

PLAINWELL COMMUNITY SCHOOLS

COMPREHENSIVE ANNUAL
FINANCIAL REPORT FOR

PLAINWELL COMMUNITY SCHOOLS

600 SCHOOL DRIVE | PLAINWELL, MI 49080

FOR THE FISCAL YEAR
ENDED JUNE 30, 2021

■ MATTHEW J. MONTAGNE ■
SUPERINTENDENT OF SCHOOLS

AMY BLADES | PRESIDENT

SHANNON ZABALDO | VICE PRESIDENT

JILL DUNHAM | SECRETARY

JULLI BENNETT | TREASURER

MIKE HOPSON | TRUSTEE

ANTHONY MCNEEL | TRUSTEE

DAVID SKINNER | TRUSTEE

BOARD OF EDUCATION

PREPARED BY:
MELISSA GELBAUGH, DIRECTOR OF FINANCE

Plainwell
Community
Schools
Plainwell,
Michigan



Year Ended
June 30, 2021

Comprehensive
Annual Financial
Report

PLAINWELL COMMUNITY SCHOOLS

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FEDERAL PROGRAM AWARD INFORMATION

Issued
under
separate
cover

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INTRODUCTORY SECTION

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October 28, 2021

Dear Citizens and Board Members:

This transmittal letter serves as the introduction to the Comprehensive Annual Financial Report of Plainwell Community Schools (the "District") for the fiscal year ended June 30, 2021. This report was prepared by the District's finance department. Responsibility for both the accuracy of the information and the completeness and fairness of the presentation, including all disclosures, rests with the Plainwell Community Schools District. To the best of our knowledge we believe, the enclosed information is accurate in all material respects and is reported in a manner designed to present the financial position and results of operations of the School District fairly. All disclosures, necessary for readers to gain an understanding of the District's financial affairs, are included.

Generally Accepted Accounting Principles in the United States of America require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements; this is presented in the form of management's discussion and analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The School District's MD&A can be found immediately following the report of the independent auditors.

The financial section separately reports: School District-wide activities, governmental fund types, and the fiduciary fund type administered by the Board. This report includes a statistical section with selected financial and demographic information as well as facility information.

Plainwell Community Schools is an independent reporting entity fully meeting the criteria established by the Governmental Accounting Standards Board. All funds of the School District are included in this report. The School District does not have component units.

Profile of Plainwell Community Schools

Plainwell Community Schools is a suburban/rural district located in Allegan, Barry and Kalamazoo Counties and encompasses approximately 75 square miles in the southwestern portion of Michigan's lower peninsula. The School District includes all of the City of Plainwell and most of Gun Plain Charter Township. It also encompasses portions of the following: Martin and Otsego Townships in Allegan County, portions of Alamo and Cooper Charter Townships in Kalamazoo County, and portions of Orangeville and Prairieville Townships in Barry County.

Plainwell is located just east of the junction of M-89 and US-131 and is approximately 12 miles north of Kalamazoo and 35 miles south of Grand Rapids. Plainwell is called the "Island City" because it is surrounded by the Kalamazoo River and the Mill Race once used to power a defunct paper mill. Residents enjoy small town life with its proximity to the Kalamazoo River and the benefits it provides: river walks, multiple parks, kayaking and fishing. There are various retail shops and dining establishments. The District's population includes a combination of residents employed in local business, industry, recreation and farming and those employed in nearby urban areas. Parents wanting to provide their children with a quality education, while seeking a close-knit community in which to live have found Plainwell the ideal place to be.

The District's proximity to Kalamazoo and Grand Rapids provides many of the educational, cultural and recreational advantages of metropolitan centers. Western Michigan University, Kalamazoo College, Kalamazoo Valley Community College and Davenport University are all within easy driving distance.

Educational Programs

The Plainwell Community Schools District includes: three elementary schools (kindergarten through fifth), one middle school (sixth through eighth), one high school (ninth through twelfth), one alternative high school, a preschool and childcare program, housed in the Early Childhood Education Center as well as all of our elementary buildings, a gifted and talented program for third through fifth graders, and an Adult Education program housed at the Community Center building. The high school site includes a gymnasium, performing arts center, cafeteria and a library/media center. The middle school contains a swimming pool, gymnasium, a library/media center and a cafeteria. Elementary schools also have cafeterias, gymnasiums and library/media centers.

Plainwell Community Schools provides all students with core curriculum classes rooted in the Common Core State Standards and Michigan Merit Curriculum requirements. This curriculum defines what students should know and be able to do in the disciplines of mathematics, science, social studies and English language arts. Plainwell High School provides opportunities for students to earn college credit through dual enrollment with local colleges and universities, Advanced Placement classes, CLEP (College Level Examination Program Courses) and early middle college programs. Also, a solid curriculum is made available to all students in other critical areas such as music, the arts, physical education, health, technology, world languages, character education and career and employability skills. Plainwell Community Schools has made a full virtual education option available for students in grades kindergarten through 12th grade. The District provides students with many extracurricular opportunities, including: recreational sports, robotics, battle of the books, fine arts, numerous athletics, clubs and other activities.

Plainwell's Points of Pride Include:

- Gilkey Elementary sits on 90 acres bordering the Kalamazoo River. A large portion of this acreage has been developed as an outdoor environmental laboratory for student learning.
- Starr Elementary is a school-wide Title I school; Starr has a full-time student support and reading specialist. Starr is also a 'Be Nice School'.
- All students in grades 3-5 receive swim curriculum.
- Plainwell Middle School offers a STEM Academy, a robotics program, National Junior Honors Society and MDOT Bridge Challenge Program.
- Plainwell High School was the first CLEP test center at a high school in the State of Michigan. PHS offers a comprehensive AP program with 11 approved courses.
- In 2020, PHS seniors earned over \$3 million in scholarships

- Plainwell High School is a Michigan Heart Safe School and has been recognized by US News and World Report, Niche, Washington Post, and Newsweek as an outstanding school.
- Plainwell Renaissance High School has a fully trained Trauma Informed staff and conducts Speak It Forward workshops. Renaissance utilizes a Career and College pathway curriculum.
- The District is continuously supported by many outside groups including active parent clubs, band boosters, athletic boosters, Good Hands Plainwell, Christian Neighbors and the Plainwell Education Foundation.

Strategic Planning and Goals

The District completed a strategic planning process in the spring of 2019; the belief system that is the underpinning of this process is verbalized in the Mission, Vision, and Belief statements. The plan includes goals in these areas: Academics/Programs, Learning Environment, Community Engagement/Communication, Facilities/Operations and Technology. The District has already taken steps to complete these goals and will continue to focus on them.

In November of 2019, voters approved a \$48,655,000 bond issue. The funds provided from these bond sales will fund significant upgrades and expansion of the District's current facilities. Included in the planned projects is a significant renovation of the current community center building. This building will serve as the new Renaissance High School and adult education space. Bond funds will also be used to create an addition to the current middle school as well as the construction of a new pool and athletic facility. The District will continue to enhance the safety and security measures within our buildings as well as focus on curb appeal and signage. The District maintains a five-year purchase and replacement plan for capital assets.

Economic Outlook

The District receives the majority of its revenue from the State of Michigan which is primarily determined by the number of students attending the District and the State's per pupil foundation allowance. The District's student count has remained fairly consistent with only minor fluctuations over the years. Historically, the District has maintained a fund balance of approximately 16 - 19% of expenditures. Funding has become less predictable due to the COVID-19 Pandemic. The district has developed a sound return to learn plan for the 2021/2022 school year, including a full virtual options for all students. The Board of Education is continuing to implement a strategy of maintaining spending in order to promote the fiscal health of the District.

Budgetary Control, Accounting Systems and Annual Audit

The District maintains budgetary controls to ensure that budgets are in compliance with legal provisions of the State of Michigan Uniform Budgeting and Accounting Act. The Board of Education adopts an annual budget each year for the General Fund and special revenue funds. A budget adoption process and timeline have been established by the Board of Education and administration for the original budget adoption. This process includes input from school board members, directors, principals and staff and it reflects the goals and objectives of the Board of Education. Budgetary reports are provided to the Board for review each month. Formal budget amendments are prepared and adopted throughout the year to adjust for staffing changes and other unexpected changes in expenditures and revenues.

The adopted budget is reflected in the District's accounting system and acts as an internal control. The District has established an encumbrance system that is reflected within the accounting system; any unfinished encumbrance at the end of a given fiscal year is incorporated into the next year's budget appropriation.

The District has developed and implemented financial internal controls. These controls were designed to provide reasonable, but not absolute, assurance that the District's assets are safeguarded from loss, theft, or misuse. These controls also provide assurance that the financial data used to compile and prepare the financial statements is reliable and in conformity with generally accepted accounting principles. We believe that the controls and budgetary system in place allow for irregularities to be detected in a timely manner and that they provide reasonable assurance that the financial information reflected in this report is free of material error.

The State of Michigan statutes require an annual audit by independent certified public accountants. The Board of Education engaged the accounting firm of Rehmann Robson for this purpose. In addition, the Uniform Guidance requires governmental recipients of federal assistance to have organization-wide financial and compliance audits on an annual basis. Both of these requirements have been met, and the auditor's report on the financial statements is included herein.

Acknowledgements

We would like to express our gratitude to the Board of Education for their commitment and dedication in adopting sound policies and programs designed to ensure the success and continued growth of the District, the staff, and students. We are also incredibly grateful to all staff members who work tirelessly to provide the best educational environment and experience for all of our students.

Most of all, we would like to express our gratitude to our community. It is through your volunteerism, gracious financial support, and commitment to Plainwell Community Schools that allows us to serve the needs of every student each and every day.

Respectfully submitted,

A handwritten signature in black ink that reads "Melissa Gelbaugh". The script is cursive and fluid.

Melissa Gelbaugh, CPA
Director of Finance

A handwritten signature in black ink that reads "Matthew Montange". The script is cursive and stylized.

Matthew Montange
Superintendent

PLAINWELL COMMUNITY SCHOOLS DISTRICT OFFICIALS

2021 Board of Education



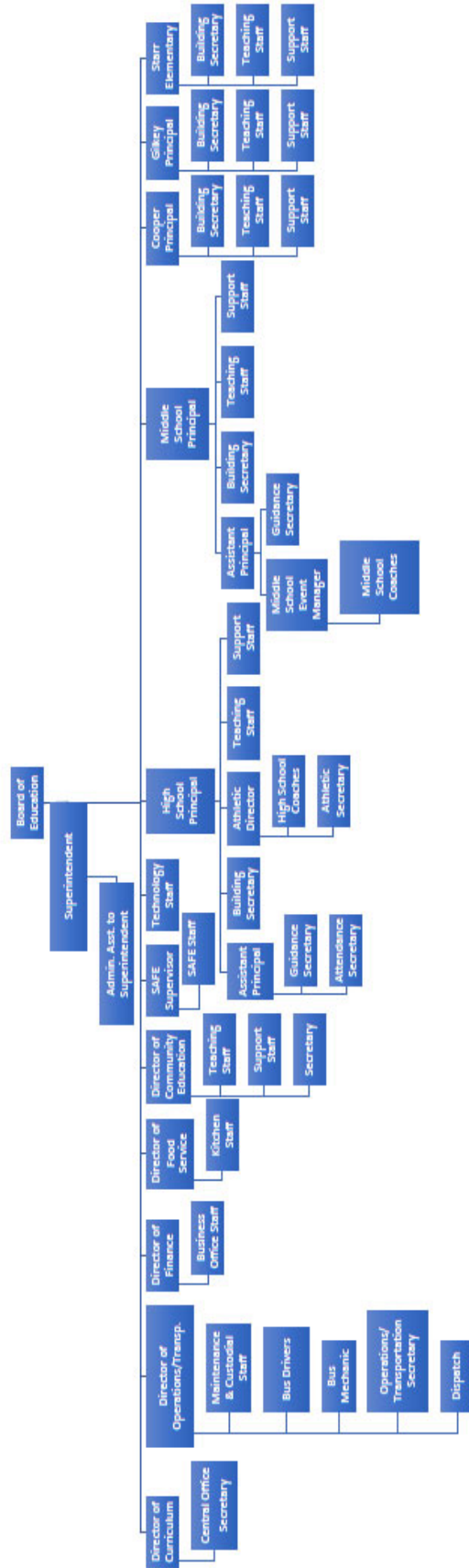
Left to Right: Anthony McNeel, Julli Bennett, Shannon Zabaldo, Amy Blades, Jill Dunham, Mike Hopson, David Skinner

Central Administration

Matthew J. Montange, Superintendent of Schools
Melissa Gelbaugh, Director of Finance
Greg Smith, Director of Operations and Transportation
Cathy Moorman, Director of Special Education
Jeremy Wright, High School Principal
Tasia Stamos, Middle School Principal
Melissa Preston, Gilkey Elementary Principal
Kari Lockett, Starr Elementary Principal
Nicole Keorkunian, Cooper Elementary Principal
Tammy Glupker, Renaissance High School Principal

PLAINWELL COMMUNITY SCHOOLS

2020-2021 Organizational Chart



FINANCIAL SECTION

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INDEPENDENT AUDITORS' REPORT

October 28, 2021

Board of Education
Plainwell Community Schools
Plainwell, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of **Plainwell Community Schools** (the "District"), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Independent Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

Rehmann is an independent member of Nexia International.



An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Plainwell Community Schools as of June 30, 2021, and the respective changes in financial position thereof, and the budgetary comparison of the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Implementation of GASB Statement No. 84

As described in Note 16, the District implemented the provisions of GASB Statement No. 84, *Fiduciary Activities*, in the current year. Accordingly, beginning fund balance of the student/school activity special revenue fund and governmental activities were restated. Our opinion is not modified with respect to this matter.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the schedules for the pension and other postemployment benefit plan, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The combining and individual fund financial statements and schedules, introductory section, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued, under separate cover, our report dated October 28, 2021 on our consideration of Plainwell Community Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

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MANAGEMENT'S DISCUSSION AND ANALYSIS

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

As management of Plainwell Community Schools, we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2021.

Financial Highlights

- The District is required to report its proportionate share of the MPSERS net pension and other postemployment benefit (OPEB) liabilities on the statement of net position. This requirement has contributed to a deficit net position for governmental activities of \$36,922,241.
- The District's total net position increased by \$2,321,189.
- As of the close of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$17,486,857, a decrease of \$5,575,930 in comparison with the prior year.
- At the end of the current fiscal year, unassigned fund balance of the general fund was \$4,083,506 or 14.0% percent of total general fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements, including management's discussion and analysis, budgetary schedules, pension and other post-employment benefit schedules and combining statements and schedules for nonmajor and fiduciary funds.

Government-wide Financial Statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private sector business.

The *statement of net position* presents information on all of the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, with the difference being *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The *statement of activities* presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused compensated leave).

Both of the government-wide financial statements display functions of the District that are principally supported by taxes and intergovernmental revenues (*governmental activities*). The activities of the District include instruction, supporting services, athletics, community services, and food services. The District has no business-type activities as of and for the year ended June 30, 2021.

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

Fund Financial Statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. *Governmental funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The District maintains numerous individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures and changes in fund balances for the general fund, 2019 capital projects fund, non bonded capital projects fund, and 2017 refunding debt service fund which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. These funds include a special revenue fund (i.e. food service, student/school activity) and several debt service funds. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The District adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

Notes to Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This is limited to this management's discussion and analysis and the schedules for the MPSERS pension and other postemployment benefits plans immediately following the notes to the financial statements. The combining statements referred to earlier in connection with nonmajor governmental funds and the detail budget and actual by activity schedule for the general fund are presented immediately following the required supplementary information.

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of the District's financial position. The District reported a deficit net position of \$36,922,241 at June 30, 2021. The requirement to report the District's proportionate share of the MPSERS net pension and OPEB liabilities on the statement of net position is a significant contributor to this deficit balance.

A portion of the District's net position reflect its investment in capital assets net of related debt (e.g., land, buildings and improvements, machinery and equipment, and vehicles, less any related debt used to acquire those assets that is still outstanding). The District uses these capital assets to provide services to the students it serves; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net position represents resources that are subject to other external restrictions on how they may be used. The remaining balance of unrestricted net position, when available, may be used to meet the District's ongoing obligations to its general programs.

	Net Position	
	2021	2020
Assets		
Current and other assets	\$ 22,451,412	\$ 28,296,722
Capital assets, net	47,440,945	40,981,551
Total assets	<u>69,892,357</u>	<u>69,278,273</u>
Deferred outflows of resources	<u>15,579,582</u>	<u>18,574,158</u>
Liabilities		
Current and other liabilities	64,155,121	64,995,416
Long-term liabilities	51,949,700	56,513,400
Total liabilities	<u>116,104,821</u>	<u>121,508,816</u>
Deferred inflows of resources	<u>6,289,359</u>	<u>5,988,959</u>
Net position		
Net investment in capital assets	4,929,099	(53,888)
Restricted	415,452	247,619
Unrestricted (deficit)	(42,266,792)	(39,839,075)
Total net position (deficit)	<u>\$ (36,922,241)</u>	<u>\$ (39,645,344)</u>

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

The above analysis focuses on the net position. The change in net position of the District's governmental activities is discussed below. The deficit net position of \$36,922,241 is directly related to the net pension and OPEB liabilities. The District's net investment in capital assets totaled \$4,929,099. This compares the original cost less depreciation of the District's capital assets, to long-term debt used to finance the acquisition of those assets. Most of the debt will be repaid from voter-approved property taxes collected as the debt service comes due. An amount of \$415,452 is restricted for future food service expenses. This results in an unrestricted deficit of \$42,266,792.

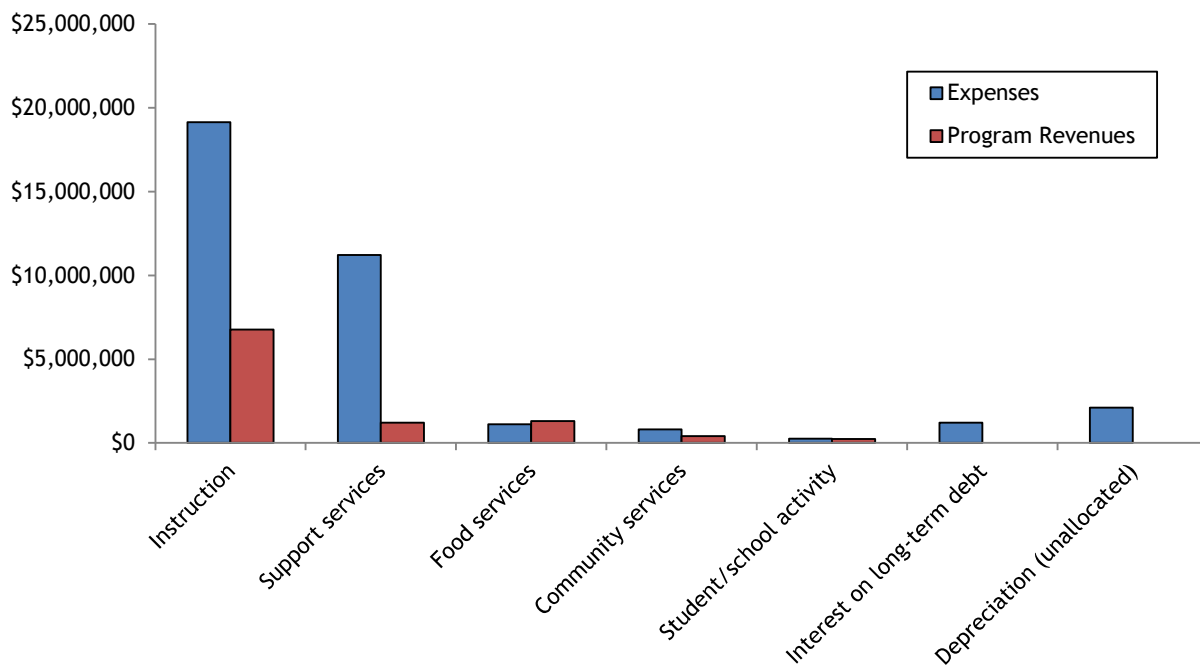
	Change in Net Position	
	2021	2020
Revenues		
Program revenues:		
Charges for services	\$ 708,155	\$ 891,828
Operating grants and contributions	9,204,603	6,422,779
General revenues:		
Property taxes - operations	2,229,318	2,179,755
Property taxes - debt service	5,690,932	3,812,791
Unrestricted state aid	20,107,512	19,792,185
Unrestricted investment earnings	34,076	60,762
Other revenues	191,978	56,824
Total revenues	38,166,574	33,216,924
Expenses		
Instruction	19,156,872	20,172,734
Supporting services	11,229,781	9,954,212
Food services	1,104,497	883,068
Community services	803,943	832,635
Student/school activity	256,710	-
Interest on long-term debt	1,195,123	1,536,559
Unallocated depreciation	2,098,459	2,327,796
Total expenses	35,845,385	35,707,004
Change in net position before extraordinary item	2,321,189	(2,490,080)
Extraordinary item	-	577,618
Change in net position	2,321,189	(1,912,462)
Net position, beginning of year (deficit)	(39,645,344)	(37,732,882)
Restatement for implementation of GASB 84	401,914	-
Net position, end of year (deficit)	\$ (36,922,241)	\$ (39,645,344)

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

Governmental Activities. Net position increased by \$2,321,189 compared to a decrease of \$1,912,462 in the prior year. Instruction expenses decreased \$1,015,862 due primarily to the changes in the net pension and OPEB liabilities. Supporting services expenses increased by \$1,275,569 primarily due to purchases that relate to the COVID-19 pandemic such as PPE, technology devices and air filtration units. Operating grants and contributions increased by \$2,781,824 primarily due to State and Federal grants related to the Coronavirus Relief Fund (CRF) and the Elementary and Secondary School Emergency Relief Fund (ESSER) to provide alternative learning delivery in accordance with the school district's Continuity of Learning Plan. Over time, increases or decreases in the District's net position, are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the District's operating results. However, the District's goal is to provide services to our students, not to generate profits. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the District.

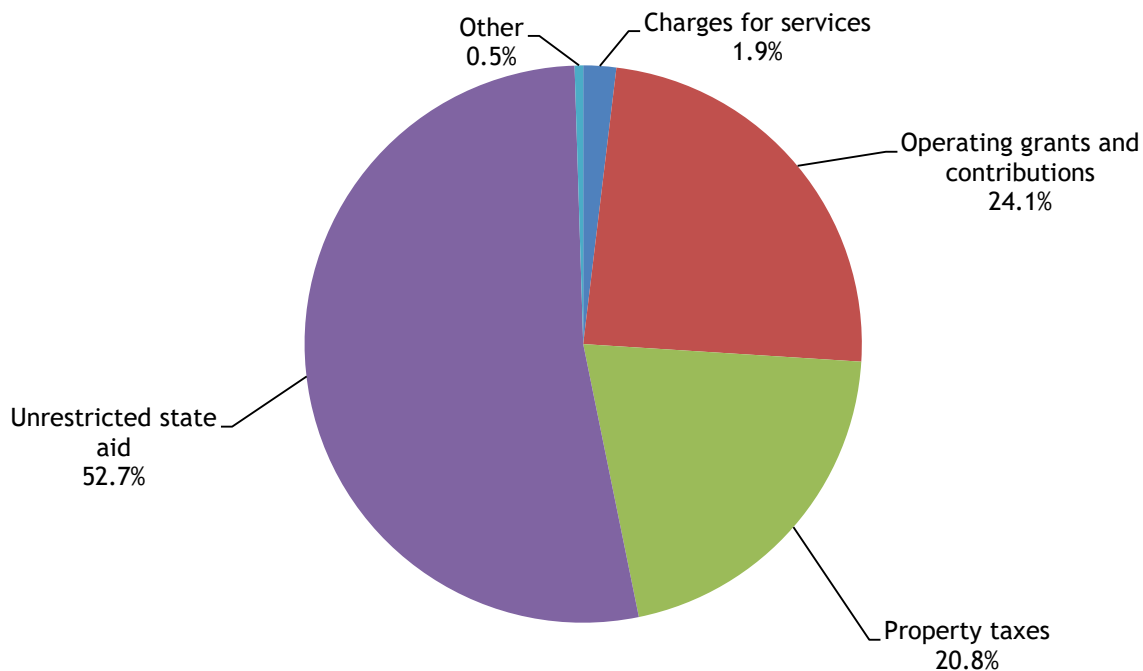
Expenses and Program Revenues - Governmental Activities



PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

Revenues by Source - Governmental Activities



Financial Analysis of the Government's Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a District's net resources available for spending at the end of the fiscal year.

In March 2020, the World Health Organization declared the novel coronavirus outbreak (COVID-19) to be a global pandemic. In response, the Federal government passed the Coronavirus Aid, Relief, and Economic Security Act, also known as the CARES Act, which provided states with various resources to mitigate the economic impact of COVID-19. The Michigan legislature has provided some of those resources to K-12 school districts through several different programs, each with its own set of requirements.

The general fund is the chief operating fund of the District. At the end of the current fiscal year, unassigned fund balance of the general fund was \$4,083,506, while the total fund balance was \$5,812,710. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance and total fund balance represent 14.0% and 20.0%, respectively, of total general fund expenditures.

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

The fund balance of the District's general fund increased by \$312,216 from the prior year. The largest revenue source in this fund is state revenue which primarily includes state aid. Expenditures consist primarily of costs associated with instruction and related supporting activities.

The fund balance of the District's 2019 capital projects fund decreased by \$5,895,429 from the prior year. The reason for the decrease was due to the expending of funds related to the district's on-going construction projects. The District maintains this fund in order to account for capital and infrastructure needs of the district.

The fund balance of the District's non bonded capital projects fund decreased by \$160,595 from the prior year. The reason for the decrease was attributed to the completion of a roofing project and the purchase of land. The District maintains this fund in order to plan and account for future capital and infrastructure needs of the district.

The fund balance of the District's 2017 refunding debt service fund decreased by \$85,650 from the prior year. The reason for the decrease was attributed to a reallocation of tax revenue in order to meet cashflow needs of other debt funds in the 2021/2022 fiscal year.

General Fund Budgetary Highlights

Amendments to the original adopted budget are passed in order to reflect changes in information and circumstances. Some of the more significant changes between the original adopted and final amended budgets were:

- The district had originally budgeted for an anticipated decrease in State Aid. At the time of the final budget amendment, State Aid was higher than originally anticipated.
- There were grants and other revenue sources related to the COVID-19 pandemic that were not originally budgeted for.
- The district expended a greater amount of funds related to the COVID-19 pandemic to purchases PPE, technology devices, air filtration units, etc. These purchases were not included within the original budget.

In accordance with State statute, the District is prohibited from amending the budget after year-end. As the District's books are not closed for accounting purposes at that point, a certain level of estimation is required in determining actual need. The actual year end balances showed a variance in budgeted revenues of 0.25% and a variance in budgeted expenditures of -1.92% overall. While working within the restraints of state funding, the District still maintained a fund balance above the Board's set goal of 12% and maintained all critical instructional and support services and is the result of responsible budgeting and fiscal operating policies and procedures.

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

Capital Asset and Debt Administration

Capital Assets. The District's investment in capital assets for its governmental activities as of June 30, 2021 amounted to \$47,440,945 (net of accumulated depreciation). Significant additions included roofs, renovation of the Community Center/Renaissance High School and the on-going renovation of the Middle School. Capital assets at year-end included the following:

	Capital Assets (Net of Depreciation)	
	2021	2020
Land	\$ 854,714	\$ 709,567
Construction in progress	4,602,305	712,368
Buildings and improvements	39,996,591	37,621,816
Technology	588,555	692,604
Equipment and furniture	470,127	523,996
Buses and other vehicles	721,336	470,583
Outside equipment	207,317	250,617
Total capital assets, net	\$ 47,440,945	\$ 40,981,551

Additional information on the District's capital assets can be found in Note 7 of this report.

Long-term Debt. At the end of the current fiscal year, the District had total long-term debt outstanding of \$51,949,700. The District's total debt increased by \$4,563,700 during the current fiscal year due to the scheduled debt payments.

	Long-term Debt	
	2021	2020
General obligation bonds	\$ 38,335,000	\$ 54,795,000
Unamortized bond premiums and discounts	1,068,374	1,188,664
School loan revolving fund	12,047,492	1,000
Compensated absences	498,834	528,736
Total long-term debt	\$ 51,949,700	\$ 56,513,400

Additional information on the District's long-term debt can be found in Note 8 of this report.

Factors Bearing on the District's Future

The following factors were considered in preparing the District's budget for the 2021-2022 fiscal year:

- Student Enrollment - The District uses a conservative estimate in regards to student enrollment.
- Staffing Changes - The District estimates additional costs related to increases in staffing needs.

PLAINWELL COMMUNITY SCHOOLS

Management's Discussion and Analysis

- Capital Assets - The District estimates and incorporates costs for equipment, technology and maintenance of facilities.
- The budget for the year ended June 30, 2022 was adopted in June 2021 when there was a high degree of uncertainty related to the funding and operations for districts in the State of Michigan due to the novel coronavirus outbreak (COVID-19). Subsequent to year end, additional funding has been provided by the State of Michigan through various restricted federal grant programs. Despite this, there continues to be a high degree of uncertainty regarding potential changes to state and federal funding. In addition, the District is continuously evaluating the impacts of the pandemic as it determines the appropriate methods to deliver education to students in a safe environment. These factors will have a significant impact on the operational and financial performance of the District.
- The District has received preliminary allocations of ESSER II funds in the amount of \$1,064,819 and ESSER III funds in the amount of \$2,393,135. These funds must be expended by September 30, 2023 and September 30, 2024, respectively.

Requests for Information

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Director of Finance
Plainwell Community Schools
600 School Drive
Plainwell, MI 49080

BASIC FINANCIAL STATEMENTS

PLAINWELL COMMUNITY SCHOOLS

Statement of Net Position

June 30, 2021

	Governmental Activities
Assets	
Cash and cash equivalents	\$ 17,193,427
Investments	139,880
Receivables	4,904,957
Other assets	213,148
Capital assets not being depreciated	5,457,019
Capital assets being depreciated, net	<u>41,983,926</u>
Total assets	<u>69,892,357</u>
Deferred outflows of resources	
Deferred charge on advance bond refundings, net	762,688
Deferred pension amounts	11,017,443
Deferred other postemployment benefit amounts	<u>3,799,451</u>
Total deferred outflows of resources	<u>15,579,582</u>
Liabilities	
Accounts payable and accrued liabilities	4,407,093
Unearned revenue	747,560
Long-term debt:	
Due within one year	5,093,417
Due in more than one year	46,856,283
Net pension liability (due in more than one year)	51,067,275
Net other postemployment benefit liability (due in more than one year)	<u>7,933,193</u>
Total liabilities	<u>116,104,821</u>
Deferred inflows of resources	
Deferred pension amounts	235,842
Deferred other postemployment benefit amounts	<u>6,053,517</u>
Total deferred inflows of resources	<u>6,289,359</u>
Net position	
Net investment in capital assets	4,929,099
Restricted for:	
Food service operations	415,452
Unrestricted (deficit)	<u>(42,266,792)</u>
Total net position (deficit)	<u>\$ (36,922,241)</u>

The accompanying notes are an integral part of these financial statements.

PLAINWELL COMMUNITY SCHOOLS

Statement of Activities

For the Year Ended June 30, 2021

Functions / Programs	Expenses	Program Revenues		Net (Expense) Revenue
		Charges for Services	Operating Grants and Contributions	
Governmental activities				
Instruction	\$ 19,156,872	\$ -	\$ 6,780,553	\$ (12,376,319)
Supporting services	11,229,781	39,631	1,159,933	(10,030,217)
Food services	1,104,497	24,849	1,264,117	184,469
Community services	803,943	406,935	-	(397,008)
Student/school activity	256,710	236,740	-	(19,970)
Interest and fiscal charges on long-term debt	1,195,123	-	-	(1,195,123)
Unallocated depreciation	2,098,459	-	-	(2,098,459)
Total governmental activities	<u>\$ 35,845,385</u>	<u>\$ 708,155</u>	<u>\$ 9,204,603</u>	<u>(25,932,627)</u>
General revenues				
Property taxes - operations				2,229,318
Property taxes - debt service				5,690,932
Unrestricted state aid				20,107,512
Unrestricted investment earnings				34,076
Other revenues				<u>191,978</u>
Total general revenues				<u>28,253,816</u>
Change in net position				<u>2,321,189</u>
Net position, beginning of year, as restated (deficit)				<u>(39,243,430)</u>
Net position, end of year (deficit)				<u><u>\$ (36,922,241)</u></u>

The accompanying notes are an integral part of these financial statements.

PLAINWELL COMMUNITY SCHOOLS

Balance Sheet

Governmental Funds

June 30, 2021

	General Fund	2019 Capital Projects	Non Bonded Capital Projects	2017 Refunding Debt Service Fund
Assets				
Cash and cash equivalents	\$ 6,498,891	\$ 8,558,469	\$ 1,105,037	\$ 61
Investments	139,880	-	-	-
Accounts receivable	63,234	-	-	-
Due from other governments	4,755,294	-	-	-
Due from other funds	71,036	-	1,400,000	17,370
Inventory	-	-	-	-
Prepaid items	187,162	-	-	-
Total assets	<u>\$ 11,715,497</u>	<u>\$ 8,558,469</u>	<u>\$ 2,505,037</u>	<u>\$ 17,431</u>
Liabilities				
Accounts payable	\$ 226,610	\$ 380,176	\$ 973	\$ -
Accrued liabilities	3,502,056	-	-	-
Due to other funds	1,438,916	1,961	-	-
Unearned revenue	715,205	-	-	-
Total liabilities	<u>5,882,787</u>	<u>382,137</u>	<u>973</u>	<u>-</u>
Deferred inflows of resources				
Unavailable revenue	20,000	-	-	-
Fund balances				
Nonspendable	187,162	-	-	-
Restricted	-	8,176,332	-	17,431
Committed	-	-	-	-
Assigned	1,542,042	-	2,504,064	-
Unassigned	4,083,506	-	-	-
Total fund balances	<u>5,812,710</u>	<u>8,176,332</u>	<u>2,504,064</u>	<u>17,431</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 11,715,497</u>	<u>\$ 8,558,469</u>	<u>\$ 2,505,037</u>	<u>\$ 17,431</u>

The accompanying notes are an integral part of these financial statements.



Nonmajor Governmental Funds	Total Governmental Funds
\$ 1,030,969	\$ 17,193,427
-	139,880
1,729	64,963
84,700	4,839,994
21,546	1,509,952
25,986	25,986
-	187,162
<u>\$ 1,164,930</u>	<u>\$ 23,961,364</u>
\$ 81,891	\$ 689,650
5,289	3,507,345
69,075	1,509,952
32,355	747,560
<u>188,610</u>	<u>6,454,507</u>
-	20,000
25,986	213,148
568,390	8,762,153
381,944	381,944
-	4,046,106
-	4,083,506
<u>976,320</u>	<u>17,486,857</u>
<u>\$ 1,164,930</u>	<u>\$ 23,961,364</u>

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PLAINWELL COMMUNITY SCHOOLS

Reconciliation

Fund Balances of Governmental Funds
to Net Position of Governmental Activities
June 30, 2021

Fund balances - total governmental funds \$ 17,486,857

Amounts reported for *governmental activities* in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Capital assets not being depreciated	5,457,019
Capital assets being depreciated, net	41,983,926

Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.

Long-term debt payable	(50,382,492)
Compensated absences	(498,834)
Unamortized bond premiums and discounts, net	(1,068,374)
Unamortized deferred charge on advance bond refunding	762,688
Accrued interest on bonds payable	(210,098)

The focus of governmental funds is on short-term financing. Accordingly, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred inflows of resources in the governmental funds, and thus are not included in fund balance.

Deferred inflows for unavailable revenue - grants	20,000
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Certain pension and other postemployment benefit-related amounts, such as the net pension and other postemployment benefit liabilities and deferred amounts are not due and payable in the current period or do not represent current financial resources and therefore are not reported in the funds.

Net pension liability	(51,067,275)
Deferred outflows related to the net pension liability	11,017,443
Deferred inflows related to the net pension liability	(235,842)
Net other postemployment benefit liability	(7,933,193)
Deferred outflows related to the net other postemployment benefit liability	3,799,451
Deferred inflows related to the net other postemployment benefit liability	(6,053,517)

Net position of governmental activities \$ (36,922,241)

The accompanying notes are an integral part of these financial statements.

PLAINWELL COMMUNITY SCHOOLS

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Year Ended June 30, 2021

	General Fund	2019 Capital Projects	Non Bonded Capital Projects	2017 Refunding Debt Service Fund
Revenues				
Local sources	\$ 4,211,783	\$ 12,548	\$ 7,394	\$ 4,562,567
State sources	24,548,660	-	-	86,227
Federal sources	2,006,326	-	-	-
Total revenues	<u>30,766,769</u>	<u>12,548</u>	<u>7,394</u>	<u>4,648,794</u>
Expenditures				
Current:				
Instruction	17,711,697	-	-	-
Supporting services	10,385,264	-	-	-
Community services	770,056	-	-	-
Food services	-	-	-	-
Student/school activity	-	-	-	-
Debt service:				
Principal	-	-	-	13,855,000
Interest and fiscal charges	-	-	-	526,040
Facilities capital outlay	215,536	5,907,977	2,758,875	-
Total expenditures	<u>29,082,553</u>	<u>5,907,977</u>	<u>2,758,875</u>	<u>14,381,040</u>
Revenues over (under) expenditures	<u>1,684,216</u>	<u>(5,895,429)</u>	<u>(2,751,481)</u>	<u>(9,732,246)</u>
Other financing sources (uses)				
Transfers in	28,000	-	1,400,000	45,604
Transfers out	(1,400,000)	-	-	(169,000)
Issuance of long-term debt	-	-	-	9,769,992
Insurance recovery	-	-	1,190,886	-
Total other financing sources (uses)	<u>(1,372,000)</u>	<u>-</u>	<u>2,590,886</u>	<u>9,646,596</u>
Net change in fund balances	<u>312,216</u>	<u>(5,895,429)</u>	<u>(160,595)</u>	<u>(85,650)</u>
Fund balances, beginning of year, as restated	<u>5,500,494</u>	<u>14,071,761</u>	<u>2,664,659</u>	<u>103,081</u>
Fund balances, end of year	<u>\$ 5,812,710</u>	<u>\$ 8,176,332</u>	<u>\$ 2,504,064</u>	<u>\$ 17,431</u>

The accompanying notes are an integral part of these financial statements.



Nonmajor Governmental Funds	Total Governmental Funds
\$ 1,285,410	\$ 10,079,702
69,285	24,704,172
1,214,175	3,220,501
<u>2,568,870</u>	<u>38,004,375</u>
-	17,711,697
-	10,385,264
-	770,056
1,093,600	1,093,600
256,710	256,710
2,605,000	16,460,000
731,928	1,257,968
-	8,882,388
<u>4,687,238</u>	<u>56,817,683</u>
<u>(2,118,368)</u>	<u>(18,813,308)</u>
170,908	1,644,512
(75,512)	(1,644,512)
2,276,500	12,046,492
-	1,190,886
<u>2,371,896</u>	<u>13,237,378</u>
253,528	(5,575,930)
<u>722,792</u>	<u>23,062,787</u>
<u>\$ 976,320</u>	<u>\$ 17,486,857</u>

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PLAINWELL COMMUNITY SCHOOLS

Reconciliation

Net Change in Fund Balances of Governmental Funds
to Change in Net Position of Governmental Activities
For the Year Ended June 30, 2021

Net change in fund balances - total governmental funds \$ (5,575,930)

Amounts reported for *governmental activities* in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital assets purchased/constructed	8,557,853
Depreciation expense	(2,098,459)

Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net position. Repayment of bond principal is an expenditure in the governmental funds, but a reduction in long-term debt on the statement of net position.

Principal payments on long-term debt	16,460,000
Issuance of long-term debt	(12,046,492)
Amortization of bond premiums and discounts, net	120,290
Amortization of deferred charge on advance bond refunding	(114,776)

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.

Change in the net pension liability and related deferred amounts	(3,351,523)
Change in the net other postemployment benefit liability and related deferred amounts	1,311,680
Change in accrued interest payable on bonds	57,331
Change in compensated absences payable	29,902

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, but rather are deferred to the following fiscal year.

Net change in deferred inflows for insurance recovery receivable	(1,028,687)
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Change in net position of governmental activities \$ 2,321,189

The accompanying notes are an integral part of these financial statements.

PLAINWELL COMMUNITY SCHOOLS

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund

For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Revenues				
Local sources	\$ 4,001,152	\$ 4,079,770	\$ 4,211,783	\$ 132,013
State sources	22,035,161	24,506,986	24,548,660	41,674
Federal sources	815,362	2,102,537	2,006,326	(96,211)
Total revenues	<u>26,851,675</u>	<u>30,689,293</u>	<u>30,766,769</u>	<u>77,476</u>
Expenditures				
Current:				
Instruction	17,489,654	17,934,108	17,711,697	(222,411)
Supporting services	9,183,286	10,612,079	10,385,264	(226,815)
Community services	902,266	805,402	770,056	(35,346)
Facilities capital outlay	110,000	300,000	215,536	(84,464)
Total expenditures	<u>27,685,206</u>	<u>29,651,589</u>	<u>29,082,553</u>	<u>(569,036)</u>
Revenues over (under) expenditures	<u>(833,531)</u>	<u>1,037,704</u>	<u>1,684,216</u>	<u>646,512</u>
Other financing sources (uses)				
Transfers in	352,317	20,000	28,000	8,000
Transfers out	(72,317)	(1,200,000)	(1,400,000)	(200,000)
Total other financing sources (uses)	<u>280,000</u>	<u>(1,180,000)</u>	<u>(1,372,000)</u>	<u>(192,000)</u>
Net change in fund balance	<u>(553,531)</u>	<u>(142,296)</u>	<u>312,216</u>	<u>454,512</u>
Fund balance, beginning of year	<u>5,500,494</u>	<u>5,500,494</u>	<u>5,500,494</u>	<u>-</u>
Fund balance, end of year	<u>\$ 4,946,963</u>	<u>\$ 5,358,198</u>	<u>\$ 5,812,710</u>	<u>\$ 454,512</u>

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A summary of the significant accounting policies of Plainwell Community Schools (the “District”), consistently applied in the preparation of the accompanying financial statements, is as follows:

The Reporting Entity

As required by generally accepted accounting principles, these financial statements present the reporting entity of Plainwell Community Schools. The criteria identified in GAAP, including financial accountability, have been utilized in identifying the District’s reporting entity which includes no component units.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. The District had no *business-type activities* during the year ended June 30, 2021.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Major individual governmental funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period or within one year for expenditure-driven grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Property taxes, State aid, expenditure-driven grant revenue and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

General Fund - This fund is the District's primary operating fund. It accounts for all financial resources not accounted for and reported in another fund.

2019 Capital Projects Fund - This fund is used to record the issuance of capital debt and the acquisition of capital assets or construction of major capital projects.

Non Bonded Capital Projects Fund - This fund is used to record the receipt of cell phone tower revenue and the acquisition of capital assets or construction of major capital projects.

2017 Refunding Debt Service Fund - This fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest related to the 2017 refunding bonds.

Additionally, the District reports the following fund types:

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Debt Service Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services, or privileges provided; 2) operating grants and contributions; and 3) capital grants and contributions. The District had no capital grants and contributions for the year ended June 30, 2021. Internally dedicated resources are reported as general revenues rather than as programing revenues. Likewise, general revenues include all taxes, unrestricted grants and interest income.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

The effect of interfund activity has been eliminated from the government-wide financial statements.

Property Taxes

Property taxes are recognized as revenue in the general and debt service funds on a levy year basis. The 2020 levy amounts are recognized as current property tax revenue to the extent that they are collected during the year or within 60 days after year-end. Collections of delinquent taxes in subsequent years are recognized as property tax revenues in the year collected. Property taxes are levied December 1 on the assessed valuation of property located in the District as of the preceding December 31, the lien date. Assessed values are established annually by the various governmental units within the District and are equalized by the State of Michigan.

Cash and Cash Equivalents

The District considers all highly liquid investments with an original maturity of three months or less when purchased to be cash and cash equivalents.

Investments

Investments consist of participation in an external investment pool. In accordance with GASB 79, the District's shares are recorded at amortized cost, which approximates fair value.

State statues authorize the District to invest in:

- a. Bond, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, depository receipts of a qualified financial institution.
- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

- d. Bankers acceptances of United States banks.
- e. Obligations of the State of Michigan and its political subdivisions that, at the time of purchase are rated as investment grade by at least one standard rating service.
- f. Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- g. External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

Receivables

The District follows the practice of recording revenues that have been earned but not yet received as receivables. Receivables consist primarily of state aid payments from the State of Michigan, and federal grant funds earned but not yet collected. No amounts have been identified as potentially uncollectible by management, and therefore, no amount has been recorded as a provision for bad debts.

Inventory and Prepaid Items

Inventories are stated at cost using the first-in, first-out method, and consist primarily of food and office supplies. USDA donated commodities in the food service fund are recorded at fair value. Inventories are recorded as assets until consumed, at which time an expenditure is recorded.

Payments to vendors for services that will benefit periods beyond a fund's fiscal year-end are recorded as prepaid items in both the government-wide and fund financial statements. Prepaid items are recorded as assets until consumed, at which time an expenditure is recorded.

Capital Assets

Capital assets, which include property and equipment, are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$1,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition cost at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Major outlays for capital assets and improvements are capitalized as projects are constructed. Capital assets of the District are depreciated using the straight line method over the following estimated useful lives:

	Years
Buildings and improvements	20-50
Land improvements	5-10
Technology	3-5
Equipment and furniture	5-10
Buses and other vehicles	5-10
Outside equipment and construction	5-40

Deferred Outflows of Resources

In addition to assets, the statement of financial position will report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a period or future periods and will not be recognized as an outflow of resources (expense/expenditure) until then. The District reports deferred outflows for the charge on advance refunding. This amount represents the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The District also reports deferred outflows of resources related to the net pension liability and the net other postemployment benefit liability. A portion of these costs represent contributions to the plan subsequent to the plan measurement date.

Salaries Payable and Accrued Employee Benefits

A liability is recorded at June 30 for those amounts owed to teachers and other employees of the District who do not work during the summer when school is not in session but have elected to have their salaries paid over an entire year. This has the effect of properly charging their salaries to expenditures in the fiscal year in which their services are received, even though they are not paid until July and August of the following fiscal year.

The liability for accrued retirement and the employer share of FICA related to the salaries payable has been recorded, as has the liability for employee health insurances for the months of July and August. The District pays these insurances for this period as a part of the compensation for services rendered in the preceding school year.

Compensated Absences

It is the District's policy to permit employees to accumulate various earned but unused vacation and sick pay benefits. These accrued when earned in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Deferred Inflows of Resources

In addition to liabilities, the statement of financial position will report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to one or more future periods, and so will not be recognized as an inflow of resources (revenue) until that time. The governmental funds report unavailable revenues, which arise only under a modified accrual basis of accounting that are reported as deferred inflows of resources. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. The District also reports deferred inflows of resources related to pension and other postemployment benefit costs in the government-wide statement of net position.

Long-term Obligations

In the government-wide financial statements long-term debt and other long term obligations are reported as liabilities in the applicable governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the related bonds using the straight-line method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognized bond premiums and discounts, during the current period. The face amount of debt issued is reported as an other financing source. Discounts and premiums on debt issuances are reported as other financing uses and sources, respectively.

Fund Equity

Governmental funds report nonspendable fund balance for amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Restricted fund balance is reported when externally imposed constraints are placed on the use of resources by grantors, contributors, or laws or regulations of other governments. Committed fund balance is reported for amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority, the Board of Education. A formal resolution of the Board of Education is required to establish, modify, or rescind a fund balance commitment. The District reports assigned fund balance for amounts that are constrained by the District's intent to be used for specific purposes, but are neither restricted nor committed. Assignments are made by the Board of Education and this authority has not been delegated. Unassigned fund balance is the residual classification for the general fund. Other governmental funds besides the general fund can only report a negative unassigned fund balance, which would occur if expenditures were to be incurred for specific purposes that exceeded the amounts restricted, committed or assigned in the fund.

When the District incurs an expenditure for purposes for which various fund balance classifications can be used, it is the District's policy to use restricted fund balance first, then committed fund balance, assigned fund balance, and finally unassigned fund balance.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Interfund Transactions

During the course of normal operations, the District has numerous transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying financial statements generally reflect such transactions as transfers. Operating subsidies are also recorded as transfers. The amounts recorded as subsidies or advances are determined by the District. Balances outstanding at year-end are reported as due to/from other funds.

Pension and Other Postemployment Benefits

For purposes of measuring the net pension and other postemployment benefit liabilities, deferred outflows of resources and deferred inflows of resources related to pensions and other postemployment benefits, and pension and other postemployment benefit expense, information about the fiduciary net position of the Plan and additions to/deductions from the plan fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2. ACCOUNTABILITY AND BUDGETARY COMPLIANCE

Budgets and Budgetary Accounting

Budgets are adopted for general and special revenue funds as required by state law and are adopted on a basis consistent with generally accepted accounting principles (GAAP). The District considers the debt service payment schedule to be an adequate budgetary control for the debt service funds. The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The Superintendent submits to the Board a proposed operating budget for the fiscal year commencing the following July 1.
2. Public hearings are conducted to obtain taxpayer comments.
3. The budget is legally enacted through passage of a resolution.
4. Formal budgetary integration is employed as a management control device during the year for all required governmental funds.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

5. Adoption and amendments of all budgets used by the District are governed by Public Act 621, which was followed for the year ended June 30, 2021. Expenditures may not exceed appropriations at the function code level. The appropriations resolutions are based on the projected expenditures budget of the department heads of the District. Any amendment to the original budget must meet the requirements of Public Act 621. Any revisions that alter the total expenditures of any fund must be approved by the Board of Education.

Excess of Expenditures over Appropriations in Budgetary Funds

Budgets are presented in the accompanying combining and individual fund financial statements and schedules are presented in greater detail than the legal level of compliance. During the year ended June 30, 2021, the District incurred the following expenditures in excess of the amounts appropriated.

	Final Budget	Actual	Variance
General Fund			
Other financing sources (uses)			
Transfers out	\$ 1,200,000	\$ 1,400,000	\$ 200,000
Food Service Fund			
Other financing sources (uses)			
Transfers out	20,000	28,000	8,000
Student/School Activity Fund			
Current - student/school activity	225,000	256,710	31,710

3. STATE OF MICHIGAN SCHOOL AID

The District reports State of Michigan school aid in the fiscal year in which the District is entitled to the revenue as provided by State of Michigan school aid appropriation acts. State funding represented 80% of the District's general fund revenue during the 2021 fiscal year.

4. DEPOSITS AND INVESTMENTS

The captions on the financial statements relating to cash and investments are as follows:

	Governmental Activities
Cash and cash equivalents	\$ 17,193,427
Investments	139,880
Total	<u><u>\$ 17,333,307</u></u>

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Cash and investments are comprised of the following at year-end:

Checking and savings accounts	\$ 8,714,176
Certificates of deposit (due in less than 1 year)	1,025
Investments:	
Money market funds	8,478,026
Michigan liquid asset fund plus (MILAF+)	139,880
Cash on hand	<u>200</u>
Total	<u>\$ 17,333,307</u>

Cash and cash equivalents are comprised of deposits in various financial institutions located in Michigan. State policy limits the District's investing options to financial institutions located in Michigan. All accounts are in the name of the District and a specific fund or common account.

The District chooses to disclose its investments by specifically identifying each. As of year-end, the District had investments in the Michigan Liquid Asset Fund Plus (MILAF+) Max series in the amount of \$139,880 and \$8,478,026 in money market funds. Investments in MILAF+ and money market funds are carried at amortized cost, in accordance with GASB Statements 72 and 79.

Investment and Deposit Risk

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in Note 1 of the summary of significant accounting policies. The District's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The MILAF+ and money market fund investments do not have a stated maturity date.

Credit Risk. State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of District's specific financial institutions, qualified mutual funds, and qualified external investment pools as identified in Note 1 (summary of significant accounting policies). The investment policy does not have specific limits in excess of State law on investment credit risk. The District's investments in MILAF+ and money market funds were rated by Standard and Poor's as AAAM as of year-end.

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned. The District minimizes this risk by pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisors to be in compliance with the requirements set forth in the District's investment policy. As of year-end, \$10,473,655 of the District's bank balance of \$11,146,272 was exposed to custodial credit risk because it was uninsured and uncollateralized.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Custodial Credit Risk - Investments. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District minimized this risk by pre-qualifying the financial institutions, brokers/dealers, intermediaries and advisors to be in compliance with the requirements set forth in the District's investment policy. The District is exposed to no custodial credit risk on its investments because they are held in the name of the District.

Concentration of Credit Risk. State law limits allowable investments but does not limit concentration of credit risk as identified in Note 1 of the summary of significant accounting policies. The District's investment policy does not have specific limits in excess of state law on concentration of credit risk. All investments held at year-end are reported above.

5. RECEIVABLES AND PAYABLES

Receivables in the government-wide financial statements at year-end are as follows:

	Governmental Activities
Accounts	\$ 64,963
Due from other governments	4,839,994
	<hr/>
Totals	\$ 4,904,957

Accounts payable and accrued liabilities in the government-wide financial statements at year-end are as follows:

	Governmental Activities
Accounts	\$ 689,650
Accrued liabilities	3,507,345
Interest payable on long-term debt	210,098
	<hr/>
Totals	\$ 4,407,093

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

6. INTERFUND RECEIVABLE, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2021, was as follows:

	Due from Other Funds	Due to Other Funds
Major governmental funds		
General fund	\$ 71,036	\$ 1,438,916
2020 capital projects	-	1,961
Non bonded capital projects	1,400,000	-
2017 refunding	17,370	-
Nonmajor governmental funds		
Food service	7,595	45,763
Student/school activity	10,070	23,312
2013 refunding	2,332	-
2020 refunding	1,549	-
Total	<u>\$ 1,509,952</u>	<u>\$ 1,509,952</u>

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

For the year ended June 30, 2021, interfund transfers consisted of the following:

Transfers Out	Transfers In				Total
	General Fund	Non Bonded Capital Projects	2017 Refunding	Nonmajor Governmental Funds	
General fund	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000
2017 refunding	-	-	-	169,000	169,000
Nonmajor Governmental Funds	28,000	-	45,604	1,908	75,512
Total	<u>\$ 28,000</u>	<u>\$ 1,400,000</u>	<u>\$ 45,604</u>	<u>\$ 170,908</u>	<u>\$ 1,644,512</u>

Transfers are used to: (1) to cover direct and indirect costs paid by general fund on behalf of the food service fund; and (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

7. CAPITAL ASSETS

A summary of changes in capital assets activity for the year ended June 30, 2021 was as follows:

	Beginning Balance	Additions	Disposals	Transfers	Ending Balance
Governmental activities					
Capital assets, not being depreciated:					
Land	\$ 709,567	\$ 145,147	\$ -	\$ -	\$ 854,714
Construction in progress	712,368	4,512,286	-	(622,349)	4,602,305
	<u>1,421,935</u>	<u>4,657,433</u>	<u>-</u>	<u>(622,349)</u>	<u>5,457,019</u>
Capital assets, being depreciated:					
Buildings and improvements	68,912,385	3,445,672	-	622,349	72,980,406
Land improvements	650,030	-	-	-	650,030
Technology	2,183,472	27,891	-	-	2,211,363
Equipment and furniture	3,887,311	52,754	-	-	3,940,065
Buses and other vehicles	1,670,908	374,103	(246,386)	-	1,798,625
Outside equipment	992,901	-	-	-	992,901
	<u>78,297,007</u>	<u>3,900,420</u>	<u>(246,386)</u>	<u>622,349</u>	<u>82,573,390</u>
Less accumulated depreciation for:					
Buildings and improvements	(31,290,569)	(1,693,246)	-	-	(32,983,815)
Land improvements	(650,030)	-	-	-	(650,030)
Technology	(1,490,868)	(131,940)	-	-	(1,622,808)
Equipment and furniture	(3,363,315)	(106,623)	-	-	(3,469,938)
Buses and other vehicles	(1,200,325)	(123,350)	246,386	-	(1,077,289)
Outside equipment	(742,284)	(43,300)	-	-	(785,584)
	<u>(38,737,391)</u>	<u>(2,098,459)</u>	<u>246,386</u>	<u>-</u>	<u>(40,589,464)</u>
Total capital assets being depreciated, net	<u>39,559,616</u>	<u>1,801,961</u>	<u>-</u>	<u>622,349</u>	<u>41,983,926</u>
Governmental activities capital assets, net					
	<u>\$ 40,981,551</u>	<u>\$ 6,459,394</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 47,440,945</u>

Depreciation expense is reported as unallocated in the statement of activities.

At June 30, 2021, the District had outstanding commitments through construction contracts of \$8,708,545.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Of the amounts reported above for technology, \$268,192 was acquired through capital lease agreements with outstanding balances at year-end. Accumulated depreciation on these assets at June 30, 2021 was \$268,192.

Impairment. During the year ended June 30, 2020, the District determined that roofs had been damaged from severe weather conditions. The District's insurance company approved the claim of \$3,105,528, of which \$2,076,841 was received in the prior year fiscal year, plus an additional amount for temporary repairs. An impairment loss of \$2,527,910 was recognized based on the current replacement cost converted to historical cost by restating the restoration cost using a construction cost index. An economic gain of \$577,618 was recognized. Capital outlay expense is being recorded in the non bonded capital projects fund. As of June 30, 2021, \$3,105,528 in costs had been incurred; these amounts are reported as building and improvements in the government-wide statement of net position.

8. LONG-TERM DEBT

The following is a summary of long-term debt transactions of the District for the year ended June 30, 2021:

	Beginning Balance	Additions	Deductions	Ending Balance	Due Within One Year
Governmental activities					
General obligation bonds	\$ 54,795,000	\$ -	\$ (16,460,000)	\$ 38,335,000	\$ 4,800,000
School loan revolving fund	1,000	12,046,492	-	12,047,492	-
Unamortized premiums and discounts	1,188,664	-	(120,290)	1,068,374	117,048
Compensated absences	528,736	185,976	(215,878)	498,834	176,369
Total governmental activities	<u>\$ 56,513,400</u>	<u>\$ 12,232,468</u>	<u>\$ (16,796,168)</u>	<u>\$ 51,949,700</u>	<u>\$ 5,093,417</u>

General obligation bonds

\$10,120,000 2013 Refunding serial bond due in annual

installments of \$1,870,000 through 2022

interest at 1.25% to 2.80%

\$ 1,870,000

\$26,800,000 2017 Refunding serial bond due beginning in 2020

in annual installments of \$150,000 to \$2,760,000 through 2028

interest at 2.00% to 3.00%

3,660,000

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

General obligation bonds (concluded)

\$18,350,000 2020 Serial bond due beginning in 2023	
in annual installments of \$1,115,000 to \$3,050,000 through 2029	
interest at 1.00% to 1.90%	\$ 18,350,000
 \$14,455,000 2020 School building and site bond due beginning in 2022	
in annual installments of \$100,000 to \$695,000 through 2050	
interest at 2.00% to 5.00%	14,455,000
 Total	 \$ 38,335,000

Future principal and interest payment requirements on outstanding bonds are as follows:

Year Ended June 30,	Principal	Interest	Total
2022	\$ 4,800,000	\$ 1,254,851	\$ 6,054,851
2023	2,965,000	828,079	3,793,079
2024	3,010,000	684,419	3,694,419
2025	3,050,000	644,969	3,694,969
2026	3,095,000	608,069	3,703,069
2027-2031	8,850,000	2,322,318	11,172,318
2032-2036	3,475,000	1,510,656	4,985,656
2037-2041	3,470,000	1,094,606	4,564,606
2042-2046	3,450,000	662,938	4,112,938
2047-2050	2,170,000	203,502	2,373,502
 Totals	 \$ 38,335,000	 \$ 9,814,407	 \$ 48,149,407

The District has advance refunded certain bonds payable in previous periods through issuance of refunding bonds. The proceeds from issuance of the refunding bonds were placed in escrow until the related bonds were called. Of the refunding bonds reported in the table above, there are no amounts currently held in escrow, as the original bonds in each instance have already been called and repaid in full.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

The State of Michigan school loan funds represent amounts borrowed from the State of Michigan school bond loan program to supplement property tax revenue for making payments on the District's general obligation bonds. Although interest accrues each year, no payment is due until such time as the District's property tax revenue is sufficient to support the debt service requirements on the general obligation bonds. Changes to the school loan funds for the year ended June 30, 2021, are as follows:

	Principal	Interest	Total
Beginning balance	\$ 1,000	\$ 2	\$ 1,002
Additions	12,046,492	72,082	12,118,574
Deductions	-	-	-
Ending balance	<u>\$ 12,047,492</u>	<u>\$ 72,084</u>	<u>\$ 12,119,576</u>

Compensated absences are expected to be liquidated by the general and food service funds.

9. PENSION AND OTHER POSTEMPLOYMENT BENEFITS PLANS

Plan Description

The Michigan Public School Employees' Retirement System (the "System" or MPSERS) is a cost-sharing, multiple employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (the "State") originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. The board consists of twelve members - eleven appointed by the Governor and the State Superintendent of Instruction, who serves as an ex-officio member.

The System's pension plan was established by the State to provide retirement, survivor and disability benefits to public school employees. In addition, the System's health plan provides all retirees with the option of receiving health, prescription drug, dental and vision coverage under the Michigan Public School Employees' Retirement Act (1980 PA 300 as amended).

The System is administered by the Office of Retirement Services (ORS) within the Michigan Department of Technology, Management & Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian for the System.

The System's financial statements are available at the ORS website at www.michigan.gov/orsschools.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Pension Benefits Provided

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Depending on the plan option selected, member retirement benefits are determined by final average compensation, years of service, and a pension factor ranging from 1.25% to 1.50%. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

A DB member plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account if applicable. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

Participants in the defined contribution plan consist of one of the following: (1) members who worked for a Michigan public school on or after September 4, 2012 and elected to be enrolled in the defined contribution plan; (2) members who elected to transfer from the defined benefit plan to the defined contribution plan under the reform (P.A. 300) of 2012; or (3) members who worked for a Michigan public school on or after February 1, 2018 and did not elect participation in the Pension Plus 2 plan. Members who worked for a Michigan public school on or after September 4, 2012 and elected to be enrolled in the defined contribution plan receive a 100% match of the member contribution rate up to a maximum of 3% based on the member's gross earnings. Additionally, there is a mandatory employer contribution of 4% of the member's gross earnings for MPSERS members who elected to convert from a Basic or MIP benefit plan to the defined contribution benefit plan. Members electing the Pension Plus or Pension Plus 2 benefit plan receive a 50% match of the member's contribution percent up to a maximum of 1% based on the member's gross earnings. Effective October 1, 2017, there is a mandatory employer contribution of 4% of the member's gross earnings for members who elect the Defined Contribution benefit plan. The employer must match 100% of the employee contribution for any member who elected the Personal Healthcare Fund up to a maximum of 2% of the member's gross earnings. For all members with a Personal Health Care Fund (PHF), the first 2% of DC contributions must go into the PHF and must be matched 100% by the employer.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Other Postemployment Benefits Provided

Benefit provisions of the postemployment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree healthcare recipient. For members who first worked before July 1, 2008, (Basic, MIP-Fixed, and MIP Graded plan members) the subsidy is the maximum allowed by statute. To limit future liabilities of Other Postemployment Benefits, members who first worked on or after July 1, 2008 (MIP-Plus plan members) have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80% beginning January 1, 2013; 90% for those Medicare eligible and enrolled in the insurances as of that date. Dependents are eligible for healthcare coverage if they meet the dependency requirements set forth in Public Act 300 of 1980, as amended.

Public Act 300 of 2012 granted all active members of the Michigan Public School Employees Retirement System, who earned service credit in the 12 months ending September 3, 2012 or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

Under Public Act 300 of 2012, members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2% employee contribution into their 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contribution to retiree healthcare as of the day before their transition date, and their prior contributions were deposited into their 401(k) account.

Contributions

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of the September 30, 2019 valuation will be amortized over a 19-year period beginning October 1, 2019 and ending September 30, 2038.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

The table below summarizes pension contribution rates in effect for fiscal year 2021:

Benefit Structure	Member Rates	Employer Rates
Basic	0.00% - 4.00%	19.41% - 19.78%
Member Investment Plan (MIP)	3.00% - 7.00%	19.41% - 19.78%
Pension Plus	3.00% - 6.40%	16.46% - 16.82%
Pension Plus 2	6.20%	19.59%
Defined Contribution	0.00%	13.39%

For the year ended June 30, 2021, required and actual contributions from the District to the pension plan were \$4,451,871, which included \$1,924,009, the amount received from the State and remitted to the System to fund the MPSERS unfunded actuarial accrued liability ("UAAL") stabilization rate.

The table below summarizes OPEB contribution rates in effect for fiscal year 2021:

Benefit Structure	Member Rates	Employer Rates
Premium Subsidy	3.00%	8.09% - 8.43%
Personal Healthcare Fund (PHF)	0.00%	7.57%

For the year ended June 30, 2021, required and actual contributions from the District to the OPEB plan were \$1,161,044.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

The table below summarizes defined contribution rates in effect for fiscal year 2021:

Benefit Structure	Member Rates	Employer Rates
Defined Contribution	0.00% - 3.00%	0.00% - 7.00%
Personal Healthcare Fund (PHF)	0.00% - 2.00%	0.00% - 2.00%

For the year ended June 30, 2021, required and actual contributions from the District for those members with a defined contribution benefit were \$111,931.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the District reported a liability of \$51,067,275 for its proportionate share of the MPSERS net pension liability. The net pension liability was measured as of September 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation rolled forward from September 2019. The District's proportion of the net pension liability was determined by dividing each employer's statutorily required pension contributions to the system during the measurement period by the percent of pension contributions required from all applicable employers during the measurement period. At September 30, 2020, the District's proportion was 0.14866%, which was a decrease of 0.00043% from its proportion measured as of September 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense of \$7,710,165. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Differences between expected and actual experience	\$ 780,266	\$ 108,996	\$ 671,270
Changes in assumptions	5,658,746	-	5,658,746
Net difference between projected and actual earnings on pension plan investments	214,562	-	214,562
Changes in proportion and differences between employer contributions and proportionate share of contributions	225,932	126,846	99,086
	6,879,506	235,842	6,643,664
District contributions subsequent to the measurement date	4,137,937	-	4,137,937
Total	\$ 11,017,443	\$ 235,842	\$ 10,781,601

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

The \$4,137,937 reported as deferred outflows of resources related to pensions resulting from employer contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30,	Amount
2022	\$ 3,069,825
2023	2,134,240
2024	1,109,194
2025	<u>330,405</u>
Total	<u><u>\$ 6,643,664</u></u>

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2021, the District reported a liability of \$7,933,193 for its proportionate share of the MPSERS net OPEB liability. The net OPEB liability was measured as of September 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation rolled forward from September 2019. The District's proportion of the net OPEB liability was determined by dividing each employer's statutorily required OPEB contributions to the system during the measurement period by the percent of OPEB contributions required from all applicable employers during the measurement period. At September 30, 2020, the District's proportion was 0.14808% which was a decrease of 0.00189% from its proportion measured as of September 30, 2019.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

For the year ended June 30, 2021, the District recognized OPEB expense of \$(208,530). At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Differences between expected and actual experience	\$ -	\$ 5,910,970	\$ (5,910,970)
Changes in assumptions	2,615,731	-	2,615,731
Net difference between projected and actual earnings on OPEB plan investments	66,211	-	66,211
Changes in proportion and differences between employer contributions and proportionate share of contributions	121,942	142,547	(20,605)
	<u>2,803,884</u>	<u>6,053,517</u>	<u>(3,249,633)</u>
District contributions subsequent to the measurement date	995,567	-	995,567
Total	<u>\$ 3,799,451</u>	<u>\$ 6,053,517</u>	<u>\$ (2,254,066)</u>

The \$995,567 reported as deferred outflows of resources related to OPEB resulting from employer contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30,	Amount
2022	\$ (866,049)
2023	(777,589)
2024	(642,552)
2025	(525,391)
2026	<u>(438,052)</u>
Total	<u>\$ (3,249,633)</u>

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Actuarial Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. The total pension and OPEB liabilities in the September 30, 2019 actuarial valuation were determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial cost method	Entry age, normal
Wage inflation rate	2.75%
Investment rate of return:	
MIP and Basic plans (non-hybrid)	6.80%
Pension Plus plan (hybrid)	6.80%
Pension Plus 2 plan (hybrid)	6.00%
OPEB plans	6.95%
Projected salary increases	2.75% - 11.55%, including wage inflation at 2.75%
Cost of living adjustments	3% annual non-compounded for MIP members
Healthcare cost trend rate	7.0% Year 1 graded to 3.5% Year 15; 3.0% Year 120
Mortality	RP-2014 Male and Female Employee Annuitant Mortality Tables, adjusted for mortality improvements using projection scale MP-2017 from 2006. For retirees, the tables were scaled by 82% for males and 78% for females. For active members, 100% of the table rates were used for both males and females.
Other OPEB assumptions:	
Opt-out assumptions	21% of eligible participants hired before July 1, 2008 and 30% of those hired after June 30, 2008 are assumed to opt-out of the retiree health plan.
Survivor coverage	80% of male retirees and 67% of female retirees are assumed to have coverages continuing after the retiree's death.
Coverage election at retirement	75% of male and 60% of female future retirees are assumed to elect coverage for 1 or more dependents.

Assumption changes as a result of an experience study for the period 2012 through 2017 have been adopted by the System for use in the annual pension and OPEB valuations beginning with the September 30, 2017 valuation. The total pension and OPEB liabilities as of September 30, 2020, are based on the results of an actuarial valuation date of September 30, 2019 for pension and September 30, 2017 for OPEB, and rolled forward using generally accepted actuarial procedures, including the experience study. The recognition period for pension liabilities is 4.4892 years which is the average of the expected remaining service lives of all employees. The recognition period for OPEB liabilities is 5.6018 years which is the average of the expected remaining service lives of all employees. The recognition period for assets is 5 years.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Long-term Expected Return on Pension Plan Assets

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2020, are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money-Weighted Rate of Return
Domestic equity pools	25.00%	5.29%	1.32%
Private equity pools	16.00%	8.78%	1.40%
International equity pools	15.00%	6.98%	1.05%
Fixed income pools	10.50%	0.47%	0.05%
Real estate and infrastructure pools	10.00%	4.62%	0.46%
Absolute return pools	9.00%	3.02%	0.27%
Real return/opportunistic pools	12.50%	6.23%	0.78%
Short-term investment pools	2.00%	-0.09%	0.00%
	<u>100.00%</u>		5.33%
Inflation			2.10%
Risk adjustment			<u>-0.63%</u>
Investment rate of return			<u><u>6.80%</u></u>

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Long-term Expected Return on OPEB Plan Assets

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB plan's target asset allocation as of September 30, 2020, are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money-Weighted Rate of Return
Domestic equity pools	25.00%	5.29%	1.32%
Private equity pools	16.00%	8.78%	1.40%
International equity pools	15.00%	6.98%	1.05%
Fixed income pools	10.50%	0.47%	0.05%
Real estate and infrastructure pools	10.00%	4.62%	0.46%
Absolute return pools	9.00%	3.02%	0.27%
Real return/opportunistic pools	12.50%	6.23%	0.78%
Short-term investment pools	2.00%	-0.09%	0.00%
	<u>100.00%</u>		5.33%
Inflation			2.10%
Risk adjustment			<u>-0.48%</u>
Investment rate of return			<u><u>6.95%</u></u>

Rate of Return

For the fiscal year ended September 30, 2020, the annual money-weighted rate of return on pension and OPEB plan investments, net of pension and OPEB plan investment expense, was 5.37% and 5.24%, respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Discount Rate

A discount rate of 6.80% was used to measure the total pension liability (6.80% for the Pension Plus plan, 6.00% for the Pension Plus 2 plan, both of which are hybrid plans provided through non-university employers only) and a discount rate of 6.95% was used to measure the total OPEB liability. This discount rate was based on the long-term expected rate of return on pension and OPEB plan investments of 6.80% (6.80% for the Pension Plus plan, 6.00% for the Pension Plus 2 plan) and 6.95%, respectively. The projection of cash flows used to determine these discount rates assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension and OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension and OPEB plan investments was applied to all periods of projected benefit payments to determine the total pension and OPEB liabilities.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 6.80% (6.80% for the Pension Plus plan, 6.00% for the Pension Plus 2 plan), as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

	1% Decrease (5.80% / 5.80% / 5.00%)	Current Discount Rate (6.80% / 6.80% / 6.00%)	1% Increase (7.80% / 7.80% / 7.00%)
District's proportionate share of the net pension liability	\$ 66,097,925	\$ 51,067,275	\$ 38,610,217

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net OPEB liability calculated using the discount rate of 6.95%, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

	1% Decrease (5.95%)	Current Discount Rate (6.95%)	1% Increase (7.95%)
District's proportionate share of the net OPEB liability	\$ 10,191,087	\$ 7,933,193	\$ 6,032,234

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Healthcare Cost Trend Rate

The following presents the District's proportionate share of the net OPEB liability calculated using the assumed trend rates, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a trend rate that is 1 percentage point lower or 1 percentage point higher:

	1% Decrease (6.00%)	Current Healthcare Cost Trend Rate (7.00%)	1% Increase (8.00%)
District's proportionate share of the net OPEB liability	\$ 5,959,450	\$ 7,933,193	\$ 10,178,081

Pension and OPEB Plans Fiduciary Net Position

Detailed information about the pension and OPEB plan's fiduciary net position is available in the separately issued MPSERS financial statements available on the State of Michigan Office of Retirement Services website at www.michigan.gov/orsschools.

Payable to the Pension Plan

At June 30, 2021, the District reported a payable of \$755,658 for the outstanding amount of pension contributions to the Plan required for the year ended June 30, 2021.

Payable to the OPEB Plan

At June 30, 2021, the District reported a payable of \$155,270 for the outstanding amount of OPEB contributions to the Plan required for the year ended June 30, 2021.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

10. FUND BALANCES - GOVERNMENTAL FUNDS

In accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, the District classifies fund balances based primarily on the extent to which it is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Detailed information on fund balances of governmental funds is as follows:

	General Fund	2020 Capital Projects	Non Bonded Capital Projects	2017 Refunding	Nonmajor Governmental Funds	Total
Nonspendable						
Inventory	\$ -	\$ -	\$ -	\$ -	\$ 25,986	\$ 25,986
Prepaid items	187,162	-	-	-	-	187,162
	<u>187,162</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>25,986</u>	<u>213,148</u>
Restricted						
Capital projects	-	8,176,332	-	-	-	8,176,332
Debt service	-	-	-	17,431	178,924	196,355
Food service program	-	-	-	-	389,466	389,466
	<u>-</u>	<u>8,176,332</u>	<u>-</u>	<u>17,431</u>	<u>568,390</u>	<u>8,762,153</u>
Committed						
Student/school activity	-	-	-	-	381,944	381,944
Assigned						
Next fiscal year						
budget appropriations	1,542,042	-	-	-	-	1,542,042
Future capital projects	-	-	2,504,064	-	-	2,504,064
	<u>1,542,042</u>	<u>-</u>	<u>2,504,064</u>	<u>-</u>	<u>-</u>	<u>4,046,106</u>
Unassigned	<u>4,083,506</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,083,506</u>
Total fund balances - governmental funds	<u>\$ 5,812,710</u>	<u>\$ 8,176,332</u>	<u>\$ 2,504,064</u>	<u>\$ 17,431</u>	<u>\$ 976,320</u>	<u>\$ 17,486,857</u>

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

11. NET INVESTMENT IN CAPITAL ASSETS

The composition of the District's net investment in capital assets as of June 30, 2021, was as follows:

	Governmental Activities
Capital assets:	
Capital assets not being depreciated	\$ 5,457,019
Capital assets being depreciated, net	<u>41,983,926</u>
	<u>47,440,945</u>
Related debt:	
General obligation bonds	38,335,000
Unexpended bond proceeds	(8,176,332)
Unamortized premiums and discounts on bonds payable, net	1,068,374
School loan revolving fund	12,047,492
Deferred charge on advance bond refundings, net	<u>(762,688)</u>
	<u>42,511,846</u>
Net investment in capital assets	<u>\$ 4,929,099</u>

12. CONTINGENCIES

Federal Grant Programs

The District participates in federally assisted grant programs, which are subject to program compliance audits by the grantor or its representatives. Such audits of these programs may be performed at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the District expects such amounts, if any, not to be material.

Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2021, the District carried commercial insurance and participated in a public entity risk pool. The District has had no settled claims resulting from these risks that exceeded their commercial coverage in any of the past three fiscal years.

PLAINWELL COMMUNITY SCHOOLS

Notes to Financial Statements

13. TAX ABATEMENTS

Industrial property tax abatements are granted in the State of Michigan under Public Act 198, as amended, to promote economic development, creation of jobs, and new or improvement facilities. The industrial facilities tax (IFT) exemption must be approved by both the local unit (after a public hearing is held) and the State of Michigan. IFT exemptions can cover real and/or personal property. By State law, the exemption must be applied for no later than six months after commencement of the project, and must be accompanied by a written agreement between the taxpayer and the local unit. An exemption allows for taxation on IFT property at 50% of the local property tax millage rate for a period of 1 to 12 years. Accordingly, such agreements meet the criteria of "tax abatements" under GASB Statement No. 77. Property taxes abated on behalf of the District in fiscal year 2021 amounted to \$285,451.

14. CORONAVIRUS (COVID-19)

In March 2020, the World Health Organization declared the novel coronavirus outbreak (COVID-19) to be a global pandemic. While the pandemic has resulted in an increase in the demands on the District to deliver education to students in a safe environment, the Federal Government has also provided significant resources to help mitigate the impacts of COVID-19. The District received over \$1.27 million during 2021 from various funding sources to be used to respond to the impacts of the COVID-19 pandemic through the CARES Act and other funding sources. This funding was used to purchase personal protection equipment (PPE), cleaning and sanitizing materials, and supplies, as well as for activities to support remote learning for students. With these additional Federal resources, at this time management does not believe that the negative financial impact of the pandemic, if any, would be material to the District.

15. BONDED CONSTRUCTION COSTS

2019 Capital Projects Fund Compliance

The 2019 Capital Projects Fund includes capital project activities funded with proceeds from the 2019 building and site bonds. For these activities, the District has complied with the applicable provisions of §1351a of the Revised School Code and the applicable section of the Revised Bulletin for School District Audits of Bonded Construction Funds and Sinking Funds in Michigan.

16. RESTATEMENT

The District adopted the provisions of GASB Statement No. 84, *Fiduciary Activities*, in the current year. As a result of this change, beginning net position of governmental activities and the beginning fund balance of the student/school activity special revenue fund were increased by \$401,914.



REQUIRED SUPPLEMENTARY INFORMATION

PLAINWELL COMMUNITY SCHOOLS

Required Supplementary Information

MPERS Cost-Sharing Multiple-Employer Plan

Schedule of the District's Proportionate Share of the Net Pension Liability

	Year Ended June 30,			
	2021	2020	2019	2018
District's proportionate share of the net pension liability	\$ 51,067,275	\$ 49,376,036	\$ 44,465,880	\$ 38,267,144
District's proportion of the net pension liability	0.1486628%	0.1490974%	0.14791487%	0.14766834%
District's covered payroll	\$ 13,112,297	\$ 13,089,131	\$ 12,664,125	\$ 12,355,673
District's proportionate share of the net pension liability as a percentage of its covered payroll	389.46%	377.23%	351.12%	309.71%
Plan fiduciary net position as a percentage of the total pension liability	59.72%	60.31%	62.36%	64.21%

See notes to required supplementary information.

Year Ended June 30,		
2017	2016	2015
\$ 34,716,883	\$ 36,580,917	\$ 30,410,995
0.14662171%	0.14213652%	0.13806547%
\$ 12,419,361	\$ 11,899,404	\$ 11,990,360
279.54%	307.42%	253.63%
63.27%	63.17%	66.20%

PLAINWELL COMMUNITY SCHOOLS

Required Supplementary Information

MPERS Cost-Sharing Multiple-Employer Plan

Schedule of District Pension Contributions

	Year Ended June 30,			
	2021	2020	2019	2018
Statutorily required contribution	\$ 4,451,871	\$ 4,086,310	\$ 3,967,591	\$ 4,043,416
Contributions in relation to the statutorily required contribution	(4,451,871)	(4,086,310)	(3,967,591)	(4,043,416)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -
District's covered payroll	\$ 13,431,095	\$ 13,225,195	\$ 13,125,956	\$ 12,637,984
Contributions as a percentage of covered payroll	33.15%	30.90%	30.23%	31.99%

See notes to required supplementary information.

Year Ended June 30,		
2017	2016	2015
\$ 3,910,088	\$ 3,710,013	\$ 3,583,027
<u>(3,910,088)</u>	<u>(3,710,013)</u>	<u>(3,583,027)</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
\$ 12,354,171	\$ 11,969,777	\$ 12,108,157
31.65%	30.99%	29.59%

PLAINWELL COMMUNITY SCHOOLS

Required Supplementary Information

MPSERS Cost-Sharing Multiple-Employer Plan

Schedule of the District's Proportionate Share of the Net Other Postemployment Benefit Liability

	Year Ended June 30,			
	2021	2020	2019	2018
District's proportionate share of the net OPEB liability	\$ 7,933,193	\$ 10,764,789	\$ 11,832,363	\$ 13,113,486
District's proportion of the net OPEB liability	0.14808283%	0.14997446%	0.14885438%	0.14808344%
District's covered payroll	\$ 13,112,297	\$ 13,089,131	\$ 12,664,125	\$ 12,355,673
District's proportionate share of the net OPEB liability as a percentage of its covered payroll	60.50%	82.24%	93.43%	106.13%
Plan fiduciary net position as a percentage of the total OPEB liability	59.44%	48.46%	42.95%	36.39%

See notes to required supplementary information.

PLAINWELL COMMUNITY SCHOOLS

Required Supplementary Information

MPSERS Cost-Sharing Multiple-Employer Plan

Schedule of the District's Other Postemployment Benefit Contributions

	Year Ended June 30,			
	2021	2020	2019	2018
Statutorily required contributions	\$ 1,161,044	\$ 1,052,888	\$ 1,067,884	\$ 940,606
Contributions in relation to the statutorily required contributions	<u>(1,161,044)</u>	<u>(1,052,888)</u>	<u>(1,067,884)</u>	<u>(940,606)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's covered payroll	\$ 13,431,095	\$ 13,225,195	\$ 13,125,956	\$ 12,637,984
Contributions as a percentage of covered payroll	8.64%	7.96%	8.14%	7.44%

See notes to required supplementary information.

PLAINWELL COMMUNITY SCHOOLS

Notes to Required Supplementary Information

Pension Information

GASB 68 was implemented in fiscal year 2015. The pension plan schedules are being built prospectively. Ultimately, 10 years of data will be presented.

The amounts presented in the schedule of the District's Proportionate Share of the Net Pension Liability were determined as of September 30 of the preceding year (the plan year).

The significant changes in assumptions for each of the fiscal years ended June 30 were as follows:

- 2021 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2022 employer contributions decreased from 3.5% to 3.0%.
- 2020 - The discount rate used in the September 30, 2018 actuarial valuation decreased to 6.80% for the MIP and Basic plans, 6.80% for the Pension Plus Plan, and 6.00% for the Pension Plus 2 Plan.
- 2019 - The discount rate used in the September 30, 2017 actuarial valuation decreased to 7.05% for the MIP and Basic plans, 7.00% for the Pension Plus plan, and 6.00% for the Pension Plus 2 plan.
- 2018 - The discount rate used in the September 30, 2016 actuarial valuation decreased to 7.50% for the MIP and Basic plans and 7.00% for the Pension Plus plan.

OPEB Information

GASB 75 was implemented in fiscal year 2018. The OPEB plan schedules are being built prospectively. Ultimately, 10 years of data will be presented.

The amounts presented in the schedule of the District's Proportionate Share of the Net OPEB Liability were determined as of September 30 of the preceding year (the plan year).

The significant changes in assumptions for each of the fiscal years ended June 30 were as follows:

- 2021 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2022 employer contributions decreased from 3.5% to 3.0%. The healthcare cost trend rate used in the September 30, 2019 actuarial valuation decreased to 7.0%.
- 2020 - The discount rate used in the September 30, 2018 actuarial valuation decreased to 6.95%.
- 2019 - The discount rate used in the September 30, 2017 actuarial valuation decreased to 7.15%.

**COMBINING AND INDIVIDUAL FUND
FINANCIAL STATEMENTS AND SCHEDULES**

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GENERAL FUND

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Revenues				
Local sources:				
Property taxes	\$ 2,179,871	\$ 2,228,916	\$ 2,229,318	\$ 402
Tuition	59,500	14,681	11,637	(3,044)
Earnings on investments	35,000	13,100	13,108	8
Athletics	79,950	12,710	14,769	2,059
Other local revenues	1,646,831	1,810,363	1,942,951	132,588
Total local sources	4,001,152	4,079,770	4,211,783	132,013
State sources:				
State aid - unrestricted	18,095,250	20,113,034	20,107,512	(5,522)
Grants - restricted	3,939,911	4,393,952	4,441,148	47,196
Total state sources	22,035,161	24,506,986	24,548,660	41,674
Federal sources - grants	815,362	2,102,537	2,006,326	(96,211)
Total revenues	26,851,675	30,689,293	30,766,769	77,476
Expenditures				
Current:				
Instruction:				
Basic programs:				
Elementary:				
Salaries	3,437,147	3,452,198	3,438,832	(13,366)
Employee benefits	2,598,335	2,618,525	2,610,890	(7,635)
Purchased services	216,905	248,590	247,934	(656)
Supplies and materials	202,082	188,271	183,982	(4,289)
Capital outlay	129,386	15,307	14,764	(543)
Other	5,055	1,750	727	(1,023)
Total elementary	6,588,910	6,524,641	6,497,129	(27,512)
Middle school:				
Salaries	1,714,241	1,736,252	1,735,793	(459)
Employee benefits	1,300,086	1,389,067	1,384,718	(4,349)
Purchased services	89,909	105,219	103,938	(1,281)
Supplies and materials	74,213	72,980	61,790	(11,190)
Capital outlay	7,000	14,137	14,136	(1)
Other	3,000	1,500	1,382	(118)
Total middle school	3,188,449	3,319,155	3,301,757	(17,398)

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (continued)				
Instruction (continued):				
Basic programs (concluded):				
High school:				
Salaries	\$ 2,289,468	\$ 2,372,536	\$ 2,376,673	\$ 4,137
Employee benefits	1,656,161	1,719,384	1,719,924	540
Purchased services	284,815	306,994	264,227	(42,767)
Supplies and materials	115,235	111,133	117,238	6,105
Capital outlay	124,551	106,510	106,771	261
Other	16,630	12,900	10,721	(2,179)
Total high school	4,486,860	4,629,457	4,595,554	(33,903)
Pre-school:				
Purchased services	22,030	27,980	25,720	(2,260)
Supplies and materials	1,200	1,000	940	(60)
Total pre-school	23,230	28,980	26,660	(2,320)
Summer school:				
Salaries	24,908	74,589	59,577	(15,012)
Employee benefits	8,784	27,223	20,779	(6,444)
Purchased services	1,076	11,500	27,305	15,805
Total summer school	34,768	113,312	107,661	(5,651)
Total basic programs	14,322,217	14,615,545	14,528,761	(86,784)
Added needs:				
Special education:				
Salaries	1,221,312	1,247,183	1,238,529	(8,654)
Employee benefits	959,326	1,030,448	1,023,726	(6,722)
Purchased services	54,750	6,600	899	(5,701)
Supplies and materials	16,783	58,638	58,869	231
Total special education	2,252,171	2,342,869	2,322,023	(20,846)
Compensatory education:				
Salaries	413,044	395,540	357,174	(38,366)
Employee benefits	188,250	200,687	172,150	(28,537)
Purchased services	18,388	500	105	(395)
Supplies and materials	4,500	43,799	43,024	(775)
Total compensatory education	624,182	640,526	572,453	(68,073)
Total added needs	2,876,353	2,983,395	2,894,476	(88,919)

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (continued)				
Instruction (concluded):				
Adult and continuing education:				
Basic:				
Salaries	\$ -	\$ 53,820	\$ 41,499	\$ (12,321)
Employee benefits	-	18,840	14,330	(4,510)
Purchased services	117,794	77,032	84,115	7,083
Supplies and materials	16,775	18,668	13,572	(5,096)
Total basic	134,569	168,360	153,516	(14,844)
Secondary:				
Salaries	73,198	35,245	33,303	(1,942)
Employee benefits	37,404	22,849	16,664	(6,185)
Purchased services	22,728	68,494	58,259	(10,235)
Supplies and materials	23,185	40,220	26,718	(13,502)
Total secondary	156,515	166,808	134,944	(31,864)
Total adult and continuing education	291,084	335,168	288,460	(46,708)
Total instruction	17,489,654	17,934,108	17,711,697	(222,411)
Supporting services:				
Pupil services:				
Guidance services:				
Salaries	212,852	329,394	323,266	(6,128)
Employee benefits	192,313	260,077	259,038	(1,039)
Purchased services	-	73,581	71,317	(2,264)
Total guidance services	405,165	663,052	653,621	(9,431)
Health services:				
Salaries	43,749	45,789	45,789	-
Employee benefits	23,206	29,735	29,495	(240)
Supplies and materials	550	1,000	674	(326)
Total health services	67,505	76,524	75,958	(566)
Psychological services:				
Salaries	55,000	72,614	72,614	-
Employee benefits	18,788	58,585	59,055	470
Supplies and materials	2,500	2,500	1,661	(839)
Total psychological services	76,288	133,699	133,330	(369)

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (continued)				
Supporting services (continued):				
Pupil services (concluded):				
Speech services:				
Salaries	\$ 41,467	\$ 51,613	\$ 51,613	\$ -
Employee benefits	29,400	31,444	31,456	12
Purchased services	75,000	131,169	111,598	(19,571)
Supplies and materials	1,500	1,500	612	(888)
Total speech services	147,367	215,726	195,279	(20,447)
Social work services:				
Salaries	103,169	110,163	104,897	(5,266)
Employee benefits	85,054	68,552	68,061	(491)
Purchased services	74,000	78,000	57,160	(20,840)
Supplies and materials	750	750	510	(240)
Total social work	262,973	257,465	230,628	(26,837)
Total pupil services	959,298	1,346,466	1,288,816	(57,650)
Instructional staff:				
Improvement of instruction:				
Salaries	115,557	134,467	138,285	3,818
Employee benefits	75,630	77,630	77,171	(459)
Purchased services	64,210	43,464	16,078	(27,386)
Supplies and materials	1,170	940	1,039	99
Total improvement of instruction	256,567	256,501	232,573	(23,928)
Educational media services:				
Salaries	52,500	58,500	56,084	(2,416)
Employee benefits	28,045	29,412	29,134	(278)
Purchased services	8,142	4,656	1,390	(3,266)
Supplies and materials	21,241	20,204	16,096	(4,108)
Other	1,865	985	983	(2)
Total educational media services	111,793	113,757	103,687	(10,070)
Supervision and direction of instructional staff:				
Salaries	54,381	121,670	121,670	-
Employee benefits	44,883	73,608	75,070	1,462
Purchased services	5,600	8,772	7,230	(1,542)
Total supervision and direction of instructional staff	104,864	204,050	203,970	(80)

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund

For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (continued)				
Supporting services (continued):				
Instructional (concluded):				
Academic student assessment:				
Supplies and materials	\$ 5,180	\$ 3,280	\$ 3,235	\$ (45)
Total instructional staff	478,404	577,588	543,465	(34,123)
General administration:				
Board of Education:				
Purchased services	83,055	59,000	44,906	(14,094)
Other	6,291	21,001	19,724	(1,277)
Total board of education	89,346	80,001	64,630	(15,371)
Executive administration:				
Salaries	201,285	213,151	211,734	(1,417)
Employee benefits	142,350	151,243	152,403	1,160
Purchased services	12,300	13,300	7,969	(5,331)
Supplies and materials	6,000	2,500	806	(1,694)
Other	8,000	7,000	6,809	(191)
Total executive administration	369,935	387,194	379,721	(7,473)
Total general administration	459,281	467,195	444,351	(22,844)
School administration:				
Office of the Principal:				
Salaries	981,716	981,741	977,495	(4,246)
Employee benefits	628,582	652,583	647,650	(4,933)
Purchased services	52,841	39,940	34,892	(5,048)
Supplies and materials	15,500	12,500	11,475	(1,025)
Other	11,042	7,605	7,633	28
Total office of the principal	1,689,681	1,694,369	1,679,145	(15,224)

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (continued)				
Supporting services (continued):				
School administration (concluded):				
Other administration:				
Salaries	\$ 6,500	\$ 6,500	\$ 5,523	\$ (977)
Employee benefits	1,820	1,820	2,006	186
Supplies and materials	1,300	2,360	3,111	751
Total other administration	9,620	10,680	10,640	(40)
Total school administration	1,699,301	1,705,049	1,689,785	(15,264)
Business:				
Fiscal services:				
Salaries	194,250	201,043	201,993	950
Employee benefits	150,211	160,986	160,612	(374)
Purchased services	48,550	54,050	44,488	(9,562)
Supplies and materials	5,500	5,500	7,045	1,545
Other	12,966	13,000	7,168	(5,832)
Total fiscal services	411,477	434,579	421,306	(13,273)
Other:				
Other	5,000	5,000	4,245	(755)
Total business	416,477	439,579	425,551	(14,028)
Operating and buildings services:				
Salaries	606,386	593,261	580,139	(13,122)
Employee benefits	483,420	489,335	486,965	(2,370)
Purchased services	1,531,456	1,454,425	1,435,915	(18,510)
Security services	83,195	78,852	76,488	(2,364)
Supplies and materials	204,000	285,628	275,896	(9,732)
Capital outlay	90,097	395,827	435,046	39,219
Other	2,000	4,000	4,694	694
Total operating and buildings services	3,000,554	3,301,328	3,295,143	(6,185)

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (continued)				
Supporting services (concluded):				
Pupil transportation:				
Salaries	\$ 357,009	\$ 273,923	\$ 261,504	\$ (12,419)
Employee benefits	245,238	211,393	206,972	(4,421)
Purchased services	201,851	132,886	132,198	(688)
Capital outlay	-	374,103	374,103	-
Other	6,000	1,650	1,800	150
Total pupil transportation	810,098	993,955	976,577	(17,378)
Central services:				
Communication services:				
Salaries	45,000	54,520	54,570	50
Employee benefits	31,205	50,871	50,682	(189)
Purchased services	46,450	59,333	49,553	(9,780)
Supplies and materials	29,450	23,000	11,342	(11,658)
Other	125	125	-	(125)
Total communication services	152,230	187,849	166,147	(21,702)
Staff/personnel services:				
Purchased services	4,478	1,448	1,448	-
Support services technology:				
Salaries	52,275	45,000	41,869	(3,131)
Employee benefits	34,544	26,690	25,297	(1,393)
Purchased services	261,500	360,427	399,479	39,052
Supplies and materials	44,102	38,000	21,042	(16,958)
Capital outlay	150,000	527,910	507,024	(20,886)
Total support services technology	542,421	998,027	994,711	(3,316)
Total central services	699,129	1,187,324	1,162,306	(25,018)
Athletic activities:				
Salaries	159,868	139,079	132,864	(6,215)
Employee benefits	76,221	72,393	70,355	(2,038)
Purchased services	352,819	345,873	330,408	(15,465)
Supplies and materials	51,336	15,750	13,523	(2,227)
Capital outlay	20,500	20,500	12,120	(8,380)
Total athletic activities	660,744	593,595	559,270	(34,325)
Total supporting services	9,183,286	10,612,079	10,385,264	(226,815)

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (concluded)				
Community services:				
Direction:				
Salaries	\$ 103,506	\$ 105,430	\$ 104,327	\$ (1,103)
Employee benefits	67,978	71,262	70,768	(494)
Purchased services	6,650	2,600	1,437	(1,163)
Supplies and materials	1,500	1,500	1,329	(171)
Other	6,500	6,500	4,810	(1,690)
Total direction	<u>186,134</u>	<u>187,292</u>	<u>182,671</u>	<u>(4,621)</u>
Community programs:				
Salaries	73,500	58,206	49,444	(8,762)
Employee benefits	47,897	38,497	36,716	(1,781)
Purchased services	36,635	14,100	3,204	(10,896)
Supplies and materials	15,300	7,250	3,786	(3,464)
Other	1,500	1,000	231	(769)
Total community programs	<u>174,832</u>	<u>119,053</u>	<u>93,381</u>	<u>(25,672)</u>
Custody and care of children:				
Salaries	168,037	119,059	113,395	(5,664)
Employee benefits	81,206	55,849	52,975	(2,874)
Purchased services	189,591	259,091	275,996	16,905
Supplies and materials	51,000	57,909	44,699	(13,210)
Total custody and care of children	<u>489,834</u>	<u>491,908</u>	<u>487,065</u>	<u>(4,843)</u>
Drivers Education:				
Salaries	27,949	4,120	4,120	-
Employee benefits	10,067	1,054	1,054	-
Purchased services	11,500	1,475	1,433	(42)
Supplies and materials	1,950	500	332	(168)
Total drivers education	<u>51,466</u>	<u>7,149</u>	<u>6,939</u>	<u>(210)</u>
Total community services	<u>902,266</u>	<u>805,402</u>	<u>770,056</u>	<u>(35,346)</u>
Facilities capital outlay	<u>110,000</u>	<u>300,000</u>	<u>215,536</u>	<u>(84,464)</u>
Total expenditures	<u>27,685,206</u>	<u>29,651,589</u>	<u>29,082,553</u>	<u>(569,036)</u>
Revenues over (under) expenditures	<u>(833,531)</u>	<u>1,037,704</u>	<u>1,684,216</u>	<u>646,512</u>

continued...

PLAINWELL COMMUNITY SCHOOLS

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - By Activity - General Fund

For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Other financing sources (uses)				
Transfers in	\$ 352,317	\$ 20,000	\$ 28,000	\$ 8,000
Transfers out	(72,317)	(1,200,000)	(1,400,000)	(200,000)
Total other financing sources (uses)	<u>280,000</u>	<u>(1,180,000)</u>	<u>(1,372,000)</u>	<u>(192,000)</u>
Net change in fund balance	(553,531)	(142,296)	312,216	454,512
Fund balance, beginning of year	<u>5,500,494</u>	<u>5,500,494</u>	<u>5,500,494</u>	<u>-</u>
Fund balance, end of year	<u><u>\$ 4,946,963</u></u>	<u><u>\$ 5,358,198</u></u>	<u><u>\$ 5,812,710</u></u>	<u><u>\$ 454,512</u></u>

concluded

PLAINWELL COMMUNITY SCHOOLS

Nonmajor Governmental Funds

Special Revenue Funds

Food Service Fund - This fund is used to account for the revenue and expenditures of the school lunch program. Revenues consist of sales of food and federal and state government subsidies.

Student/School Activity Fund - This fund is used to account for the revenue and expenditures of the student and school activity accounts.

Debt Service Funds

2012 Debt Service Fund - This fund accounts for payments on the 2012 Refunding bonds issued for refunding of the 2002 *Bonds*.

2013 Debt Service Fund - This fund accounts for payments on the 2013 Refunding bonds issued for refunding of the *school bond loan fund*.

2015 Debt Service Fund - This fund accounts for payments on the 2015 Refunding bonds issued for refunding of the 2005 *Bonds*.

2020 Debt Service Fund - This fund accounts for payments on the 2020 Refunding bonds issued for refunding of the *school bond loan fund*.

PLAINWELL COMMUNITY SCHOOLS

Combining Balance Sheet

Nonmajor Governmental Funds

June 30, 2021

	Special Revenue		Debt Service		
	Food Service	Student/School Activity	2012 Refunding	2013 Refunding	2015 Refunding
Assets					
Cash and cash equivalents	\$ 433,159	\$ 422,767	\$ -	\$ 3,451	\$ -
Accounts receivable	1,729	-	-	-	-
Due from other governments	84,700	-	-	-	-
Due from other funds	7,595	10,070	-	2,332	-
Inventory	25,986	-	-	-	-
Total assets	\$ 553,169	\$ 432,837	\$ -	\$ 5,783	\$ -
Liabilities					
Accounts payable	\$ 54,310	\$ 27,581	\$ -	\$ -	\$ -
Accrued liabilities	5,289	-	-	-	-
Due to other funds	45,763	23,312	-	-	-
Unearned revenue	32,355	-	-	-	-
Total liabilities	137,717	50,893	-	-	-
Fund balances					
Nonspendable	25,986	-	-	-	-
Restricted	389,466	-	-	5,783	-
Committed	-	381,944	-	-	-
Total fund balances	415,452	381,944	-	5,783	-
Total liabilities and fund balances	\$ 553,169	\$ 432,837	\$ -	\$ 5,783	\$ -



Debt Service	
2020 Refunding	Total
\$ 171,592	\$ 1,030,969
-	1,729
-	84,700
1,549	21,546
-	25,986
<hr/>	
\$ 173,141	1,164,930
<hr/>	
\$ -	81,891
-	5,289
-	69,075
-	32,355
<hr/>	
-	188,610
<hr/>	
-	25,986
173,141	568,390
-	381,944
<hr/>	
173,141	976,320
<hr/>	
\$ 173,141	\$ 1,164,930
<hr/>	

PLAINWELL COMMUNITY SCHOOLS

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

For the Year Ended June 30, 2021

	Special Revenue		Debt Service		
	Food Service	Student/School Activity	2012 Refunding	2013 Refunding	2015 Refunding
Revenues					
Local sources	\$ 25,316	\$ 236,740	\$ 239,964	\$ 620,456	\$ 1
State sources	49,942	-	4,553	11,728	-
Federal sources	1,214,175	-	-	-	-
Total revenues	1,289,433	236,740	244,517	632,184	1
Expenditures					
Current:					
Food services	1,093,600	-	-	-	-
Student/school activity	-	256,710	-	-	-
Debt service:					
Principal	-	-	735,000	1,870,000	-
Interest and fiscal charges	-	-	20,065	101,125	1
Total expenditures	1,093,600	256,710	755,065	1,971,125	1
Revenues over (under) expenditures	195,833	(19,970)	(510,548)	(1,338,941)	-
Other financing sources (uses)					
Transfers in	-	-	-	-	-
Transfers out	(28,000)	-	(1,908)	-	(45,604)
Issuance of long-term debt	-	-	512,000	1,322,500	-
Total other financing sources (uses)	(28,000)	-	510,092	1,322,500	(45,604)
Net change in fund balances	167,833	(19,970)	(456)	(16,441)	(45,604)
Fund balances, beginning of year, as restated	247,619	401,914	456	22,224	45,604
Fund balances, end of year	\$ 415,452	\$ 381,944	\$ -	\$ 5,783	\$ -



Debt Service	
2020 Refunding	Total
\$ 162,933	\$ 1,285,410
3,062	69,285
-	1,214,175
<hr/>	
165,995	2,568,870
<hr/>	
-	1,093,600
-	256,710
-	2,605,000
610,737	731,928
<hr/>	
610,737	4,687,238
<hr/>	
(444,742)	(2,118,368)
<hr/>	
170,908	170,908
-	(75,512)
442,000	2,276,500
<hr/>	
612,908	2,371,896
<hr/>	
168,166	253,528
<hr/>	
4,975	722,792
<hr/>	
\$ 173,141	\$ 976,320
<hr/>	

PLAINWELL COMMUNITY SCHOOLS

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - Food Service Fund

For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Revenues				
Local sources:				
Lunch sales	\$ 419,009	\$ 12,250	\$ 24,849	\$ 12,599
Other	467	467	467	-
Total local sources	419,476	12,717	25,316	12,599
State sources - State School Aid	26,213	38,736	49,942	11,206
Federal sources:				
Federal aid received through the State	542,345	1,100,000	1,158,415	58,415
USDA donated commodities	48,907	48,907	55,760	6,853
Total federal sources	591,252	1,148,907	1,214,175	65,268
Total revenues	1,036,941	1,200,360	1,289,433	89,073
Expenditures				
Current - food services	969,709	1,133,404	1,093,600	(39,804)
Revenues over expenditures	67,232	66,956	195,833	128,877
Other financing uses				
Transfers out	(30,000)	(20,000)	(28,000)	(8,000)
Net change in fund balance	37,232	46,956	167,833	120,877
Fund balance, beginning of year	247,619	247,619	247,619	-
Fund balance, end of year	\$ 284,851	\$ 294,575	\$ 415,452	\$ 120,877

PLAINWELL COMMUNITY SCHOOLS

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - Student/School Activity Fund
For the Year Ended June 30, 2021

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Revenues				
Local sources:				
Student/school activity grants and fees	\$ 450,000	\$ 150,000	\$ 236,740	\$ 86,740
Expenditures				
Current - student/school activity	450,000	225,000	256,710	31,710
Net change in fund balance	-	(75,000)	(19,970)	55,030
Fund balance, beginning of year, as restated	401,914	401,914	401,914	-
Fund balance, end of year	<u>\$ 401,914</u>	<u>\$ 326,914</u>	<u>\$ 381,944</u>	<u>\$ 55,030</u>

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STATISTICAL SECTION (UNAUDITED)

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PLAINWELL COMMUNITY SCHOOLS

Statistical Section Table of Contents

This part of the School District's Comprehensive Annual Financial Report presents detailed information to assist the user in understanding what the financial statements, note disclosures and required supplementary information say about the overall economic condition of Plainwell Community Schools.

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Sources: Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Report for the relevant year.

PLAINWELL COMMUNITY SCHOOLS

Net Position by Component

Last Ten Fiscal Years

Governmental Activities	Fiscal Year			
	2012	2013 ¹	2014	2015 ²
Net investment in capital assets	<u>\$ 5,157,307</u>	<u>\$ 2,780,781</u>	<u>\$ 635,478</u>	<u>\$ 194,559</u>
Restricted				
Food service operations	149,825	8,591	30,864	87,162
Debt service	159,645	163,697	196,109	106,112
Total restricted	<u>309,470</u>	<u>172,288</u>	<u>226,973</u>	<u>193,274</u>
Unrestricted (deficit)	<u>2,774,152</u>	<u>3,236,090</u>	<u>4,353,021</u>	<u>(26,255,326)</u>
Total primary government net position	<u><u>\$ 8,240,929</u></u>	<u><u>\$ 6,189,159</u></u>	<u><u>\$ 5,215,472</u></u>	<u><u>\$ (25,867,493)</u></u>

¹ GASB Statements 63 and 65 were implemented for fiscal year 2013. This resulted in a change renaming net assets to net position and invested in capital assets, net of related debt to net investment in capital assets. As a result of implementation, bond issuance costs have been eliminated. Prior years were not restated.

² GASB Statement 68 was implemented for fiscal year 2015. This resulted in presentation of the District's proportion of the net pension liability on the statement of net position. Prior years were not restated.

³ GASB Statement 75 was implemented for fiscal year 2018. This resulted in presentation of the District's proportion of the net other postemployment benefit liability on the statement of net position. Prior years were not restated.

⁴ GASB Statement 84 was implemented for fiscal year 2021. This resulted in presentation of the District's activities that were previously presented as fiduciary activities in governmental financial statements. Prior years were not restated.

Table 1 - Unaudited

Fiscal Year					
2016	2017	2018 ³	2019	2020	2021 ⁴
\$ (330,882)	\$ 440,446	\$ 1,353,146	\$ 1,657,338	\$ (53,888)	\$ 4,929,099
89,085	88,278	158,148	275,654	247,619	415,452
946,570	506,447	37,653	35,759	-	-
1,035,655	594,725	195,801	311,413	247,619	415,452
(27,382,165)	(27,928,882)	(38,641,191)	(39,701,633)	(39,839,075)	(42,266,792)
<u>\$ (26,677,392)</u>	<u>\$ (26,893,711)</u>	<u>\$ (37,092,244)</u>	<u>\$ (37,732,882)</u>	<u>\$ (39,645,344)</u>	<u>\$ (36,922,241)</u>

Source: Plainwell Community Schools Annual Report

PLAINWELL COMMUNITY SCHOOLS

Changes in Governmental Net Position

Last Ten Fiscal Years

	Fiscal Year			
	2012	2013 ¹	2014	2015 ²
Expenses				
Governmental activities:				
Instruction	\$ 14,051,080	\$ 14,449,633	\$ 14,720,485	\$ 15,055,755
Supporting services	7,467,532	7,018,063	7,296,456	7,558,080
Food services	867,894	948,067	778,149	717,690
Community services	535,640	556,465	597,068	624,991
Student/school activity	-	-	-	-
Interest and fiscal charges on long-term debt	2,412,179	2,404,037	2,124,150	2,079,905
Unallocated depreciation	2,635,511	2,580,203	2,555,145	2,599,032
Total expenses	<u>27,969,836</u>	<u>27,956,468</u>	<u>28,071,453</u>	<u>28,635,453</u>
Program revenues				
Charges for services:				
Instruction	5,670	6,080	-	-
Supporting services	195,855	191,795	213,604	189,945
Food services	437,370	353,657	364,703	349,003
Community services	460,934	434,798	483,412	499,461
Student/school activity	-	-	-	-
Operating grants and contributions	14,812,177	14,828,030	15,243,160	16,038,518
Total program revenues	<u>15,912,006</u>	<u>15,814,360</u>	<u>16,304,879</u>	<u>17,076,927</u>
Net expenses	<u>(12,057,830)</u>	<u>(12,142,108)</u>	<u>(11,766,574)</u>	<u>(11,558,526)</u>
General revenues				
Property taxes - operations	1,906,861	1,911,648	1,863,280	1,842,167
Property taxes - debt service	3,171,200	3,031,269	3,054,436	3,286,980
Unrestricted state aid	5,190,737	5,617,079	5,825,266	5,982,857
Unrestricted investment earnings	9,641	4,726	5,039	5,507
Gain on sale of capital assets	16,562	-	-	1,142
Other revenues	40,506	61,914	44,865	47,378
Total general revenues	<u>10,335,507</u>	<u>10,626,636</u>	<u>10,792,886</u>	<u>11,166,031</u>
Change in net position before extraordinary items	\$ (1,722,323)	\$ (1,515,472)	\$ (973,688)	\$ (392,495)
Extraordinary item	-	-	-	-
Change in net position	<u>\$ (1,722,323)</u>	<u>\$ (1,515,472)</u>	<u>\$ (973,688)</u>	<u>\$ (392,495)</u>

¹ GASB Statements 63 and 65 were implemented for fiscal year 2013. This resulted in a change renaming net assets to net position and invested in capital assets, net of related debt to net investment in capital assets. As a result of implementation, bond issuance costs have been eliminated. Prior years were not restated.

² GASB Statement 68 was implemented for fiscal year 2015. This resulted in presentation of the District's proportion of the net pension liability on the statement of net position. Prior years were not restated.

³ GASB Statement 75 was implemented for fiscal year 2018. This resulted in presentation of the District's proportion of the net other postemployment benefit liability on the statement of net position. Prior years were not restated.

⁴ GASB Statement 84 was implemented for fiscal year 2021. This resulted in presentation of the District's activities that were previously presented as fiduciary activities in governmental financial statements. Prior years were not restated.

Table 2 - Unaudited

Fiscal Year					
2016	2017	2018 ³	2019	2020	2021 ⁴
\$ 16,244,824	\$ 16,720,691	\$ 16,512,760	\$ 18,793,196	\$ 20,172,734	\$ 19,156,872
7,895,362	8,296,082	7,795,166	9,115,466	9,954,212	11,229,781
754,293	758,626	754,477	773,728	883,068	1,104,497
636,424	712,812	690,634	807,038	832,635	803,943
-	-	-	-	-	256,710
1,739,870	1,458,652	1,167,027	1,197,585	1,536,559	1,195,123
2,703,010	2,486,378	2,405,873	2,371,691	2,327,796	2,098,459
<u>29,973,783</u>	<u>30,433,241</u>	<u>29,325,937</u>	<u>33,058,704</u>	<u>35,707,004</u>	<u>35,845,385</u>
-	-	-	-	-	-
174,673	165,721	173,771	161,228	115,319	39,631
302,794	313,156	341,582	359,097	270,957	24,849
576,640	665,929	670,206	677,174	505,552	406,935
-	-	-	-	-	236,740
<u>16,011,490</u>	<u>16,467,046</u>	<u>5,899,674</u>	<u>5,885,821</u>	<u>6,422,779</u>	<u>9,204,603</u>
<u>17,065,597</u>	<u>17,611,852</u>	<u>7,085,233</u>	<u>7,083,320</u>	<u>7,314,607</u>	<u>9,912,758</u>
<u>(12,908,186)</u>	<u>(12,821,389)</u>	<u>(22,240,704)</u>	<u>(25,975,384)</u>	<u>(28,392,397)</u>	<u>(25,932,627)</u>
1,859,703	1,932,376	1,968,187	2,055,501	2,179,755	2,229,318
3,399,061	3,417,254	3,564,437	3,645,559	3,812,791	5,690,932
6,794,482	7,210,856	19,191,375	19,530,526	19,792,185	20,107,512
6,649	9,017	12,514	55,620	60,762	34,076
10,200	9,930	11,829	6,286	-	-
28,192	25,637	50,646	41,254	56,824	191,978
<u>12,098,287</u>	<u>12,605,070</u>	<u>24,798,988</u>	<u>25,334,746</u>	<u>25,902,317</u>	<u>28,253,816</u>
\$ (809,899)	\$ (216,319)	\$ 2,558,284	\$ (640,638)	\$ (2,490,080)	\$ 2,321,189
-	-	-	-	577,618	-
<u>\$ (809,899)</u>	<u>\$ (216,319)</u>	<u>\$ 2,558,284</u>	<u>\$ (640,638)</u>	<u>\$ (1,912,462)</u>	<u>\$ 2,321,189</u>

Source: Plainwell Community Schools Annual Report

PLAINWELL COMMUNITY SCHOOLS

Fund Balances, Governmental Funds

Last Ten Fiscal Years

	Fiscal Year			
	2012	2013	2014	2015
General fund				
Nonspendable:				
Prepays	\$ 18,398	\$ 6,800	\$ 112,115	\$ 56,329
Assigned:				
Next fiscal year budget appropriations	885,608	748,044	885,946	788,813
Future capital projects	-	-	-	-
Unassigned	<u>3,053,438</u>	<u>3,305,239</u>	<u>3,173,852</u>	<u>3,311,231</u>
Total general fund	<u>\$ 3,957,444</u>	<u>\$ 4,060,083</u>	<u>\$ 4,171,913</u>	<u>\$ 4,156,373</u>

Table 3 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021 ¹
\$ 57,000	\$ 164,258	\$ 167,376	\$ 164,652	\$ 172,691	\$ 187,162
469,597	438,588	707,206	669,018	553,531	1,542,042
75,000	-	-	-	-	-
<u>3,728,927</u>	<u>3,870,730</u>	<u>3,768,478</u>	<u>3,810,170</u>	<u>4,774,272</u>	<u>4,083,506</u>
<u>\$ 4,330,524</u>	<u>\$ 4,473,576</u>	<u>\$ 4,643,060</u>	<u>\$ 4,643,840</u>	<u>\$ 5,500,494</u>	<u>\$ 5,812,710</u>

continued...

PLAINWELL COMMUNITY SCHOOLS

Fund Balances, Governmental Funds

Last Ten Fiscal Years

	Fiscal Year			
	2012	2013	2014	2015
All other governmental funds				
Nonspendable:				
Inventory	\$ 9,262	\$ 8,591	\$ 14,175	\$ 12,286
Prepays	56,000	-	-	-
Restricted:				
Capital projects	-	-	-	-
Debt service	159,645	163,697	196,109	170,246
Food service program	84,563	-	16,689	74,876
Committed				
Student/school activity	-	-	-	-
Assigned:				
Next fiscal year budget appropriations	4,599	-	-	-
Future capital projects	1,285,018	960,643	962,068	963,494
Total all other governmental funds	<u>\$ 1,599,087</u>	<u>\$ 1,132,931</u>	<u>\$ 1,189,041</u>	<u>\$ 1,220,902</u>
Total all funds	<u><u>\$ 5,556,531</u></u>	<u><u>\$ 5,193,014</u></u>	<u><u>\$ 5,360,954</u></u>	<u><u>\$ 5,377,275</u></u>

¹ GASB Statement 84 was implemented for fiscal year 2021. This resulted in presentation of the District's activities that were previously presented as fiduciary activities in governmental financial statements. Prior years were not restated.

Table 3 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021 ¹
\$ 14,049	\$ 9,376	\$ 19,338	\$ 23,604	\$ 21,572	\$ 25,986
-	-	-	-	-	-
-	-	-	-	14,071,761	8,176,332
1,239,247	725,327	249,262	170,387	176,340	196,355
75,036	78,902	138,810	252,050	226,047	389,466
-	-	-	-	-	381,944
-	-	-	-	-	-
964,928	869,849	1,096,179	1,251,999	2,664,659	2,504,064
<u>\$ 2,293,260</u>	<u>\$ 1,683,454</u>	<u>\$ 1,503,589</u>	<u>\$ 1,698,040</u>	<u>\$ 17,160,379</u>	<u>\$ 11,674,147</u>
<u><u>\$ 6,623,784</u></u>	<u><u>\$ 6,157,030</u></u>	<u><u>\$ 6,146,649</u></u>	<u><u>\$ 6,341,880</u></u>	<u><u>\$ 22,660,873</u></u>	<u><u>\$ 17,486,857</u></u>

concluded

Source: Plainwell Community Schools Annual Report

PLAINWELL COMMUNITY SCHOOLS

Changes in Fund Balances, Governmental Funds

Last Ten Fiscal Years

	Fiscal Year			
	2012	2013	2014	2015
Revenues				
Local revenue	\$ 6,767,766	\$ 6,762,029	\$ 6,875,162	\$ 7,154,850
State revenue	17,919,468	18,847,183	19,406,981	20,282,748
Federal revenue	1,543,722	835,474	753,095	823,975
Total revenues	<u>26,230,956</u>	<u>26,444,686</u>	<u>27,035,238</u>	<u>28,261,573</u>
Expenditures				
Current:				
Instruction	14,092,320	14,420,040	14,725,801	15,120,833
Supporting services	7,339,656	7,093,372	7,254,375	7,581,420
Community services	535,640	556,465	597,068	628,574
Food services	867,894	948,067	778,149	721,805
Student/school activity	-	-	-	-
Debt service:				
Principal	2,312,905	10,938,739	2,268,000	2,283,575
Interest and fiscal charges	2,119,615	4,043,488	2,114,640	2,031,071
Issuance costs	41,973	124,754	-	-
Capital outlay	785,264	720,501	489,014	1,117,599
Total expenditures	<u>28,095,267</u>	<u>38,845,426</u>	<u>28,227,047</u>	<u>29,484,877</u>
Revenues over (under) expenditures	<u>(1,864,311)</u>	<u>(12,400,740)</u>	<u>(1,191,809)</u>	<u>(1,223,304)</u>
Other financing sources (uses)				
Transfers in	1,406,065	47,200	85,687	22,000
Transfers out	(1,406,065)	(47,200)	(85,687)	(22,000)
Proceeds from sale of capital assets	16,562	-	-	1,142
Issuance of long-term debt	1,186,207	12,037,224	1,359,748	1,238,483
Premium on issuance of bonds	-	-	-	-
Payment to escrow agent	-	-	-	-
Payment to refund school	-	-	-	-
loan revolving fund	-	-	-	-
Insurance recovery	-	-	-	-
Total other financing sources (uses)	<u>1,202,769</u>	<u>12,037,224</u>	<u>1,359,748</u>	<u>1,239,625</u>
Net changes in fund balances	<u>(661,542)</u>	<u>(363,516)</u>	<u>167,939</u>	<u>16,321</u>
Fund balances, beginning of year, as restated	<u>6,218,073</u>	<u>5,556,531</u>	<u>5,193,015</u>	<u>5,360,954</u>
Fund balances, end of year	<u>\$ 5,556,531</u>	<u>\$ 5,193,015</u>	<u>\$ 5,360,954</u>	<u>\$ 5,377,275</u>
Debt Service as a Percentage of				
Noncapital Expenditures	16.23%	39.30%	15.80%	15.21%

¹ GASB Statement 84 was implemented for fiscal year 2021. This resulted in presentation of the District's activities that were previously presented as fiduciary activities in governmental financial statements. Prior years were not restated.

Table 4 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021 ¹
\$ 7,296,922	\$ 7,545,370	\$ 7,843,012	\$ 8,138,875	\$ 8,034,944	\$ 10,079,702
21,075,178	21,860,336	23,021,174	23,308,231	23,986,562	24,704,172
804,354	801,286	1,008,206	964,674	1,195,418	3,220,501
29,176,454	30,206,992	31,872,392	32,411,780	33,216,924	38,004,375
16,030,768	16,550,855	17,442,773	17,679,013	17,693,071	17,711,697
7,768,929	8,138,776	8,511,530	8,936,527	8,854,441	10,385,264
625,779	701,989	720,463	766,138	754,146	770,056
741,677	747,108	754,477	773,728	883,068	1,093,600
-	-	-	-	-	256,710
1,205,000	2,523,422	3,100,000	8,105,000	14,535,314	16,460,000
1,733,218	1,422,746	1,353,462	1,285,133	1,304,487	1,257,968
212,374	148,436	-	-	194,062	-
429,653	602,469	417,067	333,121	1,800,863	8,882,388
28,747,398	30,835,801	32,299,772	37,878,660	46,019,452	56,817,683
429,056	(628,809)	(427,380)	(5,466,880)	(12,802,528)	(18,813,308)
139,694	1,215,894	737,278	214,373	92,000	1,644,512
(139,694)	(1,215,894)	(737,278)	(214,373)	(92,000)	(1,644,512)
10,200	9,930	12,837	11,273	-	-
11,902,384	8,602,892	404,162	5,650,838	44,571,808	12,046,492
-	-	-	-	395,712	-
11,095,131	8,450,767	-	-	-	-
-	-	-	-	(17,922,840)	-
-	-	-	-	2,076,841	1,190,886
23,007,715	17,063,589	416,999	5,662,111	29,121,521	13,237,378
23,436,771	16,434,780	(10,381)	195,231	16,318,993	(5,575,930)
5,377,275	6,623,784	6,157,030	6,146,649	6,341,880	23,062,787
\$ 28,814,046	\$ 23,058,564	\$ 6,146,649	\$ 6,341,880	\$ 22,660,873	\$ 17,486,857
10.38%	13.05%	13.97%	25.01%	35.82%	36.96%

Source: Plainwell Community Schools Annual Report

PLAINWELL COMMUNITY SCHOOLS

Summary of Government-wide Revenues

Last Ten Fiscal Years

	Fiscal Year			
	2012	2013	2014	2015
Charges for services				
Instruction	\$ 5,670	\$ 6,080	\$ -	\$ -
Supporting services	195,855	191,795	213,604	189,945
Food services	437,370	353,657	364,703	349,003
Community services	460,934	434,798	483,412	499,461
Student/school activity	-	-	-	-
Total charges for services	<u>1,099,829</u>	<u>986,330</u>	<u>1,061,719</u>	<u>1,038,409</u>
Operating grants / contributions				
Instruction	13,448,808	13,455,010	13,981,555	14,918,597
Supporting services	886,282	892,109	786,354	671,288
Food services	<u>477,087</u>	<u>480,911</u>	<u>475,251</u>	<u>448,633</u>
Total operating grants / contributions	<u>14,812,177</u>	<u>14,828,030</u>	<u>15,243,160</u>	<u>16,038,518</u>
General revenues				
Property taxes - operations	1,906,861	1,911,648	1,863,280	1,842,167
Property taxes - debt service	3,171,200	3,031,269	3,054,436	3,286,980
Unrestricted state aid	5,190,737	5,617,079	5,825,266	5,982,857
Unrestricted investment earnings	9,641	4,726	5,039	5,507
Gain on sale of capital assets	16,562	-	-	1,142
Other revenues	<u>40,506</u>	<u>61,914</u>	<u>44,865</u>	<u>47,378</u>
Total general revenues	<u>10,335,507</u>	<u>10,626,636</u>	<u>10,792,886</u>	<u>11,166,031</u>
Total revenues	<u>\$ 26,247,513</u>	<u>\$ 26,440,996</u>	<u>\$ 27,097,765</u>	<u>\$ 28,242,958</u>

¹ GASB Statement 84 was implemented for fiscal year 2021. This resulted in presentation of the District's activities that were previously presented as fiduciary activities in governmental financial statements. Prior years were not restated.

Table 5 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021 ¹
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
174,673	165,721	173,771	161,228	115,319	39,631
302,794	313,156	341,582	359,097	270,957	24,849
576,640	665,929	670,206	677,174	505,552	406,935
-	-	-	-	-	236,740
1,054,107	1,144,806	1,185,559	1,197,499	891,828	708,155
14,644,615	14,972,305	4,181,864	4,051,129	4,963,090	6,780,553
886,536	1,022,063	1,208,012	1,293,022	846,080	1,159,933
480,339	472,678	509,798	541,670	613,609	1,264,117
16,011,490	16,467,046	5,899,674	5,885,821	6,422,779	9,204,603
1,859,703	1,932,376	1,968,187	2,055,501	2,179,755	2,229,318
3,399,061	3,417,254	3,564,437	3,645,559	3,812,791	5,690,932
6,794,482	7,210,856	19,191,375	19,530,526	19,792,185	20,107,512
6,649	9,017	12,514	55,620	60,762	34,076
10,200	9,930	11,829	6,286	-	-
28,192	25,637	50,646	41,254	56,824	191,978
12,098,287	12,605,070	24,798,988	25,334,746	25,902,317	28,253,816
\$ 29,163,884	\$ 30,216,922	\$ 31,884,221	\$ 32,418,066	\$ 33,216,924	\$ 38,166,574

Source: Plainwell Community Schools Annual Report

PLAINWELL COMMUNITY SCHOOLS

Summary of Expenditures by Function, Governmental Funds

Last Ten Fiscal Years

	Fiscal Year			
	2012	2013	2014	2015
Expenditures				
Instruction	\$ 14,092,320	\$ 14,420,040	\$ 14,725,801	\$ 15,120,833
Supporting services	7,339,656	7,093,372	7,254,375	7,581,420
Community services	535,640	556,465	597,068	628,574
Food services	867,894	948,067	778,149	721,805
Student/school activity	-	-	-	-
Debt service	4,474,493	15,106,981	4,382,640	4,314,646
Capital outlay	785,264	720,501	489,014	1,117,599
Total expenditures	<u>\$ 28,095,267</u>	<u>\$ 38,845,426</u>	<u>\$ 28,227,047</u>	<u>\$ 29,484,877</u>

¹ GASB Statement 84 was implemented for fiscal year 2021. This resulted in presentation of the District's activities that were previously presented as fiduciary activities in governmental financial statements. Prior years were not restated.

Table 6 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021 ¹
\$ 16,030,768	\$ 16,550,855	\$ 17,442,773	\$ 17,679,013	\$ 17,693,071	\$ 17,711,697
7,768,929	8,138,776	8,511,530	8,936,527	8,854,441	10,385,264
625,779	701,989	720,463	766,138	754,146	770,056
741,677	747,108	754,477	773,728	883,068	1,093,600
-	-	-	-	-	256,710
3,150,592	4,094,604	4,453,462	9,390,133	15,839,801	17,717,968
429,653	602,469	417,067	333,121	1,800,863	8,882,388
<u>\$ 28,747,398</u>	<u>\$ 30,835,801</u>	<u>\$ 32,299,772</u>	<u>\$ 37,878,660</u>	<u>\$ 45,825,390</u>	<u>\$ 56,817,683</u>

Source: Plainwell Community Schools Annual Report

PLAINWELL COMMUNITY SCHOOLS

Summary of Governmental Revenues and Other Financing Sources (Uses)

Last Ten Fiscal Years

	Fiscal Year			
	2012	2013	2014	2015
General Fund				
Local sources	\$ 3,164,174	\$ 3,373,816	\$ 3,453,262	\$ 3,516,273
State sources	17,810,151	18,784,977	19,374,690	20,263,432
Federal sources	1,097,859	390,738	310,135	394,658
Transfers in (out)	40,000	32,800	40,000	20,000
Proceeds from sale of capital assets	16,562	-	-	1,142
Total General Fund	<u>22,128,746</u>	<u>22,582,331</u>	<u>23,178,087</u>	<u>24,195,505</u>
Special Revenue Funds				
Local sources	437,837	354,124	365,170	349,470
State sources	31,224	36,175	32,291	19,316
Federal sources	445,863	444,736	442,960	429,317
Transfers in (out)	(40,000)	(32,800)	(40,000)	(20,000)
Total special revenue funds	<u>874,924</u>	<u>802,235</u>	<u>800,421</u>	<u>778,103</u>
Debt Service Funds				
Local sources	3,160,228	3,032,077	2,885,266	3,287,681
State sources	78,093	26,031	-	-
Issuance of long-term debt	1,186,207	12,037,224	1,359,748	970,291
Total debt service funds	<u>4,424,528</u>	<u>15,095,332</u>	<u>4,245,014</u>	<u>4,257,972</u>
Capital Project Funds				
Local sources	5,527	1,945	1,425	1,426
Transfers in (out)	-	-	-	-
Issuance of long-term debt	-	-	-	-
Premium on issuance of bonds	-	-	-	-
Insurance recovery	-	-	-	-
Total capital project funds	<u>5,527</u>	<u>1,945</u>	<u>1,425</u>	<u>1,426</u>
Total revenues and other financing sources (uses)	<u>\$ 27,433,725</u>	<u>\$ 38,481,843</u>	<u>\$ 28,224,947</u>	<u>\$ 29,233,006</u>

¹ GASB Statement 84 was implemented for fiscal year 2021. This resulted in presentation of the District's activities that were previously presented as fiduciary activities in governmental financial statements. Prior years were not restated.

Table 7 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021 ¹
\$ 3,592,336	\$ 3,897,080	\$ 4,022,279	\$ 4,202,158	\$ 4,011,366	\$ 4,211,783
21,043,660	21,741,686	22,900,955	23,193,296	23,873,440	24,548,660
355,533	361,629	529,382	452,328	608,892	2,006,326
40,000	40,000	(197,500)	(140,000)	30,000	(1,372,000)
10,200	9,930	12,837	11,273	-	-
25,041,729	26,050,325	27,267,953	27,719,055	28,523,698	29,394,769
303,261	313,623	342,049	359,564	271,424	262,056
31,518	33,021	30,974	29,324	27,083	49,942
448,821	439,657	478,824	512,346	586,526	1,214,175
(40,000)	(40,000)	(27,500)	(10,000)	(30,000)	(28,000)
743,600	746,301	824,347	891,234	855,033	1,498,173
3,399,891	3,333,261	3,477,354	3,571,333	3,728,998	5,585,921
-	85,629	89,245	85,611	86,039	105,570
11,902,384	8,602,892	404,162	5,650,838	30,116,808	12,046,492
15,302,275	12,021,782	3,970,761	9,307,782	33,931,845	17,737,983
1,434	1,406	1,330	5,820	23,156	19,942
-	-	225,000	150,000	-	1,400,000
-	-	-	-	14,455,000	-
-	-	-	-	395,712	-
-	-	-	-	2,076,841	1,190,886
1,434	1,406	226,330	155,820	16,950,709	2,610,828
<u>\$ 41,089,038</u>	<u>\$ 38,819,814</u>	<u>\$ 32,289,391</u>	<u>\$ 38,073,891</u>	<u>\$ 80,261,285</u>	<u>\$ 51,241,753</u>

Source: Plainwell Community Schools Annual Report

PLAINWELL COMMUNITY SCHOOLS

Assessed Taxable Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

Tax Year	Fiscal Year	Taxable Value by Property Type					
		Principal Residence Exemption (PRE)	Industrial	Commercial	All other (non-PRE)	Renaissance Zone	Total Taxable Value
2011	2012	\$ 329,996,120	\$ 11,625,867	\$ 7,438,672	\$ 100,101,074	\$ 546,383	\$ 449,708,116
2012	2013	306,083,051	12,710,215	8,505,071	98,631,249	515,435	426,445,021
2013	2014	308,191,531	10,747,316	8,186,469	98,746,849	197,920	426,070,085
2014	2015	315,901,666	15,480,521	6,319,887	100,503,426	197,820	438,403,320
2015	2016	323,390,068	10,513,907	6,587,316	100,633,205	162,706	441,287,202
2016	2017	330,745,739	6,458,569	7,050,962	104,698,653	175,679	449,129,602
2017	2018	339,465,682	5,114,750	7,305,807	108,677,812	175,735	460,739,786
2018	2019	352,956,762	4,925,619	7,262,862	112,237,898	198,110	477,581,251
2019	2020	368,067,708	4,020,801	7,261,316	119,109,142	211,275	498,670,242
2020	2021	385,102,099	2,378,133	7,129,365	121,870,759	192,048	516,672,404

Note: Under Michigan law, the revenue base is Taxable Value. Property is assessed at 50% of estimated market value.
Taxes levied in a particular "tax year" become revenue of the subsequent fiscal year.

Table 8 - Unaudited

Taxable Valuation			Tax Rate (Mills)		Assessment Percentage	Market Value
Homestead	Non-homestead	Total	Homestead	Non-homestead		
\$ 329,996,120	\$ 119,711,996	\$ 449,708,116	7.0000	24.8885	50%	\$ 898,323,466
306,083,051	120,361,970	426,445,021	7.0000	24.8885	50%	851,859,172
308,191,531	117,878,554	426,070,085	7.0000	24.8885	50%	851,744,330
315,901,666	122,501,654	438,403,320	7.3400	25.2285	50%	876,411,000
323,390,068	117,897,134	441,287,202	7.4600	25.4600	50%	882,248,992
330,745,739	118,383,863	449,129,602	7.2800	25.2800	50%	897,907,846
339,465,682	121,274,104	460,739,786	7.2800	25.2800	50%	921,128,102
352,956,762	124,624,489	477,581,251	7.2800	25.2800	50%	954,766,282
368,067,708	130,602,534	498,670,242	7.2800	25.2800	50%	996,917,934
385,102,099	131,570,305	516,672,404	10.5500	28.5500	50%	1,032,960,712

Source: Michigan Department of Education taxable value management system

PLAINWELL COMMUNITY SCHOOLS

Summary of Property Tax Rates Levied on Property within the School District

Last Ten Fiscal Years

Tax Year	Fiscal Year	Millage Rates - Direct School District Taxes				
		Operating		Debt ²	Total Direct Taxes	
		Homestead	Non Homestead ¹		Homestead	Non Homestead
2011	2012	-	17.8885	7.0000	7.0000	24.8885
2012	2013	-	17.8885	7.0000	7.0000	24.8885
2013	2014	-	17.8885	7.0000	7.0000	24.8885
2014	2015	-	17.8885	7.3400	7.3400	25.2285
2015	2016	-	18.0000	7.4600	7.4600	25.4600
2016	2017	-	18.0000	7.2800	7.2800	25.2800
2017	2018	-	18.0000	7.2800	7.2800	25.2800
2018	2019	-	18.0000	7.2800	7.2800	25.2800
2019	2020	-	18.0000	7.2800	7.2800	25.2800
2020	2021	-	18.0000	10.5500	10.5500	28.5500

¹ Millage limitation for school districts in the State of Michigan

² Debt fund millages apply to homestead and non-homestead property

³ Allegan, Barry, and Kalamazoo Counties

⁴ Charter Township of Gun Plain, Martin Township, Otsego Township, City of Plainwell, Orangeville Township, Prairieville Township, Alamo Township, and Charter Township of Cooper

⁵ Ransom District Library, Otsego District Library, Kalamazoo County Transportation Authority

Table 9 - Unaudited

Overlapping Taxes				
State Education	Counties ³	Local Units Units ⁴	Allegan Area Educational Service Agency	Libraries and Authority ⁵
6.0000	5.8977 - 7.7570	0.8456 - 15.9729	4.1217	0.0000 - 2.0688
6.0000	5.8977 - 7.9501	0.8456 - 15.9729	4.1217	0.0000 - 2.0988
6.0000	6.0937 - 7.9448	0.8456 - 15.9729	4.1217	0.0000 - 2.1088
6.0000	6.0937 - 7.9776	0.8445 - 15.9729	4.9457	0.0000 - 2.0988
6.0000	6.0937 - 7.9776	0.8445 - 15.9729	4.9457	0.0000 - 2.0988
6.0000	6.0839 - 7.9247	0.8445 - 15.9729	4.9457	0.0000 - 2.0588
6.0000	6.0424 - 7.7558	0.8441 - 15.8995	4.9197	0.0000 - 1.9533
6.0000	6.0708 - 7.5902	0.8441 - 15.8250	4.8948	0.0000 - 2.6715
6.0000	6.0216 - 7.8003	0.8441 - 15.8250	4.8728	0.0000 - 2.2670
6.0000	6.2341 - 7.7902	0.8332 - 15.8162	4.9405	0.0000 - 2.2629

Source: State of Michigan total millage rates detail report

Summary of Operating Property Tax Data

Last Ten Fiscal Years

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2012	\$ 1,885,485	\$ 1,885,366	99.99%	\$ -	\$ 1,885,366	99.99%
2013	1,911,146	1,901,722	99.51%	3,701	1,905,423	99.70%
2014	1,832,423	1,825,877	99.64%	425	1,826,302	99.67%
2015	1,853,035	1,840,881	99.34%	-	1,840,881	99.34%
2016	1,906,000	1,859,698	97.57%	3,550	1,863,248	97.76%
2017	1,936,428	1,930,702	99.70%	233	1,930,935	99.72%
2018	2,002,653	1,966,175	98.18%	33,292	1,999,467	99.84%
2019	2,066,532	2,055,501	99.47%	549	2,056,050	99.47%
2020	2,181,135	2,179,755	99.94%	615	2,179,755	99.94%
2021	2,229,277	2,229,318	100.00%	-	2,229,318	100.00%

Source: Plainwell Community Schools Annual Report and accounting records

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PLAINWELL COMMUNITY SCHOOLS

Principal Taxpayers

Current Year and Nine Years Ago

Principal Taxpayers	Product/Service	2021 Taxable Value	Rank
Consumers Energy Company	Utility	\$ 17,730,718	1
JBS/Packerland/Murco	Beef processing	16,883,074	2
Michigan Electric Transmission Co.	Utility	16,820,865	3
Meijer, Inc.	Retail and grocery store	4,552,524	4
Michigan Gas Utility Corp.	Utility	2,399,900	5
Love's Travel Stops	Service Stop	1,785,800	6
Life Care Centers of America	Nursing home	1,460,400	7
Harold Zeigler Real Estate Inc.	Real Estate	1,110,767	8
SCA Plainwell Corp	Hospitality	1,072,900	9
D Milham LLC	Real Estate	988,307	10
D&J Partnership	Real Estate	-	-
Hytech Spring & Machine Corp.	Custom precision springs	-	-
West Michigan Venture LLC	Real Estate	-	-
LDLP Limited Partnership	Golf Course	-	-
Total		<u>\$ 64,805,255</u>	

Table 11 - Unaudited

Percentage of Total Advalorem	2012 Taxable Value	Rank	Percentage of Total Advalorem
3.43%	\$ 10,368,765	2	2.31%
3.27%	19,051,378	1	4.24%
3.26%	9,569,196	3	2.13%
0.88%	6,882,521	4	1.53%
0.46%	-	-	0.00%
0.35%	-	-	0.00%
0.28%	1,367,200	8	0.30%
0.21%	1,000,000	10	0.22%
0.21%	-	-	0.00%
0.19%	-	-	0.00%
0.00%	1,909,900	5	0.42%
0.00%	1,892,250	6	0.42%
0.00%	1,539,615	7	0.34%
0.00%	1,004,197	9	0.22%
<hr/>			
12.54%	\$ 52,041,210		11.57%
<hr/>			

Source: City of Plainwell Assessor

Summary of State Aid Payments

Last Ten Fiscal Years

June 30,	Blended Pupil Count	Foundation Grant Allow. Per Pupil	Total Foundation Grant Allow.	Less: 18 mills taxes levied on Non-homestead property	Total State-Aid Foundation Grant Pymts	Federal ARRA Stabilization Funds & Edu. Jobs Funds
2012	2,723	\$ 6,846	\$ 18,641,658	\$ 1,904,967	\$ 16,074,282	\$ 662,409
2013	3,735	6,966	26,018,010	1,850,618	24,167,392	-
2014	2,727	7,026	19,159,902	1,843,929	17,315,973	-
2015	2,705	7,126	19,275,830	1,859,345	17,416,485	-
2016	2,741	7,391	20,258,731	1,865,197	18,393,534	-
2017	2,768	7,511	20,790,448	1,936,428	18,854,020	-
2018	2,819	7,631	21,511,789	2,002,653	19,509,136	-
2019	2,782	7,871	21,897,122	2,066,532	19,830,590	-
2020	2,815	8,111	22,832,465	2,181,135	20,651,330	-
2021	2,772	8,111	22,483,692	2,229,277	20,254,415	-

Sources: Michigan Department of Education State Aid Status Reports
Plainwell Community Schools internal accounting records

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PLAINWELL COMMUNITY SCHOOLS

Ratios of Outstanding Debt

Last Ten Fiscal Years

Year Ended June 30	General Obligation Bonds	Less Pledged Debt Retirement Fund Balance ²	Net General Bonded Debt	Other General Obligation Debt	Total General Obligation Debt	Taxable Value
2012	\$ 44,856,226	\$ 159,645	\$ 44,696,581	\$ 9,519,430	54,216,011	\$ 449,708,116
2013	53,276,592	163,697	53,112,895	393,944	53,506,839	426,445,021
2014	50,938,522	196,109	50,742,413	1,792,937	52,535,350	426,070,085
2015	48,608,452	106,112	48,502,340	2,845,708	51,348,048	438,403,320
2016	50,233,433	946,570	49,286,863	606,251	49,893,114	441,287,202
2017	49,254,736	506,447	48,748,289	44,123	48,792,412	449,129,602
2018	45,820,162	37,653	45,782,509	452,063	46,234,572	460,739,786
2019	37,498,976	35,759	37,463,217	1,000	37,464,217	477,581,251
2020	55,983,664	-	55,983,664	1,000	55,984,664	498,670,242
2021	39,403,374	-	39,403,374	12,047,492	51,450,866	516,672,404

¹ National Center for Education Statistics

² Debt service restricted net position per the Statement of Net Position is reduced by accrued interest payable.

Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

Table 13 - Unaudited

% of Net Bonded Debt to Taxable Value	Total Debt as % of Taxable Value	Estimated Population¹	Net General Bonded Debt per Capita	Total General Obligation Debt per Capita	Total General Obligation Debt Per Capita Income	% of Total General Obligation Debt to Personal Income
9.94%	12.06%	14,752	\$ 3,030	\$ 3,675	\$ 1,495	10.134%
12.45%	12.55%	15,087	3,520	3,547	1,427	9.458%
11.91%	12.33%	15,253	3,327	3,444	1,345	8.819%
11.06%	11.71%	15,621	3,105	3,287	1,266	8.105%
11.17%	11.31%	15,904	3,099	3,137	1,165	7.328%
10.85%	10.86%	15,827	3,080	3,083	1,103	6.966%
9.94%	10.03%	15,827	2,893	2,921	1,022	6.455%
7.84%	7.84%	15,827	2,367	2,367	787	4.975%
11.23%	11.23%	15,703	3,565	3,565	1,134	7.219%
7.63%	9.96%	15,625	2,522	3,293	970	6.208%

Source: Plainwell Community Schools Annual Report

Schedule of Direct and Overlapping Debt

June 30, 2021

Direct Debt

2013 Refunding Bonds	\$ 1,870,000
2017 Refunding Bonds	3,660,000
2020 Refunding Bonds	18,350,000
2020 Building and Site Bonds	14,455,000
Unamortized Premiums and Discounts	1,068,374
School Loan Revolving Fund	12,047,492
Total Direct Debt	\$ 51,450,866

Overlapping debt

Municipality:

	Net Tax		School District Share
	Supported Debt	Percent ¹	Amount
City of Plainwell	\$ 1,191,000	100.00%	\$ 1,191,000
Charles A. Ransom District Library	5,715,000	94.66%	5,409,819
Allegan Area Education Service Agency	1,755,000	15.97%	280,274
Otsego District Public Library	1,530,000	9.20%	140,760
Allegan County	23,841,481	6.36%	1,516,318
Township of Martin	24,820	2.47%	613
Kalamazoo County	94,955,000	1.99%	1,889,605
Barry County	9,060,673	0.20%	18,121

Net overlapping debt10,446,510**Total Direct and Net Overlapping Debt**\$ 61,897,376

Ratios:

2020 state equalized valuation (SEV)	\$ 629,510,208
2020 taxable value (includes renaissance zone taxable value)	\$ 516,672,404
2020 true cash value (TCV)	\$ 1,032,960,712
2021 population estimate	15,625
Net direct debt	\$ 51,450,866
Net direct and overlapping debt	\$ 61,897,376
Per capita 2021 taxable value	\$ 33,067
Per capita 2021 state equalized valuation	\$ 40,289
Per capita 2021 true cash value	\$ 66,109
Per capita direct debt	\$ 3,293
Per capita direct and overlapping debt	\$ 3,961
Percent net direct debt of 2021 taxable value	9.96%
Percent net direct and overlapping debt of 2021 taxable value	11.98%
Percent net direct debt of 2021 state equalized valuation	8.17%
Percent net direct and overlapping debt of 2021 state equalized valuation	9.83%
Percent net direct debt of 2021 true cash value	4.98%
Percent net direct and overlapping debt of 2021 true cash value	5.99%

¹ The percentage of overlapping debt applicable is estimated using taxable property values. Applicable percentages were estimated by determining the portion of the municipality's taxable value that is within the School District's boundaries and dividing it by the municipality's total taxable value.

Source: Michigan Municipal Advisory Council provided overlapping debt amounts.

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PLAINWELL COMMUNITY SCHOOLS

Computation of Legal Debt Margin

Last Ten Fiscal Years

Year Ended June 30,	Fiscal Year			
	2012	2013	2014	2015
Calculation of debt limit				
State equalized valuation (SEV) ¹				
December 31	\$ 462,306,210	\$ 490,489,993	\$ 506,615,334	\$ 507,232,406
Statutory bonding limit - 15%	69,345,932	73,573,499	75,992,300	76,084,861
Calculation of debt subject to limit				
General obligations bonds and school loan revolving fund outstanding - June 30	44,856,226	53,276,592	50,938,522	48,608,452
Legal debt margin	\$ 24,489,706	\$ 20,296,907	\$ 25,053,778	\$ 27,476,409
Net debt subject to limit as % of debt limit	64.68%	72.41%	67.03%	63.89%

Sources:

¹ County Equalization Reports

Table 15 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021
\$ 540,112,422	\$ 565,553,236	\$ 588,212,105	\$ 629,510,208	\$ 658,211,717	\$ 698,232,010
81,016,863	84,832,985	88,231,816	94,426,531	98,731,758	104,734,802
50,233,433	49,254,736	45,820,162	37,498,976	55,984,664	51,450,866
\$ 30,783,430	\$ 35,578,249	\$ 42,411,654	\$ 56,927,555	\$ 42,747,094	\$ 53,283,936
62.00%	58.06%	51.93%	39.71%	56.70%	49.12%

Ratio of Annual Debt Service for General Bonded Debt to Total Expenditures

Last Ten Fiscal Years

Year Ended June 30,	Principal	Interest	Total Debt Service	Total Expenditures	Ratio of Debt Service to Total Expenditures
2012	\$ 4,980,000	\$ 2,635,511	\$ 7,615,511	\$ 28,095,267	27.11%
2013	2,263,000	2,580,203	4,843,203	38,845,426	12.47%
2014	2,268,000	2,124,150	4,392,150	28,227,047	15.56%
2015	2,260,000	2,079,905	4,339,905	29,484,877	14.72%
2016 ¹	9,270,000	1,739,870	11,009,870	28,747,398	38.30%
2017 ²	28,565,000	1,458,652	30,023,652	30,835,801	97.37%
2018	3,100,000	1,167,027	4,267,027	32,299,772	13.21%
2019	8,105,000	1,285,133	9,390,133	37,878,660	24.79%
2020 ³	14,505,000	1,498,549	16,003,549	46,019,452	34.78%
2021	16,460,000	1,257,968	17,717,968	56,817,683	31.18%

¹ The District issued a 2016 refunding bond for \$7,865,000² The District issued a 2017 refunding bond for \$26,800,000³ The District issued a 2020 refunding bond for \$18,350,000

Source: Plainwell Community Schools Annual Report

Demographic and Economic Data

Last Ten Fiscal Years

Year Ended June 30	Estimated Population ¹	Student FTE ²	Personal Income	Per Capita Personal Income ³	Unemployment Rate ⁴
2012	14,752	2,723	\$ 534,966,528	\$ 36,264	9.2%
2013	15,087	3,735	565,717,239	37,497	8.8%
2014	15,253	2,727	595,705,915	39,055	7.4%
2015	15,621	2,705	633,525,276	40,556	5.5%
2016	15,904	2,741	680,882,048	42,812	5.0%
2017	15,827	2,768	700,392,231	44,253	4.4%
2018	15,827	2,819	716,250,885	45,255	4.0%
2019	15,827	2,782	753,080,314	47,582	4.2%
2020	15,703	2,815	775,571,170	49,390	11.4%
2021	15,625	2,772	828,828,125	53,045	7.3%

Sources:

¹ National Center for Education Statistics² Blended pupil count³ U.S. Department of Commerce, Bureau of Economic Analysis, BEAR Facts for State of Michigan⁴ State of Michigan unemployment rate from the US Department of Labor - Bureau of Labor Statistics

Principal Employers

Current Year and Nine Years Ago

Employer ¹	2021 Employees ²	Ranking	% of Total Employees	2012 Employees ²	Ranking	% of Total Employees
JBS USA, LLC	1,330	1	39.1%	1,100	1	31.4%
Plainwell community schools	281	2	8.3%	300	2	8.6%
Meijer	250	3	7.4%	250	3	7.1%
Ascension Borgess Hospital	146	4	4.3%	240	4	6.9%
Preferred Plastics	135	5	4.0%	75	7	2.1%
Hytech spring company	116	5	3.4%	100	6	2.9%
Life Care Center of Plainwell	114	7	3.4%	140	5	4.0%
TMD machining Inc.	99	7	2.9%	75	7	2.1%
Rizzo Packaging	70	9	2.1%	65	9	1.9%
Modernistic cleaning	56	10	1.6%	50	10	1.4%
Total Principal Employers	2,597			2,395		
Total Employment	3,400			3,500		

¹ Includes the major employers within the School District² Information from Lakeshore Advantage and individual employers' records

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PLAINWELL COMMUNITY SCHOOLS

Full-time Equivalent School District Employees

Last Ten Fiscal Years

Function/ program	Fiscal Year			
	2012	2013	2014	2015
General government				
Instruction	199.21	193.21	193.61	198.71
Supporting services	56.46	57.64	59.51	58.47
Community services	6.30	4.30	4.80	2.00
Food services	12.50	11.00	10.20	8.90
Total	<u>274.47</u>	<u>266.15</u>	<u>268.12</u>	<u>268.08</u>

Note:

The FTE equivalents include contracted administrative positions, but do not include contracted childcare workers, playground and cafeteria supervisors, which were previously included in supporting services, community service and food service, respectively.

Table 19 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021
194.91	201.68	213.31	213.03	212.73	178.20
56.46	54.32	57.29	73.59	67.93	65.25
2.60	1.75	10.10	10.95	8.13	7.61
9.25	6.00	5.10	5.00	4.72	4.57
<u>263.22</u>	<u>263.75</u>	<u>285.80</u>	<u>302.57</u>	<u>293.51</u>	<u>255.63</u>

Sources: Plainwell Community Schools R.E.P. Data

PLAINWELL PUBLIC SCHOOLS

Operating Indicators

Last Ten Fiscal Years

Year Ended June 30	Enrollment ¹	Governmental Expenses ²	Cost per Pupil	Operating Revenues	Revenue per Pupil
2012	2,723	\$ 22,922,146	\$ 8,418	\$ 26,247,513	\$ 9,639
2013	3,735	22,972,228	6,151	26,440,996	7,079
2014	2,727	23,392,158	8,578	27,097,765	9,937
2015	2,705	23,956,516	8,856	28,242,958	10,441
2016	2,741	25,530,903	9,314	29,163,884	10,640
2017	2,768	26,488,211	9,569	30,216,922	10,917
2018	2,819	25,753,037	9,136	31,884,221	11,310
2019	2,782	29,489,428	10,600	32,418,066	11,653
2020	2,815	31,842,649	11,312	33,216,924	11,800
2021	2,772	32,295,093	11,650	38,166,574	13,769

¹ Blended Pupil Count

² Operating expenses are total government-wide expenses less interest on long-term debt and unallocated depreciation.

³ Average teacher salary and pupil-teacher ratio is for basic instructional levels only.

Table 20 - Unaudited

Total Instructional Teaching Staff	% of Students Qualifying for Free/Reduced Meals	Average Teacher Salary ³	Pupil-Teacher Ratio ³	
126	36%	\$ 56,842	22	
126	39%	56,125	30	
121	38%	57,950	23	
127	31%	53,763	21	
123	35%	56,979	22	
123	34%	57,407	22	
129	35%	55,585	22	
133	29%	58,346	21	
129	39%	56,260	22	
132	39%	59,497	21	

Sources:

Plainwell Community Schools Annual Report
 Michigan Department of Education Bulletin 1014
 CEPI Fall Count Data
 Plainwell Community Schools Human Resources Department

PLAINWELL COMMUNITY SCHOOLS

Capital Asset Information

Last Ten Fiscal Years

Building	Fiscal Year			
	2012	2013	2014	2015
Elementary				
Cooper elementary (built 1957)				
Acreage	15	15	15	15
Square feet	35,849	35,849	35,849	35,849
Capacity	310	310	310	310
Enrollment	257	249	240	252
Gilkey elementary (built 1949)				
Acreage	90	90	90	90
Square feet	57,372	57,372	57,372	57,372
Capacity	510	510	510	510
Enrollment	406	428	429	430
Starr elementary (built 1956)				
Acreage	7	7	7	7
Square feet	96,870	96,870	96,870	96,870
Capacity	630	630	630	630
Enrollment	539	553	532	520
Middle				
Plainwell middle (built 1972)				
Acreage	15	15	15	15
Square feet	124,300	124,300	124,300	124,300
Capacity	675	675	675	675
Enrollment	620	597	631	588
High				
Plainwell high (built 1959)				
Acreage	42	42	42	42
Square feet	192,990	192,990	192,990	192,990
Capacity	956	956	956	956
Enrollment	814	832	823	809
Renaissance high (leased building)				
Acreage	2	2	2	2
Square feet	3,300	3,300	3,300	3,300
Capacity	120	120	120	120
Enrollment	106	79	79	106
Other				
Administration building (built 2004)				
Acreage	1	1	1	1
Square feet	5,500	5,500	5,500	5,500
Capacity	60	60	60	60

Table 21 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021
15	15	15	15	15	15
35,849	35,849	35,849	35,849	35,849	35,849
310	310	310	310	310	310
250	275	288	293	293	276
90	90	90	90	90	90
57,372	57,372	57,372	57,372	57,372	57,372
510	510	510	510	510	510
464	463	465	455	455	400
7	7	7	7	7	7
96,870	96,870	96,870	96,870	96,870	96,870
630	630	630	630	630	630
507	517	523	484	484	461
15	15	15	15	15	15
124,300	124,300	124,300	124,300	124,300	124,300
675	675	675	675	675	675
636	625	623	650	650	634
44	44	44	44	44	44
192,990	192,990	192,990	192,990	192,990	192,990
956	956	956	956	956	956
801	805	814	818	818	819
2	2	2	2	2	2
3,300	3,300	3,300	3,300	3,300	3,300
120	120	120	120	120	120
88	85	106	82	82	73
1	1	1	1	1	1
5,500	5,500	5,500	5,500	5,500	5,500
60	60	60	60	60	60

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PLAINWELL COMMUNITY SCHOOLS

Capital Asset Information

Last Ten Fiscal Years

Building	Fiscal Year			
	2012	2013	2014	2015
Transportation/Bus Garage (built 1957)				
Acreage	1	1	1	1
Square feet	15,000	15,000	15,000	15,000
Capacity	5	5	5	5
Hicks gymnasium (built 1950)				
Acreage	1	1	1	1
Square feet	10,608	10,608	10,608	10,608
Capacity	667	667	667	667
Early childhood ed. center (built 1950)				
Acreage	1	1	1	1
Square feet	2,347	2,347	2,347	2,347
Capacity	50	50	50	50
Maintenance building (built 2000)				
Acreage	1	1	1	1
Square feet	6,000	6,000	6,000	6,000
Capacity	31	31	31	31
Community Center building (purchased in 2016)				
Acreage	-	-	-	-
Square feet	-	-	-	-
Capacity	-	-	-	-
Athletics				
Football field - Artificial Turf	1	1	1	1
Football field - Practice	1	1	1	1
Soccer field - Practice	1	1	1	1
Running tracks	1	1	1	1
Baseball/softball diamonds	3	3	3	3
Swimming pools	1	1	1	1
Tennis courts	8	8	8	8
Playgrounds	6	6	6	6

Table 21 - Unaudited

Fiscal Year					
2016	2017	2018	2019	2020	2021
1	1	1	1	1	1
15,000	15,000	15,000	15,000	15,000	15,000
5	5	5	5	5	5
1	1	1	1	1	1
10,608	10,608	10,608	10,608	10,608	10,608
667	667	667	667	667	667
1	1	1	1	1	1
2,347	2,347	2,347	2,347	2,347	2,347
50	50	50	50	50	50
1	1	1	1	1	1
6,000	6,000	6,000	6,000	6,000	6,000
31	31	31	31	31	31
1	1	1	1	1	1
15,000	15,000	15,000	15,000	15,000	15,000
250	250	250	250	250	250
1	1	1	1	1	1
1	1	1	1	1	1
1	1	1	1	1	1
1	1	1	1	1	1
3	3	3	3	3	3
1	1	1	1	1	1
8	8	8	8	8	8
6	6	6	6	6	6

concluded