



ENGAGE | ENCOURAGE | EMPOWER

# ***PAGE COUNTY PUBLIC SCHOOLS***

## ***2021-2022 Superintendent's***

### ***Recommended Budget***



735 West Main Street  
Luray, VA 22835  
540.743.6533  
<https://www.pagecounty.k12.va.us/o/pcps>

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## **School Board**

Page County Public Schools (PCPS) is governed by five elected School Board members; one member from each of the county's five districts and a Chairman who is elected at-large. The 4-year terms are staggered. The Board elects the Vice Chair at the organizational meeting at the beginning of every calendar year. The School Board is charged by Virginia Law and the regulations of the Virginia Board of Education to establish policies, guidelines, and rules that will ensure the proper administration of the school division.

### **Chairman at Large**

Jason Scott Breeden  
Term expires: 12/31/21

### **District 5**

Jackie Sullivan-Smoot, **Vice Chairman**  
Term expires: 12/31/21

### **District 1**

Tommy Lansberry  
Term expires: 12/31/21

### **District 2**

Rolf Gubler  
Term expires: 12/31/23

### **District 3**

Dr. Amy Painter  
Term expires: 12/31/23

### **District 4**

Duane Painter  
Term expires: 12/31/23

## **Central Office Administration (Cabinet)**

Dr. Wendy Gonzalez, Superintendent

Lance Moran, Asst. Supt. of Human Resources & Business Operations

Eric Benson, Asst. Supt. of Instruction, Innovation and Accountability

Patty Secrist, Director of Finance

## **School Buildings and Administration**

### **Elementary Schools**

Luray Elementary  
555 First Street  
Luray, VA 22835  
540-743-4078  
Principal: Dr. Teresa  
Wiita

Shenandoah  
Elementary  
529 Fourth Street  
Shenandoah, VA 22849  
540-652-8621  
Principal: Nicola Cahill

Springfield Elementary  
158 Big Spring Lane  
Rileyville, VA 22650  
540-743-3750  
Principal: Craig Tutt

Stanley Elementary  
306 Aylor Grubbs  
Avenue  
Stanley, VA 22851  
540-778-2612  
Principal: Suzanne  
Dupuis

### **Middle Schools**

Luray Middle  
14 Luray Avenue  
Luray, VA 22835  
540-843-2660  
Principal: Dr. Paul  
Johnson

Page County Middle  
198 Panther Drive  
Shenandoah, VA 22849  
540-652-3400  
Principal: Tanya Miller

### **High Schools**

Luray High  
243 Bulldog Drive  
Luray, VA 22835  
540-743-3800  
Principal: Nicole Clark

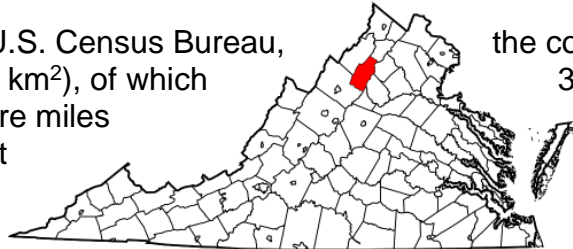
Page County High  
184 Panther Drive  
Shenandoah, VA 22849  
540-652-8712  
Principal: David Cale

Page County Technical  
Ctr.  
40 Eagle Way  
Luray, VA 22835  
540-778-7282  
Principal/Director of  
CTE: Leigh Ann Pettit

## About Page County Public Schools

Page County is located in the Commonwealth of Virginia. As of the 2010 census, the population was 24,042. Its county seat is Luray. Page County was formed in 1831 from Shenandoah and Rockingham counties and was named for John Page, Governor of Virginia from 1802 to 1805.

According to the U.S. Census Bureau, square miles (810 km<sup>2</sup>), of which land and 3.2 square miles water. The highest is Hawksbill along the border



the county has a total area of 314 311 square miles (810 km<sup>2</sup>) is (8.3 km<sup>2</sup>) (1.0%) is point in Page County Mountain, which is located with Madison County within Shenandoah

National Park. We are located about 90 miles from southwest of Washington, D.C. and about 120 miles to the west of Richmond.

Currently School Boards in Virginia do not have the ability to raise their own revenues and must depend on the local City Council or Board of Supervisors to appropriate school funding each year.

Page County Public Schools is located in the beautiful Shenandoah Valley between the Blue Ridge and Massanutten mountains with the mighty Shenandoah River traversing throughout it. With 314 square miles, we serve over 3,100 students among four elementary schools, two middle schools, two high schools, and a technical center. We are the largest employer in the county with over 550 employees.

Page County Public Schools' central office as well as the county's government seat are located in the town of Luray; Page is also home to the towns of Shenandoah and Stanley.



Page County Public Schools is the County's largest employer as shown in the table below from the FY20 Comprehensive Annual Financial Report (CAFR).

COUNTY OF PAGE, VIRGINIA

Table 15

Principal Employers  
Current Year and Nine Years Prior

Employer	Fiscal Year 2020		Fiscal Year 2011		County Employment
	Employees	Rank	Employees	Rank	
Page County School Board	500 to 999	1	500 to 999	1	8.80%
County of Page	100 to 249	2	100 to 249	7	5.30%
Valley Health System	100 to 249	3	100 to 249	-	5.30%
Masonite Corp.	250 to 499	4	100 to 249	3	5.30%
Wal-Mart	100 to 249	5	100 to 249	6	5.30%
VF Jeanswear	100 to 249	6	100 to 249	2	2.60%
Emco Enterprises	100 to 249	7	100 to 249	4	
Luray Caverns Coffee Shop	100 to 249	8	100 to 249	-	2.60%
Skyview Springs	100 to 249	9	100 to 249	-	
U.S. National Park Service	100 to 249	10	100 to 249	10	5.30%
Montvue Nursing Home	100 to 249	-	100 to 249	-	5.30%
Page Memorial Hospital	100 to 249	-	100 to 249	5	
VDOT	100 to 249	-	100 to 249	8	
Genie Company	100 to 249	-	100 to 249	9	

Source: Virginia LMI (Labor Market Information) - Based on LMI Tools: Industry for 2nd quarter of each (June 30 end date)

The percentage of County employment that each employer comprises is not currently available but will be presented when available.

# 2021-2022 Budget Development

## Introduction

Page County Public Schools is pleased to present, for both internal and public review, the Superintendent's Recommended 2021-2022 Budget. This budget represents the financial and operational plans for the upcoming year.

## Mission Statement

The Mission of Page County Public Schools is to provide an engaging, encouraging, and empowering learning environment that promotes student success.

## Vision Statement

To engage, encourage, and empower the next generation of learners, thinkers, and leaders.

## Core Values

- ❖ Persistence – working through difficulties despite opposition
- ❖ Responsibility – being reliable, dependable, and owning your actions and decisions Integrity – being honest and transparent with moral and ethical principles
- ❖ Diversity – celebrating the uniqueness of each person and what they have to offer
- ❖ Excellence – committing to doing and giving your best in everything, not settling

Informing this proposed budget is an immense amount of data, information, and guidance among which are the goals from Engage | Encourage | Empower, the school division's strategic plan. The 2021-2022 Instructional Core Focus Areas and Support Components follow.



## 2021-2022 Instructional Core Focus Areas and Support Components



### **ENGAGE students with relevant and challenging learning**

*We will focus on teaching and learning experiences to help students develop the necessary skills to be successful lifelong learners.*



### **Encourage students with strong supports**

*We will encourage students to make good choices and strengthen their character to create a positive school environment and support students in becoming productive and responsible citizens.*



### **Empower students to be future ready**

*We will work to help students empower themselves to be future ready with the appropriate skills and knowledge needed to pursue their preferred option for postsecondary outcomes.*



### **Exemplary Workforce**

*We will recruit, develop, support, and retain high-quality staff across all educational and operational areas.*



### **Organizational Effectiveness**

*We will continuously improve and maximize organizational efficiency and effectiveness by engaging in strategic systems, structures and processes to best serve our stakeholders.*



### **Learning Environments and Infrastructures**

*We will modernize and update learning environments and infrastructures that are safe, optimal, healthy and equitable to support student learning.*



### **Engaged Families and Communities**

*We will engage with our PCPS families and community members with effective communications and meaningful opportunities to build and nurture strong relationships.*



The Division's Core Focus Areas and Supports are best informed through the lens of our beliefs as noted below:

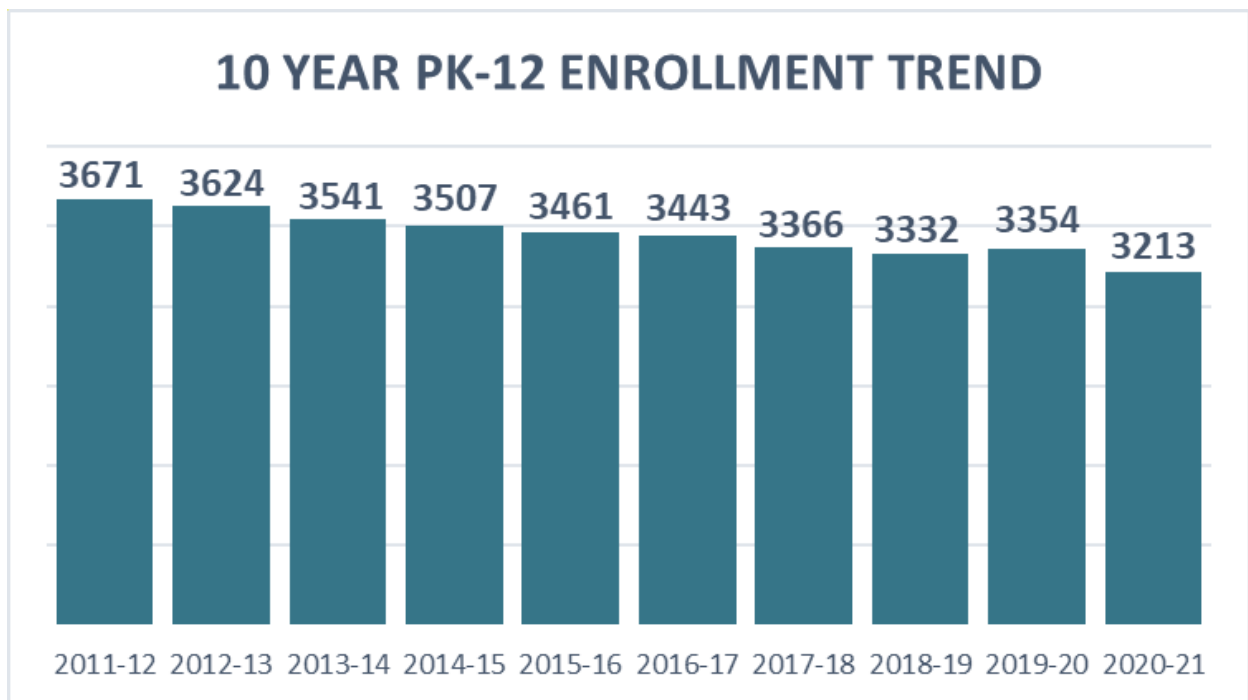
## Belief Statements

We believe....

- each person has a right to be treated with respect.
- students can learn and be successful.
- a positive attitude is a critical force in determining one's future.
- excellence is an attitude, a belief and an action embedded in everything we do.
- trusting relationships and our core values foster learning.
- education is a partnership between the student, family, school and the community.

## Student Enrollment Trends and Forecast

Page County Public Schools is the 72nd largest of 132 school divisions in Virginia. Student enrollment in Page County Public Schools has been slightly decreasing over the past 10 years. The 4% decrease in enrollment in FY21 was primarily COVID-19 pandemic related. Division leadership is expecting most of these students to return for the 2021-2022 school year.



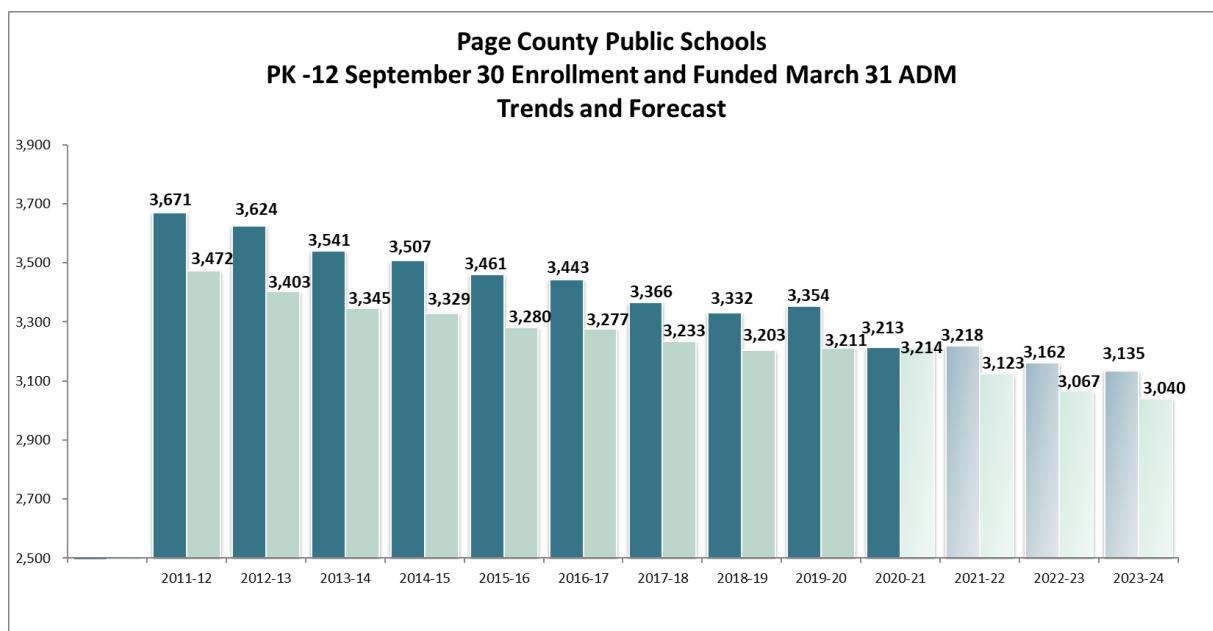
## ADM (Average Daily Membership)

Average daily membership is determined by dividing the total aggregate daily membership by the number of days school was in session, from the first day of the school term through the last school day in March (ie., March 31st). In essence, ADM is more than just how many students are enrolled on March 31st – it is a function of how many students are enrolled and how long they’ve been enrolled.

The adjusted March 31st ADM is reported to the Virginia Department of Education (VDOE) who determines the amount of state funding distributed to school divisions through the application of the Composite Index.

The annual ADM projections are critical to the budgeting process as overestimating the number of students could result in overestimating revenues causing a budget shortfall. On the other hand, underestimating the ADM will result in underestimated state revenues causing an unexpected fund balance at year-end. Neither outcome is desirable due to the fiscal impact and the planning of expenditures to meet instructional and operational goals. Researching trends in population growth, student attrition and other pertinent information is useful in developing accurate ADM estimates. The Director of Finance uses live birth data trends and cohort progression in developing ADM projections for the division. To estimate ADM, projected enrollment figures must be adjusted by subtracting any students in Pre-K programs as well as students who are funded by Comprehensive Services.

State funding is largely based upon the Average Daily Membership (ADM) of our students, not including Pre-K and CSA funded students, as of March 31. Predicting the ADM has unique challenges because it requires a projection of student enrollment 15 months into the future.



## Budget Process

By law, the school superintendent and school board are required to submit a needs-based budget. Specifically, Virginia Code requirement § 22.1-92 mandates that “It shall be the duty of each division superintendent to prepare, with the approval of the school board, and submit to the governing body or bodies appropriating funds for the school division, by the date specified in § 15.2-2503, the estimate of the amount of money deemed to be needed during the next fiscal year for the support of the public schools of the school division.”

This budget is the culmination of months of work by individuals from throughout the division. During the budget preparation process, every line item was carefully reviewed to ensure that limited financial resources were allocated wisely and in accordance with the Division's goals, initiatives, and financial policies.

The budgeting process began nearly five months ago at the building/department level, when the departmental budgets were constructed and forwarded to the Finance Department. Next, submissions were preliminarily checked for accuracy and completeness. Once this step was complete, the Superintendent received a summary of budget requests which she used in developing her budget priorities. The Superintendent will present the recommended 2021-2022 Budget at the School Board's regular session on Monday, February 8, 2021. Budget Work Sessions are scheduled on February 10, February 17, March 8, and March 10, 2021 in order for the School Board to seek clarification and additional information before approving the budget.

# 2021-2022 Budget Development Calendar



## PAGE COUNTY PUBLIC SCHOOLS

### Fiscal Year 2022 Budget Development Calendar

<b>October 2020</b>	Distribute budget packages to schools/departments Establish budget goals
<b>November 2020</b> November 23	School and department budget requests due to Director of Finance
<b>December 2020</b> TBA  TBA TBA	Begin leadership meetings to discuss budget/ staffing requests Identify budget priorities Governor's Proposed 2020-2022 Budget VDOE provides local details of Governor's Budget - TBA
<b>January 2021</b> January 11 January 13 January 25	Regular School Board Meeting/Pre-Budget Public Hearing/State update – 6:30 pm General Assembly convenes for 2021 session (long session) Regular School Board Meeting – 6:30 pm
<b>February 2021</b> February 8 February 10 February 17 February 22 February 27	Regular School Board Meeting /Superintendent's Proposed Budget – 6:30 pm Budget Work Session - 5:00 pm Budget Work Session – 5:00 pm Regular School Board Meeting/Budget Public Hearing – 6:30 pm General Assembly concludes
<b>March 2021</b> March 8 March 10 March 16 March 22 March 30	Regular School Board Meeting/Budget Work Session - 5:00 pm Budget Work Session – 5:00 pm BOS Meeting/ County Administrator's Proposed Budget 7pm Regular School Board Meeting/Budget Approval – 6:30 pm BOS Work Session/SB Budget Presentation 7pm
<b>April 2021</b> April 12 April 20 April 26	Regular School Board Meeting – 6:30 pm BOS Tax Rate Public Hearing/Adoption/School & County Budget Public Hearing 7pm Regular School Boarding Meeting – 6:30 pm
<b>May 2021</b> May 4 May 5 May 10 Mid to late May	BOS Budget Adoption Budget Work Session – 5:00 pm Regular School Board Meeting/Final Budget Adoption – 6:30 pm Distribute Budget Allocations Publish Salary Scales Issue Contracts
<b>July 2021</b> July 1	First day of FY 2022

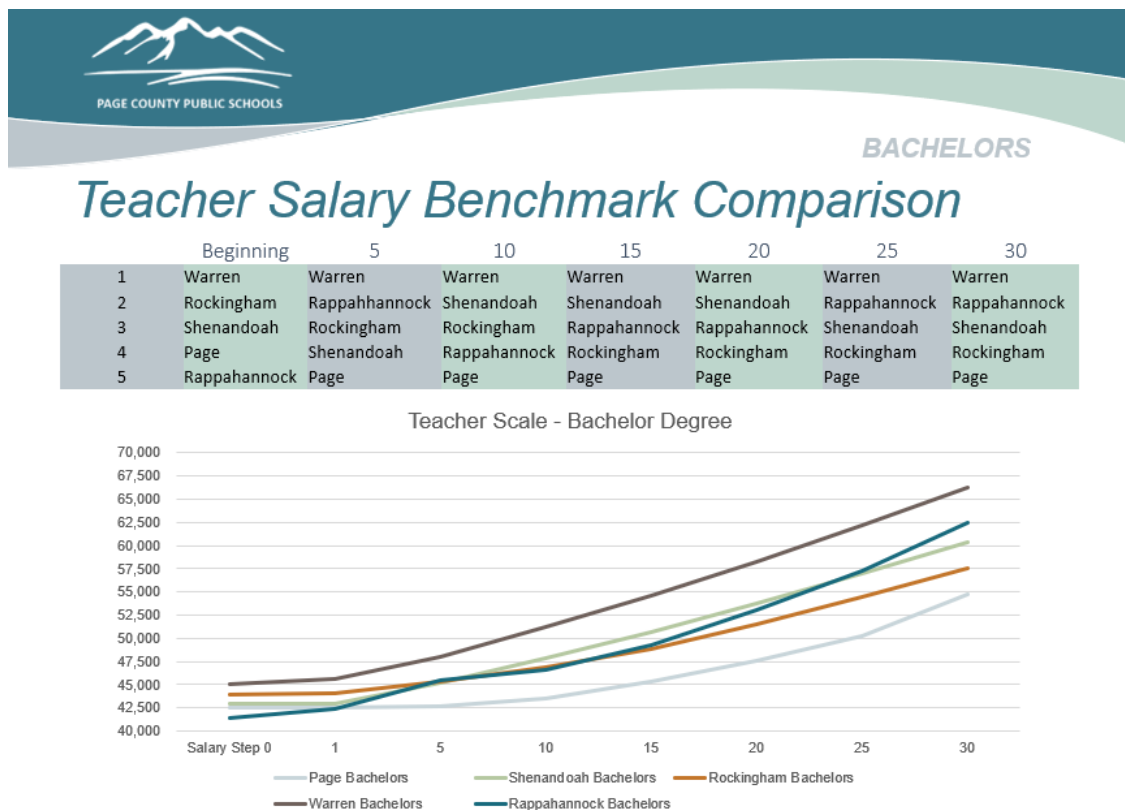
## Budget Priorities

The FY22 Recommended Budget includes the following priorities:

- ❖ **2% Salary Increase for All Employees – approximately \$545,914 (including all benefits)**

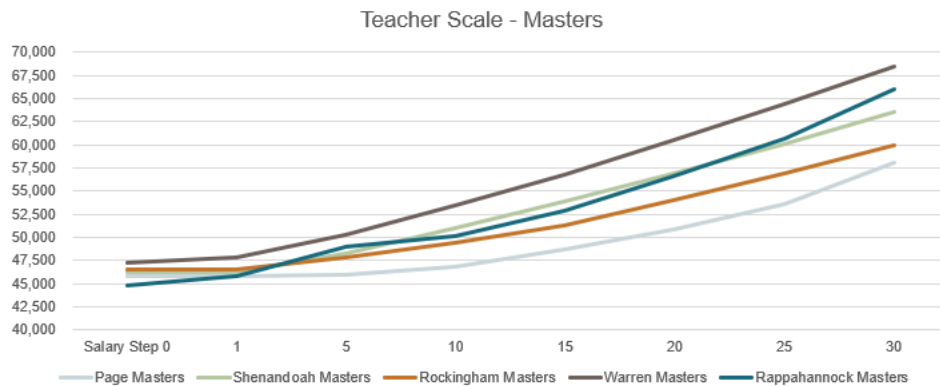
The tables below show how surrounding divisions rank in terms of teacher salaries at each benchmark level. Note that PCPS ranks last across all benchmarks (for teachers with bachelors and masters degrees) among divisions that compete for available teachers.

For the 2021-2022 school year, Page County Public Schools is requesting funding for a 2% salary increase for all employees. Given the ranking of PCPS for teacher salaries compared to surrounding divisions, this increase is critical in preventing the division from slipping even further behind.



## Teacher Salary Benchmark Comparison

	Beginning	5	10	15	20	25	30
1	Warren	Warren	Warren	Warren	Warren	Warren	Warren
2	Rockingham	Rappahannock	Shenandoah	Shenandoah	Shenandoah	Rappahannock	Rappahannock
3	Shenandoah	Shenandoah	Rappahannock	Rappahannock	Rappahannock	Shenandoah	Shenandoah
4	Page	Rockingham	Rockingham	Rockingham	Rockingham	Rockingham	Rockingham
5	Rappahannock	Page	Page	Page	Page	Page	Page



### ❖ Addition of Five (5) School Counselors - approximately \$327,250 (including all benefits)

The FY22 Recommended Budget includes five additional school counselors across the division. The Governor's Proposed Budget increases state funding in the SOQ for school counselors in FY22. The funded staffing standards for school counselors in FY2021 are 455-to-1 in elementary schools, 370-to-1 in middle schools, and 325-to-1 in high schools. The action in the Governor's Budget reduces the staffing ratios to 325-to-1 in all schools in FY22. The changes to the Virginia Standards of Quality (SOQs) are interpreted to indicate one additional counselor is needed at each of the following schools:

Luray Elementary, Shenandoah Elementary, Stanley Elementary, Luray Middle, and Page County Middle.

The division currently employs ten (10) school counselors.

❖ **Addition of One (1) Middle School Spanish Teacher - \$65,450 (includes all benefits)**

Spanish was added to middle school course offerings in the 2020-2021 school year. One FTE (full time equivalent) position is currently split between Luray and Page County Middle Schools. As expected, the addition of Spanish at the middle school level has generated much excitement and student interest. The FY22 Recommended Budget includes the addition of one (1) additional FTE so that each middle school can have a full-time Spanish teacher to accommodate the number of students wishing to take a foreign language before high school.

❖ **Addition of One (1) Preschool Teacher and One (1) Preschool Assistant - \$65,450 and \$26,180, respectively (includes all benefits)**

The FY22 Recommended Budget includes the addition of a PreK classroom to increase opportunities for at-risk four-year old children in Page County. The Governor's Proposed Budget increases state funding for the VPI program by \$117,295 and increases the number of approved slots from 62 to 83. The purpose of the Virginia Preschool Initiative is to reduce disparities among young children upon formal school entry and to reduce or eliminate those risk factors that lead to early academic failure.

❖ **Restoration of One (1) Mechanic at Bus Garage – estimated \$41,626 (includes all benefits)**

The Transportation Department currently has three mechanics, including the Shop Foreman. This position is needed to restore bus garage staffing to the level needed to provide adequate service for pupil transportation. Current staffing makes it very difficult to maintain operations when someone is out sick or on other leave. Compounding this issue is the size and age of the fleet. Currently, the PCPS fleet has over 100 vehicles – 65 school buses and approximately 39 passenger vehicles used to transport students and for other school division business. Buses used to transport students to and from school and school activity events are required to be inspected and maintained at least once every 45 school days. Having adequate staffing is critical to meet this requirement in addition to handling repairs of an aging fleet. The VDOE recommends a 15-year replacement cycle for school buses. Currently, PCPS has 33 buses, that exceed this recommendation. This represents 51% of the fleet. Additionally, there are 20 buses (about 31%) that are at least 20 years old. An aging fleet significantly impacts operational and maintenance costs; older buses have a strong potential for major repair work and engine failure. The average cost for an engine replacement is approximately \$14,000 to \$16,000 per engine, without labor costs. Having service staff necessary to maintain safe and efficient transportation operations is imperative.



❖ **Restoration of One (1) Maintenance Worker – estimated \$41,626 (includes all benefits)**

This request is to fill a vacancy from a prior year due to retirement. The division currently employs six maintenance workers including the Foreman. The new position will primarily be responsible for HVAC systems and equipment across the division and will also be cross-trained to help fill gaps as other positions turnover with multiple anticipated retirements in the near future.

❖ **Computer Replacement – approximately \$22,500**

The FY22 Recommended Budget includes replacement of 25 desktop computers for central office staff, including the Finance, Instruction and Administration Departments.

❖ **Lexia PowerUp Literacy for Page County Middle School - \$9,900**

Instructional leaders are requesting funds to purchase Lexia PowerUp Literacy to enhance the instructional program at Page County Middle School. Lexia® PowerUp Literacy® is designed to help struggling and nearly-proficient readers in grades 6–12 become proficient readers and confident learners. PowerUp helps educators simultaneously address gaps in fundamental literacy skills while helping students build the higher-order skills they need to comprehend, analyze, evaluate, and compare increasingly complex literary and informational texts. Blending online student-driven explicit instruction with offline teacher-delivered lessons and activities, PowerUp empowers secondary teachers—regardless of their background or expertise in reading—to deliver the exact instruction each student needs to become a proficient reader.

❖ **Adoption of Middle School Math Textbooks - \$100,000**

Adoption of new math textbooks is needed at the middle school level. This request estimates the cost of the textbook adoption to be approximately \$50,000 for both Luray and Page County Middle Schools.

❖ **Maintenance Truck Replacement for Bus Garage – approximately \$30,000**

A used work truck is requested to replace the current maintenance truck used by transportation department. The current truck is a 1997 model and is in need of major repair which will likely exceed its value. Since it is used as a bus rescue vehicle, reliability is crucial to maintain school operations.

❖ **Implement Per Pupil Amount for School Based Allocations - \$ 0**

In order to provide more uniformity and consistency in instructional allocations across schools in the division, a per pupil formula was developed by which funding is allocated. The per pupil amounts were calculated for each instructional budget line using the smallest school at each level (elementary, middle, high) to ensure that no schools would lose funding under the new funding allocation method. Basing school allocations on a per pupil amount ensures that schools with more students receive more funding. School enrollments are multiplied by the per pupil amount for each account line to determine the

allocation. Enrollment figures from the September 30 Membership Report in the current school year will be used to update the calculation each year during budget development. It should be noted that the school based allocations included in the FY22 Recommended Budget were based on the FY20 September 30 Membership Report rather than the current year so that per pupil amounts would not be skewed upward with the lower enrollment this year due to COVID-19. Implementing a per pupil amount formula for determining school based allocations is a good first step in providing more equitable funding to schools based on student numbers and needs. Going forward as additional funding becomes available, increases that recognize different at-risk populations of students can be more easily and equitably distributed among schools that need more resources to help these students achieve. The cost to implement the per pupil school based allocations is \$33,106 and was accomplished through reallocations resulting in zero impact on the operating budget.

The Superintendent's priorities for the FY22 Recommended Budget total \$1,275,896.

# **Financial Policies and Practices**

## **Budgetary Policies and Practices**

According to the Code of Virginia, the Commonwealth, in conjunction with the Auditor of Public Accounts, shall establish and require of each school division a modern system of accounting for all school funds. Consequently, PCPS maintains a chart of accounts that fulfills the requirements of the Virginia Department of Education and the annual school report as prescribed by the auditor of public accounts. The chart of accounts is composed of the following elements: funds, functions, cost centers, objects, programs, and projects. In order to maintain the integrity of the account structure, PCPS maintains distinct funds to account for financial transactions that remain separate from other transactions. PCPS maintains the following three (3) funds:

1 – Operating Fund

2 – Capital Improvement Fund (CIP)

5 – Food Service Fund

The expenditure accounts are divided according to function/sub-function as prescribed by the Auditor of Public Accounts. In order to record transactions, expenditures are charted according to cost center, object, program, and project. The functions (categories) of expenditures listed below define the type of activity.

61000 – Instruction

62000 – Administration, Attendance, and Health

63000 – Pupil Transportation Services

64000 – Operation and Maintenance Services

65000 – School Food Services

66000 – Facilities

68000 – Technology

PCPS code structure is based on the Commonwealth of Virginia's chart of accounts. The details are below.

- The **function code** is the category which defines the type of expenditure activity.
- The **cost center code** identifies the location of the activity. These codes include all distinct physical locations in the school division, including schools and administrative sites.
- The **object code** identifies the actual good or service purchased. Object codes are grouped into two main categories, compensation and non-compensation. This budget document contains the compensation and non-compensation reports for each department and school.
- The **program code** identifies the revenue or expenditure as an elementary, secondary, or administrative activity.
- The **project code** identifies the source of funds for the activity.

Overall, PCPS operates under a quasi site-based management philosophy where schools and departments have full authority to plan and expend their non-compensation budgets while the compensation budgets are controlled and monitored by the central office.

Compensation budgets, which are salaries and benefits, include the expenditures listed below:

**Object 1000** – Compensation - Contracted pay, overtime pay, non-contracted pay, substitute pay, and supplemental pay.

**Object 2000** – Benefits - FICA, health/dental insurance, retirement benefits, group life insurance, disability insurance, and annual and sick leave payoff.

Non-compensation budgets include the expenditures listed below:

**Object 3000** – Purchased Services - Services, professional development, lease/rental contracts, etc.

**Object 5000** – Other Charges - Utilities, memberships, travel, dues and licenses, etc.

**Object 6000** – Materials and Supplies - Office supplies, medical and dental supplies, commodities that are consumed, and minor equipment that is not capitalized, etc.

**Object 7000** – Payment to Joint Operations

**Object 8000** – Capital Outlay - New equipment, replacement equipment and furnishings in excess of \$5,000.

**Object 9000** – Other Uses of Funds – This series of codes is used for debt service and accounting control purposes.

The school division, as a part of the county audit process, assists with the preparation of a Comprehensive Annual Financial Report (CAFR) to report results of all funds under School Board authorization. The school division prepares the Annual School Report for the Virginia Department of Education.

## Budget Summary by Fund

The Superintendent's Recommended FY22 Budget for **all funds** including the new Capital Projects Fund (CIP) and Food Service totals \$48,333,120. The total budget consists of three funds for which operating and capital expenditures are accounted in the same fund by differentiating budget codes.

**Fund 1 – Operating** - provides for the day-to-day operation of the school division which totals \$44,576,830 which is an increase of \$4,144,955 or 10.25% over the FY21 Adopted Budget. Approximately 71% or \$2,923,975 is due to an infusion of federal funds, primarily from the CARES Act which addresses issues related to COVID-19.

**Fund 2 – Capital Improvement (CIP)** – addresses needs for the improvement of the division's facilities, replacement of major equipment and vehicles, as well as renovations and/or additions to existing school facilities. A new fund (Fund 2) was created to track expenditures and revenues related to these projects. The Superintendent's Recommended FY22 Budget reflects \$1,722,200 for the CIP.

**Fund 5 – Nutrition Services** - provides for all of nutrition services' operating and administrative costs, which are primarily supported by federal, state, and café sales revenues. The FY22 Superintendent's Recommended Budget of \$2,034,090 reflects an increase of \$111,170 or 5.78% over the FY21 Adopted Budget and aligns expenditures to revenue projections.

### Total Budget – All Funds

The entire requested budget appropriation includes the operating budget (including capital improvement and nutrition services)

Budget	Adopted 2020-21	Recommended 2021-22	Change
Operating Budget	\$ 40,431,875	\$ 44,576,830	\$ 4,144,955
Operating Budget – CIP	-	1,722,200	1,722,200
Nutrition Services	1,922,920	2,034,090	111,170
Total Appropriation	\$ 42,354,795	\$ 48,333,120	\$ 5,978,325

The chart below shows recommended revenues for FY22 by fund and source. The amount shown for County Transfer includes the amounts for operations and debt service.

### Revenues by Source - All Funds

<b>Funding Source</b>	<b>Operating Fund 1</b>	<b>CIP Fund 2</b>	<b>Nutrition Services Fund 5</b>	<b>Total</b>
<b>State</b>	\$24,261,241	-	\$36,241	\$24,297,482
<b>Federal</b>	4,735,385	-	1,723,649	6,459,034
<b>Other</b>	615,000	-	274,200	889,200
<b>County Transfer</b>	14,965,204	1,722,200	-	16,687,404
<b>Total Revenues All Funds</b>	<b>\$ 44,576,830</b>	<b>\$ 1,722,200</b>	<b>\$ 2,034,090</b>	<b>\$ 48,333,120</b>

The chart below shows recommended expenditures for FY22 by fund and function.

### Expenditures by Function - All Funds

<b>Funding Source</b>	<b>Operating Fund 1</b>	<b>CIP Fund 2</b>	<b>Nutrition Services Fund 5</b>	<b>Total</b>
<b>Instruction</b>	\$ 28,772,976	\$ -	\$ -	\$ 28,772,976
<b>Administration, Attendance &amp; Health</b>	2,782,040	-	-	2,782,040
<b>Pupil Transportation</b>	2,526,177	100,000	-	
<b>Operations &amp; Maintenance</b>	4,864,332	1,395,200	-	
<b>Food Service</b>	-	-	2,034,090	2,034,090
<b>Facilities</b>	-	227,000	-	
<b>Debt Service</b>	3,808,015	-	-	
<b>Technology</b>	1,823,290	-	-	1,823,290
<b>Total Expenditures All Funds</b>	<b>\$ 44,576,830</b>	<b>\$ 1,722,200</b>	<b>\$ 2,034,090</b>	<b>\$ 48,333,120</b>

## Cost Per Pupil

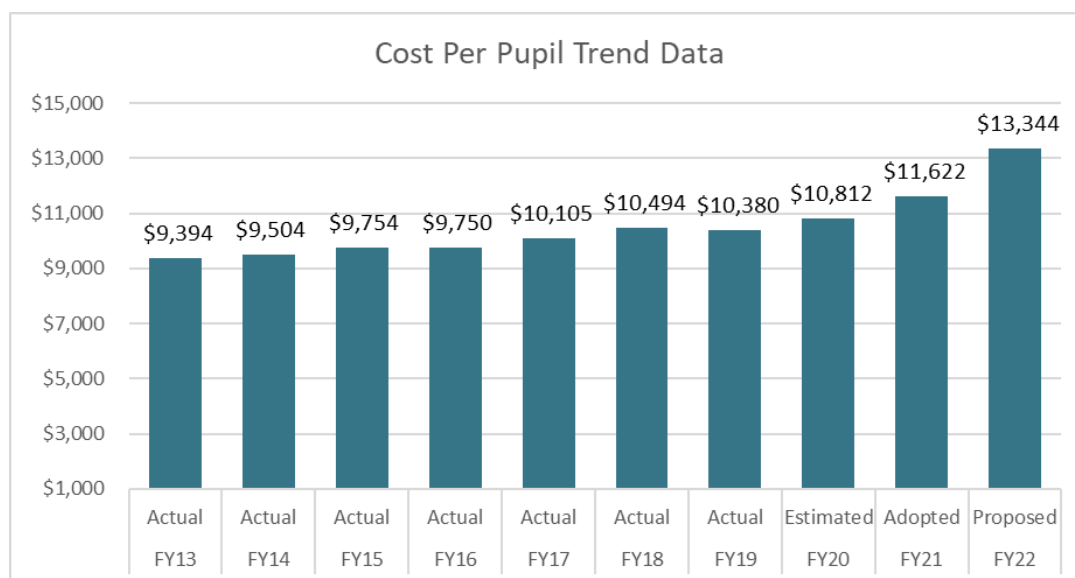
The Virginia Department of Education defines “Operations” to include regular day school, summer school, adult education, and other education, but does not include facilities, debt service, or capital outlay additions. Figures below for FY 2019 were taken from Table 15 of the Superintendent’s Annual Report for Virginia which reflects actual expenditures and end-of-year Average Daily Membership (ADM). The FY 2021 cost per pupil is an estimate based on the FY 2021 Adopted Budget and projected March 31 ADM. The FY 2022 cost per pupil is an estimate based on data included in this budget book. The projected increase from 2021 to 2022 is primarily due to an increase in state and federal funding and local revenues coupled with a decrease in the projected average daily membership (ADM).

### PER PUPIL EXPENDITURES Average Per Pupil Expenditures for Operations\*

Revenue Source:	FY 19 Actual	FY 20 Estimated	FY 21 Adopted	FY 22 Proposed
State Funds	\$ 5,395	\$ 5,516	\$ 5,996	\$ 6,401
Sales & Use Tax	\$ 1,109	\$ 1,171	\$ 1,213	\$ 1,164
Federal Funds	\$ 901	\$ 867	\$ 550	\$ 1,477
Local Funds	\$ 2,974	\$ 3,259	\$ 3,864	\$ 4,302
<b>Total Cost Per Pupil</b>	<b>\$ 10,380</b>	<b>\$ 10,812</b>	<b>\$ 11,622</b>	<b>\$ 13,344</b>

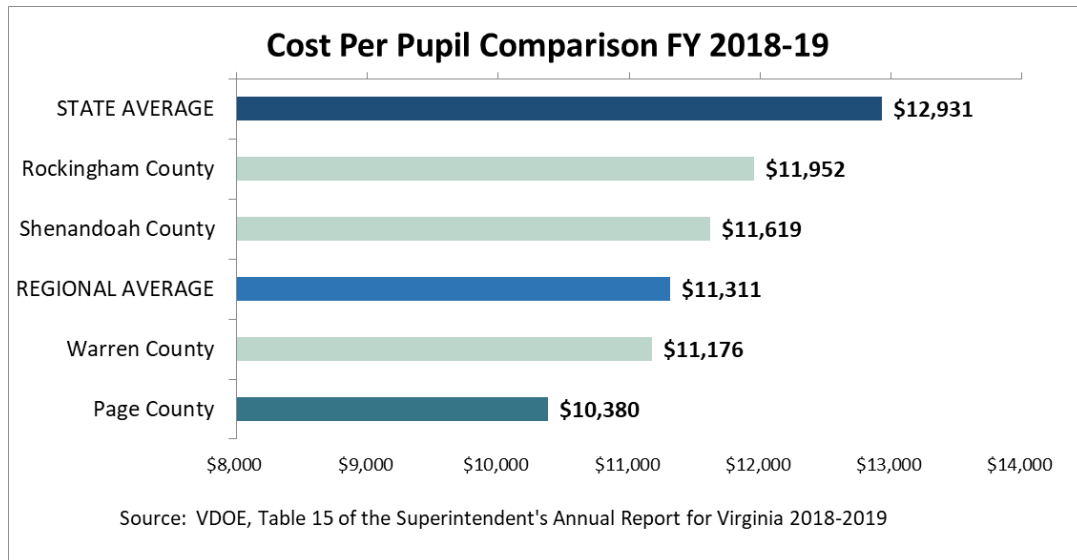
\*Operations include regular day school, school food services, summer school, adult education, and other educational programs, but do not include facilities, debt service, and capital additions.

Page County spent \$10,380 per pupil in FY19 according to Table 15 data from the Annual Superintendent’s Report for Virginia.





The chart below shows how PCPS compares with per pupil expenditures of surrounding school divisions as well as the regional and state averages.





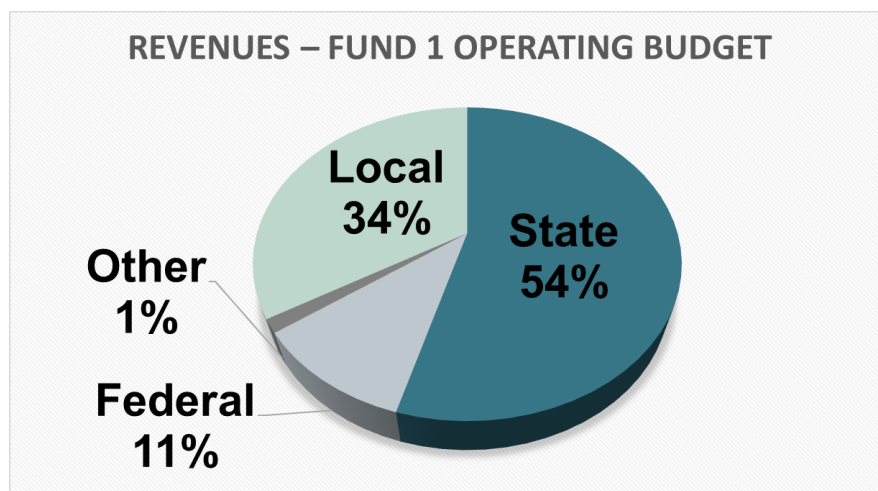
# Fund 1 Operating Budget

## Fund 1 - Operating Budget

The total recommended operating budget for 2021-22, exclusive of capital improvement and nutrition services, is \$44,576,830. This budget reflects an increase in expenditures over the current budget of \$4,144,955 or 10.25%. Revenue to support budgeted expenditures comes primarily from State funding and funding from the Page County Board of Supervisors. Based on Department of Education calculations for PCPS' projected enrollments in the Governor's Proposed Budget, we expect that we will receive an increase in State revenues (state and sales tax) of \$509,832. Local funding requested in the Superintendent's Recommended FY22 Budget, including debt service, is \$14,965,204 an increase of \$711,108 or 4.99% over the current local appropriation.

### Revenues

Funding for Page County Public Schools is primarily from the Commonwealth of Virginia (approximately 54%) and from the County of Page (approximately 34%) with the remainder of revenue from the federal government and miscellaneous sources (approximately 11% and 1%, respectively). Funding sources are illustrated in the graphs below.



### Sales & Use Tax

Revenue from taxes assessed by the state on the sale and consumption of goods and services in support of the Standards of Quality (SOQ).

The sales tax estimates included in the Governor's Proposed budget are based on the Department of Taxation's official forecast for sales tax. For FY 2022, sales & use tax funding for Page County Public Schools decreased by \$262,485 or 6.57%, which reflects the impact of COVID-19 on sales tax collections statewide.

**FUND 1 - OPERATING BUDGET  
SALES & USE TAX**

REVENUE DESCRIPTION	2020-2021 APPROVED	2021-2022 RECOMMENDED	\$ CHANGE	% CHANGE
Sales & Use Tax	\$ 3,996,019	\$ 3,733,534	\$ (262,485)	-6.57%
<b>TOTAL FUND 1 SALES &amp; USE TAX</b>	<b>\$ 3,996,019</b>	<b>\$ 3,733,534</b>	<b>\$ (262,485)</b>	<b>-6.57%</b>

**State Funds**

State funding for public education is divided into four different types of revenue accounts: (1) Standards of Quality accounts; (2) Incentive Program accounts; (3) Categorical Program accounts; and (4) Lottery Program Funded accounts. For FY 2022, State funding for Page County Public Schools increased by \$772,357 or 3.91%.

**FUND 1 - OPERATING BUDGET  
STATE REVENUE**

REVENUE DESCRIPTION	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
Basic School Aid	\$ 11,579,560	\$ 11,399,874	\$ (179,686)	-1.55%
ISAEF-GED Funding	16,772	16,772	-	0.00%
Summer Remedial	60,055	-	(60,055)	-100.00%
Compensation Supplement	-	249,183	249,183	100.00%
Regular Foster Care	23,060	7,288	(15,772)	-68.40%
Gifted and Talented	113,751	110,462	(3,289)	-2.89%
Remedial Education	465,942	452,468	(13,474)	-2.89%
Enrollment Loss	-	714,487	714,487	100.00%
Special Education SOQ	890,322	864,576	(25,746)	-2.89%
Textbook Payments	235,093	228,295	(6,798)	-2.89%
Vocational Education	481,255	467,338	(13,917)	-2.89%
Social Security Instructional	667,195	652,149	(15,046)	-2.26%
Retirement Instructional	1,557,517	1,520,973	(36,544)	-2.35%
Early Reading Intervention	60,453	58,035	(2,418)	-4.00%
Supplemental Lottery PPA	812,136	814,466	2,330	0.29%
Group Life Instructional	48,126	46,734	(1,392)	-2.89%
Homebound	5,105	4,493	(612)	-11.99%
Regional Tuition	693,697	693,697	-	0.00%
Career & Technical Education Equipment	-	8,600	8,600	100.00%
CTE Occupational Prep	78,466	83,099	4,633	5.90%
CTE Equipment - High Demand	-	7,000	7,000	100.00%
SOL Algebra Readiness	58,734	53,628	(5,106)	-8.69%
At Risk Funds	808,408	864,570	56,162	6.95%
K-3 Primary Class Size	461,444	441,007	(20,437)	-4.43%
At-Risk Four Year Olds	344,880	462,175	117,295	34.01%
Mentor Teacher Program	3,160	4,052	892	28.23%
Special Ed Jail Program	5,421	5,227	(194)	-3.58%
English as a Second Language	22,453	32,214	9,761	43.47%
National Board Certification Bonus	-	2,500	2,500	100.00%
VPSSA Technology	258,000	258,000	-	0.00%
Project Graduation	4,345	4,345	-	0.00%
<b>TOTAL FUND 1 STATE REVENUE</b>	<b>\$ 19,755,350</b>	<b>\$ 20,527,707</b>	<b>\$ 772,357</b>	<b>3.91%</b>

## Federal Funds

The Virginia Department of Education administers federal programs that support instruction and services to specific groups of students. These include programs authorized by the Elementary and Secondary Education Act (ESEA), the most recent reauthorization of which is also known as the Every Student Succeeds Act of 2015. Federal funding authorized under the Individuals with Disabilities Education Act (IDEA) supports instruction and other services for students with disabilities. Federal funding for FY22 is estimated to be \$4,735,385 which is an increase of \$2,923,975 or 161.42% increase over FY21 funding. The significant increase is due to CARES Act funding of \$2,811,625 allocated for Page County to address issues related to COVID-19. Revenues from federal sources are shown in the chart below.

### FUND 1 - OPERATING BUDGET FEDERAL FUNDS

REVENUE DESCRIPTION	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
CARES Act	\$ -	\$ 2,811,625	\$ 2,811,625	100.00%
Title I	\$ 790,209	\$ 872,958	\$ 82,749	10.47%
Title IV	\$ 60,000	\$ 64,233	\$ 4,233	7.06%
Federal Land Use	\$ 23,000	\$ 23,000	\$ -	0.00%
Special Ed Preschool	\$ 16,575	\$ 16,689	\$ 114	0.69%
Title VI-B Special Ed	\$ 704,461	\$ 722,578	\$ 18,117	2.57%
Voc Ed Perkins CTE	\$ 72,409	\$ 71,000	\$ (1,409)	-1.95%
Title II	\$ 117,471	\$ 128,527	\$ 11,056	9.41%
Title III	\$ 2,500	\$ -	\$ (2,500)	-100.00%
Other Federal Funds	\$ 24,785	\$ 24,785	\$ -	0.00%
<b>TOTAL FUND 1 FEDERAL FUNDS</b>	<b>\$ 1,811,410</b>	<b>\$ 4,735,395</b>	<b>\$ 2,923,985</b>	<b>161.42%</b>

## City-County Funding

Funding appropriated by the local governing body for the school division includes amounts for operations and debt service. For FY22, PCPS is requesting \$14,965,204, \$11,157,189 for operations and \$3,808,015 for debt service. Debt service decreases in FY22 and those savings reduce the amount of additional funding needed from the County. The net increase in local funding requested for FY22 is 711,108 or 4.99%.

### FUND 1 - OPERATING BUDGET CITY-COUNTY FUNDING

REVENUE DESCRIPTION	2020-2021 APPROVED	2021-2022 RECOMMENDED	\$ CHANGE	% CHANGE
Operations	\$ 10,348,580	\$ 11,157,189	\$ 808,609	7.81%
Debt Service	\$ 3,905,516	\$ 3,808,015	\$ (97,501)	-2.50%
<b>TOTAL FUND 1 CITY-COUNTY FUNDING</b>	<b>\$ 14,254,096</b>	<b>\$ 14,965,204</b>	<b>\$ 711,108</b>	<b>4.99%</b>

## Other Revenue

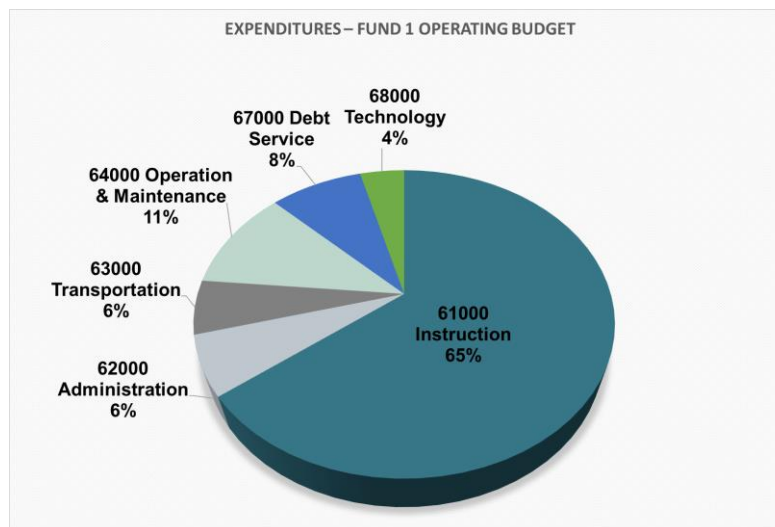
Other revenues include funds received from fees, tuition, donations refunds and reimbursements collected by the division. Other revenues are expected to remain the same in FY22, estimated at \$615,000.

### FUND 1 - OPERATING BUDGET OTHER REVENUES

REVENUE DESCRIPTION	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
Rents	\$ 45,000	\$ 45,000	\$ -	-
Tuition - Day School	120,000	120,000	-	-
Special Fees From Pupils	35,000	35,000	-	-
Tuition - Adult	35,000	35,000	-	-
Rebates & Refunds	40,000	40,000	-	-
E-Rate Refunds	150,000	150,000	-	-
Donations	1,000	1,000	-	-
Sale of Supplies	2,000	2,000	-	-
School Bd Gov Deals - Sale of Equipment	2,500	2,500	-	-
Sale of Other Equipment	500	500	-	-
Insurance Adjustments	10,000	10,000	-	-
Other Funds	15,000	15,000	-	-
Facilities Use Fees	4,000	4,000	-	-
Virginia Foundation for Healthy Youth	5,000	5,000	-	-
Medicaid	150,000	150,000	-	-
<b>TOTAL FUND 1 OTHER REVENUES</b>	<b>\$ 615,000</b>	<b>\$ 615,000</b>	<b>\$ -</b>	<b>-</b>

## Expenditures

The 2021-22 Superintendent's Recommended Budget includes \$28.8 million for Instruction, accounting for 65% of the operating budget.



Expenditures are summarized in the charts that follow.

**FUND 1 - OPERATING BUDGET  
EXPENDITURES BY COST CENTER**

EXPENDITURE COST CENTER	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
2 Elementary	\$ 15,087,612	\$ 15,627,910	\$ 540,298	3.58%
3 Secondary	11,168,437	11,748,810	580,374	5.20%
9 Division Wide	14,175,827	17,200,110	3,024,283	21.33%
<b>TOTAL FUND 1 EXPENDITURES</b>	<b>\$ 40,431,875</b>	<b>\$ 44,576,830</b>	<b>\$ 4,144,955</b>	<b>10.25%</b>

On page 27 under Federal Revenues, the significant funding from the CARES Act was specified as \$2,811,625 allocated to PCPS in FY22. The Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act was signed into law on December 27, 2020. CRRSA Act Elementary and Secondary School Emergency Relief (ESSER) II uses of funds include all allowable uses of ESSER funds specified under the CARES Act. The additional uses of funds included in the CRRSA Act are also allowable under the CARES Act ESSER Fund.

The budgeted expenditures associated with these federal funds account for 68% of the total increase in the Fund 1 Operating Budget for FY22. As detailed plans for these funds are being finalized, expenditures for FY22 for the CARES Act were estimated based on categorical uses of CARES funding received earlier in FY21. See chart below.

**FUND 1 - OPERATING BUDGET  
EXPENDITURES FOR LOCATION 120 - CARES ACT**

EXPENDITURES BY FUNCTION AND OBJECT	2021-22 RECOMMENDED
61310 INSTRUCTION - IMPROVEMENT	
6000 Materials & Supplies	787,255
62220 HEALTH	
6000 Materials & Supplies	731,023
63200 PT - VEHICLE OPERATIONS	
8200 Capital Outlay	393,627
64200 OPERATIONS & MAINTENANCE	
6001 Custodial Supplies	787,255
68100 TECHNOLOGY - CLASSROOM	
6040 Software/Online Content	112,465
<b>TOTAL CARES ACT</b>	<b>\$ 2,811,625</b>



**FUND 1 - OPERATING BUDGET  
EXPENDITURES BY LOCATION**

EXPENDITURE LOCATION	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
101 Grove Hill Elementary	\$ 47,489	\$ 54,614	\$ 7,125	15.00%
102 Luray Elementary	3,052,498	3,177,175	124,677	4.08%
103 Shenandoah Elementary	2,492,252	2,601,706	109,454	4.39%
104 Springfield Elementary	1,578,950	1,604,697	25,747	1.63%
105 Stanley Elementary	2,398,430	2,510,510	112,080	4.67%
106 Luray High	3,818,354	3,815,943	(2,411)	-0.06%
107 Page County High	4,077,685	4,067,912	(9,773)	-0.24%
108 Various	3,631,431	3,848,179	216,748	5.97%
109 Page County Technical	872,621	897,194	24,573	2.82%
110 Title I Grant	829,118	872,958	43,840	5.29%
111 Title V Grant	27,652	28,043	391	1.41%
112 Title II Grant	72,942	128,527	55,585	76.20%
114 Title VI-B Grant	699,636	743,314	43,678	6.24%
115 Perkins Grant	70,880	71,000	120	0.17%
116 Title IV Grant	8,360	64,223	55,863	668.22%
119 VA Foundation for Healthy Youth	4,876	4,876	-	0.00%
120 CARES Act	-	2,811,625	2,811,625	100.00%
160 Luray Middle School	2,674,495	2,785,275	110,780	4.14%
170 Page County Middle	3,025,283	3,207,158	181,875	6.01%
200 Admin, Attendance & Health	2,008,645	2,051,017	42,372	2.11%
300 Pupil Transportation	2,004,375	2,132,550	128,175	6.39%
400 Operations & Maintenance	1,625,619	1,579,493	(46,126)	-2.84%
700 Debt Service	3,905,516	3,808,015	(97,501)	-2.50%
800 Technology	1,504,768	1,710,825	206,057	13.69%
<b>TOTAL FUND 1 EXPENDITURES</b>	<b>\$ 40,431,875</b>	<b>\$ 44,576,830</b>	<b>\$ 4,144,955</b>	<b>10.25%</b>

**FUND 1 - OPERATING BUDGET  
EXPENDITURES BY PROGRAM**

EXPENDITURE OBJECT CODE	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
0 Undistributed	\$ 13,664,221	\$ 16,591,109	\$ 2,926,888	21.42%
1 Regular	18,632,360	19,566,975	934,615	5.02%
2 Special	4,239,402	4,327,338	87,936	2.07%
3 Vocational	2,171,532	2,219,959	48,427	2.23%
4 Gifted	245,007	248,466	3,459	1.41%
5 Other	972,623	1,018,858	46,235	4.75%
6 Summer	21,000	21,400	400	1.90%
7 Adult	8,234	8,234	-	0.00%
8 PreKindergarten	477,496	574,491	96,995	20.31%
<b>TOTAL FUND 1 EXPENDITURES</b>	<b>\$ 40,431,875</b>	<b>\$ 44,576,830</b>	<b>\$ 4,144,955</b>	<b>10.25%</b>

**FUND 1 - OPERATING BUDGET  
EXPENDITURES BY FUNCTION**

<b>EXPENDITURE FUNCTION CODE</b>	<b>2020-21 APPROVED</b>	<b>2021-22 RECOMMENDED</b>	<b>\$ CHANGE</b>	<b>% CHANGE</b>
61000 Instruction	\$ 26,767,654	\$ 28,772,976	\$ 2,005,322	7.49%
62000 Administration, Attendance & Health	2,008,645	2,782,040	773,395	38.50%
63000 Pupil Transportation	2,004,375	2,526,177	521,802	26.03%
64000 Operations & Maintenance	4,240,917	4,864,332	623,415	14.70%
67000 Debt Service	3,905,516	3,808,015	(97,501)	-2.50%
68000 Technology	1,504,768	1,823,290	318,522	21.17%
<b>TOTAL FUND 1 EXPENDITURES</b>	<b>\$ 40,431,875</b>	<b>\$ 44,576,830</b>	<b>\$ 4,144,955</b>	<b>10.25%</b>

**FUND 1 - OPERATING BUDGET  
EXPENDITURES BY DETAILED FUNCTION**

<b>EXPENDITURE FUNCTION CODE</b>	<b>2020-21 APPROVED</b>	<b>2021-22 RECOMMENDED</b>	<b>\$ CHANGE</b>	<b>% CHANGE</b>
61100 Classroom Instruction	\$ 20,821,499	\$ 22,057,662	\$ 1,236,163	5.94%
61210 Instruction - Guidance	798,661	1,140,259	341,598	42.77%
61230 Instruction - Homebound	21,532	21,963	431	2.00%
61310 Instruction - Improvement	2,383,211	2,754,988	371,777	15.60%
61320 Instruction - Media	565,819	578,942	13,123	2.32%
61410 Instruction - Office of the Principal	2,176,932	2,219,162	42,230	1.94%
62110 Admin - Board	88,821	89,900	1,079	1.22%
62120 Admin - Exec Admin	444,532	449,150	4,618	1.04%
62140 Admin - Personnel	290,565	306,676	16,111	5.54%
62160 Fiscal Services	272,987	277,877	4,890	1.79%
62170 Purchasing	29,093	29,593	500	1.72%
62210 Attendance	158,947	161,725	2,778	1.75%
62220 Health	433,235	1,171,595	738,360	170.43%
62230 Psychologists	290,465	295,523	5,058	1.74%
63100 PT - Management & Direction	98,286	100,490	2,204	2.24%
63200 PT - Vehicle Operations	1,493,643	1,906,062	412,419	27.61%
63400 PT - Vehicle Maintenance	412,446	519,626	107,180	25.99%
64200 O & M - Building Services	3,883,353	3,895,804	12,451	0.32%
64300 O & M - Grounds Services	103,000	104,722	1,722	1.67%
64400 O & M - Equipment Services	121,563	730,546	608,983	500.96%
64500 O & M - Vehicle Services	55,683	55,683	-	0.00%
64600 O & M - Security Services	77,318	77,576	258	0.33%
67100 Debt Service	3,905,516	3,808,015	(97,501)	-2.50%
68100 Technology - Classroom Instruction	1,384,715	1,558,498	173,783	12.55%
68200 Technology - Instructional Support	-	142,500	142,500	100.00%
68300 Technology - Administration	120,053	122,292	2,239	1.86%
<b>TOTAL FUND 1 EXPENDITURES</b>	<b>\$ 40,431,875</b>	<b>\$ 44,576,830</b>	<b>\$ 4,144,955</b>	<b>10.25%</b>

Salaries and benefits represent approximately 71% of total operating expenditures, with the remaining 29% being allocated to purchased services, materials/supplies, the regional special education program, capital outlay/replacement and other charges.

**FUND 1 - OPERATING BUDGET  
EXPENDITURES BY OBJECT**

EXPENDITURE OBJECT CODE	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
1000 Salaries	\$ 21,643,695	\$ 22,741,452	\$ 1,097,757	5.07%
2000 Employee Benefits	8,817,153	8,940,869	123,716	1.40%
3000 Purchased Services	1,275,521	741,095	(534,426)	-41.90%
4000 Internal Services	3,000	1,700	(1,300)	-43.33%
5000 Other Charges	2,731,336	2,673,572	(57,764)	-2.11%
6000 Materials & Supplies	1,795,160	4,567,226	2,772,066	154.42%
7000 Payments to Joint Operations	8,234	433,234	425,000	5161.53%
8000 Capital Outlay	254,840	671,317	416,477	163.43%
9000 Other Uses of Funds	3,902,936	3,806,365	(96,571)	-2.47%
<b>TOTAL FUND 1 EXPENDITURES</b>	<b>\$ 40,431,875</b>	<b>\$ 44,576,830</b>	<b>\$ 4,144,955</b>	<b>10.25%</b>

**FUND 1 - OPERATING BUDGET  
EXPENDITURES BY DETAILED OBJECT**

EXPENDITURE OBJECT CODE	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
1110 Administrative Salaries/Wage	\$ 369,745	\$ 377,140	\$ 7,395	2.00%
1111 Board Members Salaries/Wages	22,100	22,542	442	2.00%
1112 Superintendent's Salaries/Wages	144,200	147,084	2,884	2.00%
1120 Instructional Salaries/Wages	14,225,750	15,077,821	852,071	5.99%
1122 Librarian Salaries/Wages	368,411	375,779	7,368	2.00%
1126 Principal Salaries/Wages	726,831	741,368	14,537	2.00%
1127 Assistant Principal Salaries/Wages	485,883	495,601	9,718	2.00%
1130 Other Professional Salaries/Wages	487,837	497,594	9,757	2.00%
1131 School Nurse Salaries/Wages	289,180	294,964	5,784	2.00%
1132 Psychologist Salaries/Wages	199,269	203,254	3,985	2.00%
1140 Technical Salaries/Wages	113,789	116,065	2,276	2.00%
1141 Technical Contracted Services Salaries/Wag	91,156	92,979	1,823	2.00%
1142 Resource Officer	12,000	12,240	240	2.00%
1150 Clerical Salaries/Wages	749,035	764,016	14,981	2.00%
1151 Instructional Classroom - Teacher	1,161,121	1,210,523	49,402	4.25%
1160 Trades Salaries/Wages	248,941	337,172	88,231	35.44%
1170 Operative Salaries/Wages	643,976	656,856	12,880	2.00%
1180 Laborer Salaries/Wages	692,738	706,593	13,855	2.00%
1190 Service Salaries/Wages	6,479	6,609	130	2.00%
1520 Substitute Salaries/Wages	350,000	350,000	-	0.00%
1620 Supplemental Salaries/Wages	255,254	255,254	-	0.00%
2100 FICA	1,623,996	1,656,476	32,480	2.00%
2210 VRS	2,235,603	2,280,315	44,712	2.00%
2220 VRS Hybrid	1,052,960	1,074,019	21,059	2.00%
2300 Hospital/Medical Plans	3,231,901	3,231,901	-	0.00%
2400 Group Life Insurance	274,135	279,618	5,483	2.00%
2500 Disability Insurance	20,427	20,836	409	2.00%
2700 Worker's Compensation	118,641	133,641	15,000	12.64%
2750 Retiree Health Credit	228,690	233,264	4,574	2.00%
2800 Other Fringe Benefits	30,800	30,800	-	0.00%
3000 Purchased Services	1,275,521	741,095	(534,426)	-41.90%
4000 Internal Services	3,000	1,700	(1,300)	-43.33%
5000 Other Charges	8,040	5,000	(3,040)	-37.81%
5001 Telecommunications	198,000	230,000	32,000	16.16%
5100 Utilities - Electric	707,143	708,918	1,775	0.25%
5101 Utilities - Fuel Oil	434,185	297,335	(136,850)	-31.52%
5102 LP Gas - Bldg Services	27,645	28,945	1,300	4.70%
5103 Utilities - Water/Sewer	53,430	53,430	-	0.00%
5200 Communications - Phone	52,673	53,573	900	1.71%
5201 Communications - Postage	23,500	23,960	460	1.96%
5300 Insurance	157,500	157,500	-	0.00%
5400 Leases and Rentals	67,500	678,983	611,483	905.90%
5500 Travel	8,080	11,080	3,000	37.13%
5800 Miscellaneous	993,640	424,848	(568,792)	-57.24%
6000 Materials and Supplies	692,766	2,304,248	1,611,482	232.62%
6001 Custodial Supplies	89,020	876,275	787,255	884.36%
6008 Vehicle and Powered Equipment Fuel	200,483	210,268	9,785	4.88%
6009 Vehicle and Powered Equipment Supplies	57,392	62,300	4,908	8.55%
6020 Textbooks	234,947	334,946	99,999	42.56%
6030 Instructional Supplies	-	5,000	5,000	100.00%
6040 Technology Software/Online Content	175,452	406,589	231,137	131.74%
6050 Technology Non Capital Hardware	345,100	367,600	22,500	6.52%
7000 Payment to Joint Operation	8,234	433,234	425,000	5161.53%
8100 Capital Outlay Replacement	99,059	124,690	25,631	25.87%
8200 Capital Outlay Additions	42,781	433,627	390,846	913.60%
8220 Technology Hardware Additions	113,000	113,000	-	0.00%
9100 Redemption of Principal	2,211,272	2,303,154	91,882	4.16%
9200 Interest	1,691,664	1,503,211	(188,453)	-11.14%
<b>TOTAL FUND 1 EXPENDITURES</b>	<b>\$ 40,431,875</b>	<b>\$ 44,576,830</b>	<b>\$ 4,144,955</b>	<b>10.25%</b>



# Fund 2 Capital Improvement Plan (CIP)

## Fund 2 - Capital Improvement Plan (CIP)

The Capital Improvement Plan (CIP) is a capital budget and planning document prepared annually for Page County Public Schools. The CIP is developed as a budgeting document covering the 10-year period, the upcoming fiscal year plus nine years.

The CIP provides a forecast by which capital projects required to support Page County Public Schools are planned, financed and implemented/constructed. As a planning tool, the CIP addresses needs for the improvement of infrastructure, maintenance and replacement of major equipment, replacement of vehicles and the renovations and/or additions to existing school division facilities as well as the construction of new facilities if needed.

A final draft of the FY2022-31 CIP was approved by the School Board at the regular meeting on January 27, 2021.

The FY22 Superintendent's Recommended Budget includes \$1,722,200 for Fund 2 – Capital Improvement Plan. Funding trends and recommended projects for FY22 are shown in the charts below.

### FUND 2 - CAPITAL IMPROVEMENT PLAN (CIP)

REVENUE DESCRIPTION	2020-2021 APPROVED	2021-2022 RECOMMENDED	\$ CHANGE	% CHANGE
LOCAL TRANSFER	\$ -	\$ 1,722,200	\$ 1,722,200	100.00%
<b>TOTAL FUND 2 CAPITAL IMPROVEMENTS</b>	<b>\$ -</b>	<b>\$ 1,722,200</b>	<b>\$ 1,722,200</b>	<b>100.00%</b>

### FUND 2 - CAPITAL IMPROVEMENT PLAN (CIP)

EXPENDITURE CODES	2020-2021 APPROVED	2021-2022 RECOMMENDED	\$ CHANGE	% CHANGE
63000 TRANSPORTATION	\$ -	\$ 100,000	\$ 100,000	100.00%
64000 MAINTENANCE	\$ -	\$ 1,395,200.00	\$ 1,395,200.00	100.00%
66000 FACILITIES	\$ -	\$ 227,000.00	\$ 227,000.00	100.00%
<b>TOTAL FUND 2 CAPITAL IMPROVEMENTS</b>	<b>\$ -</b>	<b>\$ 1,722,200</b>	<b>\$ 1,722,200</b>	<b>100.00%</b>

## FY22 Recommended Projects

2021- 2022	Project	S- Safety O- Operations A- Aesthetics	Life Expectancy	Current Age	Rotation	Estimated Cost
Luray Elementary	Replace 8 Snyder General Units	(O)	15 years	31 years		\$120,000.00
	Replace A/C's (13) Through the wall A/C-Heat		15 years	27 years		\$195,000.00
	Replace Cafeteria A/C's (2) 10 Ton package A/C Units	(O)	15 years	22 years		\$40,000.00
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Division Wide Reseal Parking Lots	(S,O,A)				\$22,500.00
						<b>TOTAL \$384,500.00</b>

Springfield Elementary	Replace 8 MSI Units	(O)	15 years	29 years	-	\$120,000.00
	Upgrade power Availability	(O)	-	-	-	
	PA System					\$50,000.00
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Replace N & S Wings & Cafeteria Roof	(O)	20 years	34 years	20 Years	\$175,000.00
	Paint Fascia	(A)	N/A	N/A	-	
	Replace Cafeteria A/C's	(O)	15 Years	24 years	-	\$20,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years	31 years	5 years	\$15,000.00
						<b>TOTAL \$387,000.00</b>

Stanley Elementary	Replace 5 Split System Units	(O)	15 years	23 years	-	\$150,000.00
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Paint Fascia	(A)	N/A	N/A	-	
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years	31 years	5 years	\$22,500.00
						<b>TOTAL \$181,500.00</b>



Shenandoah Elementary	Replace 4 Snyder General Units	(O)	15 years	N/A	-	\$140,000.00
	H/W Pumps	(O)	10 Years	N/A	-	\$9,000.00
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Paint Annex Roof	(O,A)	N/A	N/A	15 years	\$5,000.00
	Paint Fascia	(A)	N/A	N/A	Yearly	\$2,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years	31 years	5 years	\$15,000.00
<b>TOTAL</b>						<b>\$178,000.00</b>

Luray Middle School	Protected Walkway	(S)	N/A	N/A	-	\$20,000.00
	Auditorium Carpet	(A)	20 Years	N/A	-	\$7,000.00
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years	31 years	5 years	\$22,500.00
						TOTAL

Page County Middle School	Replace Split A/C	(O)	15 years	N/A	-	\$75,000.00
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years		5 years	\$22,500.00
	PA System					\$50,000.00
						<b>TOTAL</b>

2021- 2022 Luray High School	Project	S- Safety O-Operations A-Aesthetics	Life Expectancy	Current Age	Rotation	Estimated Cost
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years		5 years	\$22,500.00
	TOTAL					\$29,500.00

Page County High School	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00

Division Wide Reseal Parking Lots	(S,O,A)	10 years		5 years	\$22,500.00
<b>TOTAL</b>					<b>\$29,500.00</b>

Grove Hill School	H/W Pumps	(O)	10 years	N/A	-	\$7,200.00
	Replace Cafeteria A/C's	(O)	15 years	N/A	Yearly	\$5,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years	31 years	5 years	\$15,000.00
TOTAL					\$27,200.00	

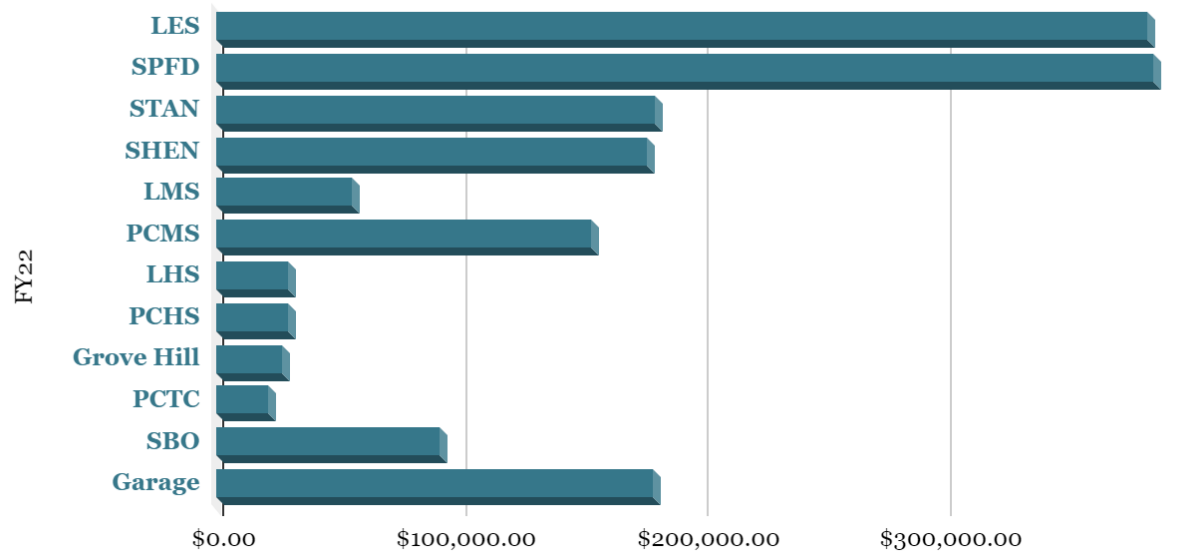
Page County Technical Center	Build Car Storage Area	(A)	-	N/A	-	
	Furnish 1 Classroom	(S,O,A)	N/A	N/A	Yearly	\$5,000.00
	Paint 1 Classroom	(A)	N/A	N/A	Yearly	\$2,000.00
	Reseal Parking Lots	(S,O,A)	10 years	N/A	-	\$15,000.00
	TOTAL					\$22,000.00

School Board Office	2 Maintenance Trucks	(O)	N/A	N/A	15 years	\$80,000.00
	Division Wide Reseal Parking Lots	(S,O,A)	10 years	31 years	5 years	\$12,000.00
					TOTAL	\$92,000.00

Bus Garage	2 Maintenance Trucks	(O)	N/A	N/A	15 years	\$80,000.00
	Replace 1 Bus	(S,O)	N/A	N/A	Yearly	\$100,000.00
					TOTAL \$180,000.00	

**Total For  
2021-2022** **\$1,722,200.00**

## FY22





PAGE COUNTY PUBLIC SCHOOLS

# Fund 5 Nutrition Services

## Fund 5 - Nutrition Services Fund

The FY22 Superintendent's Recommended Budget of \$2,034,090 reflects an increase of \$111,170 or 5.78% over the FY21 Approved Budget and matches expenditures to higher revenue projections. In FY22, PCPS will be participating in the Community Eligibility Provision (CEP) which allows schools located in low-income areas to provide free breakfast and lunch to students. In addition, waivers from the federal government due to COVID-19 allows all meals provided to students to be reimbursed by the federal government. Therefore, the first chart below reflects zero revenue for breakfast and lunch sales as students will be receiving all meals at no charge. Because all meals will be subject to federal reimbursement, that budget line has been increased.

### FUND 5 - NUTRITION SERVICES

REVENUE DESCRIPTION	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
Breakfast and Lunch Sales	\$ 270,000	\$ -	\$ (270,000)	-100.00%
A la Carte Sales	\$ 215,000	\$ 215,000	\$ -	0.00%
Rebates	\$ 500	\$ 500	\$ -	0.00%
Interest	\$ 200	\$ 200	\$ -	0.00%
Catering	\$ 55,000	\$ 55,000	\$ -	0.00%
Miscellaneous Income	\$ 3,500	\$ 3,500	\$ -	0.00%
Federal Reimbursements	\$ 1,342,969	\$ 1,723,649	\$ 380,680	28.35%
State Reimbursements	\$ 35,751	\$ 36,241	\$ 490	1.37%
<b>TOTAL FUND 5 NUTRITION SERVICES</b>	<b>\$ 1,922,920</b>	<b>\$ 2,034,090</b>	<b>\$ 111,170</b>	<b>5.78%</b>

### FUND 5 - NUTRITION SERVICES

EXPENDITURE CODES	2020-21 APPROVED	2021-22 RECOMMENDED	\$ CHANGE	% CHANGE
1000 Personal Services	\$ 717,037.40	\$ 730,738.00	\$ 13,700.60	1.91%
2000 Employee Benefits	\$ 290,329.60	\$ 325,352.00	\$ 35,022.40	12.06%
3000 Purchased Services	\$ 30,000.00	\$ 30,000.00	\$ -	0.00%
5000 Other Charges	\$ 30,000.00	\$ 40,000.00	\$ 10,000.00	33.33%
6000 Materials & Supplies	\$ 847,553.00	\$ 900,000.00	\$ 52,447.00	6.19%
8000 Capital Outlay	\$ 8,000.00	\$ 8,000.00	\$ -	0.00%
<b>TOTAL FUND 5 NUTRITION SERVICES</b>	<b>\$ 1,922,920.00</b>	<b>\$ 2,034,090.00</b>	<b>\$ 111,170.00</b>	<b>5.78%</b>