Riverview School District



Comprehensive School Counseling Plan

2021/2022

(Revised July, 2021)

Comprehensive School Counseling Plan

This plan articulates the functions served by each of the components of our school counseling program. The plan indicates development and implementation for providing student services to all students in the public school system, including area vocational-technical schools.

This plan is district based upon the needs identified by parents, teachers, principals, students and other agencies with which the school district works.

This plan ensures coordination of the various student services and could utilize such techniques as differentiated staffing.

RIVERVIEW SCHOOL DISTRICT STAFF RESPONSIBLE FOR IMPLEMENTING THE COMPREHENSIVE SCHOOL COUNSELING PROGRAM PLAN

RIVERVIEW SCHOOL DISTRICT

Stanley Stratton, Superintendent Susan Blockburger, Assistant Superintendent

7-12 Secondary

Stuart Hill, 7-12 Principal Heather Allsion, H.S. Assistant Principal Lakita Cowan, H.S Secretary Tracy Massey, Jr. High Assistant Principal Gwen Hoofman, Jr. High Secretary Jessica Wilson, School Nurse Amber Jones, High School Counselor 501-279-7700 ext. 3209 amber.jones@riverviewsd.org
Megan White, Counselor 501-279-7111 ext 2 megan.white@riverviewsd.org

K-6 Elementary

Heather Parrish, Judsonia Principal Kim Harr, Judsonia School Nurse Kim Shireman, Judsonia Secretary Christy Bremer Kensett,Principal Stacy Falcinelli, Kensett School Nurse Tonya Bell, Kensett Secretary Rachelle Mize, Judsonia Counselor 501-729-5196 rachelle.mize@riverviewsd.org

Estellia Smith, Kensett Counselor 501-742-3221 Ext. 3003 estellia.smith@riverviewsd.org

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Foundation

Beliefs

- All students are valued and respected regardless of their gender, race, ethnicity, culture, socio-economic background, and/or academic abilities.
- All students have the ability to learn and experience success when they attend school regularly, are supported by positive adults in a safe environment, and are given the opportunity and appropriate support(s) relative to their unique needs and abilities.
- All students deserve access to academic, career, and social/emotional support services that licensed school counselors provide through a comprehensive school counseling program.
- School counselors advocate on behalf of students and families to bridge the gap between home, school, and community to increase student achievement and prepare students for entry into post secondary institutions and careers.
- A comprehensive, developmentally appropriate school counseling program is an integral part of the total education program that provides important benefits to students by addressing their intellectual, emotional, social, physical, career and psychological needs.

Vision Statement

The Riverview School Counselors will empower all students to reach their maximum potential by using a comprehensive program that addresses academic, personal/social, and career goals. We will promote an environment to encourage personal inquiry and growth, social responsibility, and academic excellence. We envision every student's success through the collaborative efforts of school, home, and community leading to responsible and productive citizens who are college and career ready in the 21st century.

Mission Statement

The mission of the Riverview School District counselors is to provide a proactive, comprehensive, and developmentally appropriate program to address students' academic and career goals in addition to supporting their personal and social needs. This is accomplished through a partnership with parents, guardians, staff, and community members to enable all students to become successful, productive citizens and lifelong learners in a diverse and changing world.

Program Goals

District Goal

The goal of the Riverview School District Counseling Program is to support students, parents, teachers, and administration to implement procedures to help improve attendance rates on all campuses.

Elementary Action Steps

K-6 Action Steps

- The importance of attendance will be communicated with parents and students throughout the year, including flyers sent home during Open House and Parent/Teacher Conferences and information posted on the school website and social media.
- The counselor will meet with students at the beginning of the year that were identified as chronically absent Eschool attendance data from the previous school year will be used to determine at-risk students.. Those students are monitored periodically throughout the year.
- The counselor will analyze eschool attendance data and make appropriate communication with the parents of students with attendance concerns.

Secondary Action Steps

7-8 Action Steps:

- Parents of students will be notified when students have accumulated 4 unexcused absences.
- The importance of attendance will be communicated with students throughout the year in whole group core counseling instruction. Informationals will be given during Open House and Parent/Teacher Conferences. Information and school data will be posted on the school website and social media
- Counselor meets with students at the beginning of the year that were identified as chronically absent the previous school year. Those students will be monitored and met periodically throughout the year.

9-12 Action Steps

- The counselor will stress the importance of positive consequences of strong attendance and the negative consequences of chronic absenteeism through classroom visits, individual and group counseling.
- The counselor will monitor attendance reports for senior students closely.
- The counselor will meet with those students who are absent frequently.
- School Personnel will make parent/guardian contact when students have a total of 4 unexcused absences.
- The counselor will adjust students' schedules should the need arise to accommodate personal issues and or problems that affect attendance.

7-12 Data Review

Riverview High School

Goal # 1: Attendance

The Riverview High School counselor recognizes the importance of student attendance, and the role that it plays in student success. We believe that consistent school attendance is critical to a student's academic achievement, social-emotional development, and college and career readiness. Furthermore, consistent school attendance helps to strengthen the relationships that exist between students and their counselors, teachers and other support staff.

When reviewing student attendance data, counselors discovered that there is a problem with 12th grade students and chronic absenteeism. Attendance data revealed that the percent of 12th grade students with chronic absenteeism was:

2019 / 2020 First Semester = 52% Second Semester = 45.6% (Jan.6-Mar.13) Chronic absenteeism is defined at Riverview High School as absent eight or more unexcused absences in any one class period per semester.

2019/2020 Goal: To decrease by 15% chronic absenteeism among 12^{th} grade students by the end of the 2020 / 2021 school year.

***Due to COVID and the difficulty with attendance during this time, this same goal will be utilized for the 2020/2021 school year.

2020/2021 Goal: To decrease by 15% chronic absenteeism among 12th grade students by the end of the 2021/2022 school year. See chronic absenteeism definition above.

Data Reviewed: Riverview High School Eschool / Cognos attendance reports, enrollment reports and student report cards

Attendance programs and services will be implemented by staff; including, school counselors, administrators, and teachers. To assist personnel monitoring of student attendance, staff will utilize the district's student management systems. In addition, the above-mentioned faculty will work collaboratively when monitoring and addressing student attendance.

Outcome Data 2020/2021 SY:

First semester=No data Second semester=No data

***There was no attendance data saved as a hard copy after the rollover to this new school year. I am not able to pull attendance data from eschool for students who have already graduated. I will make sure to have hard copies of attendance records for graduating seniors prior to the rollover at the end of the 2021-2022 school year.

ASCA Mindsets and Behaviors Addressed: M2, M4, M5, B-LS 3, B-LS 5, B-LS 7

Riverview Junior High School

Goal #1

Concern:

Riverview Junior High has a high rate of students with chronic absenteeism.

Data Review

Data Review: What are we doing well?

Teachers communicate with students, parents, and other school support staff when students are struggling due to absences. Student conferences are held at the beginning of the school year and continued quarterly with appointed academic advisors throughout the year. During the conferences, attainable goals are set and attendance is discussed. Letters are sent home after students have accumulated 4, 6, and 8 absences.

Data Review: Barriers to learning, areas for growth, target population

During the 2020-2021 school year, 47 students had 8 or more unexcused absences in at least one course, resulting in loss of credit. This number is based on students who were enrolled as on site students for the duration of the entire school year. Students with excessive absences the previous school year are included in the target population for this goal, but students who accumulate high absentee rates in the current school year will be in the targeted group as well.

SMART Goal/Impact it has on students:

Improve success of all students by reducing the number of absences by 10% by the end of 4th quarter.

What happened? What type of data did you use to measure your goal? Did students make progress, will you continue this goal next year? Will you continue this goal with changes? Will you develop a new or additional goal for next year? Reflecting on this goal, how did it impact your school counseling program this year?

Outcome data:

For the 20-21 school year, data used to measure our goal included attendance records for students. Parents were notified by the school when 4, 6, and 8 unexcused absences were accumulated. Students were met with by a member of school staff quarterly to discuss attendance records. Our data for students who were on site students that had more than 8 unexcused absences remained the same numerically from attendance records. However, it is important to note that for the 19-20 school year, records were only maintained until March 20. It can be inferred that attendance marks would be higher for the previous school year. This would ideally indicate a decrease of absenteeism for the 20-21 school year. We will continue with this goal and actions for the 21-22 school year.

Mindsets & Behaviors

B-SMS 6. Demonstrate ability to overcome barriers to learning

K-6 Data Review

Data Review: What are we doing well?

Teachers communicate with students, parents, and other school support staff when students are struggling due to absences. Letters are sent home after students have accumulated 4, 6, and 8 absences.

Data Review: Barriers to learning, areas for growth, target population

Due to the pandemic, it was very difficult to accurately analyze attendance data. Many students were virtual or quarantined for numerous days resulting in inaccurate data. Riverview School District will continue with the current attendance goal for the 2021/2022 school year.

SMART Goal/Impact it has on students:

Improve success of all students by reducing the number of absences by 5% by the end of 4th quarter.

Standards & Competencies

The ASCA Ethical Standards for School Counselors identify the principles of ethical behavior necessary to maintain a high standard of integrity, leadership and professionalism. https://www.schoolcounselor.org/getmedia/f041cbd0-7004-47a5-ba01-3a5d657c6743/Ethical-Standards.pdf

Mindsets and Behaviors for Student Success:

 $\underline{https://www.schoolcounselor.org/getmedia/7428a787-a452-4abb-afec-d78ec77870cd/Mindsets-Behaviors.pdf}$

G.U.I.D.E for Life: https://dese.ade.arkansas.gov/Offices/learning-services/guide-for-life

Professional Competencies equip counselors to meet the rigorous demands of the profession. https://www.schoolcounselor.org/getmedia/a8d59c2c-51de-4ec3-a565-a3235f3b93c3/SC-Competencies.pdf



Management

Program Assessment

The counselors at Riverview School District use multiple sources of data to evaluate and assess the effectiveness of the counseling program. Through analysis of the data from needs assessments, attendance data, and other sources, counselors articulate and adjust the goals of the counseling program yearly. Counselors meet students where they are in areas of academics, career exploration, and social emotional learning. Counselors base delivery of their program using data driven interventions. Working relationships are maintained with teachers, administrators, parents, and stakeholders to best meet the needs of every student.

Data Use in School Counseling

Data sources that will be used to **guide** the Counseling Program include:

- Attendance
- Assessment results
- Discipline/safety concerns
- Gaps identified in other school plans
- Grades
- Socio-economic status
- Migrant student status
- English Language Learners
- Drop-out
- Graduation rates
- Gender/Ethnicity
- Demographic changes over time

The following list is a sample of some of the data sources that the counselors of Riverview School District use to **evaluate** and assess the School Counseling Program.

- Use of Time Assessment
- Annual Administrative Conferences
- Advisory Council
- Action Plans
- Direct, Indirect, Administrative
- Calendars
- Sharing Data Results

Long Term Goals

The overarching program goals are to help students and their families to be productive, resilient, contributing members of our community. To achieve these goals, counselors will work to improve student attendance, help students to see the connection between school and work, and to ultimately raise the graduation rate of Riverview School District. Professional development in the areas of helping families see the importance of education and help families find needed resources will help in achieving these goals.



Delivery of Services

Act 190, The School Counseling Improvement Act, states that school counselors shall spend at least ninety percent (90%) of his/her time each month on student contact days providing direct and indirect counseling services to students.

Act 190, The School Counseling Improvement Act, states that school counselors shall spend at least ninety percent (90%) of his/her time each month on student contact days providing direct and indirect counseling services to students. Indirect services are provided on behalf of a student, and are typically consultative, referral-based, or in the role of contributing member of a decision-making team (504, ESL, PBIS, RTI, parental involvement and GT etc.)

Direct Services

At Riverview School District, the counselors implement Direct Counseling Services by utilizing the following methods. This list is not exhaustive.

- Classroom Guidance Lessons limited to 40 minute sessions, no more than 3 classes per day and not to exceed 10 classes per week.
- Small Group Sessions
- Individual Counseling
- Orientation Programs for New Students
- Orientation Programs for Transitioning Students
- Follow-up with Graduates
- Meet with Students at Risk of Dropping Out
- Academic Advisement and Individual Planning
- Individual Age-Appropriate Career Education Guidance and Vocational Decision-Making
- Responsive services such as obstacles to learning, family & peer concerns, social/emotional needs, crisis counseling, conflict resolution, and consultation.

Indirect Services

The following types of indirect services are utilized by the counselors of Riverview School District. This list is not exhaustive.

- Consultation with parent/guardian, school staff, or community agencies concerning student behavior, academics or attendance.
- Mental Health Referrals, Dyslexia, Special Education, FINS, & Child Maltreatment Reports.
- Contributing member of the following committees:
 - Section 504 (Coordination)
 - Response to Intervention
 - English Language Learners (LPAC)
 - Parental involvement or family engagement
 - Behavioral Intervention Support Behavior Plans
 - Advanced Placement and Gifted and Talented
 - School Leadership Committee ACSIP

Administrative Duties

Act 190, The School Counseling Improvement Act, states that school counselors shall devote no more than ten percent (10%) of his/her time each month on student contact days engaging in administrative activities. In the Riverview School District, counselors serve as 504 coordinators and building test coordinators. One counselor is also responsible for the position of District Test Coordinator.

	Chairing Committees and Meetings			
High School	Jr. High	Kensett Elementary	Judsonia Elementary	
1. Building Test Coordinator 2. Section 504 Coordinator 3. ALE Referral Meetings (member) 4. IEP Meetings (member)	1. District Test Coordinator 2. Building Test Coordinator 3. Section 504 Coordinator 4. IEP, ALE, ESL Committee Meetings	1. Parental Involvement Chair 2. Section 504 Chair 3. Building Test Coordinator 4. Pearson Point of Contact for Virtual Students 5. IEP, ESL,GT Committee Meetings	1. Parental Involvement Chair 2. Section 504 Chair 3. District Homeless Liaison 4. Building Test Coordinator 5. Pearson Point of Contact for Virtual Students 6. Food Bank Coordinator	

	Programs and Data Input			
High School	Jr. High	Kensett Elementary	Judsonia Elementary	
 Master Scheduling 504 Referrals ALE Referrals & Scheduling 	 Master Scheduling 504 Referrals ALE data 	1. Master Scheduling 2. 504 Referrals 3. ALE data	1. Master Scheduling 2. 504 Referrals 3. ALE data	

Other Duties as Assigned			
High School Jr. High Kensett Elementary Judsonia Elementary			
N/A	N/A	Car DutyLunch Duty	AfternoonCar Duty RTI

7-12 Delivery of Services

Classroom Lessons - The junior high and high school counselors make every effort to provide classroom guidance lessons on age and grade level appropriate topics bi-monthly. We work closely with the core teachers who graciously give us their class time for our presentations for whole class lessons. Classroom lessons in junior and high school typically last 20-45 minutes. At times, we work collaboratively with the advisory teachers to cover topics during advisory time. This is especially true of College and Career topics and use of our selected CCR tool.

Orientation / Transition - The high school is a 9-12 high school campus and shares several teachers and classrooms with the junior high, which is located on our same campus. The high school counselor works collaboratively with the junior high counselor to provide an orientation meeting with incoming 9th grade students in the spring semester. We then plan an orientation night for students and their parents in July or August before school starts to provide additional information and address any questions or concerns. New students to the junior high and high school are given an orientation meeting with the counselor at the time of enrollment. This includes a tour of the campus, explanation of our flex schedule, the handbook, and academic advisement - course selection for their desired schedule. The junior high counselor provides an orientation day in April for upcoming seventh graders. At this time, the students and parents tour the campus and meet teachers of extracurricular activities to encourage students to be a part of school culture.

Academic Advisement - Academic Advisement is an ongoing process in junior and high school. In the spring semester, the counselors work with students to select courses for the upcoming year. We encourage students to select courses that will help them meet their college and career goals. The counselors take this time to help students review their Student Success Plans and make any needed adjustments. Throughout the year, the counselors work with students individually and in small groups on future planning for high school courses and activities and post high school plans. Periodic meetings are held with students to check the progress of movement toward their academic, college and career goals. During designated

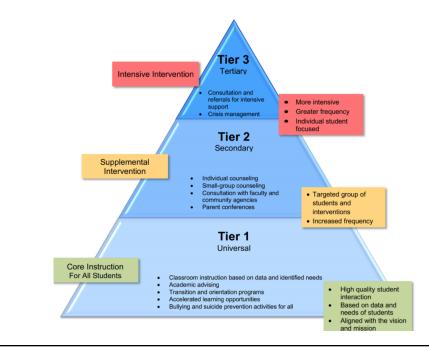
times for schedule change requests, counselors direct students to consider their future plans and how any changes will affect those plans.

The counselors work collaboratively with the teachers who serve as students' advisors for time in advisory to be devoted to college and career exploration and planning.

Career Planning Process - The junior and high school counselors work with students on career planning in several ways. The counselors work with students individually, small group, during advisory period in collaboration with advisors and classroom guidance lessons. We encourage students to take rigorous courses to help them be prepared for college and the world of work. The counselors ask students to plan for college after high school in order to have more options for their future. The counselors provide activities to allow for college and career exploration using the selected CCR tool, college campus visits, career fairs, guest speakers from colleges, the military and the world of work. The high school counselor helps students enroll in college courses through ASU-Beebe and ASU- Searcy and make them aware of our Advanced Placement courses taught on our campus and through Virtual Arkansas.

Multi-Tiered System of Support

The high school and junior high counselors follow a model that coordinates with the school RTI model as seen below. Tier 1 includes services given to all students through classroom lessons. Tier 2 provides interventions more focused on common needs for small groups of students. Tier 3 is focused on intensive interventions for students at an individual level.



Student Success Plans - The high school counselor works in collaboration with the junior high counselor to help students create the student success plans in the 8th grade. The plans then move up with the student. The Success Plans are reviewed at least annually with the student and adjustments made as needed. The Student Success Plans serve as the foundation for future planning. The junior high counselor collaborates with the career teacher to develop student success plans and four year plans that align with each student's postsecondary goals.

Suicide Prevention - Counselors share with students vital information about suicide prevention. Counselors convey this information through individual counseling, small group counseling, classroom guidance lessons, and posted signage. The counselors work with students on understanding "Don't suffer alone and in silence - talk to someone "and when dealing with a friend "Be a friend, don't keep it quiet - tell an adult". When counselors deal with a student who expresses thoughts of suicide, the junior and high school policy is to require a risk assessment by a licensed mental health professional. The school offers to use our contracted mental/behavioral health agency at no financial expense to the student's family.

Bullying Prevention - In junior and high school, counselors work with students to help them understand what bullying is and is not, to know the difference between being a bystander and an upstander. Bullying stops in less than 10 seconds, 57% of the time when someone intervenes on behalf of the victim. The high school counselors try to help students learn upstander behaviors, assertive phrases and to always tell an adult if they witness a bullying incident. The counselors work individually with students who bully by helping them with empathy skills, conflict resolution skills and personal introspection. In this area, counselors deliver services through classroom guidance lessons, small group, individual counseling, guest speakers, advisory lessons in collaboration with advisor teachers, posted signage, group email and hand out materials. All bullying incidents reported by students are shared with a building administrator. *In the end we will not remember the words of our enemies, but the silence of our friends*." Martin Luther King Jr.

Career Planning

The counselors at Riverview School District utilize many methods to help students plan for life after secondary school. Some of the tools that are used are listed below. Tools used at each level include:

Considerations in Future Planning (High School)

• The G.U.I.D.E. for Life Essential Skills

- Kuder
- ACT https://www.act.org
- College Board
- Arkansas Career Model ·

https://dcte.ade.arkansas.gov/docs//Resources/arkansas-career-model-cte.pdf

- College and Career Exploration
- Graduation Pathways
- Graduation Requirements

http://dese.ade.arkansas.gov/divisions/learning-services/curriculum-support/arkansas-graduation-requirements

• Alternate Pathway to Graduation

http://dese.ade.arkansas.gov/divisions/learning-services/special-education/alternate-pathway-to-graduation

- Post High School Planning
- Four-year colleges, tech schools, concurrent credit, articulated credit
- ArkACRAO https://arkacrao.org/directory/#/institutions
- Accelerated Learning
- Advanced coursework (AP, Concurrent Credit)
- Internships, Apprenticeships
- Mentorships
- Industry Certifications
- Career Readiness Certificates

https://www.dws.arkansas.gov/programs/career-readiness-certification/

- Discover Arkansas
- College for YOU-Scholarship Information
- Local Scholarships
- Student Success Plans including Resume
- FAFSA
- Bureau of Labor Statistics
- Arkansas Job Link
- Arkansas State Jobs
- College Application Checklist

https://secure-media.collegeboard.org/CollegePlanning/media/pdf/BigFuture-College-Application-Checklist.pdf

• Goal Setting and Planning for Success

Riverview High School counselors meet with students to help them see the importance of education and the tie between school attendance and performance and work. Through direct counseling students learn the importance of setting goals and how to do so.

• Student Success Plans

Student Success Plans help students take ownership of their coursework and focus on post-high school success. Counselors work with students alongside teachers annually to develop and maintain their student success plan.

Considerations in Future Planning (Junior High)

- Relationship between middle/high school coursework and preparing for high school credits
- How to access interest/abilities inventories and use them to explore the world of work
- College and career research tools
- Career Development course for all 8th graders
- Essential Skills G.U.I.D.E. for Life
- GPA and how it impacts graduation, scholarships eligibility, college admission
- Transitional plans from middle to high school
- Student Success Plans
- Student Data Cards

K-6 Delivery of Services

Classroom Lessons - Classroom counseling lessons are age appropriate, and based on specific competencies in academic, social/emotional or career domains which are determined by data derived from needs assessments, surveys, and/or school and district initiatives.

Orientation / Transition - Riverview Elementary Schools serves students in Pre-K through 6th grade. The students who are in our Pre-K program transition into our kindergarten classes. Kindergarten and 6th grade orientation as they transition from Pre-K to Kindergarten and 6th Grade to the Jr. High Campus. New students to the district are greeted by members of the new student club. These students will aid the new student through their transition to the new school. The counselor will also meet the new student and parent and help them through the process.

Academic Advisement - The students are being monitored by their Classroom teachers as well as support staff in (the area of Academics). The counselor is in constant communication with them and celebrates those who achieve Honor Roll status with a Celebration at the end of each nine weeks. The counselor also. Helps students set goals concerning their academic success.

Social Emotional Learning - The counselor will provide social emotional learning support to all students. Social/emotional skills will be taught through classroom lessons, small group and individual counseling.

Career Planning Process - The counselor will focus on developing age-appropriate essential skills (G.U.I.D.E for life), career exploration, and making the connection between skill development and the world of work. Teachers will reinforce the learning in their classrooms.

H-E-R-O Attendance Program - The counselor monitors the attendance of all students, encouraging students to be Here Everyday Ready and On-time. Students are recognized and celebrated for their achievement.

Suicide Prevention - Counselors share with students vital information about suicide prevention. This information is conveyed through individual counseling, small group counseling, classroom guidance lessons, group email, guest speakers, posted signage and hand out materials. The school offers to use our contracted mental/behavioral health agency at no financial expense to the student's family.

Bullying Prevention - Our goal is to help students understand what bullying is and is not. It is important for students to know the difference between being a bystander and an upstander. The counselor works individually with students who are bullied/being a bully by helping them with empathy skills, conflict resolution skills and personal introspection. The counselor delivers services through classroom guidance lessons, small group, individual counseling, guest speakers, advisory lessons in collaboration with advisor teachers, posted signage, group email and hand out materials. All bullying incidents are reported to a building administrator via an incident form.



School Counseling Calendars

Riverview High School

AUGUST	Direct Services	Indirect Services	Administration
	Create and finalize student schedules with individual	Records - Review new student records to make sure they	Entering past course history into Eschool for new students
	Grade level schedule pick up days 9-12	have best schedule, adequate credits and on track for graduation	Entering summer school grades into Eschool
	-students and parents New student	Open House	Enter student schedules in Eschool
	enrollment: Schedule, tour and review past	Make referrals for students in need of additional services	
	experience Help students enroll	Distribute 504 plans to teachers	504 case management 9-12
	in ASU-Beebe and ASU-Searcy courses	Enroll students in Virtual Arkansas	Create list of students and drop off
	Individual Counseling - Respond to specific	Courses Schedule and	and pick up times for transportation to ASU-Searcy
	needs of students	monitor college/military visits	ASO-Scarcy
	Crisis intervention and management	Parent collaboration and consultation	
	Academic and career advisement	Staff and	

	Meet with new students to district, small group and individually to address their specific needs and concerns Student schedule changes	Administration collaboration and consultation Community Agencies - Renew collaborative relationships with community mental health professionals and other resource serving agencies Counseling Program planning and coordination	
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September	Direct Services	Indirect Services	Administration
	Classroom Visits - 12th grade Scholarships and	Possible Regional College Articulation Meeting	Send senior records to colleges of choice
	college admissions 9th-10th grades - The importance of credits and GPA	Participate in IEP, ELL and ALE meetings	Building Test Coordination - Training meeting/webinar,
	In the grade- Where am I on my path to graduation?	IEP student observations	504 Case Management 9-12

Individual Counseling	Update scholarship	
- Respond to specific	and college admission	Entering past course
needs of students	application information	history into Eschool
	and process apps	for new students
Crisis intervention	returned to counselor	
and management		
	Letters of	
Academic and career	recommendation	
advisement	for seniors	
National Suicide	Schedule Upward	
Prevention Week	Bound assembly and	
discussions and	student interviews for	
interventions	9th grade	
interventions	7th grade	
Meet with new	Schedule ASMSA	
students to district,	assembly for 9th and	
· ·	-	
small group and	10th grades	
individually to address	G 11 B	
their specific needs and	Counseling Program	
concerns	planning and	
	coordination	
Progress Reports -	Make referrals for	
Meet with students	students in need of	
experiencing	additional services	
difficulties with		
grades	Schedule and monitor	
	college/military visits	
	-	
Help students with	Parent collaboration	
ACT registration	and consultation	
_		
New student	Staff and	
enrollment:	Administration	
Schedule, tour and	collaboration and	
review past experience	consultation	
10 110 11 publi experience	Constitution	
	Review progress	
	report grades	
	report grades	
	Area Fall Counselor	
	Meeting	
	Meeting	

October	Direct Services	Indirect Services	Administration
	Financial Aid Night - Seniors and their	Parent / Teacher Conferences	Building Test Coordination
	parents for information on available financial aid	Review first quarter report cards	504 Case Management 9-12
	and how to apply (FAFSA)	Schedule ASVAB 11th-12th grades	Send senior records to colleges of choice
	Report Cards - Meet with students experiencing	Participate in IEP, ELL and ALE meetings	
	difficulties Classroom Visits -	IEP student observations	
	9-12 Using your CCR digital platform	Update scholarship and college	
	Red Ribbon Week Activities	admission application information and	
	Bullying Prevention class/advisory discussions and	process apps returned to counselor	
	presentations	Letters of recommendation	
	Possible College / Career Fair at ASU-Beebe	for seniors Counseling Program	
	12th grade Individual	planning and coordination	
	Counseling - Respond to specific needs of students	Make referrals for students in need of additional services	

Crisis intervention and management Academic and career advisement Help students with ACT registration Assist seniors with scholarship and college admission applications	Schedule and monitor college/military visits Parent collaboration and consultation Staff and Administration collaboration and consultation	
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November	Direct Services	Indirect Services	Administration
	Second quarter progress	Review second	Building Test
	reports -	quarter progress	Coordination -
	Meet with students	reports	Training meetings or
	experiencing		webinars (ACT),
	difficulties	Meet with	(Civics Exam)
		parents/students of	
	Meet with 8th grade	seniors who are	
	students in	struggling academically	504 Case Management
	collaboration with		9-12
	junior high counselor	Make referrals for	
	and careers teacher to	students in need of	Arkansas Prevention
	create Student Success	additional services	Needs Assessment
	Plans		Survey Coordinator
		Participate in IEP ,	
	Individual Counseling	ELL and ALE	
	- Respond to specific	meetings	
	needs of students		
		IEP student	
	Crisis intervention	observations	
	and management		
		Update scholarship	
	Academic and career	and college admission	
	advisement	application information	

Help students with ACT registration Assist seniors with scholarship and college admission applications	and process apps returned to counselor Letters of recommendation for seniors Counseling Program planning and coordination Schedule and monitor college/military visits Parent collaboration and consultation Staff and Administration collaboration and consultation	

DECEMBER	Direct Services	Indirect Services	Administration
	Credit recovery advisement	Make referrals for students in need of additional services	Enter ASU-Beebe and ASU-Searcy course grades into
	Requests for 2nd sem. Schedule	Send out Fall	Eschool
	changes	semester senior	Enter schedule changes into Eschool
	Individual	survey	
	Counseling - Respond to specific	Participate in IEP, ELL and ALE	Building Test Coordination -
	needs of students	meetings	Webinar trainings
	Crisis intervention	IEP student	504 Case

and management	observations	Management
Academic and career advisement Assist seniors with scholarship and college admission applications	Update scholarship and college admission application information and process apps returned to counselor	
Meet with At Risk Students - thinking of dropping out Seniors at Risk- Counselor, administrator and parent meetings for seniors in danger of not graduating (check monthly from now to end of year & evaluate if ALE is a possibility to assist w/ graduation)	Seniors at Risk-Counselor, administrator and parent meetings for seniors in danger of not graduating Letters of recommendation for seniors Counseling Program planning and coordination Schedule and monitor college/military visits Parent collaboration and consultation Staff and Administration collaboration and consultation	

JANUARY	Direct Services	Indirect Services	Administration
	Credit Recovery	Enroll students in	Enter and update
	Advisement	Virtual Arkansas	student schedules in
		Courses 2nd sem.	Eschool
	Finalize 2nd sem.		
	Schedules with	Records - Review new	Enter past course
	students	student records to make	history for new
		sure they have best	students in Eschool
	New student	schedule, adequate	
	enrollment:	credits and on track for	Building Test
	Schedule, tour and	graduation	Coordination -
	review past experience		Webinars and training -
		Seniors at Risk-	ASPIRE, ACT
	Individual Counseling	Counselor,	704 C N
	- Respond to specific	administrator and	504 Case Management
	needs of students	parent meetings for	9-12
	Cuinia intonvention	seniors in danger of not	
	Crisis intervention	graduating	
	and management		
	Academic and career	Follow up with last	
	advisement	year's graduates	
	Assist seniors with	Make referrals for	
	scholarship and	students in need of	
	college admission	additional services	
	applications		
		Participate in IEP ,	
	Help students with	ELL and ALE	
	ACT registration	meetings	
	Clarence Visite	Counseling Program	
	Classroom Visits -	planning and coordination	
	College and career	coordination	
	options 9-12	Schedule and monitor	
		college/military visits	
	Meet with At Risk	conege/initiary visits	
	Students - thinking of	Parent collaboration	
	dropping out	and consultation	
	an opping out	Ward Compared Com	
		Staff and	

	Administration collaboration and consultation	

FEBRUARY	Direct Services	Indirect Services	Administration
	Classroom visits -	Follow up with last	Building Test
	11th grade- Prepare for the ACT, create ACT	year's graduates	Coordination - Webinars and
	student account, non-test portions of the	Parent / Teacher conferences	training-ACT, ASPIRE
	answer sheet		504 Case Management
	12th grade-Local	Seniors at Risk-	9-12
	scholarships	Counselor,	
	F	administrator and	
	Financial Aid Night #2 for students and	parent meetings for	
	parents	seniors in danger of not graduating	
	parents	graduating	
	Possible College Visit	Update graduation	
	12th grade to Harding	checklists for grades	
		10-12 to assist in	
	Progress Reports -	academic advisement	
	Meet with students	and next year's course	
	experiencing difficulties with	planning	
	grades	Make referrals for	
	grades	students in need of	
	Individual Counseling	additional services	
	- Respond to specific		
	needs of students	Schedule and monitor	
	G:::::::::::::::::::::::::::::::::::::	college/military visits	
	Crisis intervention		
	and management	Parent collaboration	
	Academic and career	and consultation	
	advisement		

Meet with At Risk Students - thinking of dropping out	Staff and Administration collaboration and consultation Review progress report grades
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MARCH	Direct Services	Indirect Services	Administration
	Classroom visits - 10th-11th grades Success Plan review, course requests for next year	Review third quarter report cards	Building Test Coordination - Webinars and training-ACT, ASPIRE
	Report Cards - Meet with students experiencing difficulties	Update graduation checklists for grades 9-12 to assist in academic advisement and next year's course planning	Building Test Coordination Administer 11th grade - ACT test 504 Case Management
	Help students with ACT registration Individual Counseling	Make referrals for students in need of additional services	9-12
	- Respond to specific needs of students Crisis intervention	Schedule and monitor college/military visits Parent collaboration	
	and management Academic and career advisement	and consultation Staff and Administration collaboration and consultation	
	Seniors at Risk- Counselor, administrator and parent meetings for seniors in danger of not graduating		

APRIL	Direct Services	Indirect Services	Administration
	Classroom visits -	Make referrals for	District Test
	9th grade Success Plan review, course requests for next	students in need of additional services	Coordination - Webinars and training- ASPIRE
	year year	Schedule and monitor college/military visits	ASPIRE ASPIRE Administration
	College visit		
	ASU-Searcy Grades 9-10	IEP student observations	Building Test Coordination ASPIRE
	Meet with 8th grade students in	Parent collaboration	Administration grades 9-10
	collaboration with junior high counselor and careers teacher to	and consultation Staff and	504 Case Management
	create Student Success Plans	Administration collaboration and consultation	
	Assist seniors with scholarship and college admission	Participate in IEP, ELL and ALE meetings	
	Individual Counseling - Respond to specific needs of students	Counseling Program planning and coordination	
	Crisis intervention and management		
	Academic and career advisement		
	Meet with At Risk Students - thinking of dropping out		

MAY Direct S	Services Indirect Ser	rvices Administration
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Credit recovery advisement Assist seniors with scholarship and college admission applications Help students with ACT registration Individual Counseling - Respond to specific needs of students Crisis intervention and management Academic and career advisement Meet with At Risk Students - thinking of dropping out	Make Summer School referrals Send out Spring semester Senior Survey Schedule and monitor college/military visits IEP student observations Parent collaboration and consultation Staff and Administration collaboration and consultation Participate in IEP, ELL and ALE meetings Counseling Program planning and	Enter ASU-Beebe and ASU-Searcy course grades into Eschool Send final transcripts to seniors' colleges of choice District Test Coordination 504 Case Management 504 Annual Review Meetings Begin work on Master Schedule
	planning and coordination	

Riverview Junior High

School Counseling Program Calendar

AUGUST	Direct Services	Indirect Services	Administration
	Meet the Counselor/Counselor Role/When to Visit the Counselor Presentation	Open House Collaboration with	Scheduling & schedule changes (first week of student contact days)
	to grade levels	elementary counselors for incoming students in need of services	District Test Coordination -
	School counseling program needs assessment given to students	Dyslexia lists passed out to teachers	PD webinars, NWEA training of building coordinators grades K-2
	Individual short-term counseling and support	Meet with ELL coordinator to review LPACs	504 Chair: Section 504 student
	Crisis counseling and management as needed	Participation in the development of academic and behavior	accommodations passed out to teachers to sign off (building 504 chair)
	Referral to school and community based services as needed	accommodation/modification plans (e.g. Section 504 Plans, IEPs and EPs)	File Smart Core waivers/mark in eSchool
		Ongoing collaboration with parent, teachers, and administration	

SEPTEMBER	Direct Services	Indirect Services	Administration
	Study Skills	Ongoing collaboration	Building Test
		with parent, teachers,	Coordinator: Set up
	Minute Meetings	and administration	first NWEA MAP
			Growth Test session
	SEL advisory activities	Participation in the	with all students, set up
		development of	testing for students with
	Individual short-term	academic and behavior	accommodations, run

counseling and support	accommodation/modification plans (e.g.	reports for teachers
Crisis counseling and	Section 504 Plans, IEPs	504 Chair
management as needed	and EPs)	Continue to monitor
		504 students and aid
Referral to school and	Wellness Committee	teachers/parents, hold
community based	Meeting	meetings as needed
services as needed		
		Spelling bee
		registration

OCTOBER	Direct Services	Indirect Services	Administration
	Bullying: What it is/is not, how to report,	Contact parents for Christmas for Kids and	Data PLC with teachers
	impact of bullying	Christmas dinner box assistance	504 Chair Continue to monitor
	Red Ribbon Week	Parent/Teacher	504 students and aid teachers/parents, hold
	Small Group	Conferences- Counselor Booth	meetings as needed
	SEL advisory activities	Ongoing collaboration	
	Honor Roll student lunch	with parent, teachers, and administration	
	Individual short-term	Participation in the	
	counseling and support	development of academic and behavior	
	Crisis counseling and management as needed	accommodation/modification plans (e.g.	
	Referral to school and community based services as needed	Section 504 Plans, IEPs and EPs)	

NOVEMBER	Direct Services	Indirect Services	Administration
	Responsibility	Ongoing collaboration	504 Chair

8th Graders in Careers: -Collaborate with Career teacher for 4 year plans Small group SEL advisory activities Individual short-term counseling and support Crisis counseling and management as needed Referral to school and	with parent, teachers, and administration Participation in the development of academic and behavior accommodation/modification plans (e.g. Section 504 Plans, IEPs and EPs)	Continue to monitor 504 students and aid teachers/parents, hold meetings as needed Building Test Coordinator Coordinate APNA survey Coordinate school spelling bee Arkansas Prevention Needs Assessment Survey Coordinator
community based services as needed		

DECEMBER	Direct Services	Indirect Services	Administration
	Gratitude	Ongoing collaboration	504 Chair
	Individual short-term counseling and support	with parents, teachers, and administration	Continue to monitor 504 students and aid teachers/parents, hold
		Contacting parents for	meetings as needed
	SEL advisory activities	Christmas for Kids and food boxes pickup	District Test
	Crisis counseling and management as needed	Participation in the	Coordinator Work with HS test
	Referral to school and	development of academic and behavior	coordinator for ACT
	community based services as needed	accommodation/modifi	
	services as needed	cation plans (e.g. Section 504 Plans, IEPs	
		and EPs)	
		Contact parents for Christmas for Kids and	
		Christmas dinner box assistance pickup	

JANUARY	Direct Services	Indirect Services	Administration
	Decision Making	Ongoing collaboration with parent, teachers,	Enter and update student schedules in
	Small Group	and administration	Eschool Eschool
	SEL advisory activities	Participation in the development of	Building Test Coordinator: Set up
	Individual short-term counseling and support	academic and behavior accommodation/modification plans (e.g.	first NWEA MAP Growth Test session with all students, set up
	Crisis counseling and management as needed	Section 504 Plans, IEPs and EPs)	testing for students with accommodations, run reports for teachers
	Referral to school and community based		504 Chair
	services as needed		Continue to monitor 504 students and aid
			teachers/parents, hold meetings as needed

FEBRUARY	Direct Services	Indirect Services	Administration
	Empathy	Parent/Teacher	504 Chair
	SEL advisory activities	Conferences- Counselor Booth	Continue to monitor 504 students and aid teachers/parents, hold
	Small Group: Study Skills	Ongoing collaboration with parent, teachers,	meetings as needed
		and administration	District Test
	Individual short-term		Coordinator
	counseling and support	Participation in the development of	Work with HS test coordinator for ACT
	Crisis counseling and management as needed	academic and behavior accommodation/modification plans (e.g.	
	Referral to school and community based services as needed	Section 504 Plans, IEPs and EPs)	

MARCH	Direct Services	Indirect Services	Administration
	Communication SEL advisory activities	Ongoing collaboration with parent, teachers, and administration	Building Test Coordinator: Set up NWEA MAP Growth Test session with all
	Individual short-term counseling and support Crisis counseling and	Participation in the development of academic and behavior accommodation/modifi	students, set up testing for students with accommodations, run reports for teachers
	management as needed	cation plans (e.g. Section 504 Plans, IEPs and EPs)	504 Chair Continue to monitor 504 students and aid teachers/parents, hold meetings as needed
			District Test Coordinator Work with HS test coordinator for ACT
			Work with building test coordinators for ACT Aspire administration

APRIL	Direct Services	Indirect Services	Administration
	Conflict Resolution	Ongoing collaboration with parent, teachers,	Building Test Coordinator:
	SEL advisory activities	and administration	-Set up ACT Aspire test sessions with all
	Individual short-term	Participation in the	students, set up testing
	counseling and support	development of	for students with
		academic and behavior	accommodations
	Crisis counseling and	accommodation/modifi	-Hold teacher testing
	management as needed	cation plans (e.g.	training for teachers in
		Section 504 Plans, IEPs	the junior building
	Referral to school and	and EPs)	
	community based		504 Chair
	services as needed		Continue to monitor
			504 students and aid
			teachers/parents, hold

	meetings as needed
	Scheduling Visit with 6th grade campuses and 7th grade to gather schedule requests for the next school year
	District Test Coordinator Work with building test coordinators for ACT Aspire administration

MAY	Direct Services	Indirect Services	Administration
	SEL advisory activities	Ongoing collaboration with parent, teachers,	504 Chair Continue to monitor
	Individual short-term counseling and support	and administration	504 students and aid teachers/parents, hold
	Crisis counseling and	Participation in the development of	meetings as needed
	management as needed	academic and behavior accommodation/modifi	Building Test Coordinator
	Referral to school and community based	cation plans (e.g. Section 504 Plans, IEPs	ACT Aspire makeups
	services as needed	and EPs)	Scholar's Banquet Coordination for jr high
	6th grade orientation		
	8th Graders in Careers: -Collaborate with Career teacher for 4 year plans		

Riverview K-6 Calendar

October	November
Food for kids weekly food distribution - Ark	Food for kids weekly food distribution - Ark
Foodbank	Foodbank
Classroom Guidance Lessons-/Character	Classroom Guidance Lessons-/Character
Education	Education
Small Group Sessions/Identification	Small Group Sessions/Identification
Individual counseling sessions	Individual counseling sessions
Supervise student club meetings	Supervise student club meetings
Behavior Plans	Behavior Plans
Referrals for outside services/agencies	Referrals for outside services/agencies
Maltreatment Reports	Maltreatment Reports
Teacher Consultations	Teacher Consultations
Special Education Observations /Attend	Special Education Observations / Attend
Conferences, as needed	Conferences, as needed
ESL-Attend conferences, as needed	ESL-Attend conferences, as needed
Monthly Newsletter	Monthly Newsletter
GT Committee Meetings, as needed	GT Committee Meetings, as needed
Maintain 504 Files and hold necessary	Maintain 504 Files and hold necessary
meetings	meetings
Maintain weekly attendance records for	Parent Involvement Activities
H-E-R-O Attendance Program	School wide Service Project
Parent Involvement Activities	Maintain Christmas-4- Kids records and meet
Red Ribbon Week Activities	with stakeholders
Anti-Bullying Prevention	Maintain weekly attendance records for
Fire Safety Prevention	H-E-R-O Attendance Program
Parent Teacher Conference	
Nine week Academic Celebration	
Good Behavior Reward	
Christmas 4 Kids Program - Identify and	
Coordinate	

December	January
Food for kids weekly food distribution - Ark	Food for kids weekly food distribution - Ark
Foodbank	Foodbank
Classroom Guidance Lessons-/Character	Classroom Guidance Lessons-/Character
Education	Education
Small Group Sessions/Identification	Small Group Sessions/Identification
Individual counseling sessions	Individual counseling sessions
Supervise student club meetings	Supervise student club meetings
Behavior Plans	Behavior Plans
Referrals for outside services/agencies	Referrals for outside services/agencies
Maltreatment Reports	Maltreatment Reports
Maintain weekly attendance records for	Teacher Consultations
H-E-R-O Attendance Program	Special Education Observations / Attend
Teacher Consultations	Conferences, as needed
Special Education Observations / Attend	ESL-Attend conferences, as needed
Conferences, as needed	Monthly Newsletter
ESL-Attend conferences, as needed	GT Committee Meetings, as needed
Monthly Newsletter	Maintain 504 Files and hold necessary
GT Committee Meetings, as needed	meetings
Maintain 504 Files and hold necessary	Parent Involvement Activities
meetings	Nine week Academic Celebration
Parent Involvement Activities	Good Behavior Reward
Christmas-4- Kids deliveries	Maintain weekly attendance records for
	H-E-R-O Attendance Program

February	March
Food for kids weekly food distribution - Ark Foodbank Classroom Guidance Lessons-/Character Education Small Group Sessions/Identification Individual counseling sessions Supervise student club meetings Behavior Plans Referrals for outside services/agencies Maltreatment Reports Teacher Consultations Special Education Observations / Attend Conferences, as needed ESL-Attend conferences, as needed Monthly Newsletter GT Committee Meetings, as needed Maintain 504 Files and hold necessary meetings Parent Involvement Activities Black History Month Parent Teacher Conference Maintain weekly attendance records for	Food for kids weekly food distribution - Ark Foodbank Classroom Guidance Lessons-/Character Education Small Group Sessions/Identification Individual counseling sessions Supervise student club meetings Behavior Plans Referrals for outside services/agencies Maltreatment Reports Teacher Consultations Special Education Observations / Attend Conferences, as needed ESL-Attend conferences, as needed Monthly Newsletter GT Committee Meetings, as needed Maintain 504 Files and hold necessary meetings Parent Involvement Activities Nine week Academic Celebration Good Behavior Reward Maintain weekly attendance records for
H-E-R-O Attendance Program	H-E-R-O Attendance Program ACT Aspire Trainings and enter data into portal

April	May
Food for kids weekly food distribution - Ark	Food for kids weekly food distribution - Ark
Foodbank	Foodbank
Classroom Guidance Lessons-/Character	Classroom Guidance Lessons-/Character
Education	Education
Small Group Sessions/Identification	Small Group Sessions/Identification
Individual counseling sessions	Individual counseling sessions
Supervise student club meetings	Supervise student club meetings
Behavior Plans	Behavior Plans
Referrals for outside services/agencies	Referrals for outside services/agencies
Maltreatment Reports	Maltreatment Reports
Teacher Consultations	Teacher Consultations
Special Education Observations /Attend	Special Education Observations / Attend
Conferences, as needed	Conferences, as needed
ESL-Attend conferences, as needed	ESL-Attend conferences, as needed
Monthly Newsletter	Monthly Newsletter
GT Committee Meetings, as needed	GT Committee Meetings, as needed
Maintain 504 Files and hold necessary	Maintain 504 Files and hold necessary
meetings	meetings
Parent Involvement Activities	Parent Involvement Activities
Career Fair	Career Fair
Maintain weekly attendance records for	Maintain weekly attendance records for
H-E-R-O Attendance Program	H-E-R-O Attendance Program
Update and Maintain ACT Aspire Testing	Update and Maintain ACT Aspire Testing
Portal	Portal
Administer ACT Aspire Assessment	Administer ACT Aspire Makeup Assessments
Parent Involvement Activities	Nine week Academic Celebration
Christmas-4- Kids deliveries	Good Behavior Reward

Accountability

Riverview School Counselors reflect on and evaluate our counseling program to ensure that the ever changing needs of our students are met. The following tools are used for assessing and sharing results.

Tools for Assessing the Comprehensive School Counseling Program

- Use-of-Time Calculator counselors will periodically record a sampling of daily/weekly activities.
- Feedback from provision of curriculum or programs (participation, Mindsets and Behavior, and outcome results)
- Feedback from small groups
- Surveys from parents, students, community members, and/or educators
- School counseling program self-assessment
- School counselor TESS
- School counselor reflections
- Review of goal setting action plan results

Tools for Sharing Results

- Presentations (School, district, parents, other stakeholders)
- Handouts
- Webpages
- Inclusion in school improvement plan
- Data reports
- The following year's Comprehensive School Counseling Plan

School Counselor Reflection

Due to the pandemic, it was very difficult to accurately analyze data. Many students were virtual or quarantined for numerous days resulting in inaccurate data. Riverview School District will continue with the listed plans for the 2021/2022 school year.



Additional Resources

Research supporting comprehensive School Counseling Program:

ASCA School Counselor Professional Standards & Competencies (2019) https://www.schoolcounselor.org/asca/media/asca/home/SCCompetencies.pdf ASCA Ethical Standards for School Counselors (2016)

https://www.schoolcounselor.org/asca/media/asca/Ethics/EthicalStandards2016.pdf ASCA Mindsets and Behaviors for Student Success: college- and Career-Readiness Standards for Every Student (2014)

https://www.schoolcounselor.org/school-counselors/about-asca/mindsets-behaviors

Glossary of Terms

Academic Advisement is provided for class selection by establishing academic goals in elementary, middle, and high school.

Action or Closing the Gap Plans are developed to identify how goals will be implemented including strategies, competencies, activities, timeline, milestones, and means of evaluation. Advisory council is a representative group of stakeholders who review the comprehensive school counseling plan and provide feedback and recommendations to the counseling staff, administration, and district.

Advocacy is the process of identifying underrepresented students and supporting them in their efforts to reach their highest potential, actively supporting the profession of school counseling, and supporting policies that promote student success.

Calendars are maintained by school counselors and are distributed to educators, students, and parents regularly. Planning, visibility, and credibility are enhanced by effective use of an annual school counseling program calendar, monthly calendars, and a weekly calendar.

Career planning process helps students attain skills and attitudes and identify opportunities for successful transition from high school to post-secondary training or education.

Chairing includes presiding over meetings and committees.

Classroom counseling lessons, or core curriculum, is the curriculum component of school counseling that consists of developmentally appropriate lessons designed to assist students in achieving desired competencies and is presented systematically through classroom and group activities.

Comprehensive School Counseling Programs are an integral part of the total educational program that help every student acquire the skills, knowledge, and attitudes in the areas of academic, career, and social/emotional development to promote academic achievement and meet developmental needs. School counseling programs are based on the developmental age of students and are conducted on a consistent and planned basis to assist students in achieving specified competencies.

Consultation is used to provide school counseling feedback and support while communicating with educators and stakeholders concerning student problems and needs.

Coordination includes organizing, scheduling, and providing documentation for programs and assessments.

Data-driven identifies systems that make decisions concerning future actions that are based on information, survey reports, assessments, statistics, or other forms of data.

Define (4th edition) school counselors develop comprehensive school counseling programs based on three sets of standards (Mindsets and Behaviors for Student Success, ASCA School Counselor Professional Standards & Competencies and ASCA Ethical Standards).

Delivery systems identify how the comprehensive school counseling program is organized and delivered.

Direct services are counseling services that are provided directly to students: individual, small group, classroom core curriculum lessons, and responsive services. They are provided in a

face-to-face format.

Ethical standards are adhered to by school counselors. They include ethical, legal, and professional standards developed by the state educational agency and national school counseling organizations.

Evaluation is used to determine progress on the implementation of goals, action plans, or comprehensive school counseling programs.

Foundation identifies the beliefs, vision, mission, and goals set forth in the comprehensive school counseling plan.

Gaps are identified when desired student outcomes are not being met by a student or small group of students. Data is reviewed to evaluate current student levels of performance to find areas of concern that can be addressed.

Indirect services include consultations between a parent or legal guardian, school staff, and community agencies concerning a student's academic, career, and social and emotional needs. These services also include referrals for more frequent and more intensive interventions on behalf of a student or small group of students. Individual student planning is used to coordinate ongoing systemic activities designed to assist individual students in establishing personal goals and developing future plans.

Leadership is an essential skill for school counselors as they develop and manage a comprehensive school counseling program. It supports academic achievement and student development, advances effective delivery of the comprehensive school counseling program, promotes professional identity, and overcomes challenges or role inconsistency (Shillingford & Lambie, 2010).

Mission statements outline steps to accomplish the vision. They identify the Who, What, How, and Why for students. Mission statements must be aligned with the mission of the school system within which the program operates.

Orientation is a process for students, teachers, parents, and stakeholders to learn about the school counseling program, the roles of the school counselor, and the services available to students, families, and staff. Orientation can also help students make smoother transitions from one school setting to another. The G.U.I.D.E. for Life defines essential knowledge, attitudes, and skills students should obtain to help them get along with others, communicate well, and make positive contributions in the workplace and beyond.

Outcome or results data demonstrate that learning, performance, or behavioral change has occurred. This data shows how students are different as a result of the school counseling program.

Process/Participation data measures what students and others observe or perceive regarding knowledge gained, attitudes and beliefs held, or competencies achieved.

Perception/Mindsets and Behaviors data answers the question "what." It describes the activity that is occurring; the target population, and how many students are affected.

Self-Assessment is the assessment used to review strengths of the school counseling program and areas for improvement. Data from the profile is used to guide the school counseling program.

Responsive services meet students', parents', and teachers' immediate need for intervention,

referral, consultation, or information.

consultation, or information.

Risk analysis is the procedure identified in the DESE Standard Operating Procedures for School Counseling programs and is based on the review of comprehensive school counseling plans that are posted on district websites as well as other district data and technical assistance needs. Support is provided to districts based on the level of identified risk.

School Counseling Assessments are tools used to measure the strength of the implementation of the comprehensive school counseling program. Data from assessments can be used to identify student needs and show student growth (pre/post-test).

Social/Emotional Development maximizes each student's individual growth and social maturity in the areas of personal management, social interaction, and self-efficacy.

Standard Operating Procedures provide information and guidance on the process that will take place to ensure that school counselors are providing multi-tiered comprehensive support to all students.

Systemic Change is change affecting the entire system; it is transformational, affecting more than an individual or series of individuals. The focus of the change is upon the dynamic of the environment, not the individual.

System support consists of professional development, consultation, collaboration, teaming, and program management and operation activities that establish, maintain, and enhance the total school counseling program.

Vision Statements identify what you want to see going forward in your comprehensive school counseling program (what is the picture you see in your mind about your students' success)? They identify long-range, desired outcomes for students