Navarro Independent School District Navarro Junior High School 2020-2021 Campus Improvement Plan

Accountability Rating: Not Rated: Declared State of Disaster



Board Approval Date: December 16, 2020 **Public Presentation Date:** December 16, 2020

Vision

Navarro ISD - Where Excellence is the Standard

Navarro ISD provides a safe, positive environment cultivating creative problem solvers that make sound, ethical decisions.

- We value relationships.
- We engage learners.
- We foster resilience and confidence.

Board Goals

Goal 1: NISD will provide modern and inviting facilities that inspire a learning community.

Indicators of Success:

- Plan for adequate space for a growing population.
- Enrich technology infrastructure through unified endpoint management and maintenance of replacement schedules.
- Provide a safe learning environment with enhanced security measures.

Goal 2: NISD will foster and support a professional learning community that attracts and develops a diverse staff that engages all students.

Indicators of Success:

- Provide competitive compensation.
- Foster team attitude for continuous improvement with collaboration at grade, campus, and district levels.
- Strengthen technology PLC cohorts to expand technology integration, student learning, and staff proficiency.

Goal 3: NISD will meet individual academic needs, challenging students to their highest potential and developing student outcome goals based off of HB 3 requirements.

Indicators of Success:

- Offer courses, strategies, and extracurricular activities that meet the needs of individual students, especially students who are not currently involved, and prepare them for college and career success.
- Effective communication within the district and campus and between the classrooms and the home.
- Effective counseling and K-12 instruction that addresses communication, social skills, professional character, and work ethic.
- Foster higher academic achievement and greater student engagement through explicit instruction, curriculum alignment and instructional monitoring.
 - Continuous improvement on state accountability measures, such that learning gaps narrow, and:

1.	The percent of 3rd grade students taht score meets grade level or above on STAAR Reading will incresase from 49% to 60% by June 2024 (HB 3 Required Goal)
2.	The percent of 3rd grade students that score meets grade level or above on STAAR Math will increase from 53% to 65% by June 2024 (HB 3 Required Goal).
3.	The percentage of graduates that meet the criteria for CCMR will increase from 74.5% to 75% by August 2024 (HB 3 Required Goal).
4.	Each campus earns a Domain I (performance of all student groups) grade of "A".
5.	Each campus improves Domain II academic growth performance by one letter grade.
6.	Domain III performance meets or exceeds federal passing percentages in both Reading and Math for all eligible population groups.
7.	The district earns the Post-Secondary Readiness distinction.

Table of Contents

Comprehensive Needs Assessment	5
Demographics	5
Student Learning	7
School Processes & Programs	9
Perceptions	10
Priority Problem Statements	11
Comprehensive Needs Assessment Data Documentation	12
Goals	14
Goal 1: Make significant progress toward increased student achievement while meeting and exceeding standards in all domains of the state accountability system.	14
Goal 2: NJH will meet individual academic needs, support the social and emotional growth of our students, and promote college and workforce readiness.	19
Goal 3: NJH will maintain well staffed schools comprised of highly qualified and competitively compensated, valued team members	21
Goal 4: NJH will promote effective, efficient and timely use of technology to support student learning	23
Goal 5: NJH will provide a learning experience that promotes a healthy, respectful, and positive environment within the diverse Navarro ISD family.	26
Goal 6: Parental Involvement: NJH will have well-informed students, parents, staff and community members who actively support and participate in our schools	30
State Compensatory	32
Budget for Navarro Junior High School	32
Personnel for Navarro Junior High School	33
Campus Funding Summary	34
Addendums	38

Comprehensive Needs Assessment

Demographics

Demographics Summary

NJHS is located in Geronimo, Texas, it is made up of approximately 300 students in grades 7 and 8. The student ethnic distribution at the campus site is divided between the Hispanic and White student population groups with few students at the site representing other ethnic group categories. The student population is served by 20 teachers which creates a student to teacher ratio of 16:1. We have great support for our students and educators by the community.

Navarro Junior High Student Demographics

	2019	2020
Total Students	324	311
African American	0.9%	1.3%
Hispanic	36.1%	44.4%
White	60.5%	51.8%
American Indian	0.0%	0.0%
Asian	1.2%	1.0%
Pacific Islander	0.0%	0.3%
Two or More Races	1.2%	1.3%
Economically Disadvantaged	32.1%	35.7%
Non-Educationally Disadvantaged	67.9%	64.3%
English Language Learners	3.1%	4.2%
Foster Care	*	0.3%
Military Connected	*	4.8%
At Risk	27.5%	33.4%
Attendance Rate	96.4%	95.7%
Mobility	7.0%	6.6%

^{*} Not reported, new category in 2020

Students by Instructional Program

Program	Campus #	Campus %
Bilingual/ESL	13	4.2%
Career and Technical Education	17	5.5%
Gifted and Talented	32	10.3%
Special Education	31	10%
Dyslexia	15	4.5%
504	28	9.0%

Navarro Junior High Teachers and Staff

	Campus #	Campus %
Beginning Teachers	1.7	8.8%
1-5 Years Experience	3.9	19.7%
6-10 Years Experience	3.6	18.5%
11-20 Years Experience	6.2	31.5%
Over 20 Years Experience	4.2	21.5
Student to Teachers Ratio	16:1	

Demographics Strengths

- Student to teacher ratio remains low at the campus site providing the opportunity for effective and frequent student to teacher interactions.
 Years of experience among the teaching staff remains high.

Problem Statements Identifying Demographics Needs

Problem Statement 1: Despite the reduction in student enrollment, the campus anticipates growth at the site due to construction in the area. Root Cause: Neighborhood development and construction.

Student Learning

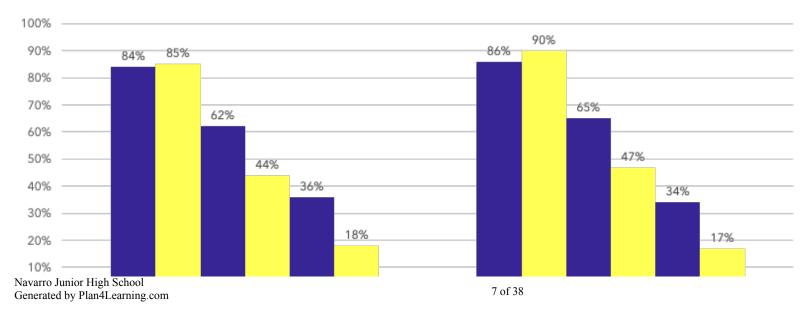
Student Learning Summary

Due to COVID 19 closures in March - May 2020, the State of Texas cancelled all STAAR Assessments for the school year and declared all schools as Not-Rated for the 2019-2020 School Year. Students at Navarro Junior High School attended classes in March - May 202 virtually via asynchronous instruction to complete the school year. Based on the lack of testing scores and student growth measures, Navarro Junior High School conducted NWEA Measures of Academic Progress (MAP) assessments in September and October of 2020 to gauge student STAAR projections for 2021 and any potential loss of growth due to closures and online learning.

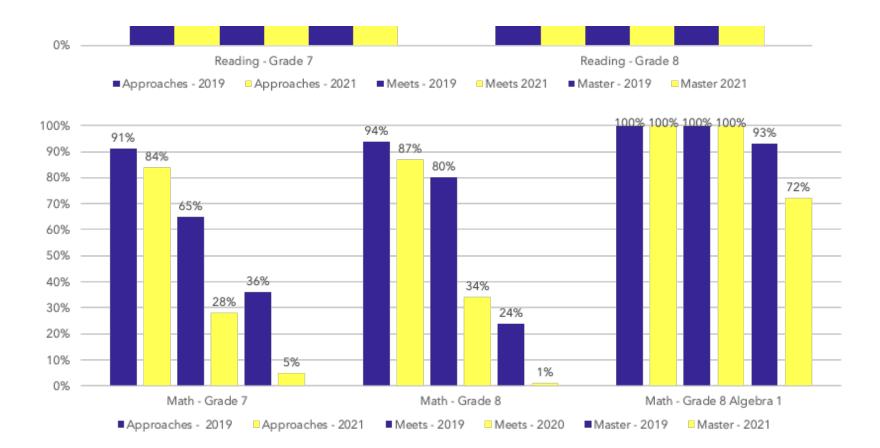
Student Learning Strengths

In 2018-2019 NJH posted scores that were higher than the state average in most areas tested. NJH met standard in all areas including Student Achievement, Student Progress, Closing the Achievement Gap and Post Secondary Readiness. In planning for the 2019-2020 school year, our goal is to increase passing rate in all tested areas to 90% and maintain averages that are higher than the state average. NJH also received three distinctions this past year. The distinctions were in the following areas: Closing the achievement gap, Post secondary readiness and Academic achievement.

The below listed percentages are score projections for students in grades 7-8. Based on the NWEA MAP assessment, growth and achievement measures are scored and aligned to a linking study that provides a projection model indicating how a student would be expected to score on the State STAAR assessment if learning and growth continues on the same track as presented in the initial testing result. The projections for STAAR 2021 are compared to the last STAAR assessment provided in the Spring of 2019. Passing percentages for accountability are listed in terms of Approaches grade level or higher, Meets grade level or Higher or Masters Grade level. Percentage passing does not indicate the number of students scoring at a particular level. For example, a student's score that was at the Meets Grade Level rating, would also be included in the Approaches Grade level percentages. Therefore, if a raw score of 86% is shown as Approaches grade level and a raw score of 58% is shown in meets grade level, the 58% is part of the 86% shown in the approaches numbers.



Campus #094903-041 December 17, 2020 9:57 AM



Problem Statements Identifying Student Learning Needs

Problem Statement 1 (Prioritized): Overall student performance has not shifted in passing percentages, but percentages of students meeting or mastering grade level scores is significantly lower than prior year. **Root Cause:** Loss of growth due to school closures.

School Processes & Programs

School Processes & Programs Summary

Navarro ISD strives to provide a cohesive sequence of instruction to students based on individualized instructional needs. To assist teachers, administrators, parent and community members in understanding the flow of instructional content, Navarro ISD is a partner of the Texas Curriculum Management Cooperative and uses the TEKS Resource System as a foundation for the district curriculum. The TEKs Resource System does not provide scripted instructional lessons, but does provide a sequence for study along with various resources, unit guides, vertical alignment resources and formative assessment tools. The TEKS Resources System provides a Scope and Sequence and Instructional Focus Documents for each grade level and content area to help frame the lesson and ensure that TEKS are covered in the classroom according to the depth and intensity designed by the State of Texas. NJH also uses Eduphoria Aware to house and analyze student testing and academic performance. The reporting feature of Aware allows teachers to review indistrict assessment performance. The staff also uses resources provided by Lead4ward to help review and analyze data for instructional planning. The combination of the three curriculum resources provides teachers with the data tools necessary to design engaging lessons targeted at the highest needs.NJH also participated in Explicit Instructional training to assist with lesson design that promotes classroom management and engagement.

NJH also uses MAP (Measures of Academic Progress) assessments. The assessments are universal screeners that in a short time frame identify what students are ready to learn at the beginning, middle and end of a school year. This diagnostic tool provides instructional goals by students and helps identify instructional gaps among students, classes and content areas. These assessments are used in combination with STAAR, classroom assessment data and Professional Learning communities to help make sound instructional decisions focused on student needs.

School Processes & Programs Strengths

The faculty, staff and students at NJH create a welcoming and safe environment for all of our students and staff. Our environment allows us to recruit and retain highly qualified staff. This environment also helps our students and staff flourish in the leaning process. All of the staff is data analysis tools, TEKs resources and opportunities for staff development with contributes to a positive environment and allows us to retain both students and staff. Staff members are involved in Professional Learning Communities to assist with vertical and horizontal alignment of curriculum and curriculum resources.

Perceptions

Perceptions Summary

NJH values strong working relationships with our stakeholders. We continue to work to provide our students with facilities that are inviting and inspire a learning community. We value and want to attract a diverse staff that engages our student and we want to meet the needs of all of our students. NJH provides a culture that is positive and welcoming to all of our students and community members. NJH works with several organizations to help our students make sound decisions and maintain a safe environment. These organizations include Texas School Safety Center, Guadalupe County Sheriff's Office, Austin Lifeguard.

Perceptions Strengths

The faculty, staff and students at NJH create a welcoming and safe environment for all of our stake holders. This type of environment allow us to recruit and retain highly qualified staff members. This type of environment also contributes to the learning process as students are comfortable and allows the learning process to flourish. Our PTO has been active this year and will continue to make contributions to our campus. Our staff members are excited about the addition of the PTO group.

Priority Problem Statements

Problem Statement 1: Overall student performance has not shifted in passing percentages, but percentages of students meeting or mastering grade level scores is significantly lower than prior year.

Root Cause 1: Loss of growth due to school closures.

Problem Statement 1 Areas: Student Learning

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

District goals

Accountability Data

- Texas Academic Performance Report (TAPR) data
- RDA data

Student Data: Assessments

- STAAR End-of-Course current and longitudinal results, including all versions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Student Success Initiative (SSI) data for Grades 5 and 8
- Local benchmark or common assessments data

Student Data: Student Groups

- Special education/non-special education population including discipline, progress and participation data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Section 504 data
- · Homeless data
- · Gifted and talented data
- Dyslexia Data
- Response to Intervention (RtI) student achievement data

Student Data: Behavior and Other Indicators

- Annual dropout rate data
- · Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- School safety data
- Enrollment trends

Employee Data

- Professional learning communities (PLC) data
- · Teacher/Student Ratio
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data

- TTESS data
- T-PESS data

Support Systems and Other Data

• Processes and procedures for teaching and learning, including program implementation

Goals

Goal 1: Make significant progress toward increased student achievement while meeting and exceeding standards in all domains of the state accountability system.

Performance Objective 1: By the end of 2021, NJH students will perform at or above grade level on State assessments.

Evaluation Data Sources: STAAR Results

Strategy's Expected Result/Impact: Improved student success in school and state administered STAAR Test. Staff Responsible for Monitoring: Counselor, Teachers, Principal Comprehensive Support Strategy - Additional Targeted Support Strategy Funding Sources: - Local Funds Strategy 2: Ensure that eligible students receive dyslexia, ESL, GT, 504 and Special Education services and/or	Mar	Formative June	Sept	Summative Nov
Comprehensive Support Strategy - Additional Targeted Support Strategy Funding Sources: - Local Funds Strategy 2: Ensure that eligible students receive dyslexia, ESL, GT, 504 and Special Education services and/or	Mar	June	Sept	Nov
Funding Sources: - Local Funds Strategy 2: Ensure that eligible students receive dyslexia, ESL, GT, 504 and Special Education services and/or				1101
Strategy 2: Ensure that eligible students receive dyslexia, ESL, GT, 504 and Special Education services and/or				
		Rev	iews	
ccommodations. Ensure that teachers in key academic areas are certified in ESL.		Formative		Summative
Strategy's Expected Result/Impact: Improved student performance academically and on the state administered STAAR Test	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Counselor, Teachers, Principal, Dyslexia Specialist				
Funding Sources: - Local Funds				
Strategy 3: Provide all teachers with training in developing instructional objectives, STAAR strategies, differentiating	Reviews			
trategies and explicit instruction.	Formative			Summative
Strategy's Expected Result/Impact: Improved lesson development, organization, delivery and implementation.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Principal, Teachers, Chief Instructional Officer.				
Comprehensive Support Strategy - Additional Targeted Support Strategy				
Funding Sources: - Local Funds				
Strategy 4: Utilize Eduphoria to identify and intervene with students who are at risk of failing the STAAR Test.		Rev	iews	
Utilize MAP testing to identify students who need additional assistance to be successful		Formative		Summative
Strategy's Expected Result/Impact: Improved student preparation and success on the state mandated STAAR test.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Counselor, Principal and Teachers				
Funding Sources: - Local Funds				
Strategy 5: Teachers will utilize WebCats, STAAR Test Maker and Eduphoria to assist in developing rigorous unit test	Reviews			
nd benchmarks.	Formative Summa		Summative	
Staff Responsible for Monitoring: Teachers, Principal	Mar	June	Sept	Nov
Funding Sources: - Local Funds				

Strategy 6: Provide tutorial option during the school day for students who are identified as at risk of failing a subject or		Reviews			
STAAR test.	Formative			Summative	
Strategy's Expected Result/Impact: Improved student performance, Fewer student who fail and/or retained. Staff Responsible for Monitoring: Counselor, Principal and Teachers Comprehensive Support Strategy - Additional Targeted Support Strategy Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 7: Provide learning lab assistance to all students.		Rev	iews		
Strategy's Expected Result/Impact: Improved student performance, fewer students failing and/or being retained.		Formative		Summative	
Staff Responsible for Monitoring: Teachers, Principal, Counselor Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 8: All students who have failed the STAAR Test or have failing grades will receive intensive remediation during		Rev	iews	<u>'</u>	
scheduled tutorials		Formative		Summative	
Strategy's Expected Result/Impact: Improved student performance, fewer failing students, improved passing rate on STAAR test.	Mar	June	Sept	Nov	
Staff Responsible for Monitoring: Teachers, Counselor, and Principal					
Comprehensive Support Strategy - Additional Targeted Support Strategy					
Funding Sources: - Local Funds					
Strategy 9: NJH will continue to offer advanced classes in ELA, Science and Math. NJH will also offer courses that allow		Reviews			
students to earn HS credit such as Speech, Health, Alg I, Art I, Spanish, German, Principal of Health Technology and		Formative		Summative	
Theater I. NJH will provide students with College and Career Readiness.	Mar	June	Sept	Nov	
Staff Responsible for Monitoring: Counselor, Principal, and Teachers Funding Sources: - Local Funds					
Strategy 10: NJH will utilize a functional academics class to service our special education students who need to develop		Rev	iews		
functional skills.		Formative		Summative	
Staff Responsible for Monitoring: Principal, Special Ed. Director. Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 11: NJH will develop and implement an assessment calendar. Teachers who teach common subjects will have			iews		
common assessments and lessons.		Formative	ı	Summative	
		I T	Sept	Nov	
Staff Responsible for Monitoring: Principal	Mar	June	Зері	1,0,	
Staff Responsible for Monitoring: Principal Funding Sources: - Local Funds	Mar		•	1107	
Staff Responsible for Monitoring: Principal Funding Sources: - Local Funds Strategy 12: NJH will utilize IXL and Compass learning for STAAR Remediation.	Mar	Rev	iews		
Staff Responsible for Monitoring: Principal Funding Sources: - Local Funds Strategy 12: NJH will utilize IXL and Compass learning for STAAR Remediation. Strategy's Expected Result/Impact: Improved student success rate on the STAAR Exam		Rev Formative	iews	Summative	
Staff Responsible for Monitoring: Principal Funding Sources: - Local Funds Strategy 12: NJH will utilize IXL and Compass learning for STAAR Remediation.	Mar Mar	Rev	•		

Strategy 13: NJH will implement a tutorial schedule 5 days a week and a resource class to help our Special Education		Rev	iews	
Population succeed on the STAAR Exam.		Formative		
Strategy's Expected Result/Impact: Improved student performance on the STAAR exam	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Special Ed. Teachers, Principal and Counselor				
Comprehensive Support Strategy - Additional Targeted Support Strategy				
Funding Sources: - Local Funds				
Strategy 14: NJH will continue to support the 1:1 initiative for all students. The chrome books will help facilitate		Rev	iews	
instruction and learning.		Formative		Summative
Staff Responsible for Monitoring: Principal, Technology director, teachers.	Mar	June	Sept	Nov
Funding Sources: - Local Funds				
Strategy 15: NJH will utilize lead4ward heat maps, tutorial periods, benchmarks and Eduphoria to help student continue to		Rev	iews	
make progress (meet success target) on STAAR Tested areas.		Formative		Summative
Strategy's Expected Result/Impact: Improved student performance on the STAAR Test	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Teachers, Principal				
Comprehensive Support Strategy - Additional Targeted Support Strategy				
Funding Sources: - Local Funds				
Strategy 16: NJH will provide teachers with the opportunity to receive professional staff development on effective	Reviews			
teaching strategies for ESL,Special Education and Eco. Disadvantaged students.		Formative		Summative
Strategy's Expected Result/Impact: Improved student performance.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Teachers, Principal and Chief Instructional Officer.				
Comprehensive Support Strategy - Additional Targeted Support Strategy				
Funding Sources: - Local Funds				
Strategy 17: NJH will continue to utilize resource classrooms, learning lab and in class support to improve Special			iews	
Education performance on all tested areas of the STAAR test and target goals.		Formative		Summative
Strategy's Expected Result/Impact: Improved Student performance on the STAAR Test, meet targeted area.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Principal, Teachers and Special Education Director.				
Comprehensive Support Strategy - Additional Targeted Support Strategy				
Funding Sources: - Local Funds				
Strategy 18: NJH will complete staff development to support the implementation of the ELPS in the general education	Reviews			
classroom to improve student performance.		Formative		Summative
Strategy's Expected Result/Impact: Improved ESL student performance on all tested areas of the STAAR test.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Bilingual Teacher, Principal, and Chief Instructional Officer.				
Funding Sources: - Local Funds				

Strategy 19: Core teachers will utilize Targeted Instruction Notebooks to help identify students who are in our sub	Reviews			
populations (Special Ed. ESL, Hispanic and Eco. Disadvantaged)		Formative		Summative
Strategy's Expected Result/Impact: Improved performance on the STAAR test by our sub populations.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Counselor, Teachers, Principal				
Funding Sources: - Local Funds				
Strategy 20: Teacher will frame their lessons daily		Rev	iews	
Strategy's Expected Result/Impact: Improved student understanding and comprehension of materials being	Formative			Summative
presented. Improved student performance in the classroom and STAAR Test.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Teachers, Principal				
Funding Sources: - Local Funds				
Strategy 21: 21) NJH will utilize data collecting notebooks with all of our students. This will allow all of our students to		Rev	iews	
track their own grades and progress.		Formative		Summative
Strategy's Expected Result/Impact: Improved passing rates. Improved performance on the STAAR test.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Counselor, Teachers ,Principal and students				
No Progress Continue/Modify	X Discont	inue		

Goal 1: Make significant progress toward increased student achievement while meeting and exceeding standards in all domains of the state accountability system.

Performance Objective 2: By the end of the 2021 school year, EL and Special Education Students will perform at or above the Federal STAAR Threshold.

Strategy 1: NJH will train staff on effective strategies that will meet the needs of our EL and Special Education Students.		Rev	iews	
Strategy's Expected Result/Impact: Increased student performance on the STAAR Exam		Formative		Summative
Staff Responsible for Monitoring: Principals, Teachers, Chief Instructional Officer, Bilingual Education Teacher	Mar	June	Sept	Nov
Comprehensive Support Strategy - Additional Targeted Support Strategy				
Strategy 2: NJH will explore and attain an effective curriculum to address the needs of our EL and Special Education		Reviews		
tudents		Formative		Summative
Strategy's Expected Result/Impact: Improved students performance on the STAAR Exam.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Principal, Teachers and Chief Instructional Officer				
Strategy 3: NJH will utilize MAP testing to identify strengths and weaknesses of our EL and Special Education Students	Reviews Formative		•	
Strategy's Expected Result/Impact: Improved performance on the STAAR Exam.			Summative	
Staff Responsible for Monitoring: Teachers, Principal	Mar	June	Sept	Nov
Comprehensive Support Strategy - Additional Targeted Support Strategy				
Strategy 4: EL and Special Education Students will utilize established tutorial time to work on weaknesses and develop		Rev	iews	
academic skills.	Formative Sum			Summative
Strategy's Expected Result/Impact: Improved student performance on the STAAR Exam.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Teachers, Counselor				
Comprehensive Support Strategy - Additional Targeted Support Strategy				
No Progress Accomplished — Continue/Modify	X Discont	tinue		

Goal 2: NJH will meet individual academic needs, support the social and emotional growth of our students, and promote college and workforce readiness.

Performance Objective 1: NJH will implement student support practices to increase attendance, program participation, academic achievement and social skill development.

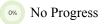
Strategy 1: Transportation will be provided to support regular school attendance.		Reviews			
Strategy's Expected Result/Impact: Improved student attendance	Formative			Summative	
Staff Responsible for Monitoring: Transportation Director	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 2: Support programs (tutorials, special education, ESL, Learning Labs, counseling) will provide individualized		Rev	iews		
assistance to at risk students		Formative		Summative	
Staff Responsible for Monitoring: Principal, Counselor, Special Education Teacher	Mar	June	Sept	Nov	
Comprehensive Support Strategy - Additional Targeted Support Strategy					
Funding Sources: - Local Funds					
Strategy 3: Call parents daily when students are absent for 3 days		Rev	riews		
Strategy's Expected Result/Impact: Improved communication, Improved student attendance		Formative		Summative	
Staff Responsible for Monitoring: Registrar, Nurse, Principal	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 4: Mail Notification letters home after 5 absences		Reviews			
Strategy's Expected Result/Impact: Improved student attendance		Formative		Summative	
Staff Responsible for Monitoring: Registrar, Nurse, Principal	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 5: Attendance committee meeting will be held on students who have been absent 9 or more days		Rev	views	•	
Strategy's Expected Result/Impact: Improved Student attendance		Formative		Summative	
Staff Responsible for Monitoring: Principal, Registrar, Attendance committee	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 6: Continue to utilize Social Skills counseling groups for struggling students		Rev	views	·	
Staff Responsible for Monitoring: Counselor, Behavior Specialist, Teachers		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 7: Utilize the learning lab to provide assistance to general and special education students		Rev	views		
Staff Responsible for Monitoring: Teachers, Principal		Formative		Summative	
Comprehensive Support Strategy - Additional Targeted Support Strategy	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					

Strategy 8: All 8th grade students will complete a personal graduation plan with the assistance of the "Building Bridges,"	Reviews				
curriculum in their speech class.		Formative		Summative	
Staff Responsible for Monitoring: Counselor, Speech teacher	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 9: NJH will provide students with a continuum of college and career services		Rev	riews		
Staff Responsible for Monitoring: Counselor		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 10: NJH will utilize the academic planning team to discuss issues and provide information to our staff		Rev	riews		
Staff Responsible for Monitoring: Teachers, Chief instructional officer		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 11: NJH has established and will utilize counseling priorities for 7th and 8th grade students		Rev	<u> </u> views		
Staff Responsible for Monitoring: Counselor		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 12: NJH will provide students with the opportunity to participate in Art, Chess, Robotics and Early Act Clubs.		Rev	riews		
Staff Responsible for Monitoring: Club Sponsors		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 13: NJH will provide students with the opportunity to participate in a Youth Leadership class focusing on the 7		Rev	riews		
habits of highly effective teens.		Formative		Summative	
Staff Responsible for Monitoring: Teachers, Principal	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 14: NJH has scheduled two classes (Principles of Information Technology and Principles of Health Information)	Reviews				
to promote college and workforce readiness for our students		Formative		Summative	
Staff Responsible for Monitoring: Teachers, Counselor, Chief Instructional Officer Funding Sources: - Local Funds	Mar	June	Sept	Nov	
No Progress Accomplished — Continue/Modify	X Discont	tinue	1		

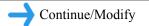
Goal 3: NJH will maintain well staffed schools comprised of highly qualified and competitively compensated, valued team members

Performance Objective 1: NJH will support the professional learning and certification needs of existing teachers while seeking highly qualified applicants to meet the instructional needs of the campus demographics

Strategy 1: All professional and paraprofessional staff members will meet state and federal guidelines for certification		Rev	iews			
Staff Responsible for Monitoring: Principal, HR Director		Formative		Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 2: Teachers will receive professional staff development based on identified needs.		Rev	iews			
Staff Responsible for Monitoring: Principals, Chief instructional Office		Formative		Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 3: Advertise open positions outside of the local area	Reviews			Reviews		
Staff Responsible for Monitoring: Principal, HR Director	Formative			Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 4: Continue Partnership with TSU and TLU participating in student teaching programs	Reviews					
Staff Responsible for Monitoring: Principal, HR Director	Formative			Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 5: Professional development activities will include: subject/grade level training, diversity awareness, technology		Rev	iews			
and technology integration, harassment/bullying prevention, emergency procedures training, CPI training, homeless	Formative			Summative		
identification, instructional strategies for special populations, administrative leadership and ESL instruction.	Mar	June	Sept	Nov		
Staff Responsible for Monitoring: Principal, Technology Director, Chief Instructional Officer Funding Sources: - Local Funds						
Strategy 6: Plan for staff development that is aligned to TEKS and STAAR skills		Rev	iews			
Staff Responsible for Monitoring: Principal, Chief Instructional Officer		Formative		Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 7: Promote Professional Learning Community meetings among grade levels and content areas to support teacher		Rev	iews			
curricular and assessment needs	Formative		Summative			
Staff Responsible for Monitoring: Principal, Chief Instructional Officer Funding Sources: - Local Funds	Mar	June	Sept	Nov		









Goal 4: NJH will promote effective, efficient and timely use of technology to support student learning

Performance Objective 1: NJH will promote effective, efficient and timely use of technology to support student learning

Strategy 1: Students will have access to electronic databases for research and curriculum support.		Rev	iews	
Staff Responsible for Monitoring: Librarian		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 2: Students will use the library and chrome books to do research for all core classes		Rev	iews	
Staff Responsible for Monitoring: Librarian, Teachers		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 3: The library will maintain current management software	Reviews			
Staff Responsible for Monitoring: Librarian		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 4: The campus will maintain and update the electronic student management system		Rev	iews	
Staff Responsible for Monitoring: Registrar, Technology director		Formative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 5: The campus will maintain and update an electronic health database		Rev	iews	
Staff Responsible for Monitoring: School Nurse		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 6: The campus will maintain and update a campus website		Rev	iews	
Staff Responsible for Monitoring: Campus Webmaster, Technology Director		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 7: Parents, students, teachers and community members will have access to library information beyond the normal		Rev	iews	
school day. The librarian will maintain a website that allows parents to access databases, online encyclopedias, Accelerated		Formative		Summative
reader, Home connection and the destiny library catalog form their home computers.	Mar	June	Sept	Nov
Staff Responsible for Monitoring: Librarian, Technology Director Funding Sources: - Local Funds				

Strategy 8: Grade 7 and 8 students will all have access to computer technology		Re	views	
Staff Responsible for Monitoring: Principal, counselor	Formative			Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 9: All professional personnel will meet SBEC standards for technology competencies		Rev	views	
Staff Responsible for Monitoring: Principal, Technology Director		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 10: All professional personnel will maintain and update a web page for parent communication. All teachers will		Rev	views	
post their weekly lessons on the website		Formative		Summative
Staff Responsible for Monitoring: Principal Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 11: Utilize e-mail to provide daily updates for staff		Rev	views	
Staff Responsible for Monitoring: Principal, Counselor		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 12: Purchase laptop computers, printers, hand held devices to assist with individualized classroom instruction in		Re	<u> </u> views	
reading and math	Formative			Summative
Staff Responsible for Monitoring: Technology director, teachers	Mar	June	Sept	Nov
Funding Sources: - Local Funds				
Strategy 13: Teachers will use the school provided electronic program to record attendance and grades			views	
Staff Responsible for Monitoring: Teachers, Registrar, Principal		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 14: Provide staff development opportunities in technology integration strategies		Rev	<u> </u> views	
Staff Responsible for Monitoring: Technology Director, Principal, Teachers, Chief Instructional Officer		Formative		Summative
Funding Sources: - Local Funds		June	Sept	Nov
Strategy 15: Teachers will continue to use technology to assist them in planning activities and assessments.		Rev	views	
Staff Responsible for Monitoring: Teachers, Principals		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov

Strategy 16: NJH will send on Core Teacher and one technology teacher to TCEA	Reviews			
Staff Responsible for Monitoring: Principal, Technology Director		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 17: NJH will comply with CIPA (Children's Internet Protection Act) and instruct all students on internet safety.		Rev	iews	
Staff Responsible for Monitoring: Instructional Technologist		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 18: NJH will continue to incorporate Technology TEKS in its regular classroom curriculum		Rev	iews	
Staff Responsible for Monitoring: Teachers, Principal	Formative			Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 19: NJH will continue the 1:1 Initiative in 7th and 8th grade and Technology practices that challenge all of our		Rev	iews	
students.		Formative		Summative
Staff Responsible for Monitoring: Teachers, Principal, Technology Director Funding Sources: - Local Funds	Mar	June	Sept	Nov
Strategy 20: Teachers and Staff will become effective users of Goggle Classroom/drive and Canvass.		Rev	iews	
Staff Responsible for Monitoring: Teachers, Principal, Instructional Technologist		Formative		Summative
Funding Sources: - Local Funds	Mar	June	Sept	Nov
No Progress Continue/Modify	X Discont	inue		

Goal 5: NJH will provide a learning experience that promotes a healthy, respectful, and positive environment within the diverse Navarro ISD family.

Performance Objective 1: NJH will implement programs and practices to meet the social, emotional, health and safety of the student body.

Strategy 1: Participate in Red Ribbon Week activities.		Rev	iews		
Staff Responsible for Monitoring: Counselor		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 2: Provide parents, teachers and student training on harassment/bullying prevention and sex respect.		Rev	iews		
Staff Responsible for Monitoring: Counselor, Principal		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 3: Provide assemblies/programs to support the message of safe, drug free schools, and life choices with our High		Rev			
School		Formative		Summative	
Staff Responsible for Monitoring: Counselors, Principal		June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 4: Provide individual counseling and conflict resolution for at-risk students	Reviews			·	
Staff Responsible for Monitoring: Counselor		Formative			
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 5: Improve safety by requiring all visitors/substitutes to wear name tags generated by Raptor, improving signage		Rev	iews		
to ensure all visitors check in and training staff to challenge anyone without a name tag.	Formative			Summative	
Staff Responsible for Monitoring: Principal, Teachers Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 6: Improve safety by requiring all visitors/substitutes to wear name tags generated by Raptor, improving signage		Rev	iews		
to ensure all visitors check in and training staff to challenge anyone without a name tag.		Formative		Summative	
Staff Responsible for Monitoring: Principal, Teachers Funding Sources: - Local Funds		June	Sept	Nov	
Strategy 7: Improve school safety by training all staff members and students in "Alice," and conducting monthly drills	Reviews				
(fire, lock down weather)	Formative			Summative	
Staff Responsible for Monitoring: Principal	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					

Strategy 8: Provide canine drug detection monthly for grades 7 and 8.		Reviews			
Staff Responsible for Monitoring: Principal		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 9: Provide Character counts education program		Rev	views		
Staff Responsible for Monitoring: Counselor		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 10: Perform background checks on all parent volunteers		Rev	views		
Staff Responsible for Monitoring: HR Director				Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 11: Provide a video library for parents to check out materials on bullying/harassment prevention.		Reviews			
Staff Responsible for Monitoring: Counselor, Librarian		Formative			
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 12: NJH will utilize a parental involvement/engagement Newsletter as a way to communicate with parents.		Rev	<u> </u> views		
Staff Responsible for Monitoring: Principal		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 13: Counselor will instruct students in anger management strategies.		Rev	views		
Staff Responsible for Monitoring: Counselor		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 14: Students will complete a behavior packet while in campus detention or ISS.		Rev	views		
Staff Responsible for Monitoring: Principal assigned teachers.		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 15: Students will attend an Abstinence Program in grades 7 and 8		Rev	<u> </u> views		
Staff Responsible for Monitoring: Counselor, Nurse, SHAC Committee		Formative Summative			
Funding Sources: - Local Funds	Mar	June	Sept	Nov	

Strategy 16: Counselor will collaborate with outside agencies and refer students and their families when appropriate.		Rev	riews		
Staff Responsible for Monitoring: Counselor	Formative			Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 17: A core team of certified personnel will be assigned to handle students who are in need of crisis		Rev	<u>l</u> views		
prevention/intervention		Formative		Summative	
Staff Responsible for Monitoring: Counselor, Principal, assigned teachers.	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					
Strategy 18: Continue supervision at breakfast, lunch and after school with assigned duty stations.		Rev	riews		
Staff Responsible for Monitoring: Principal, Assigned teachers		Formative		Summative	
Funding Sources: - Local Funds		June	Sept	Nov	
Strategy 19: Counselor will provide students with conflict resolution skills and social skills as needed.		Rev	<u> </u> views		
Staff Responsible for Monitoring: Counselor		Formative			
Funding Sources: - Local Funds	Mar	June	Sept	Summative Nov	
Strategy 20: Counselor will provide immediate intervention with students in crisis situations.			views		
Staff Responsible for Monitoring: Counselor		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 21: NJH will work the Texas School Safety Center, Guadalupe Juvenile Probation office to schedule assemblies		Rev	iews		
on how to deal with bullies and peer pressure.		Formative		Summative	
Staff Responsible for Monitoring: Counselor Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 22: Make learning materials available to students relating to local history and heritage in the Jr. High Library.		Rev	iews		
Staff Responsible for Monitoring: Librarian		Formative		Summative	
Funding Sources: - Local Funds	Mar	June	Sept	Nov	
Strategy 23: NJH will provide students with a variety of activities to advance character growth, student wellness, fitness		Rev	<u> </u> riews		
and nutrition with leadership provided by the school health advisory committee and the catch program.		Formative Summa			
Staff Responsible for Monitoring: SHAC Committee, Principal, Nurse, Health Teacher	Mar	June	Sept	Nov	
Funding Sources: - Local Funds					

Strategy 24: Continue implementation of a concussion over sight team	Reviews			
Staff Responsible for Monitoring: Trainer, COT team members	Formative Summ		Summative	
Funding Sources: - Local Funds	Mar June Sept I			Nov
Strategy 25: NJH will train all 7th and 8th grade students in "Stop The Bleed" to ensure that they are prepared to respond		Rev	iews	
in the case of an emergency.		Formative		Summative
Strategy's Expected Result/Impact: Student preparedness.	Mar June Sept I			Nov
Staff Responsible for Monitoring: Principal, Teachers				
Funding Sources: Training Materials - Local Funds				
No Progress Accomplished — Continue/Modify	X Discont	inue		•

Goal 6: Parental Involvement: NJH will have well-informed students, parents, staff and community members who actively support and participate in our schools

Performance Objective 1: NJH will implement programs and practices to foster effective communication as well as parental and community involvement at the campus site.

Strategy 1: Parents and community members will be included in campus improvement/planning committees.		Rev	riews			
Staff Responsible for Monitoring: Principal	Formative			Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 2: Parents and community members will be informed of campus activities and performance on the district		Rev	iews			
website, campus newsletter, face book, twitter and k-12 alerts		Formative		Summative		
Staff Responsible for Monitoring: Principal, Web master, Director of Technology Funding Sources: - Local Funds		June	Sept	Nov		
Strategy 3: Parent surveys will be sent out annually to determine strengths, weaknesses and satisfaction levels.	Reviews					
Staff Responsible for Monitoring: Chief Instructional Officer	Formative			Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 4: Provide parents with the opportunity to volunteer on our campus.		Rev	iews			
Staff Responsible for Monitoring: Counselor		Formative				
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 5: Continue to notify parents on all discipline referrals		Rev	iews			
Staff Responsible for Monitoring: Principal		Formative		Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 6: Increase participation in parent portal use through a schedule mail out, campus newsletter, and during		Rev	riews			
scheduled parent meetings.		Formative		Summative		
Staff Responsible for Monitoring: Principal, Registrar, Counselor Funding Sources: - Local Funds	Mar	June	Sept	Nov		
Strategy 7: NJH will utilize a call out system or emergency notification		Rev	iews			
Staff Responsible for Monitoring: Director of Technology		Formative		Summative		
Funding Sources: - Local Funds	Mar	June	Sept	Nov		

Strategy 8: Teachers will maintain updated web-page	red web-pages to include lesson plans and contact information. Reviews					
Staff Responsible for Monitoring: Teachers, Pr	ff Responsible for Monitoring: Teachers, Principal Formative			Summative		
Funding Sources: - Local Funds			Mar June Sept			Nov
% No Progress	Accomplished	Continue/Modify	X Discont	nue	•	•

State Compensatory

Budget for Navarro Junior High School

Account Code	Account Title	Budget
6100 Payroll Costs		
199 11 6119 40 041 1 24 0 00	6119 Salaries or Wages - Teachers and Other Professional Personnel	\$42,987.00
199 11 6122 40 041 1 24 0 00	6122 Salaries or Wages for Substitute Support Personnel	\$500.00
199 11 6129 40 041 1 24 0 00	6129 Salaries or Wages for Support Personnel	\$15,117.00
199 11 6141 40 041 1 24 0 00	6141 Social Security/Medicare	\$779.00
199 11 6142 40 041 1 24 0 00	6142 Group Health and Life Insurance	\$2,799.00
199 11 6144 40 041 1 24 0 00	6144 Teacher Retirement/TRS Care - On Behalf Payment	\$4,791.00
199 11 6146 40 041 1 24 0 00	6146 Teacher Retirement/TRS Care	\$1,596.00
	6100 Subtotal:	\$68,569.00
6200 Professional and Contracted Serv	ices	
199 11 6299 00 041 0 24 0 00	6299 Miscellaneous Contracted Services	\$150.00
	6200 Subtotal:	\$150.00
6300 Supplies and Services		
199 11 6399 00 041 1 24 0 00	6399 General Supplies	\$13,500.00
	6300 Subtotal:	\$13,500.00
6400 Other Operating Costs		
199 11 6411 00 041 1 24 0 00	6411 Employee Travel	\$250.00
	6400 Subtotal:	\$250.00

Personnel for Navarro Junior High School

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Anissa Ebert	Teacher's Aid	Behavior	.25
Becky Downs	Teacher	Reading	.14
Ella Chase	Teacher	Special Education/Resource	.50
Jennifer Benner	Teacher	Reading	.14
Nikki Gresham	Teacher's Aide	Special Education/Resource	.50