

Monroe City R-I School District CSIP Comprehensive School Improvement Plan



MISSION

Encourage * Equip * Empower

All students, staff and community

VISION

The Monroe City R-I School District's Vision is:

MCR-1 will empower all students to become innovative, productive, compassionate, lifelong learners who positively contribute to their community.

BELIEFS

The Monroe City R-I School District Believes In:

Partnering with community to strengthen a strong collaborative experience

Achieving high academic standards through rigorous curriculum and technology

Nurturing student, parent, and staff relationships from a young age

Talented staff who strive for excellence in teaching and learning

Healthy and safe environments

Empowering the whole child

Respect for a positive school climate and culture

Supporting the development of students' social, emotional, and behavioral health







TOP PRIORITIES

The Monroe City R-I School District's Top Priorities Are:

Whole-Child

Social, emotional, academic

Data Support / Data Informed

Purposeful, systematic decision making

Personnel

- Recruitment
- Retention
- o Innovative, motivated, diverse, high quality and student-centered

Collaboration

- Student to student problem solvers
- Staff to staff
- Staff to student
- School to community

Unique Educational Pathways

- Career exploration
- Interventions / Systems of support
- Creative technology opportunities
- Unique to student passions

Safe and Positive Campus

o Facilities- foundation to positive climate, safe environment, community pride





CSIP Planning Team

Name	Position
Tony DeGrave	Superintendent
Kayla Murphy	HS Counselor
Ashley Osborn	PK-8 Secretary
Kim Buckman	PK-8 Secretary
Beth Carr	4th Grade Teacher
Jason Osbourne	2nd Grade Teacher
Troy Patterson	MS Principal
Amanda Rubison	HS Para-Professional
Sara Clark	Early Learning Coordinator
Ryan Watson	5-8 Science Teacher
Amanda Spalding	Title I Coordinator
Beth Keller	HS Mathematics Teacher
Dawn Shoemaker	MS Special Education Teacher
Megan Moss	Special Education Director
Kim Shinn	Elementary Principal
Ed Talton	HS Business Teacher







Brandi VanDelft	HS Principal
Jessica Baymiller	MS Para-Professional
Linda Bichsel	Central Office Staff
Terri Amos	Parent
Sara Sapp	Parent
Mandy Epperson	MS Counselor
Linda Greening	Board President
Ryan Hulse	Board Member

Introduction	As a component of the implementation of the Sixth Cycle of the Missouri School Improvement Program (MSIP) review
	process, all districts are required by the Missouri Department of Elementary and Secondary Education (DESE) to develop a





	Comprehensive School Improvement Plan (CSIP). The District's CSIP focuses on the overall improvement of its educational programs and services. The Monroe City R-I School District began this process in March of 2022. The purpose of the CSIP is to prioritize the District's goals to be developed and implemented over the next five years. The CSIP focuses on improvement of the district from all perspectives, with the major emphasis being on enhancing student achievement.
Description of the planning process and how staff and stakeholders will be informed and engaged in the accountability plan	The administrative team decided to work with a consultant to develop the District's next CSIP to ensure all stakeholders had a voice, to take a critical look at the strengths and challenges of our district, and to efficiently and effectively work through the strategic-planning process. A CSIP team that included administrators, teachers, classified staff, parents, Board Members, and community members met four times to identify the core beliefs of our school district, review the District's mission and vision, and identify our priorities. After the team defined our priorities and synthesized our goals and action steps, the administrative team met with the consultant to formulate a plan for the layout of the document. The plan provides sufficient detail to direct the improvement efforts of the district for a three to five year period. The CSIP team will meet annually to review goals and the progress made. Sub-committees will be appointed as needed to analyze specific areas and identify action steps and/or goals. This plan went to the Board of Education for approval. Following the approval, the plan will be linked on the district website for all stakeholders to view. It will be shared with all staff members to ensure collaboration and contribution to meeting and exceeding those goals.
Key issues identified from annual performance data and local assessments	Weaknesses defined as: Looking for opportunities to foster new relationships Communicating updates of school happenings on a regular basis Parental support/involvement (general apathy) Interventions/tutoring/after school connections, MS/HS tiered academic interventions Lack of substitutes Opportunities defined as: Increasing volunteer groups Talking positively about one another and our school out in the community Exploring creative and alternative pathways for earning credit Utilizing technology to its full potential Recruit and obtain highly qualified educators
Key issues identified from	MCR-1 will disseminate a Climate and Culture and Needs Assessment Survey to students, staff, and parents in the Fall of 2022.





internal and external factors:	
Description of equity of educational experiences:	Our district attempts to ensure equity of educational resources and support through tiered interventions with regular progress monitoring, the evaluation process for special education, and connecting students to peer and/or staff mentors. Additionally, the district offers a variety of dual credit opportunities, work experience within the community, and flexible scheduling to meet students' needs when appropriate. Regular roundtable discussions where outside agencies work with counselors and administration to problem solve student obstacles occur monthly and positively impact decisions meant to improve educational and social-emotional outcomes. These efforts, combined, work to ensure that each student is purposefully engaged and is provided rigorous instruction, meaningful supports, and relevant educational experiences.
Unique characteristics of district:	 The district is all on one campus and internally connected The district has a PK-8 parochial school within its boundaries The district fully supports the use of alternative educational pathways The district is a rural community that emphasizes and places a high priority on agriculture education The district supports diverse extracurricular opportunities The district is sensitive, supportive, and open to the multicultural and diverse needs of all stakeholders The district embraces technology to its fullest and provides one-to-one instructional equipment
Monitoring and adjusting the CSIP:	The CSIP team will meet annually to assess progress on CSIP goals and update as needed. The following annual determination should be made for each priority area: Progressing (P), Completed (C), Terminate (T), New Goal (NG). People or teams responsible for each action step will monitor continuously. The Superintendent will provide an annual update to the Board of Education about the CSIP goals and progress made. A "Plan on a Page", meaning a one-page abridged version, will be provided to staff and stakeholders. The entire document will be revised every five years.
Missouri School Improvement Program (MSIP) 6	The Sixth Cycle of the Missouri School Improvement Program is focused on continuous improvement for all schools, the preparation of each student for life beyond high school and promoting practices that lead to healthy school systems (https://dese.mo.gov/quality-schools/mo-school-improvement-program/msip-6). MSIP 6 intends to look closely at what districts are doing to implement effective practices and sustain improvements, while increasing the focus on individual student growth. MSIP 6 was approved by the Missouri State Board of Education on February 11, 2020. Pursuant to section 161.092, RSMo, this rule applies to districts in the 2022-2023 school year.
Board of Education	Mr. Roger Pennewell - Board President 2. Mr. Darin Yager - Vice President







	3. Mr. Ryan Hulse - Secretary5. Mrs. Suzanne Quigley - Member	4. Mr. Dennis Long - Treasurer6. Mr. Brad Williams - Member
District Administration	Superintendent: Mr. Tony DeGrave MS Principal: Mr. Troy Patterson Special Education Director: Mrs. Megan Moss	HS Principal: Mr. Ed Talton EL Principal: Mrs. Kim Shinn

Date of Board Approval:

Superintendent Signature:







SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound) Rationale Evidence Based Strategy(ies) for Implementation Funding Source(s) MSIP Indicator(s)	targeted to what Regular training	they are assigned to will provide opport ts in best practices: higher extent.	accomplish annually.	any changes to dist	rict policy, state-wide expectations,
	Data-based Decision Leadership (L)				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days: 1. Self-directed professional growth (I Project)	PD plan/Passion	Staff		Professional Development Days	Determined by individual staff
60/90 Days: 1. Collaborate/communication with Plopportunities annually 2. Revise orientation program to inclusive support staff and ongoing support for years of employment and beyond as	de mentors for or the first two	PDC Administration		Professional Development Days	
Long Range: 1. Review EOC and MAP scores annulof strength and areas we can grow 2. Annually set professional developm according to staff input and state materials. Employees share out to pertinent strengarding PD opportunities (conference workshops, webinars, journal articles).	nent timelines andates. aff/admin ences,	Staff Administration		Professional Development Days	

Top Priority/Big Focus Area	Personnel







SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound) Rationale	our community.				committed and dedicated members in embers of the community.
Evidence Based Strategy(ies) for Implementation	Recruit staff in n	ew and creative wa	ys.		
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Collaborative Climat Leadership (L)	te and Culture (CC)			
Action Steps		Person	Timeline	Resources	Professional Development
		Responsible	Progressing (P), Completed (C), Terminate (T), New Goal (NG)		Needed
30/45 Days:		Responsible Administration		Neighboring	Needed
 Stay informed and participate in un partnerships such as Grow your Ov 	vn, Pathways for			Neighboring schools' data	Needed
1. Stay informed and participate in un	vn, Pathways for	Administration Staff			Needed

3	Paras (Missouri State), Grow your Own Future (UCM) Share out/Highlight current and new employees on social media Refer a Friend recruitment program - incentive for staff that recommend new hires Review competitive salary schedule for all positions annually	Education	Social Maccount	
60/90	Days:	Committee	Neighbo	poring
1	. Investigate 4-day school week / alternative calendars/ building in more plan time for staff		schools	s' data
Long	Range:	Counselors	Calenda	lar of
1	. Partner with local colleges to seek student teachers for our district (HLGU, MACC, CSC, JWCC, QU,	Administration	local jol	ob fairs
	Truman)		College	e/Univers
2	Marketing our school -job fairs, social media, talking to students in our own district.		ity conta	atacts

Social Media accounts







Top Priority/Big Focus Area	Personnel				
SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	By 2027-2028, a near campus.	t least 5 grants will	have been researched	and written in orde	r to provide employee child care on or
Rationale	The district hope	s to improve staff a	ttendance and incentive	vize employment.	
Evidence Based Strategy(ies) for Implementation	Establish on or n	ear campus employ	ee daycare.		
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Data-based Decision Leadership (L) Collaborative Climat				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days:1. Year 1: explore other schools who he childcare. How did they develop? Vechildcare? Are there specific certifications obstacles?	Vho works the	Superintendent		Neighboring schools' data	
60/90 Days: 1. Year 1: Identify staff to research an	d write grants	Superintendent			
Long Range: 1. Year 2-3: MACC Partnership w/ as program- getting their students here high school students interested in edevelopment, nursing, etc. NHS kie	e working. Hire ducation, child	Administration Counselors			

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SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	By 2027-2028, the Board of Education will increase the base teacher salary by 3% in order to be top 3 in the conference.							
Rationale	The district desire	The district desires to be competitive in order to hire and retain the highest qualified candidates.						
Evidence Based Strategy(ies) for Implementation	Be competitive in staff salary schedules.							
Funding Source(s)	Local Funds							
MSIP Indicator(s)	Leadership (L)							
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Action Steps	Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
 30/45 Days: Review competitive salary schedule for all positions annually Continuously evaluate benefit packages Appropriately align all employees to years of service reflected on salary schedules 	Superintendent Board of Education		Fund Balances Area school data	
60/90 Days:1. Year 1: Explore funding avenues such as grants, creative allocation of funds	Superintendent		Area school data	
 Long Range: Year 1: Advocate to the BOE clarified job roles and expectations (Day in the life) in order to educate of day-to-day duties and responsibilities Year 2-3: Explore additional income opportunities including but not limited to recess supervision, lunchroom supervision, tutoring/interventions, childcare, bus monitoring 	Superintendent Administration Staff		BOE Meetings Area school data	

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Top Priority/Big Focus Area	Personnel







SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	The district will retain 90% of certified staff it intends to issue a contract to annually				
Rationale	The district desir	The district desires to be competitive in order to hire and retain the highest qualified candidates.			
Evidence Based Strategy(ies) for Implementation	Incentivise empl	Incentivise employee retention.			
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Leadership (L) Effective Teaching a Collaborative Clima Data-Based Decision	te and Culture (CC)			
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
Action Steps 30/45 Days: 1.			Progressing (P), Completed (C),	Resources	*
30/45 Days:	hip		Progressing (P), Completed (C),	Resources	*

Top Priority/Big Focus Area	Unique and Educational Pathways for the Whole Child





SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound) Rationale	The Monroe City R-1 School District will nurture students' intellectual, personal, social, and emotional development as measured by a decrease in student referrals to the principal and outside agencies by 2% annually. The district must ensure that students' most basic biological needs are met in order to progress academically				
		Quality supports and in lents to be productive in			sonal, social/emotional development
Evidence Based Strategy(ies) for Implementation		evel support for individual		-	e practices.
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Equity and Access (EA) Effective Teaching and Learning (TL) Collaborative Climate and Culture (CC) Data-Based Decision Making (DB) Alignment of Standards, Curriculum and Assessment (AS)				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days: 1. Bus referrals: explore bus monitor changes, driver training, positive busincentives 2. Alternative discipline methods 60/90 Days: 1. Alternative Classroom / Flexible s 2. Building appropriate student education responsible decision making	chedules 5-12	Dean of Students Director of Bus Transportation Administration Administration Counselors Staff			Bus Driver Training
responsible decision making					
Long Range: 1. Screeners and Tiered interventions across all buildings (social-emotional) 2. Restorative time and distance/ Buddy room 3. Through a survey that will encompass social/emotional and academic services, students will evaluate supports offered by the district.		Administration Counselors Staff		Student Survey	Restorative Practices Classroom Management Trauma Responsive Training





4. Educate staff on trauma responsive practices and restorative procedures.				
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Top Priority/Big Focus Area	Unique and Educational Pathways for the Whole Child				
SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	On an annual basis, increase student achievement by 2-3% as measured by state/MAP and EOC assessments, local assessments and national assessments as it applies				
Rationale	Reviewing curriculum and assessments is vital as the district strives to educate students to their highest potential.				
Evidence Based Strategy(ies) for Implementation	Focus on factors positively impacting student achievement.				
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Equity and Access (EA) Effective Teaching and Learning (TL) Collaborative Climate and Culture (CC) Data-Based Decision Making (DB) Alignment of Standards, Curriculum and Assessment (AS)				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days: 1. Ensure the written curriculum is assocurriculum 2. Ensure the assessed curriculum is the curriculum		Administration Staff			
60/90 Days:					
1.					
		Administration Staff		Professional Development Days	





3. Students will increase performance on local		
assessments by 2% annually		

Top Priority/Big Focus Area	Unique an	d Educational Path	ways for the Wh	ole Child	
SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	Increase average ACT score to 21 by 2027				
Rationale	The district	will work to prepare th	ose students that w	vish to further th	neir education at the collegiate level.
Evidence Based Strategy(ies) for Implementation	Explore ways to support students for increasing ACT scores.				
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Leadership (L) Effective Teaching and Learning (TL) Collaborative Climate and Culture (CC) Data-Based Decision Making (DB) Alignment of Standards, Curriculum and Assessment (AS)				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days:		Counseling			
Increase the average ACT score by	0.3 annually	Department Staff			
60/90 Days: 1. Create incentive programs for students who score an average of 28 or higher		Counseling Department High School Staff			
Long Range: 1. Survey student interest in offering an ACT prep course and coordinate with staff/counselors in the Spring 2023 semester 2. Offer ACT tutoring sessions before/after school by 2023-2024 3. Offer an ACT preparation semester class by 2024-2025		Counseling Department Staff			





Top Priority/Big Focus Area	Unique and	Unique and Educational Pathways for the Whole Child			
SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	90% of the students will have 90% attendance quarterly				
Rationale	Student atter	ndance correlates to stu	ident success.		
Evidence Based Strategy(ies) for Implementation	Explore way	s to improve attendance	ee rates.		
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Leadership (L) Effective Teaching and Learning (TL) Collaborative Climate and Culture (CC) Data-Based Decision Making (DB) Equity and Access (EA)				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days:1. Monthly collaboration with local ag work through attendance issues	encies to	Administration Counselors		Monthly Meeting Time	
60/90 Days: 1. Implement an attendance incentive page 2022-2023 district wide behavior (attendance/involvement)	program by	Administration Counselors			
(attendance/involvement)		Administration			District Calendar of Events

Top Priority/Big Focus Area	Unique and Educational Pathways for the Whole Child







SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	Ninety percent of the senior class will be committed to immediate employment, trade school, or university coursework as demonstrated by a post-graduate goal set in the Fall of their senior year and a statement of intent by Decision Day of their senior year.				
Rationale	The district will work to prepare students to be productive members of their community.				
Evidence Based Strategy(ies) for Implementation	Create and analyze survey. Follow-up with spring decision day data.				
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Effective Teaching and Learning (TL) Collaborative Climate and Culture (CC) Data-Based Decision Making (DB) Equity and Access (EA)				
	ı				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
Action Steps 30/45 Days: 1. Disseminate survey to seniors in the factors in the	all		Progressing (P), Completed (C), Terminate (T), New	Resources	-
30/45 Days:		Responsible Counselor	Progressing (P), Completed (C), Terminate (T), New	Resources Counselor time in classrooms	-

Top Priority/Big Focus Area	Safe and Positive Campus with a Collaborative Culture
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SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	On an annual basis, maintain or exceed 80% on the district's annual fall employee satisfaction survey, parent satisfaction survey, and student satisfaction survey.				
Rationale	It is important for the district to keep a pulse on the current perceptions of stakeholders.				
Evidence Based Strategy(ies) for					
Implementation	Create and analyze a survey.				
Funding Source(s)	Local Funds				
MSIP Indicator(s)	Equity and Access (EA) Collaborative Climate and Culture (CC) Data-Based Decision Making (DB)				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days: 1. Year 2: administer survey in the Fall 20 out on data by Spring 2023)22 report		Progressing (P), Completed (C), Terminate (T), New	Resources	*
30/45 Days: 1. Year 2: administer survey in the Fall 20	viable	Responsible Administration	Progressing (P), Completed (C), Terminate (T), New	Resources	*

Top Priority/Big Focus Area	Safe and Positive Campus with a Collaborative Culture







SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	Within/by 2027, MCR-1 will have a bonding capacity of at least \$5 million					
Rationale	Having this availability will allow the district to sustain financial growth so that facilities can remain on the cutting edge.					
Evidence Based Strategy(ies) for Implementation	Continuous p	Continuous planning of facility upkeep and improvement.				
Funding Source(s)	Local Funds					
MSIP Indicator(s)	Leadership (L) Equity and Access (EA) Collaborative Climate and Culture (CC)					
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed	
30/45 Days: 1. Maintain the facilities committee even after construction of new elementary		Administration Maintenance Department Facilities Committee				
60/90 Days: 1.						
Long Range: 1. Long term facility plan (post new school)	elementary	Administration Facilities Committee				

Top Priority/Big Focus Area	Safe and Positive Campus with a Collaborative Culture







SMART Goal (Specific, Measurable, Attainable, Result Oriented, Timebound)	The district will increase the reserve balance by 1% annually and cap the balance between 20-25% as reported on the Annual Secretary of the Board Report (ASBR)				
Rationale	Healthy reserve balances allow us to maintain, improve, or add quality services and facilities.				
Evidence Based Strategy(ies) for Implementation	Achieve and maintain healthy fund balances.				
Funding Source(s)	Local, state,	Local, state, and federal revenue			
MSIP Indicator(s)	Leadership (L) Collaborative Climate and Culture (CC) Data-Based Decision Making (DB) Equity and Access (EA)				
Action Steps		Person Responsible	Timeline Progressing (P), Completed (C), Terminate (T), New Goal (NG)	Resources	Professional Development Needed
30/45 Days:		Superintendent		ASBR	
Bi-annual review of financial status of school district by board of education		Board of Education		Bi-annual statement	
60/90 Days: 1. Facility improvements that purposefully build quality target programs • FFA/AG, gym scoreboard, fine arts improvements to auditorium, football field		Administration Maintenance Department			
Long Range: 1. Cyclical bond issues- as soon as of start talking about the next	one is passed,	Superintendent Board of Education			

Data Sources





- APR
- MAP, EOC, ACT, ASVAB, COMPASS Results
- MSIP 5 Scoring Guide
- DESE District Report Card
- Local Standardized Assessments
- Attendance Data
- Discipline Reports
- Drop Out Rates
- Graduation Rates
- Available Technology
- DESE Work Log for Staff Certification
- Post-Graduation Follow-up
- Facility Assessment
- PDC Survey
- Curriculum Alignment
- Data Team Meetings
- Enrollment Numbers
- SIS (Student Information Systems Data)