%
absences will be 50% or less. By 2022, the percent of students with 10 or more unexcused absences will be 25% or less. By 2022, the percent of teachers with 1 - 5 absences will be 23.7% 23% 22% 22% 21% 20% or less.* By 2022, the percent of teachers with 6 - 10 absences will be 23.7% 33% 32% 31% 30% or less.* By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least		Graduation rates will maintain 99.3% through 2022.	99.3%	99.3%	99.3%	99.3%	99.3%	99.3%
unexcused absences will be 25% or less. By 2022, the percent of teachers with 1 - 5 absences will be 20% or less.* By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least			68%	65%	63%	58%	53%	50%
Increase attendance and involvement By 2022, the percent of teachers with 6 - 10 absences will be 30% or less.* By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least 23.7% 23.8 22.8 23.7 23.8 23.7 23.8 23.7 23.8 23.7 23.8 23.7 23.8 23.7 23.8 23.7 24.8 25.8 25.8 25.8 25.8 26.8 26.8 27.8 26.8 27.			32%	31%	28%	26%	26%	25%
attendance and involvement By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least			23.7%	23%	22%	22%	21%	20%
By 2022, the percent of students with 5 or more excused absences will be 5% or less. By 2022, the percent of students with 10 or more excused absences will be 1% or less. By 2022, 100% of all students will be involved in at least 7.5% 7% 6% 5% 5% 5% 1% 1% 1% 1% 1% 1%	attendance and		33.7%	33%	33%	32%	31%	30%
absences will be 1% or less. By 2022, 100% of all students will be involved in at least	involvement		7.5%	7%	6%	5%	5%	5%
			1%	1%	1%	1%	1%	1%
community sponsored. *does not include school business absences		one club or extracurricular activity/organization school or community sponsored.	70%	75%	83%	91%	95%	100%







INSTRUCTIONAL RESOURCES

INSTRUCTIONAL RESOURCES

OBJECTIVE 1

Integrate technology

RATIONALI

If we increase technology, we will honor the public's learner expectations, core beliefs, and core values that students have the ability to locate and use information, use technology, research, and be engaged in innovative, student centered teaching.

INITIATIVE 1

Three year technology plan

ACTION STEPS	TIMELINE
Create a district technology committee including stakeholder representation from district leadership, site teacher leaders, Board of Education, parents, and students. Members will elect a chair and co-chair.	2017-18
Create a district technology vision statement from input gathered from sites by the principals.	2017-18
Develop a monthly meeting schedule so that the committee will meet once a month during the first year of development.	2017-18
Address the following in the technology plan: District/site needs assessment Goals and objectives related to: Classroom use and instruction Infrastructure Hardware and software Maintenance Professional development Budget Inventory Implementation timeline Evaluation	2017-18
Present plan to Board of Education for approval.	2017-18
Implement plan.	2017-18
Monitor and evaluate against performance measure benchmarks and adjust as needed.	2017-18

- By 2022, 100% of all school sites (four) will have a full time technology employee in addition to one district technology director.
- Increase by 10% annually the number of teachers using technology aligned to the International Society for Technology Education (ISTE) standards according to administrator walkthrough data.

INSTRUCTIONAL RESOURCES

OBJECTIVE 2

Develop quality staff

RATIONAL F

If we develop quality staff, we will honor our community's learner expectations, core beliefs, and core value by teaching students to be effective communicators, critical thinkers, problem solvers, have basic skills, and be strong leaders.

INITIATIVE 1

Personalized learning

ACTION STEPS	TIMELINE
Create a district committee comprised of stakeholder representation from district leadership and two (2) board members.	2017-18
The district committee will develop a presentation to be given at each site discussing "Personalized Learning".	2017-18
The presentation developed and adopted by the district committee will be presented to each site's staff.	2017-18
The district committee will consider site input. The district committee will submit the developed district wide definition to the Board of Education for consideration and approval.	2017-18
The Oologah-Talala Public Schools (OTPS) Board of Education will consider and adopt a policy to state the district's implementation of "Personalized Learning." The adopted policy will further include the district's adoption and pursuit of an OTPS Philosophy of Education. The goal of the philosophy will be achieved by providing a student centered personalized education that will focus on student learning and growth via blended learning and differentiation formats. Students and teachers will possess control over the time, place, path and pace of student learning while mastering their course and individual growth goal objectives. Classroom curriculum will be aligned to Oklahoma Academic Standards (OAS) and College and Career Readiness Standards. The district will utilize designated assessments (NWEA), mastery of objectives, and ACT scores to evaluate the effectiveness and development of Personalized Learning.	2017-18
The district committee sets expectation of the curriculum to be developed and uploaded on the designated Learning Management System (LMS - SPARK).	2017-18
Provide professional development on how to implement "Personalized Learning".	2017-18
Provide professional development on how to implement OAS and College and Career Readiness standards.	2017-18

ACTION STEPS Provide time during professional development for teachers to	TIMELINE
review current LMS curriculum and determine how and what curriculum needs to be enhanced, developed and uploaded in the designated LMS at the secondary level.	2017-18
Set an expectation of TBD number of lessons/units to be entered and implemented as determined by the district committee.	2017-18
Site principals create a list of approved LMS mentors and assign site teachers to a mentor who will assist in curriculum development and upload to the LMS.	2017-18
The LMS mentor develops and communicates schedule of mentor times and/or sessions to designated teachers.	2017-18
Assist teachers in creating a complete unit during professional development with the help of mentor teachers.	2017-18
Site principals monitor teachers to ensure curriculum is being developed and uploaded on the LMS and being utilized by students as part of their personalized education.	2017-18
Site principals submit quarterly reports to the superintendent regarding teacher curriculum development, uploading such curriculum on the LMS and student utilization with completion and mastery statistics.	2017-18
Site principals submit growth reports three times per year to the superintendent summarizing growth at each site, comparing growth norms and recommendations made to adjust personalized learning.	2017-18
Provide additional professional development to teachers not meeting the district's expectation.	2017-18
District administration will assess "Personalized Learning" efficacy and assessment results.	2017-18
Upon evaluation of year 1, the district will establish goals for year 2 regarding staff development, further needs, and goals for SPARK.	2017-18
Conduct yearly evaluation and assessment of "Personalized Learning" programs when analyzing quality staff and student achievement.	annually

[•] By 2022 80% of teachers will use technology to teach rigorous curriculum.

INSTRUCTIONAL RESOURCES

OBJECTIVE 3

Maintain financial resources

RATIONALE

If we maintain financial resources, then we will honor what our community values about quality buildings and facilities.

INITIATIVE 1

Bond initiative

ACTION STEPS	TIMELINE
Form a committee for the bond proposal.	2017-18 Fall
Survey what our specific needs for the facility are.	2017-18 Fall
Review and visit other projects/facilities that are similar.	2017-18 Fall
Draft a plan to present to architects.	2017-18 Fall
Contact architectural firms and construction manager for presentations/interviews/concepts.	2017-18 <i>Fall</i>
Architectural firms and construction manager will present the presentations/interviews/concepts to the school board and the board decides on firm to use.	2017-18 Fall
Depends on Board Approval Develop and advertise hard plan/blueprints.	2017-18 Spring
Campaign for bond and vote.	2017-18 Spring
Bid out the hard plan/blueprints.	2017-18 Spring

[·] The district will maintain current millage bonding capacity.

GOAL AREA #2 timeline of projected benchmark performance measures instructional resources

OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
Inactivata	By 2022, 100% of all school sites (four) will have a full time technology employee in addition to one district technology director.	2 FTE	2	3	3	4	5 FTE
Ingetrate technology	Increase by 10% annually the number of teachers using technology aligned to the International Society for Technology Education (ISTE) standards according to administrator walkthrough data.	TBD	+10%	+10%	+10%	+10%	+10%
Develop quality staff	By 2022 80% of teachers will use technology to teach rigorous curriculum.	TBD	TBD	TBD	TBD	TBD	80%
Maintain financial resources	The district will maintain current millage bonding capacity.	TBD	TBD	TBD	TBD	TBD	TBD



SCHOOL ENVIRONMENT

SCHOOL ENVIRONMENT

OBJECTIVE 1

Create a positive and nurturing environment for students

RATIONALE

If we create a positive and nurturing environment for all students, then we will honor our community's value of a respectful and nurturing environment.

INITIATIVE 1

Student character program

ACTION STEPS	TIMELINE
Form a committee to develop or purchase a consistent character education program throughout the district.	2018-19
Develop or purchase a consistent character education program throughout the district.	2018-19
Develop or purchase instructional materials for program	2018-19
Train teachers and parents on the program and/or expectations.	2018-19
Implement the program.	2019-20
Administer the Student Climate Survey annually.	2019-20
Analyze data.	2019-20
Adjust the program to focus on areas of need found in the program.	on-going
Hold monthly student breakfast club to discuss students roles in building a positive environment (rotate students for diverse perspectives).	on-going

- By 2022, 63% of upper elementary students will agree/strongly agree that most students in their school, treat each other well according to the Student Climate Survey.
- By 2022, 32% of upper elementary students will agree/strongly agree that students at their school are well behaved according to the Student Climate Survey.
- By 2022, 66% of upper elementary students will agree / strongly that they feel safe in the hallways and bathrooms of the school according to the Student Climate Survey.
- By 2022, 5% of middle/high School students will strongly agree that most students in their school are well behaved according to the Student Climate Survey.
- By 2022, 17% of middle/high School students will agree / strongly agree that students in their school treat each other with respect according to the Student Climate Survey.
- By 2022, 81% of middle/high School students will feel very safe / mostly safe in the hallways and bathrooms of their school according to the Student Climate Survey.
- By 2022, 62% of middle/high School students will agree / strongly agree their teachers really care about them according to the Student Climate Survey.

SCHOOL ENVIRONMENT

OBJECTIVE 2

Promote building to building collaboration and communication and foster positive relationships between staff

RATIONALE

If we create a positive and nurturing environment for teachers then we will honor our communities core values of a respectful and nurturing environment.

INITIATIVE 1

On-going team building program

ACTION STEPS TIMELINE

Provide team building training for administrators. 2017-18

Provide monthly team building activities at each site such as

- Birthday celebrations
- True Colors
- "Snack and Chat"
- Monthly site level breakfasts.

2017-18

After year one, implement cross-building team activities such as:

- Scavenger hunt
- Scaveriger nur
- Ropes course
- Oologah escapeOologah lake retreat/volleyball.

Develop the rules for participation in team building activities to ensure cross-building teams.

2018-19

2018-19

After year two, use cross-building meetings to share best practices aligned to current objectives/action steps of strategic plan.

2019-20

- By 2022 43% of teachers will agree/strongly agree that the schedules allow adequate time for teacher collaboration according to the Teacher Climate Survey.
- By 2022, 100% of school sites will have Professional Learning Communities (PLC) built into their school schedules according to the district programs spreadsheet.
- By 2022, TBD% of teachers will agree/strongly agree there is a high degree of collaboration and communication between teachers at the same grade level according to the Teacher Climate Survey.
- By 2022, TBD% of teachers will agree/strongly agree there is a high degree of communication and collaboration between teachers of different grade levels according to the Teacher Climate Survey.
- By 2022, TBD% of teachers will agree there is a high degree of communication and collaboration between teachers in different buildings according to the Teacher Climate Survey.
- By 2022, TBD% of teachers will agree there is a high degree of collaboration and communication between administration in different buildings according to the Teacher Climate Survey.

GOAL AREA #3 I

TIMELINE OF PROJECTED BENCHMARK PERFORMANCE MEASURES

Create a positive and nurturing school environment for students

PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
By 2022, 63% of upper elementary students will agree/strongly agree that most students in their school treat each other well according to the Student Climate Survey.	53%	53%	56%	59%	62%	63%
By 2022, 32% of upper elementary students will agree/strongly agree that students at their school are well behaved according to the Student Climate Survey.	26.9%	26.9%	29%	30%	31%	32%
By 2022, 63% of upper elementary students will agree/strongly agree that most students in their schol treat each other well according to the Student Climate Survey.	61.5%	61.5%	63%	64%	65%	66%
By 2022, 5% of middle/high school students will strongly agree that most students in their school are well behaved according to the Student Climate Survey.	11.5%	11.5%	13%	15%	20%	25%
According to the 2022 Student Survey, 17% of middle/high School students will agree or strongly agree that students in their school treat each other with respect.	12%	12%	14%	15%	16%	17%
By 2022, TBD% of teachers will agree there is a high degree of communication and collaboration between teachers in different buildings according to the Teacher Climate Survey.	76%	76%	78%	79%	80%	81%
By 2022, 62% of middle/high school students will agree / strongly agree their teachers really care about them according to the Student Climate Survey.	50%	50%	53%	56%	59%	62%

OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
Promote building to building collaboration and communication between teachers	By 2022 43% of teachers will agree/strongly agree that the schedules allow adequate time for teacher collaboration according to the Teacher Climate Survey.	39%	41%	41%	42%	42%	43%
	By 2022, 100% of school sites will have Professional Learning Communities (PLC) built into their school schedules according to the district programs spreadsheet.	50%	60%	70%	80%	60%	100%
	By 2022 TBD% of teachers agree/strongly agree there is a high degree of collaboration and communication between teachers at the same grade levels according to the Teacher Climate Survey.	TBD	TBD	TBD	TBD	TBD	TBD
	By 2022 TBD% of teachers agree/strongly agree there is a high degree of communication and collaboration between teachers on different grade levels according to the Teacher Climate Survey.	TBD	TBD	TBD	TBD	TBD	TBD
	By 2022, TBD% of teachers will agree there is a high degree of communication and Collaboration between teachers in different buildings according to the Teacher Climate Survey.	TBD	TBD	TBD	TBD	TBD	TBD
	By 2022, TBD% of teachers will agree there is a high degree of collaboration and communication between administration in different buildings according to the Teacher Climate Survey.	TBD	TBD	TBD	TBD	TBD	TBD







PARENT AND COMMUNITY OUTREACH

PARENT AND COMMUNITY OUTREACH

OBJECTIVE 1

Strengthen community relationships

RATIONALE

If we strengthen community relationships through extra-curricular programs, then we will honor the community's beliefs and values of communication skills, parental involvement, and school and community connections.

INITIATIVE 1

School sponsored extra-curricular organizations

ACTION STEPS	TIMELINE
Develop a student and a teacher interest survey.	2017-18
Develop a timeline for survey process.	2017-18
Distribute the student and teacher interest surveys.	2017-18
Collect and analyze responses.	2017-18
Compile a list of the most widely requested interest areas.	2017-18
Prioritize a list of the most widely requested interest areas and identify at least one to offer to students.	2017-18
Request approval to create organizations/clubs, if necessary.	2017-18
Recruit a sponsor for the organizations/clubs based off the information from the teacher interest survey.	2017-18
Turn in a planning sheet to the principal regarding the details of the organizations/clubs, goals and objectives, and any financial information, if applicable.	2017-18
Begin holding meetings of the organizations/clubs.	2017-18
Publicize important activities and accomplishments of the organizations/clubs in the newspaper, on social media, and on the school website, etc.	2017-18
Hold an end-of-the-year meeting to reflect on the sustainability and overall impact of the organizations/clubs and determine whether or not it will continue to be offered to students.	2017-18



- By 2022, three school-sponsored student organizations/clubs will be offered per year at the lower elementary according to the district activity report.
- By 2022, five school-sponsored student organizations/clubs will be offered per year at the upper elementary according to the district activity report.
- · Maintain 27 school-sponsored organizations/clubs at the high school.
- · Maintain seven school-sponsored organizations/clubs at the middle school.
- By 2022, the percent of students with five or more unexcused absences will be 50% or less.
- By 2022, the percent of students with ten or more unexcused absences will be 25% or less
- By 2022, 80% of parents will agree/strongly agree that their input is valued by the school according to the Community Survey.
- By 2022, 80% of parents will agree/strongly agree that our school provides opportunities for their input according to the Community Survey.
- By 2022, 80% of parents will express on the Community Survey that they agree/ strongly agree our schools involve the community in the decision-making process about school business according to the Community Survey.

PARENT AND COMMUNITY OUTREACH

OBJECTIVE 1

Strengthen community relationships

RATIONALE

If we strengthen community relationships through extra-curricular programs, then we will honor the community's beliefs and values of communication skills, parental involvement, and school and community connections.

INITIATIVE 2

Community service

ACTION STEPS	TIMELINE
Contact the sponsors of the school organizations/clubs in each building to determine already established opportunities for community service.	2019-20
Contact community organizations/clubs for possible new partnerships in community service activities.	2019-20
Hold a meeting with the school organizations/clubs who do not have a plan for community service to brainstorm ways they could participate in community service.	2019-20
Partner school organizations/clubs with community opportunities to determine plans and timelines for completing service opportunities.	2019-20
Add community service to a shared document once completed.	2019-20

- By 2022, 75% of high school organizations/clubs will offer community service opportunities for their members according to the school's activity shared report.
- By 2022, 75% of middle school organizations/clubs will offer community service opportunities for their members according to the school's activity shared report.

PARENT AND COMMUNITY OUTREACH

OBJECTIVE 2

Increase and enhance communication between the schools and parents

RATIONALE

If we increase and enhance communication between the schools and parents, then we will honor our community's values and beliefs of communication skills, parental involvement, and school and community connections.

INITIATIVE 1

District communication plan

ACTION STEPS	TIMELINE
Create a district communication committee consisting of administrators, teachers, and parents.	2017-18
Hold a meeting of the committee and ask buildings to bring documentation of methods they use to communicate with parents.	2017-18
Establish a rating system to determine the effectiveness of the various types of communication.	2017-18
Using the rating system mentioned in previous step, survey a random sampling of parents to determine the effectiveness of the various types of communication.	2017-18
Based on the data gathered, create a District Communication Plan to establish consistent communication standards throughout the district.	2018-19
Publicize the communication plan to student, parents and community.	2018-19
Determine whether additional training on effective communication methods is necessary for teachers and provide if needed.	2018-19
Ensure the District Communication Plan is being implemented with fidelity to inform parents of events at the school, such as parent-teacher conferences, performances, and other events.	2019-20

- By 2022, 80% of parents will agree/strongly agree that our schools regularly and effectively communicate with them according to the Community Survey.
- By 2022, 90% of parents will attend at least one parent-teacher conference according to that year's district profile report.
- By 2022, 80% of parents will agree/strongly agree that their input is valued by the school according to the Community Survey.
- By 2022, 80% of parents will agree/strongly agree that our school provides opportunities for their input according to the Community Survey
- By 2022, 80% of parents will agree/strongly agree our schools involve the community in the decision-making process about school business according to the Community Survey.
- By 2022, 75% of teachers will agree/strongly agree that parents are actively involved with the school according to the Teacher Climate Survey.

PARENT AND COMMUNITY OUTREACH

OBJECTIVE 2

Increase and enhance communication between the schools and parents

RATIONALE

If we increase and enhance communication between the schools and parents, then we will honor our community's values and beliefs of communication skills, parental involvement, and school and community connections.

INITIATIVE 2

Student Climate Survey

ACTION STEPS	TIMELINE
Revise the Student Climate Survey to remove repetitious questions and the "neutral" choice.	2017-18
Administer the Student Climate Survey annually to every student in grades 3-12.	2017-18
Ensure that all students in grades 3-12 have completed the Student Climate Survey by a determined date. Technology Director will keep track of participation rate.	2017-18
Schedule computer lab time for students in grades 3-5 to complete survey by a determined date. Technology Director will keep track of participation rate.	2017-18
Gather baseline data for all questions on the survey.	2017-18
Develop performance measures for any baseline data that does not meet the 70% requirement.	2017-18
Develop further initiatives/action steps to address additional performance measures.	2017-18

- By 2022, 90% of students in grades 3-5 will take the Student Climate Survey.
- By 2022, 90% of high school and middle school students will take the Student Climate Survey.

PARENT AND COMMUNITY OUTREACH

OBJECTIVE 3

Increase parental awareness and involvement throughout the district

RATIONALE

If we increase parental involvement throughout the district, then we will honor our community's values and beliefs of communication skills, parental involvement, and school and community connections.

INITIATIVE 2

Superintendent Advisory Committee

ACTION STEPS	TIMELINE
Determine the purpose and agenda for a Superintendent Advisory Committee.	2017-18
Invite students, parents, administrators, and teachers from each site to participate in a Superintendent Advisory Committee.	2017-18
Hold monthly meetings to share concerns, ideas, and progress.	2017-18
Publish the results of each meeting in the newspaper, social media, and/or the school website.	2017-18
Provide quarterly reports to the Board of Education .	2017-18
Develop further initiatives/action steps to address additional performance measures as needed.	2017-18

- By 2022, 80% of parents will agree/strongly agree that their input is valued by the school according to the Community Survey.
- By 2022, 80% of parents will agree/strongly agree that our school provides opportunities for their input according to the Community Survey.
- By 2022, 80% of parents will agree/strongly agree that our schools involve the community in the decision-making process about school business according to the Community Survey.

GOAL AREA #4 TIMELINE OF PROJECTED BENCHMARK PERFORMANCE MEASURES PARENT AND COMMUNITY OUTREACH

OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
Strengthen community relationships	By 2022, 75% of high school organizations/clubs will offer community service opportunities for their members according to the school's activity shared report.	TBD	TBD	TBD	TBD	TBD	TBD
	By 2022, 75% of middle school organizations/clubs will offer community service opportunities for their members according to the school's activity shared report.	TBD	TBD	TBD	TBD	TBD	TBD
	By 2022, three school-sponsored student organizations/ clubs will be offered per year at the lower elementary according to the district activity report.	0	1	2	2	3	3
	By 2022, five school-sponsored student organizations/clubs will be offered per year at the upper elementary according to the district activity report.	2	3	4	4	5	5
	Maintain 27 school-sponsored organizations/clubs at the high school.	27	27	27	27	27	27
	Maintain seven school-sponsored organizations/clubs at the middle school.	7	7	7	7	7	7

OBJECTIVES	PERFORMANCE MEASURES	BASELINE	2018	2019	2020	2021	2022
	By 2022, 80% of parents will agree/strongly agree that our schools regularly and effectively communicate with them according to the Community Survey.	69.6%	69.6%	69.6%	70%	75%	80%
	By 2022, 90% of parents will attend at least one parent- teacher conference according to that year's district profile report.	67%	67%	75%	80%	85%	90%
	By 2022, 80% of parents will agree/strongly agree that their input is valued by the school according to the Community Survey.	60.37%	62%	65%	70%	75%	80%
Increase and enhance communication	By 2022, 80% of parents will agree/strongly agree that our school provides opportunities for their input according to the Community Survey.	65.57%	66%	68%	70%	75 %	80%
between the schools and parents	By 2022, 80% of parents will agree/strongly agree our schools involve the community in the decision-making process about school business according to the Community Survey.	58.39%	60%	65%	70%	75%	80%
	By 2022, 75% of teachers will agree/strongly agree that parents are actively involved with the school according to the Teacher Climate Survey.	67.5%	67.5%	67.5%	70%	73%	75%
	By 2022, 90% of students in grades 3-5 will take the Student Climate Survey.	8%	90%	90%	90%	90%	90%
	By 2022, 90% of high school and middle school students will take the Student Climate Survey.	6%	90%	90%	90%	90%	90%
Increase parental awareness and involvement throughout the district	By 2022, 80% of parents will agree/strongly agree that their input is valued by the school according to the Community Survey.	60.37%	62%	65%	70%	75 %	80%
	By 2022, 80% of parents will agree/strongly agree that our school provides opportunities for their input according to the Community Survey.	65.57%	66%	68%	70%	75%	80%
	According to the 2022 community survey, 80% of parents will agree/strongly agree our schools involve the community in the decision-making process about school business.	58.39%	60%	65%	70%	75 %	80%

FIVE YEAR TIMELINE OF INITIATIVES

2018-2019 2017-2018 2019 Differentiated instruction Develop needed PD Professional Development (PD) opportunities not covered Develop district and site PD plans by district or site plans Create PD plans for each teacher **GOAL AREA #1** Research and create an attendance program Implement attendance program Provide elementary level career exporation Create, implement, and monitor bond initiative Create, implement, and monitor a Monitor and adjust the three year three year technology plan technology plan **GOAL AREA #2** Create and adopt a district policy on personalized learning Set and upload (to LMS) curriculum Monitor and evaluate implementation standards for personalized learning of personalized learning Provide PD and mentoring for teachers in personalized learning Provide team building training for administrators Develop rules and activities for and team building activities at each site. cross-building teams **GOAL AREA #3**

Develop, purchase materials, and train teachers (and parents) for a student character progam Implement and evaluate the student character program

Develop and distribute teacher interest surveys for school sponsored clubs/orgs.

Develop and implement a superintendent advisory committee

Gain approvals for clubs/orgs. in areas of most interest

Facilitate community connections for clubs/orgs. service opportunities

GOAL AREA #4

Develop, distribute, and response to student climate survey

Create a communications committee and establish measurements for effectiveness of communication Recruit sponsors and plan/implement approved clubs/orgs.

Assess value and sustainability of each club/org.

Establish and disseminate a district communications plan

Monitor the district communications plan

- 2020	2020-2021	2021-2022
		Provide monthly Professional Learning Community and other meetings for sharing best practices
		College visits, job training and shadowing for high school students
Monitor atte	endance program	
	Align education pathways to careers at the middle school level	Advising for high school level course enrollment according to personal pathway goals
Monitor and technology p	adjust the three year lan	
	•	•
		nitor and evaluate implementation personalized learning
	uilding team meetings to share s that align to the strategic plan	
		•
student feedl	akfast club for Monitor and ac back about the character prog acter program	

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The Oklahoma State School Boards Association (OSSBA) and the K20 Center for Educational and Community Renewal recognizes the Oologah-Talala Public School District, Board of Education and site administrators in this endeavor to determine a path for continuous strategic improvement. Through this stakeholder-driven process, a five-year strategic plan, directly aligned to the community's learner expectations, core beliefs and core values, has been developed to provide guidance for Oologah-Talala Public Schools' decision making and actions in the coming years. We also would like to acknowledge the dedication of the Planning Team and Action Team members who contributed their time, expertise, experience, and enthusiasm to the development of the Oologah-Talala Public School District Strategic Plan. Their engagement in this process mirrors the community's investment in education and commitment to student achievement.

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