# McAllen **Independent School District** May 19, 2021 Catherine Rubiera



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## **EXECUTIVE SUMMARY**

#### **Background**

The HR Services Division of the Texas Association of School Boards (TASB) conducted a survey of McAllen Independent School District (MISD) employees in early February through the beginning of March at the request of the district.

The purpose of the survey was to assess employee attitudes and level of satisfaction with their jobs and work conditions. Survey information may be used by district leaders to understand how respondents perceive specific issues and to reveal the general level of job satisfaction among employees. School districts benefit from an engaged workforce because highly engaged employees remain involved, passionate, and dedicated to their work, according to Gallup's "State of the American Workforce Report" (2013). The same report noted that organizations with more engaged employees also find themselves with lower absenteeism, lower turnover, and higher productivity.

TASB HR Services developed the survey in collaboration with McAllen ISD in 2013. Originally MISD provided the survey to all teacher and professional staff only; however, the district decided to include instructional aides in 2018. In order to maintain year-to-year comparisons, the reports starting in 2018 are separated between teacher/professional and instructional aides.

Most of the survey requested that employees respond to statements using a Likert-type scale. Some responses were combined for purposes of analysis. For example, throughout this report, "strongly agree" and "agree" responses were combined to indicate a positive response.

The survey included 11 categories of questions to gather data about the following:

- Demographics
- Job Satisfaction
- Working Conditions
- Compensation and Benefits
- Relationship with Coworkers
- Relationship with Supervisor

- District Communications
- District Leadership (Superintendent & Board of Trustees)
- Campus Environment
- Curriculum and Instruction Support
- Student Discipline Support

## **Survey Administration and Respondents**

McAllen ISD provided HR Services a list of employee e-mail addresses, and at the time of survey launch there were 2,444 employees and 399 were instructional aide employees. HR Services sent an e-mail with a link to the survey to MISD staff requesting their participation. All employee responses were submitted directly to TASB. A total of 1,898 employees participated, yielding a response rate of 78 percent, which is slightly below the 2020 response rate of 79 percent. Of those, 299 were instructional aide employees, yielding a response rate of 75 percent for that group, which is slightly higher the 2020 rate of 74 percent.

#### **Major Findings**

#### By Survey Topic

The table below shows a summary of positive responses for each topic presented on the survey. These represent the percentage of respondents who chose agree or strongly agree, averaged across the items in a topic.

On average, job satisfaction had the highest percentage of positive responses (95 percent), while compensation and benefits had the lowest (73 percent). Subsequent sections of the report will include charts and highlight specific items within each topic.

Survey Topic (order from survey)	Positive (Average)
District Communications	90%
District Leadership	86%
Job Satisfaction	95%
Relationship with Supervisor	91%
Relationship with Coworkers	94%
Campus Environment	94%
Working Conditions	92%
Compensation and Benefits	73%

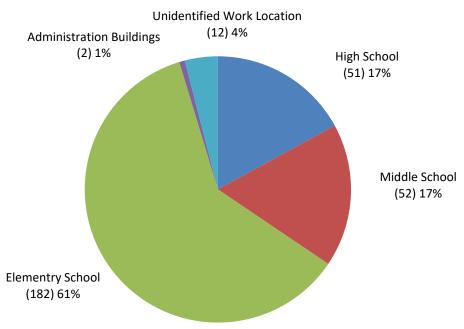
## **DEMOGRAPHICS**

A total of 299 surveys were submitted, yielding a response rate of 75 percent. Respondents were asked for their job type first in order to show only relevant questions; for example, only teachers received questions about student discipline (captured in the professionals report).

**Participation by Job Type** 

Job Type	# of Employees	# of Respondents	Participation Rate	% of Total Survey
Instructional Aide	399	299	75%	100%
Total	399	299	75%	100%

## **Representation by Work Location**



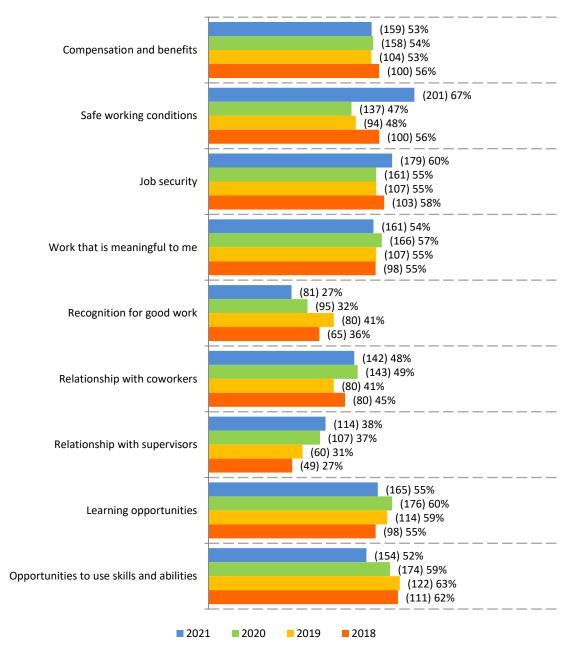
All work locations were represented in the survey. More than half of participants (61 percent) worked at the elementary schools.

## **FINDINGS BY SURVEY TOPIC**

#### Job Satisfaction Factors

Respondents could choose up to five items that they valued as most important to their job satisfaction.

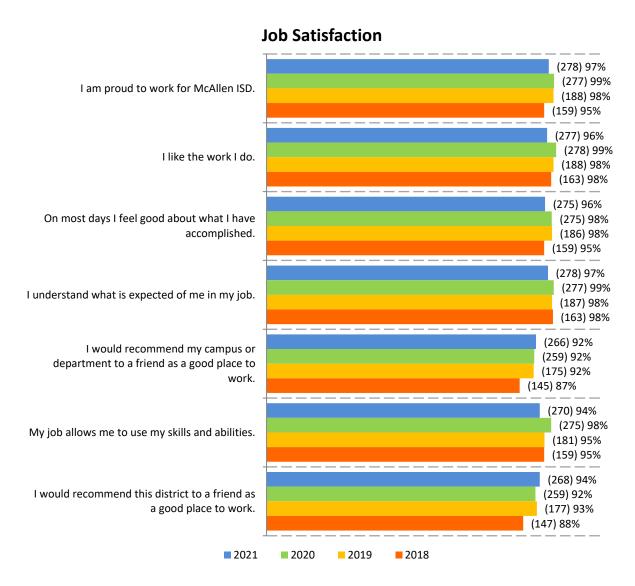
#### **Factors that Contribute to Job Satisfaction**



Six factors were chosen by over half of respondents: safe working conditions (67 percent), job security (60 percent), learning opportunities (55 percent), work that is meaningful (54 percent), compensation and benefits (53 percent), and opportunities to use skills and abilities (52 percent). Safe working conditions increased by 20 points from last year, where previously it had been in the high 40s over the last two years.

#### **Likert-type Scale Questions**

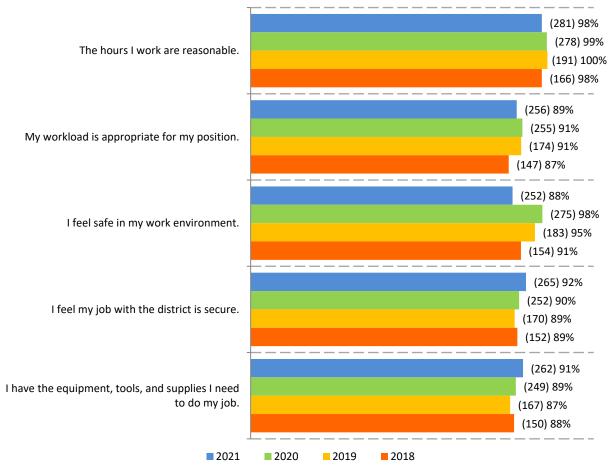
The remaining sections of the survey provided respondents with a list of statements and asked for their level of agreement. Response categories were strongly agree, agree, disagree, strongly disagree, and no opinion/not applicable. The categories of strongly agree and agree were combined for these charts to indicate a positive response.



Survey participants responded favorably regarding job satisfaction, with at least 92 percent expressing agreement with each statement. Respondents were slightly more likely to recommend the district as a good place to work than their particular campus, but only by a small margin. Four items had 96 percent or higher agreement: proud to work for MISD, understand expectations (both 97 percent), like the work, and feel good about accomplishments (both 96 percent).

Most items in this section saw a 2 to 4 point decrease from last year; however, with 95 percent agreement, on average, indicates that the district respondents are again satisfied by the work they do. Later topics will give additional insight into what items, outside of the job itself, make respondents satisfied with their employment at McAllen ISD.

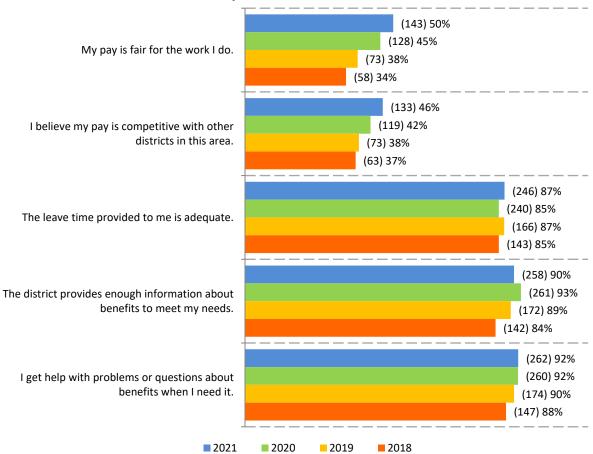




Overall, McAllen ISD respondents expressed satisfaction with their working conditions. Respondents almost unanimously report reasonable work hours (98 percent) and feel secure in their employment (92 percent). Most believe they have the tools or supplies needed to do their jobs (91 percent) and that their workload is appropriate (89 percent).

Regarding safe work environment, 88 percent agree their work environment is safe, a decrease of 10 points compared to last year. All other items remained steady from last year, with results remaining within 2 percentage points from 2020.

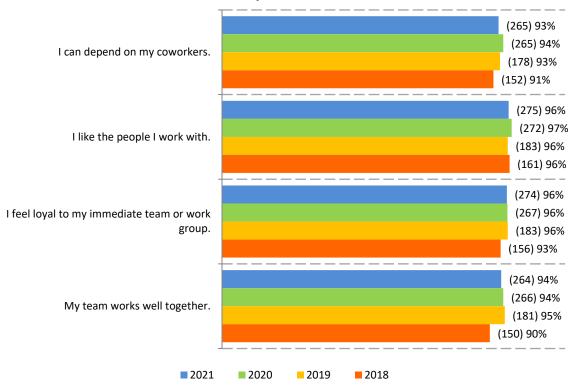




Most respondents are satisfied with the assistance they receive when they have questions about benefits (92 percent) and with the information they receive about benefits (90 percent). Further, 87 percent of respondents feel that the leave time provided is adequate.

Respondents were less inclined to agree that their pay was fair (50 percent) or competitive with other districts in the area (46 percent). Both items have continued to increase over the last four years with gains of 9 points for pay is competitive and 16 points for pay is fair when compared to 2018.

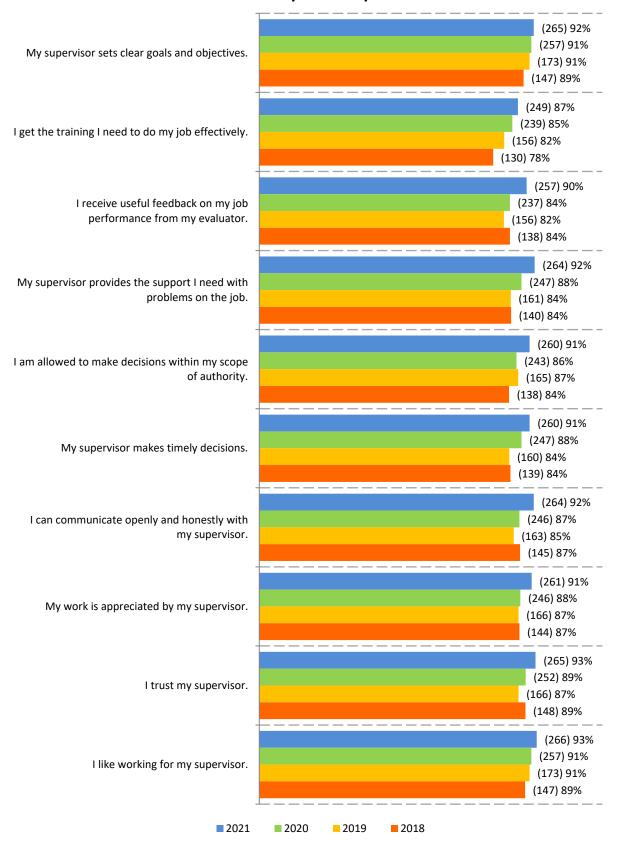




Respondents view coworker relationships very favorably, with at least 93 percent of respondents agreeing with each item in this topic. Opinions remained steady, with all answers remaining the same or within 4 percentage points over previous years.

Respondents almost unanimously like their coworkers and feel loyal to their team (both 96 percent). In addition, they agreed that the team works well together (94 percent), and coworkers were dependable (93 percent).

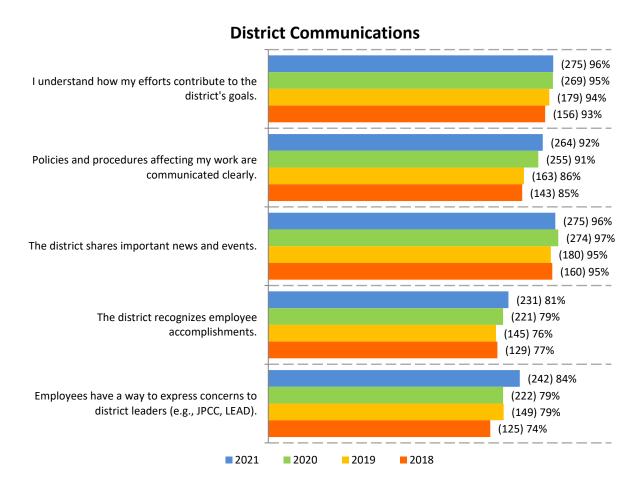
#### **Relationship with Supervisor**



Supervisor relationships foster employee engagement in the short-term, by clarifying expectations and providing feedback, and in the long-term, by monitoring progress and encouraging growth.

Most respondents agreed with the statements about their supervisor across all areas surveyed. For every item in this section, at least 87 percent of respondents agreed with the statement presented. The two strongest areas were respondents reporting that they trust their supervisor and they like their supervisor (both 93 percent). The weakest area was getting the training needed to do job effectively (87 percent), but that has gradually improved, totaling a 9 point increase since 2018.

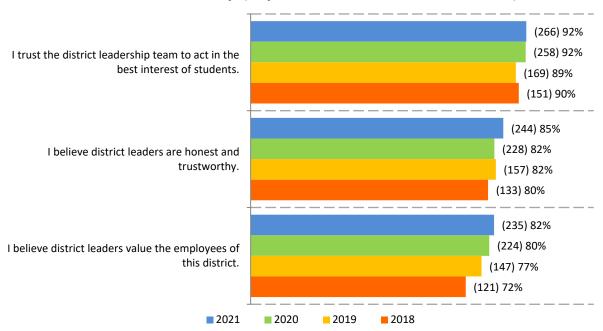
Supervisors were viewed favorably overall, and all items increase 3 points, on average. Most notably, three items increased by at least 5 points: supervisors communicate openly (92 percent), respondents are allowed to make decisions within their scope of authority (91 percent), and respondents received useful feedback (90 percent). These items have continued to increase or maintain position over the last four years.



Respondents viewed district communications positively, with most items continuing the slight upward trend over the last four years. Almost all respondents, 96 percent in both cases, understand how their efforts contribute to the district and feel that the district shares important news and events.

The fewest respondents, but still more than 80 percent, agree that employees have a way to express concerns to leaders (84 percent) and that the district recognizes employee accomplishments (81 percent). Additionally, employees have a way to express concerns to leaders had more notable increase (up 5 points compared to 2020 and 10 points compared to 2018).

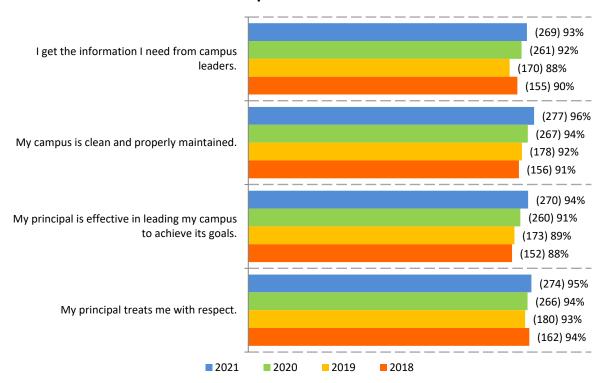
## **District Leadership (Superintendent, Board of Trustees)**



Most respondents agreed with items in the district leadership section, with 92 percent trusting the district leaders to act in the best interest of students. District leaders are believed to be trustworthy by 85 percent of respondents, and 82 percent believe that district leaders value the employees.

This demonstrates that district leadership were viewed favorably overall, with all items increasing slightly or remaining the same from last year. Since 2018, believing district leaders to be trustworthy has increased 10 points.





Nearly all respondents agreed with the statements about campus environment, with at least 93 percent agreeing with each item in this topic. Opinions increased slightly compared to last year and has continued a positive trend since 2019. Respondents agreed their campus is clean and properly maintained (96 percent) and believe their principal is effective in leading a campus towards goals (94 percent). Both items have increased 5 points since 2018. In addition, respondents feel their principal treats them with respect (95 percent) and 93 percent reported getting the information they need from campus leaders.

#### Summary

Overall, survey participants this year viewed their jobs and the district favorably. In most cases, responses remained consistent with last year's results. The majority of topics had 90 percent or higher agreement on the statements provided; 95 percent of items had 80 percent or above in agreement.

Some topics showed variation from last year. The following topics saw slight decreases in favorable responses: working conditions and job satisfaction. On the other hand, slight increases were seen in the topics of district communications, relationship with supervisor, and compensation and benefits.

The following topics had responses most consistent with last year's results: district leadership, relationship with coworkers, and campus environment.

## **COMMENTS**

Additional comments were provided by 818 people, which represents 43 percent of survey respondents. These comments represent a larger subset of respondents then McAllen ISD typically receives. However, the district should consider these in light of results from related questions presented earlier in the final report. During the timeframe of the employee survey, the survey was administered for a total of five weeks and during this time there was an unforeseen statewide storm and district policies to return back to in person learning had occurred. Depending on when an employee completed their survey, opinions and campus environment could had change differently for individuals.

#### **Accolades and Complaints**

Recurring themes by order of frequency are summarized below. Only topics with more than one comment are included. An individual participant may comment on multiple areas and will be included in the count for each unique topic.

Type and Topi	c of Comment	Count
Accolade	Supervisor is a strong leader	130
Accolade	Supervisor has good communication skills	103
Accolade	Love the school or district	90
Accolade	District and campus leadership kept staff and students safe with clear Covid-19 safety guidelines that went above CDC requirements	86
Accolade	Supervisor is supportive	84
Accolade	Campus or team works well and fosters good relationships	79
Accolade	Campus or team is dependable and supportive	69
Accolade	Working through the pandemic brought staff together and created a closer, family-like working environment	66
Accolade	District virtual and remote learning platforms worked well for teachers and students	62
Accolade	Campus or team has good culture or morale	57
Complaint	Base pay is low or not competitive when compared to surrounding districts	39
Accolade	District and campus IT provided useful training and went above and beyond supporting the whole district during the pandemic school year (both on and off campus)	38
Accolade	Love the administrator or supervisor	38
Accolade	Supervisor is respectful/courteous to others	38
Complaint	Supervisor has poor communication skills	34

Complaint	District and campus Covid-19 guidelines/precautions were not enough for employees to feel safe at work	32
Accolade	Overall, the district is a good place to work	31
Accolade	Campus and department online communication (e.g., Teams, email, and Remind) improved and was helpful for daily success	28
Accolade	Campus teamwork improved tremendously during 2020-2021 school year	25
Complaint	Student engagement was hard to monitor and control during remote learning	20
Accolade	Campus leadership is engaged and supportive of student's education and growth	20
Complaint	District virtual and remote learning platforms didn't do enough to encourage student engagement	18
Complaint	Workload prohibits a reasonable work/life balance	18
Complaint	District buildings need repairs or remodeling	18
Complaint	Central administration does not communicate well	17
Accolade	Central administration communicates well	15
Accolade	District provides useful online resources	15
Accolade	Supervisor is accessible/available	13
Accolade	Supervisor is experienced/knowledgeable in the role	13
Accolade	Campus or team has adequate time for planning and collaboration	13
Complaint	Supervisor is a poor leader	13
Accolade	Supervisor trusts his/her staff	12
Complaint	District and campus technology department was unhelpful with services, support, and training	9
Complaint	Supervisor displays favoritism or nepotism	9
Complaint	Central administration lacks connection to campuses	9
Accolade	District buildings are repaired or remodeled	8
Complaint	Supervisor is disrespectful/discourteous to others	8
Complaint	Employees do not feel valued or appreciated	7
Accolade	Employees feel valued and appreciated	7
Accolade	District was prepared for transition to at home learning due to being a District of Innovation and 1-to-1 technology district	6
Accolade	District and campus leadership supported emotional intelligence program and provided mental health support for staff and students	6
Complaint	Paraprofessionals are not treated with trust or respect	6

Complaint	Supervisor is unsupportive	6
Complaint	District and campus leadership did not provide enough support for student emotional intelligence or employee mental health	5
Complaint	District online/virtual communication was not consistently used by in each department	5
Complaint	District lacks useful online resources	5
Complaint	Special education lacks resources	5
Accolade	Love the work itself	5
Accolade	Central administrator is supportive	4
Accolade	Special education has adequate staff and support	4
Accolade	Supervisor is fair/trustworthy	4
Complaint	Facilities are not clean or maintained	4
Complaint	Inequalities in technology among staff (smart boards, laptop carts, tablets)	4
Complaint	Overall, the district is a challenging place to work	4
Complaint	Special education lacks staff or support	4
Complaint	Supervisor micromanages his/her staff	4
Complaint	Campus or team culture of bullying, gossiping, or cliques	3
Complaint	Paraprofessionals cannot access student information when needed	3
Accolade	Central administration trusts his/her staff	2
Accolade	District new hire training is adequate and useful	2
Accolade	Facilities are clean and maintained	2
Accolade	General accolade for the superintendent	2
Complaint	Campus leadership is not engaged and supportive of student's education and growth	2
Complaint	Campus or team has a poor culture or low morale	2
Complaint	Campus or team has inadequate time for planning or collaboration	2
Complaint	Campus or team is not dependable or unsupportive	2
Complaint	Class sizes are too large	2
Complaint	District loses quality employees or has high turnover	2
Complaint	District or campus has irrelevant staff development	2
Complaint	Supervisor is inexperienced/unknowledgeable in the role	2
Complaint	Supervisor is unfair/not trustworthy	2

## **Suggestions or Areas of Improvement**

Additional opportunities for improvement suggested by respondents are summarized below.

Type and Topic of Sugge	estion or Improvement	Count	
Maintenance and Operations	<ul> <li>Update campus buildings:</li> <li>demolish and rebuild oldest campuses</li> <li>ensure A/C works properly for comfortable learning</li> <li>ensure bathrooms function properly and don't smell strongly of bad orders</li> <li>add sidewalks outside and lighting for safety</li> <li>test for mold in each classroom annually</li> <li>update playgrounds to be safe to play on</li> <li>add fresh, bright paint to walls</li> <li>mount projectors to ceiling</li> <li>replace old furniture (e.g., teacher and student desks, chairs, projectors, and whiteboards)</li> <li>add additional portables</li> </ul>	23	
Technology Support	Provide additional training to campus instructional coaches and teachers to better support students and families on how to navigate and properly use remote learning platforms	16	
Campus Administration	Encourage and foster teachers and families working together to support student educational growth during at home learning and when all return to campus	9	
Technology Support	Maintain improvements made this year in: increased use of technology in the classroom and remote learning, achieved higher level of technology understanding from staff, increased comfort with technology, and provided ways for teachers to share more advance ideas for teaching remotely and in person learning		
District and Campus Administration	Hold students accountable for schoolwork and attendance during at home learning and when all return to campus; by not doing so, students aren't being taught accountability for their actions		
Communication	Maintain improvements made this year in: community engagement and involvement with the district and students' education		
Campus Administration	Stop the practice of last-minute changes to work schedules, administrative requests, and meetings to ensure employees can properly plan their time		
Technology Support	Replace all outdated MacBook's that cannot support the updated technology MISD uses		
Campus Administration	Maintain the reduced meeting format and frequency per week after all employees return to campus; the time gained was helpful for individual planning	5	

Special Programs	Provide special training for teachers to help provide additional support for at-risk students and their families that helps with communication, parent involvement, and technology	4	
Campus Administration	Evaluate the length of the process for tracking attendance and parent contact during an already busy school year	4	
Campus Administration	Hold all teachers to the same level of expectation and accountability, especially while working remotely	4	
Special Education	<ul> <li>Update special education facilities:</li> <li>provide speech therapy a private and quiet place for students</li> <li>add a bathroom with changing area to the classroom</li> <li>add or expand current classroom to meet the needs of students</li> </ul>	3	
District Administration	Add at least one assistant principal to each campus no matter the size	3	
Campus Administration	Restrict communication via text, phone calls, and Remind app to school hours and not on weekends	3	
Technology Support	Offer a larger selection of programs to help teachers work remote (e.g., Nearpod, Mentimeter) which help grade work submitted online		
Technology Support	Once on-campus learning returns back to normal, continue to encourage and support the technology usage and growth seen this school year	2	
District Administration	Provide leadership training for all managers, supervisors, principals, and central office leaders to improve: being respectful and speaking kindly when dealing with others during ongoing stressful situation (e.g., pandemic and working remotely)	2	
Special Programs	Require less qualifications for bilingual stipend to be obtained	2	
Special Programs	Ensure all dual language teachers are speaking Spanish and English correctly when speaking with students and parents	2	
Campus Administration	Hire more counselors and ensure that the counselor to student ratio is equally divided among all counselors on that campus	2	
District communication	Require district and campus communication to the community and families be consistent throughout all outlets (email, website, social media) to ensure mixed messages aren't being portrayed (e.g., encouraging families it is safe or not safe to return to on-campus learning)	1	
Special Education	Update and maintain special education manual so that it is available for easy access to all who need it	1	
Special Education	Review and ensure special education teacher and paraprofessional aide ratio to students are kept at a manageable level so students and staff are kept safe	1	

Ensure special education employees are not attending meetings that they're not required to be at or needed for their expertise	1
Increase the stipend amount for special education teachers and/or paraprofessionals	1
Require more behavioral training for educational staff (counselors, teachers, paraprofessionals)	1
Develop clearer Covid-19 guidelines that can be shared and explained easily	1
Refrain from referring to staff returning to on-campus learning to, "going back to work", since employees have been working hard while remote	1
Hire a supervisors or manager for the credit recovery department that is able to answer questions and lead the team effectively; currently this responsibility falls on principals	1
Reduce the number of preps a teacher is asked to teach in a school year	1
Provide new hires a mentor for the entire school year	1
Require truancy officers and administration to communicate to teachers when there is a home visit and the outcome of the visit (e.g., if there are concerns the teacher should be aware of or if the student will be returning)	1
Refrain from moving teachers to different grade levels each school year, which creates more work if they can't reuse material created the year before	1
Ensure safe working environment in the warehouse, especially during the summer; ensure temperatures do not exceed safe levels and ventilation is kept functioning	1
Ensure all subjects have a textbook available, either hard copy or electronic	1
	meetings that they're not required to be at or needed for their expertise  Increase the stipend amount for special education teachers and/or paraprofessionals  Require more behavioral training for educational staff (counselors, teachers, paraprofessionals)  Develop clearer Covid-19 guidelines that can be shared and explained easily  Refrain from referring to staff returning to on-campus learning to, "going back to work", since employees have been working hard while remote  Hire a supervisors or manager for the credit recovery department that is able to answer questions and lead the team effectively; currently this responsibility falls on principals  Reduce the number of preps a teacher is asked to teach in a school year  Provide new hires a mentor for the entire school year  Require truancy officers and administration to communicate to teachers when there is a home visit and the outcome of the visit (e.g., if there are concerns the teacher should be aware of or if the student will be returning)  Refrain from moving teachers to different grade levels each school year, which creates more work if they can't reuse material created the year before  Ensure safe working environment in the warehouse, especially during the summer; ensure temperatures do not exceed safe levels and ventilation is kept functioning  Ensure all subjects have a textbook available, either hard copy

# **APPENDIX: SURVEY INSTRUMENT**



## McAllen ISD Professional Employee Survey 2021

## Job Type

Job type is used for comparing the respondent group to the employee group and tailors the survey by job type with specific questions shown to only some jobs (such as teacher). See <u>FAQs</u> for more information.

- Teacher or Librarian
- Instructional Aide
- Other Professional (e.g., counselor, RN, speech therapist, diagnostician, facilitator)
- Administrator

Please indicate what you value as most important to your job satisfaction. (Choose up to 5 that apply.)
Compensation and benefits
☐ Safe working conditions
☐ Job security
☐ Work that is meaningful to me
Recognition for good work
Relationship with coworkers
Relationship with supervisors
Learning opportunities
Opportunities to use skills and abilities

# Curriculum and Instruction Support

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
I have sufficient access to resources and materials.	0	O	O	O	O
I have sufficient access to instructional technology.	C	O	O	O	0
Staff development provides teachers with useful knowledge and skills for their content area.	O	О	O	O	O
I am satisfied with resources for teachers with special populations.	O	O	0	0	0
Teachers are held to high professional standards.	O	0	0	0	0
I have the opportunity to collaborate with colleagues.	O	0	0	0	0
I am provided opportunities to learn from other teachers.	O	0	O	O	0
I receive feedback that can help me improve my teaching.	O	O	0	o	o
I am involved in decisions about instructional programs that are relevant to my content area (e.g., IB, STEAM, Dual Language, Sharon Wells).	О	О	O	O	0
Teachers have a role in selecting data analysis that impacts their content area (e.g., IB, STEAM, Dual Language, Sharon Wells).	C	O	O	O	O

Stı	udent Discipline Support						
		Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable	
	The principal provides leadership in setting and maintaining behavioral standards for students.	O	O	0	0	O	
	Our student code of conduct is consistently and fairly enforced.	O	O	O	O	O	
	I am given appropriate assistance to resolve disciplinary problems in my classroom.	O	O	O	0	O	

# **District Communications**

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
I understand how my efforts contribute to the district's goals.	O	O	O	O	O
Policies and procedures affecting my work are communicated clearly.	•	О	О	O	О
The district shares important news and events.	O	O	O	O	O
The district recognizes employee accomplishments.	0	O	O	O	O
Employees have a way to express concerns to district leaders (e.g., JPCC, LEAD).	O	0	O	0	O

# District Leadership (Superintendent, Board of Trustees)

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
I trust the district leadership team to act in the best interest of students.	O	О	O	0	O
I believe district leaders are honest and trustworthy.	0	O	O	0	O
I believe district leaders value the employees of this district.	O	О	О	0	O

## Job Satisfaction

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
I am proud to work for McAllen ISD.	O	O	O	O	O
I like the work I do.	О	O	0	O	0
On most days I feel good about what I have accomplished.	0	0	O	0	O
I understand what is expected of me in my job.	0	0	O	0	o
I would recommend my campus or department to a friend as a good place to work.	O	O	O	0	O
My job allows me to use my skills and abilities.	0	0	O	0	o
I would recommend this district to a friend as a good place to work.	C	С	C	C	O

# Relationship with Supervisor

Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
O	C	O	O	O
O	0	0	0	O
O	0	0	0	O
O	0	0	0	O
O	0	0	0	O
O	O	O	O	O
O	O	0	0	O
О	O	O	0	O
0	O	0	O	0
O	O	O	O	0
	Agree  O  O  O  O  O  O	Agree Agree  C C C C C C C C C C C C C C C C C C	Agree Agree Disagree  C C C  C C  C C  C C  C C  C C  C C	Agree Agree Disagree Disagree C C C C C C C C C C C C C C C C C C C

# Relationship with Coworkers

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
I can depend on my coworkers.	О	O	O	0	O
I like the people I work with.	O	O	O	O	0
I feel loyal to my immediate team or work group.	0	0	O	0	o
My team works well together.	o	O	O	O	0

# Campus Environment

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
I get the information I need from campus leaders.	O	0	0	0	O
My campus is clean and properly maintained.	0	0	0	0	0
My principal is effective in leading my campus to achieve its goals.	O	O	O	O	O
My principal treats me with respect.	c	О	O	O	0

# Working Conditions

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
The hours I work are reasonable.	0	O	O	0	O
My workload is appropriate for my position.	o	O	O	0	O
I feel safe in my work environment.	O	O	O	0	O
I feel my job with the district is secure.	O	O	O	O	O
I have the equipment, tools, and supplies I need to do my job.	О	O	O	C	O

# Compensation and Benefits

	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion/Not Applicable
My pay is fair for the work I do.	O	O	O	O	0
I believe my pay is competitive with other districts in this area.	O	0	0	0	o
The leave time provided to me is adequate.	O	0	O	0	O
The district provides enough information about benefits to meet my needs.	0	O	O	0	O
I get help with problems or questions about benefits when I need it.	O	0	O	0	0

# 1. Where do you work?

- C High School
- Middle School
- C Elementary School
- Administration/Non-Campus Buildings

#### **Work Location**

Location is used for comparing the respondent group to the employee group and to provide district leaders with responses grouped by location. See <u>FAQs</u> for more information.

## **High Schools**

- Achieve Early College High School @ Lincoln
- Lamar Academy/Options High School
- McAllen High School
- Memorial High School
- James "Nikki" Rowe High School

## **Work Location**

#### Middle Schools

- O Dorothea Brown Middle School
- O Dr. Rodney D. Cathey Middle School
- Alonzo De Leon Middle School
- Michael E. Fossum Middle School
- Homer J. Morris Middle School
- William B. Travis Middle School

## **Work Location**

#### **Elementary Schools**

- Francisca Alvarez Elementary School
- James Bonham Elementary
- Dr. Carlos Castaneda Elementary
- Jose De Escandon Elementary
- Victor Fields Elementary School
- Reynaldo G. Garza Elementary School
- Leonelo H. Gonzalez Elementary School
- C Lucile McKee Hendricks Elementary School
- Sam Houston Elementary School
- Andrew Jackson Elementary School
- Christa McAuliffe Elementary School
- Ben Milam Elementary School
- Dr. Pablo Perez Elementary School
- Sam Rayburn Elementary School
- Theodore Roosevelt Elementary School
- Blanca E. Sanchez Elementary School
- Juan Seguin Elementary School
- C Thigpen-Zavala Elementary School
- Woodrow Wilson Elementary School

What is going better at your campus or i what can still be improved?	n your department this year, and

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